

LAIDLAW INTERNATIONAL INC

Form 10-Q

July 10, 2006

Table of Contents

**UNITED STATES SECURITIES AND EXCHANGE COMMISSION**  
**WASHINGTON, D.C. 20549**  
**FORM 10-Q**  
**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15 (d) OF**  
**THE SECURITIES EXCHANGE ACT OF 1934**  
**For the quarterly period ended May 31, 2006**  
**Commission file number 000-13109**  
**LAIDLAW INTERNATIONAL, INC.**  
(Exact name of registrant as specified in its charter)

**DELAWARE**  
(State or other jurisdiction of  
incorporation or organization)

**98-0390488**  
(I.R.S. Employer  
Identification No.)

**55 Shuman Boulevard, Suite 400**  
**Naperville, Illinois, 60563**

(Address of principal executive offices)

Registrant's telephone number, including area code **(630) 848-3000**

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. YES ☒ NO ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer or a non-accelerated filer. See definition of "accelerated filer and large accelerated filer" in Rule 12b-2 of the Exchange Act.

Large accelerated filer ☐

Accelerated filer ☐

Non-accelerated filer ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).  
YES ☐ NO ☒

**APPLICABLE ONLY TO ISSUERS INVOLVED IN BANKRUPTCY  
PROCEEDINGS DURING THE PRECEDING FIVE YEARS:**

Indicate by check mark whether the registrant has filed all documents and reports required to be filed by Sections 12, 13 or 15(d) of the Securities Exchange Act of 1934 subsequent to the distribution of securities under a plan confirmed by a court. YES ☐ NO ☒

As of June 30, 2006, there were 97,657,649 shares of common stock, par value \$0.01 per share, outstanding.

---

**LAIDLAW INTERNATIONAL, INC.**

	<b>Page No.</b>
<b><u>PART I. FINANCIAL INFORMATION</u></b>	
<b><u>Item 1. Financial Statements:</u></b>	
<u>Consolidated Balance Sheets as of May 31, 2006 (Unaudited) and August 31, 2005</u>	2
<u>Consolidated Statements of Operations for the Three and Nine Months Ended May 31, 2006 and 2005 (Unaudited)</u>	4
<u>Consolidated Statements of Cash Flows for the Nine Months Ended May 31, 2006 and 2005 (Unaudited)</u>	5
<u>Notes to Consolidated Financial Statements (Unaudited)</u>	6
<u>Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations</u>	14
<u>Item 3. Quantitative and Qualitative Disclosures About Market Risk</u>	21
<u>Item 4. Controls and Procedures</u>	21
<b><u>PART II. OTHER INFORMATION</u></b>	
<u>Item 1. Legal Proceedings</u>	22
<u>Item 1A. Risk Factors</u>	23
<u>Item 2. Unregistered Sales of Equity Securities and Use of Proceeds</u>	23
<u>Item 6. Exhibits</u>	23
<b><u>SIGNATURES</u></b>	24
<u>Certification</u>	
<u>Certification</u>	
<u>Certification</u>	

Table of Contents**PART I. FINANCIAL INFORMATION****Item 1. Financial Statements**

**LAIDLAW INTERNATIONAL, INC.**  
**CONSOLIDATED BALANCE SHEETS**  
(\$ in millions)

	May 31, 2006 (unaudited)	August 31, 2005
<b>ASSETS</b>		
<b>Current assets</b>		
Cash and cash equivalents	\$ 212.1	\$ 217.3
Accounts receivable	331.2	202.6
Insurance collateral	86.1	81.9
Parts and supplies	39.6	32.5
Deferred income tax assets	51.7	42.4
Other current assets	25.1	29.2
<b>Total current assets</b>	<b>745.8</b>	<b>605.9</b>
<b>Property and equipment</b>		
Land	173.8	166.9
Buildings	185.5	176.1
Vehicles	1,639.7	1,447.2
Other	127.6	116.4
	<b>2,126.6</b>	<b>1,906.6</b>
Less: Accumulated depreciation	<b>(629.5)</b>	<b>(471.5)</b>
	<b>1,497.1</b>	<b>1,435.1</b>
<b>Other assets</b>		
Insurance collateral	333.9	392.2
Other long-term investments	31.7	40.3
Contracts and customer relationships	68.7	73.4
Deferred income tax assets	259.0	350.3
Deferred charges and other assets	13.8	11.5
	<b>707.1</b>	<b>867.7</b>
<b>Total assets</b>	<b>\$ 2,950.0</b>	<b>\$ 2,908.7</b>

The accompanying notes are an integral part of these statements.

Table of Contents

**LAIDLAW INTERNATIONAL, INC.**  
**CONSOLIDATED**  
(\$ in millions)

	May 31, 2006 (unaudited)	August 31, 2005
<b>LIABILITIES</b>		
<b>Current liabilities</b>		
Accounts payable	\$ 98.9	\$ 86.4
Accrued employee compensation	127.5	105.7
Other accrued liabilities	101.9	86.9
Current portion of insurance reserves	144.4	141.6
Current portion of long-term debt	33.7	27.8
<b>Total current liabilities</b>	<b>506.4</b>	448.4
Long-term debt	262.0	286.6
Insurance reserves	345.0	344.4
Pension liability	126.0	128.4
Other long-term liabilities	73.5	100.7
<b>Total liabilities</b>	<b>1,312.9</b>	1,308.5
<b>SHAREHOLDERS EQUITY</b>		
Common shares; \$0.01 par value per share; issued and outstanding 97.7 million (August 31, 2005 100.2 million)	1.0	1.0
Additional paid in capital	1,243.6	1,315.9
Accumulated other comprehensive income	61.5	34.1
Retained earnings	331.0	249.2
<b>Total shareholders equity</b>	<b>1,637.1</b>	1,600.2
<b>Total liabilities and shareholders equity</b>	<b>\$ 2,950.0</b>	\$ 2,908.7

The accompanying notes are an integral part of these statements.

Table of Contents

**LAIDLAW INTERNATIONAL, INC.**  
**CONSOLIDATED STATEMENTS OF OPERATIONS**  
(\$ in millions except per share amounts)  
(unaudited)

	<b>Three Months Ended May 31,</b>		<b>Nine Months Ended May 31,</b>	
	<b>2006</b>	<b>2005</b>	<b>2006</b>	<b>2005</b>
<b>Revenue</b>	<b>\$ 860.7</b>	<b>\$ 836.1</b>	<b>\$ 2,496.5</b>	<b>\$ 2,413.5</b>
Compensation expense	<b>420.2</b>	413.2	<b>1,222.9</b>	1,206.9
Vehicle related costs	<b>61.3</b>	64.5	<b>186.2</b>	191.6
Fuel	<b>68.7</b>	54.8	<b>194.3</b>	153.7
Insurance and accident claim costs	<b>46.7</b>	47.6	<b>128.3</b>	137.8
Occupancy costs	<b>40.9</b>	39.3	<b>121.5</b>	116.4
Depreciation and amortization	<b>62.1</b>	70.6	<b>177.8</b>	203.8
Other operating expenses	<b>77.3</b>	84.1	<b>220.0</b>	231.3
<b>Operating income</b>	<b>83.5</b>	62.0	<b>245.5</b>	172.0
Interest expense	<b>(5.4)</b>	(20.0)	<b>(16.3)</b>	(59.1)
Other income, net	<b>1.9</b>	4.5	<b>5.7</b>	9.5
<b>Income from continuing operations before income taxes</b>	<b>80.0</b>	46.5	<b>234.9</b>	122.4
Income tax expense	<b>(36.5)</b>	(16.1)	<b>(95.6)</b>	(46.5)
<b>Income from continuing operations</b>	<b>43.5</b>	30.4	<b>139.3</b>	75.9
<b>Income (loss) from discontinued operations</b>	<b>(9.4)</b>	(1.0)	<b>(12.9)</b>	220.1
<b>Net income</b>	<b>\$ 34.1</b>	<b>\$ 29.4</b>	<b>\$ 126.4</b>	<b>\$ 296.0</b>
<b>Basic earnings (loss) per share</b>				
Continuing operations	<b>\$ 0.44</b>	\$ 0.30	<b>\$ 1.40</b>	\$ 0.76
Discontinued operations	<b>(0.09)</b>	(0.01)	<b>(0.13)</b>	2.20
Net income	<b>\$ 0.35</b>	<b>\$ 0.29</b>	<b>\$ 1.27</b>	<b>\$ 2.96</b>
<b>Diluted earnings (loss) per share</b>				
Continuing operations	<b>\$ 0.44</b>	\$ 0.30	<b>\$ 1.40</b>	\$ 0.74

Edgar Filing: LAIDLAW INTERNATIONAL INC - Form 10-Q

Discontinued operations	<b>(0.09)</b>	(0.01)	<b>(0.13)</b>	2.14
Net income	<b>\$ 0.35</b>	\$ 0.29	<b>\$ 1.27</b>	\$ 2.88
<b>Dividends per share</b>	<b>\$ 0.15</b>	\$	<b>\$ 0.45</b>	\$
<b>Average shares outstanding</b>	<b>97.8</b>	100.2	<b>99.3</b>	100.1
Effect of dilutive securities	<b>0.5</b>	0.3	<b>0.4</b>	2.7
<b>Average diluted shares outstanding</b>	<b>98.3</b>	100.5	<b>99.7</b>	102.8

The accompanying notes are an integral part of these statements.

Table of Contents

**LAIDLAW INTERNATIONAL, INC.**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS**  
(\$ in millions)  
(unaudited)

	Nine Months Ended May 31,	
	2006	2005
<b>Operating activities</b>		
Net income	\$ 126.4	\$ 296.0
Loss (income) from discontinued operations	12.9	(220.1)
Non-cash adjustments to net income		
Depreciation and amortization	177.8	203.8
Deferred income taxes	89.0	43.7
Other non-cash items	1.6	21.6
Net change in certain operating assets and liabilities		
Accounts receivable	(125.7)	(137.3)
Insurance collateral	41.8	(24.5)
Accounts payable and accrued liabilities	17.0	17.3
Insurance reserves	6.6	(5.2)
Other assets and liabilities	(25.8)	3.9
<b>Net cash provided by operating activities</b>	<b>\$ 321.6</b>	<b>\$ 199.2</b>
<b>Investing activities</b>		
Purchase of property and equipment	\$ (219.0)	\$ (119.1)
Proceeds from sale of property and equipment	19.5	10.1
Net decrease in performance bond collateral	0.6	9.9
Net decrease in other investments	7.5	3.2
Net proceeds from sale of healthcare businesses	0.5	798.0
Net proceeds from sale of other businesses	5.3	10.6
Expended on acquisitions	(4.5)	(2.0)
<b>Net cash (used) provided by investing activities</b>	<b>\$ (190.1)</b>	<b>\$ 710.7</b>
<b>Financing activities</b>		
Repurchase of common stock	\$ (76.8)	\$ (84.5)
Dividend payments	(44.6)	
Principal payment on Term A debt	(15.0)	
Net decrease in other long-term debt	(3.6)	(5.6)
Retire old Term B debt		(593.8)
Decrease in credit facility cash collateral		60.5
<b>Net cash used by financing activities</b>	<b>\$ (140.0)</b>	<b>\$ (623.4)</b>

**Discontinued operations (revised see note 10)**



Edgar Filing: LAIDLAW INTERNATIONAL INC - Form 10-Q

Operating cash flows	\$	\$	3.9
Investing cash flows			(15.0)
Financing cash flows			(2.4)
<b>Net cash used by discontinued operations</b>	<b>\$</b>	<b>\$</b>	<b>(13.5)</b>
<b>Effect of exchange rate changes on cash</b>	<b>\$</b>	<b>3.3</b>	<b>\$</b> 0.3
<b>Net (decrease) increase in cash and cash equivalents</b>	<b>\$</b>	<b>(5.2)</b>	<b>\$</b> 273.3
<b>Cash and cash equivalents beginning of period</b>		<b>217.3</b>	154.2
<b>Cash and cash equivalents end of period</b>	<b>\$</b>	<b>212.1</b>	<b>\$</b> 427.5

The accompanying notes are an integral part of these statements.

**Table of Contents**

**LAIDLAW INTERNATIONAL, INC.  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
FOR THE THREE AND NINE MONTH PERIODS ENDED MAY 31, 2006  
(Unaudited)**

**Note 1 Corporate overview and basis of presentation**

***Corporate overview***

Laidlaw International, Inc. (the Company) operates in three reportable business segments: education services, Greyhound and public transit. The education services segment provides school bus transportation, including scheduled home-to-school, extra-curricular and charter and transit school bus services, throughout the United States and Canada. Greyhound, a national provider of inter-city bus transportation in the United States and Canada, provides scheduled passenger service, package delivery service, charter bus service and, in certain terminals, food service. The public transit segment provides paratransit bus transportation for riders with disabilities and fixed-route municipal bus service.

***Basis of presentation***

The accompanying interim consolidated financial statements of the Company have been prepared in accordance with accounting principles generally accepted in the United States for interim reporting and accordingly, do not include all of the disclosures required for annual financial statements. In the opinion of management, all adjustments considered necessary for fair presentation have been included. All such adjustments are of a normal, recurring nature. Operating results for the three and nine months ended May 31, 2006 are not necessarily indicative of the results that may be expected for the full year ending August 31, 2006. For further information, see the Company's consolidated financial statements, including the accounting policies and notes thereto, included in the Company's Annual Report on Form 10-K for the fiscal year ended August 31, 2005.

Certain prior period amounts have been reclassified to conform to the current period presentation.

***New Accounting Standards***

Financial Accounting Standards Board Interpretation Number 47, Accounting for Asset Retirement Obligations (FIN 47) clarifies that conditional obligations meet the definition of an asset retirement obligation discussed in Statement of Financial Accounting Standards Number 143, Accounting for Asset Retirement Obligations. FIN 47 requires that a liability be recognized for the fair value of a conditional asset retirement obligation when incurred, if the fair value of the liability can be reasonably estimated. The Company is currently assessing the impact FIN 47 may have on its consolidated financial statements. FIN 47 will be adopted by the Company in the fourth quarter of fiscal 2006.

**Table of Contents****Note 2 Comprehensive income**

The following table summarizes total comprehensive income (\$ in millions):

	<b>Three Months Ended May 31,</b>		<b>Nine Months Ended May 31,</b>	
	<b>2006</b>	<b>2005</b>	<b>2006</b>	<b>2005</b>
<b>Net income</b>	<b>\$ 34.1</b>	<b>\$ 29.4</b>	<b>\$ 126.4</b>	<b>\$ 296.0</b>
Net unrealized (loss) gain on securities	<b>(2.4)</b>	1.3	<b>(5.6)</b>	0.2
Net gain on interest rate swaps	<b>0.9</b>		<b>2.8</b>	0.3
Net gain on fuel hedge	<b>0.4</b>		<b>0.4</b>	
Foreign currency translation adjustments	<b>12.9</b>	(7.0)	<b>29.8</b>	19.5
<b>Total comprehensive income</b>	<b>\$ 45.7</b>	<b>\$ 23.7</b>	<b>\$ 153.6</b>	<b>\$ 316.0</b>

**Note 3 Discontinued operations**

During the second quarter of fiscal 2005 the Company sold American Medical Response, Inc. ( AMR ) and Emcare Holdings, Inc. ( Emcare ), its healthcare transportation services and emergency management services segments, to an affiliate of Onex Corporation.

The following table details the components of income (loss) from discontinued operations (\$ in millions):

	<b>Three Months Ended May 31,</b>		<b>Nine Months Ended May 31,</b>	
	<b>2006</b>	<b>2005</b>	<b>2006</b>	<b>2005</b>
Revenue	<b>\$</b>	<b>\$ (50.0)</b>	<b>\$</b>	<b>\$ 646.2</b>
Pre-tax loss from operations		(50.8)	<b>0.4</b>	(32.3)
Provision for income taxes		19.3	<b>(0.1)</b>	11.5
Loss from discontinued operations		(31.5)	<b>0.3</b>	(20.8)
Pre-tax gain (loss) on sale of businesses	<b>(10.0)</b>	31.1	<b>(13.8)</b>	232.1
Income tax benefit (expense)	<b>0.6</b>	(0.6)	<b>0.6</b>	8.8
Gain (loss) on sale after taxes	<b>(9.4)</b>	30.5	<b>(13.2)</b>	240.9
Income (loss) from discontinued operations	<b>\$ (9.4)</b>	<b>\$ (1.0)</b>	<b>\$ (12.9)</b>	<b>\$ 220.1</b>

Subsequent to the sale of the healthcare businesses, AMR management advised the Company that they had determined that their accounts receivable reserves had been understated between \$39 million and \$50 million during the previous five years, including the date of sale. This adjustment was recorded by the Company in the third quarter of fiscal 2005, resulting in a \$31.5 million increase in the loss from discontinued operations and a \$31.5 million increase in the gain on sale from discontinued operations. As a result of this matter, Onex could have asserted a claim against the Company under the Stock Purchase Agreement. During the third quarter of fiscal 2006, the Company agreed to pay Onex \$10 million in satisfaction of all potential claims Onex may have had against Laidlaw under the Stock Purchase Agreement in regards to this matter and recorded a \$10 million charge to income (loss) from discontinued operations.



**Table of Contents**

The additional \$3.4 million pre-tax loss on sale of discontinued operations for nine months ended May 31, 2006 primarily relates to changes in reserves related to contingent obligations of AMR that are partially indemnified by the Company under the Stock Purchase Agreement.

**Note 4 Stock awards and options**

Pursuant to the Company's Amended and Restated 2003 Equity and Performance Incentive Plan, the Company has issued stock based compensation to various employees and non-employee directors. These grants to employees represent the long-term incentive portion of the Company's overall compensation plan for management. The Company accounts for all stock-based compensation based on estimated fair value at the grant date and recorded an expense related to these plans of approximately \$1.9 million and \$5.6 million during the three and nine months ended May 31, 2006 compared to \$1.5 million and \$3.8 million during the three and nine months ended May 31, 2005, respectively. A summary of stock based awards and options issued during the current fiscal year is as follows:

*Stock options* During the nine months ended May 31, 2006, the Company issued 352,625 non-qualified stock options to employees and non-employee directors with an average exercise price of \$22.84 per share. The exercise price is equal to the fair market value of the Company's stock at the date of grant. The stock options have a ten-year life and vest ratably over three years.

*Restricted Shares* During the nine months ended May 31, 2006, the Company issued 25,313 shares of restricted common stock to non-employee directors. The restricted shares vest at the end of a three-year period and during the vesting period the participant has the rights of a shareholder with respect to voting and dividend rights but is restricted from transferring the shares.

*Deferred Shares* During the nine months ended May 31, 2006, the Company granted 209,000 deferred shares to key employees. The deferred shares vest ratably over a four-year period. On each vesting date the employee receives common stock of the Company equal in number to the deferred shares that have vested. Upon delivery of the Company common stock an equal number of deferred shares are terminated. The participant has no voting rights with respect to the deferred shares.

**Note 5 Pension plans**

The components of net pension benefit cost for the Company's pension plans were as follows (\$ in millions):

	<b>Three Months Ended</b>		<b>Nine Months Ended</b>	
	<b>May 31,</b>		<b>May 31,</b>	
	<b>2006</b>	<b>2005</b>	<b>2006</b>	<b>2005</b>
Service cost	\$ 2.7	\$ 2.2	\$ 8.2	\$ 6.5
Interest cost	13.0	14.3	39.2	43.0
Expected return on plan assets	(13.8)	(14.6)	(41.3)	(43.1)
<b>Net pension benefit cost</b>	<b>\$ 1.9</b>	<b>\$ 1.9</b>	<b>\$ 6.1</b>	<b>\$ 6.4</b>

**Table of Contents**

**Note 6 Income tax**

A provision in the American Jobs Creation Act of 2004 ( AJCA ) provides U.S. companies with a one-time opportunity to repatriate cash from its foreign subsidiaries in a tax efficient manner provided certain criteria are met. During the third quarter of 2006, management decided to take advantage of the AJCA and estimates repatriating approximately \$190 million from its Canadian subsidiaries. The distributions will be remitted in the fourth quarter and the Company will use the proceeds in accordance with the requirements established by the AJCA and the U.S. Treasury Department. The Company has recorded a \$4.7 million tax liability relating to these distributions. This decision does not change the Company's position that it considers all remaining undistributed earnings of foreign subsidiaries as indefinitely invested in those operations.

**Note 7 Material contingencies**

***Legal proceedings***

***Contingent Liabilities Relating to Sale of AMR***

The Company sold AMR to an affiliate of Onex Corporation ( Onex ) in accordance with a Stock Purchase Agreement dated December 6, 2004, as amended (the Stock Purchase Agreement ). Pursuant to the terms of the Stock Purchase Agreement, the Company may be subject to indemnification obligations related to certain investigations and matters relating to AMR, including potentially those set forth below.

On May 9, 2002, AMR received a subpoena duces tecum from the Office of Inspector General for the United States Department of Health and Human Services. The subpoena required AMR to produce a broad range of documents relating to contracts in Georgia and Colorado for the period from January 1993 through May 2002. The government investigations may be continuing and it is not currently possible to estimate the financial exposures, if any, for the Company pursuant to the terms of the Stock Purchase Agreement.

During the first quarter of fiscal 2004, AMR was advised by the U.S. Department of Justice ( DOJ ), that it was investigating certain business practices at AMR. The specific practices at issue were (1) whether ambulance transports involving Medicare eligible patients complied with the medically necessary requirement imposed by Medicare regulations, (2) whether patient signatures, when required, were properly obtained from Medicare eligible patients; and (3) whether discounts in violation of the Federal Anti-Kickback Act were provided by AMR in exchange for referrals involving Medicare eligible patients. The Company and AMR are currently engaged in settlement discussions with the DOJ in regards to this investigation. Under the terms of the Stock Purchase Agreement the Company and AMR agreed to share expenses related to this matter, such that the Company is responsible for 50% of the first \$10 million of damages and 90% of any damages in excess of \$10 million. Based upon our negotiations to date with the government, management believes the Company has adequately accrued for potential losses under the Stock Purchase Agreement. However, there can be no assurances as to the final resolution of these investigations and any resulting proceedings.

Subsequent to the sale, AMR management advised the Company that they had determined that their accounts receivable reserves had been understated between \$39 million and \$50 million during the last five years, including the date of sale. As a result of this matter, Onex could have asserted a claim against the Company under the Stock Purchase Agreement. On June 2, 2006, the Company paid Onex \$10 million in satisfaction of all potential claims Onex may have had against Laidlaw under the Stock Purchase Agreement in regards to this matter.

**Table of Contents**

*Other*

The Company is also a defendant in various lawsuits arising in the ordinary course of business, primarily cases involving personal injury, property damage or employment related claims. Some of these actions are covered to varying degrees by insurance policies. Based on an assessment of known claims and our historical claims payout pattern, management believes that there is no proceeding either threatened or pending against us relating to personal injury and/or property damage claims and/or employment related claims that would have a material adverse effect on the Company.

***Environmental matters***

The Company's operations are subject to various federal, state, local and foreign laws and regulations relating to environmental matters, including those concerning emissions to the air; waste water discharges; storage, treatment and disposal of waste and remediation of soil and ground water contamination. We have incurred, and expect to incur, costs for our operations to comply with these legal requirements, and these costs could increase in the future. In particular, the Company has been named as a potentially responsible party under the United States Comprehensive Environmental Response, Compensation and Liability Act of 1980, as amended, at various third-party sites at which the Company's waste was allegedly disposed. In addition, the Company is investigating or engaged in remediation of past contamination at other sites used in its businesses. The Company records liabilities when environmental liabilities are either known or considered probable and can be reasonably estimated. On an ongoing basis, management assesses and evaluates environmental risk and, when necessary, conducts appropriate corrective measures. As of the date of this report, management believes that adequate accruals have been made related to all known environmental matters, however actual environmental liabilities could differ significantly from these estimates.

***Income tax matters***

The respective tax authorities, in the normal course, audit previous tax filings. It is not possible at this time to predict the final outcome of these audits or to establish a reasonable estimate of possible additional taxes owed, if any.

**Note 8 Repurchase of common stock**

Effective January 5, 2006, the Board of Directors authorized a stock repurchase program to acquire up to \$200 million of the Company's outstanding stock. As of May 31, 2006 the Company had repurchased, and, immediately cancelled approximately 2.8 million shares at an average cost of \$27.21 per share through open market purchases, leaving approximately \$123.2 million authorized for future repurchases under the program.

On July 6, 2006 the Company announced that its Board of Directors had authorized the Company to repurchase an additional \$376.8 million of its outstanding common stock. This authorization, in combination with the remaining amount authorized under the previously announced buyback program, will allow the Company to repurchase an additional \$500 million, or approximately 20% of the Company's total market capitalization.

The Company will offer to purchase approximately \$400 million of its outstanding common stock by way of a modified Dutch Auction tender offer. In the tender offer, shareholders will have the opportunity to tender some or all of their shares within a price range provided in the tender offer. The tender offer will commence on July 10, 2006 and is expected to expire on

**Table of Contents**

August 7, 2006, unless otherwise extended or terminated by the Company. The Company may, under certain circumstances and in its sole discretion, purchase additional shares in conjunction with the tender offer, up to an additional 2% of the Company's outstanding shares. The tender offer is subject to certain conditions as specified in the Offer to Purchase, including obtaining the necessary financing to fund the repurchase of shares in the tender offer. Any amount of common stock not purchased by way of the tender offer, up to the total amount authorized, may be repurchased by the Company through open market and privately negotiated transactions, at times and in amounts, as management deems appropriate. The timing and amount of shares repurchased will depend on a variety of factors including price, corporate and regulatory requirements, availability of funds and other market conditions. These stock repurchase programs do not have an expiration date and may be limited or terminated any time without prior notice. The Company plans to retire all shares repurchased.

The Company intends to obtain the funds required to purchase the shares under these stock repurchase programs, including the tender offer, by (i) amending our existing Term Loan A facility and Revolving Credit facility (the Term A Facility); (ii) adding an additional \$500 million Term Loan B facility (the Term B Facility); and (iii) utilizing available cash on hand. The terms and conditions of the Term A Facility will largely be the same except for the addition of certain negative covenants. The Term B Facility will be subject to negative covenants substantially similar to the Term A Facility.

On July 6, 2006, the Company received an underwritten Commitment Letter from the lender group of Citigroup Global Markets Inc., UBS Loan Finance Inc. and Morgan Stanley Senior Funding, Inc. for the \$500 million Term Loan B facility due August 2013, with quarterly principal paydowns of .25% and a balloon paydown at maturity. The Term A Facility interest is based on the LIBOR rate plus a margin rate as determined by credit ratings that ranges from 0.60% to 2.00%. Interest for the Term B Facility is anticipated to be based on the LIBOR rate plus a margin rate to be determined.

**Note 9 Insurance proceeds**

During the first nine months of 2006, Greyhound received a \$5.0 million business interruption insurance settlement relating to losses incurred during the September 11, 2001 terrorist attacks. The recovery was applied against other operating expenses on the Company's Consolidated Statements of Operations.

Property and equipment of the Company with a net book value of approximately \$3 million was damaged during Hurricane Katrina. The Company's insurance coverage provides for replacement with new property or equipment which values generally exceed the net book value of the damaged assets. During the fourth quarter of fiscal 2006, the Company reached an agreement with its insurance carrier to settle the Hurricane Katrina claim and anticipates recognizing a gain in the fourth quarter of fiscal 2006 of approximately \$9 million.



**Table of Contents****Note 10 Cash flows from discontinued operations**

The Company has separately disclosed the operating, investing and financing portions of the cash flows attributable to discontinued operations for the nine months ended May 31, 2005, which were previously reported on a combined basis as a single amount. This revised presentation does not change any of the account balances on the consolidated balance sheets, consolidated statements of operations, or the net increase (decrease) in cash and cash equivalents included in our consolidated statement of cash flows for any period presented.

The Company also plans to reflect this revision on the August 31, 2006 Form 10-K. Had this revision been applied to the consolidated statements of cash flows included in our August 31, 2005 Form 10-K, the operating, investing and financing activity cash flows from discontinued operations would have been as follows (\$ in millions):

	Year ended August 31,		Three Months Ended August 31, 2003	Predecessor Company Nine Months Ended May 31, 2003
	2005	2004		
<b>Discontinued operations</b>				
Operating activities	\$ (1.8)	\$ 56.1	\$ 30.8	\$ 92.7
Investing activities	(15.0)	(42.0)	(15.5)	(34.3)
Financing activities	(2.4)	(7.4)	(1.8)	(11.5)
<b>Total cash flows provided (used) by discontinued operations</b>	<b>\$ (19.2)</b>	<b>\$ 6.7</b>	<b>\$ 13.5</b>	<b>\$ 46.9</b>

**Table of Contents****Note 11 Segment information**

The Company has three reportable segments: education services, Greyhound and public transit. Revenues and EBITDA (operating income before depreciation and amortization) of the segments for the three and nine months ended May 31, 2006 and 2005 were as follows (\$ in millions):

	<b>Three Months Ended May 31,</b>		<b>Nine Months Ended May 31,</b>	
	<b>2006</b>	<b>2005</b>	<b>2006</b>	<b>2005</b>
<b>Education services</b>				
Revenue	<b>\$ 483.7</b>	\$ 464.0	<b>\$ 1,367.9</b>	\$ 1,321.0
EBITDA	<b>117.7</b>	119.0	<b>325.0</b>	317.1
<b>Greyhound</b>				
Revenue	<b>\$ 297.9</b>	\$ 294.5	<b>\$ 896.3</b>	\$ 864.0
EBITDA	<b>22.9</b>	9.6	<b>84.1</b>	46.5
<b>Public transit</b>				
Revenue	<b>\$ 79.1</b>	\$ 77.6	<b>\$ 232.3</b>	\$ 228.5
EBITDA	<b>5.0</b>	4.0	<b>14.2</b>	12.2
<b>Consolidated Total</b>				
Revenue	<b>\$ 860.7</b>	\$ 836.1	<b>\$ 2,496.5</b>	\$ 2,413.5
EBITDA	<b>145.6</b>	132.6	<b>423.3</b>	375.8
Depreciation and amortization expense	<b>(62.1)</b>	(70.6)	<b>(177.8)</b>	(203.8)
Operating income	<b>83.5</b>	62.0	<b>245.5</b>	172.0
Interest expense	<b>(5.4)</b>	(20.0)	<b>(16.3)</b>	(59.1)
Other income, net	<b>1.9</b>	4.5	<b>5.7</b>	9.5
Income tax expense	<b>(36.5)</b>	(16.1)	<b>(95.6)</b>	(46.5)
Income (loss) from discontinued operations	<b>(9.4)</b>	(1.0)	<b>(12.9)</b>	220.1
Net income	<b>\$ 34.1</b>	\$ 29.4	<b>\$ 126.4</b>	\$ 296.0

Total identifiable assets for each of the reportable segments has not changed materially since August 31, 2005 with the exception of the education services segment where total identifiable assets at May 31, 2006 were \$1,244.9 million compared to \$1,088.3 million at August 31, 2005. The increase was primarily due to seasonal accounts receivable changes.

**Table of Contents****ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS****General***Corporate overview*

The following discussion and analysis presents factors which affected the Company's consolidated results of operations for the three and nine month periods ended May 31, 2006 and 2005 and the Company's consolidated financial position at May 31, 2006. Our continuing operations consist of three reportable segments: education services, Greyhound and public transit services. See Note 11 Segment information of the Notes to Consolidated Financial Statements in this Report. The following information should be read in conjunction with the Consolidated Financial Statements and Notes thereto included in this Form 10-Q and in the Company's Form 10-K for the year ended August 31, 2005. As used in this Report, all references to the Company, we, us, our and similar references are to Laidlaw International, Inc.

*Non-GAAP Measure*

EBITDA is presented solely as a supplemental disclosure with respect to liquidity because management believes it provides useful information regarding our ability to service or incur debt. All companies do not calculate EBITDA the same way. We define EBITDA as operating income plus depreciation and amortization. EBITDA, as reported here, is the same as reported for each of our segments in Note 11 Segment information of the Notes to Consolidated Financial Statements included in this Report. EBITDA is not intended to represent cash flow for the period, is not presented as an alternative to operating income as an indicator of operating performance, should not be considered in isolation or as a substitute for measures of performance prepared in accordance with generally accepted accounting principles (GAAP) and is not indicative of operating income or cash flow from operations as determined under GAAP.

The following is a reconciliation of our EBITDA to income from continuing operations (\$ in millions):

	<b>Three Months Ended May 31,</b>		<b>Nine Months Ended May 31,</b>	
	<b>2006</b>	<b>2005</b>	<b>2006</b>	<b>2005</b>
EBITDA	<b>\$ 145.6</b>	<b>\$ 132.6</b>	<b>\$ 423.3</b>	<b>\$ 375.8</b>
Depreciation and amortization	<b>(62.1)</b>	<b>(70.6)</b>	<b>(177.8)</b>	<b>(203.8)</b>
Interest expense	<b>(5.4)</b>	<b>(20.0)</b>	<b>(16.3)</b>	<b>(59.1)</b>
Other income, net	<b>1.9</b>	<b>4.5</b>	<b>5.7</b>	<b>9.5</b>
Income tax expense	<b>(36.5)</b>	<b>(16.1)</b>	<b>(95.6)</b>	<b>(46.5)</b>
Income from continuing operations	<b>\$ 43.5</b>	<b>\$ 30.4</b>	<b>\$ 139.3</b>	<b>\$ 75.9</b>

**Table of Contents****Results of Operations*****Percentage of revenue***

	<b>Three Months Ended May 31,</b>		<b>Nine Months Ended May 31,</b>	
	<b>2006</b>	2005	<b>2006</b>	2005
Revenue	<b>100.0%</b>	100.0%	<b>100.0%</b>	100.0%
Compensation expense	<b>48.8</b>	49.3	<b>48.9</b>	50.0
Vehicle related costs	<b>7.1</b>	7.7	<b>7.5</b>	7.9
Fuel	<b>8.0</b>	6.6	<b>7.8</b>	6.4
Insurance and accident claim costs	<b>5.4</b>	5.7	<b>5.1</b>	5.7
Occupancy costs	<b>4.8</b>	4.7	<b>4.9</b>	4.8
Depreciation and amortization	<b>7.2</b>	8.5	<b>7.2</b>	8.5
Other operating expenses	<b>9.0</b>	10.1	<b>8.8</b>	9.6
Operating income	<b>9.7</b>	7.4	<b>9.8</b>	7.1
Interest expense	<b>(0.6)</b>	(2.3)	<b>(0.6)</b>	(2.4)
Other income, net	<b>0.2</b>	0.5	<b>0.2</b>	0.4
Income from continuing operations before income taxes	<b>9.3</b>	5.6	<b>9.4</b>	5.1
Income tax expense	<b>(4.2)</b>	(2.0)	<b>(3.8)</b>	(2.0)
Income from continuing operations	<b>5.1</b>	3.6	<b>5.6</b>	3.1
Income (loss) from discontinued operations	<b>(1.1)</b>	(0.1)	<b>(0.5)</b>	9.2
Net income	<b>4.0%</b>	3.5%	<b>5.1%</b>	12.3%

***Revenue, EBITDA and EBITDA margins by business segment are as follows (\$ in millions):***

	<b>Three Months Ended May 31,</b>		<b>Nine Months Ended May 31,</b>	
	<b>2006</b>	2005	<b>2006</b>	2005
<b>Revenue</b>				
Education services	<b>\$ 483.7</b>	\$ 464.0	<b>\$ 1,367.9</b>	\$ 1,321.0
Greyhound	<b>297.9</b>	294.5	<b>896.3</b>	864.0
Public transit services	<b>79.1</b>	77.6	<b>232.3</b>	228.5
Total	<b>\$ 860.7</b>	\$ 836.1	<b>\$ 2,496.5</b>	\$ 2,413.5
<b>EBITDA</b>				
Education services	<b>\$ 117.7</b>	\$ 119.0	<b>\$ 325.0</b>	\$ 317.1
Greyhound	<b>22.9</b>	9.6	<b>84.1</b>	46.5

Edgar Filing: LAIDLAW INTERNATIONAL INC - Form 10-Q

Public transit services	<b>5.0</b>	4.0	<b>14.2</b>	12.2
Total	<b>\$ 145.6</b>	\$ 132.6	<b>\$ 423.3</b>	\$ 375.8

**EBITDA Margins**

Education services	<b>24.3%</b>	25.6%	<b>23.8%</b>	24.0%
Greyhound	<b>7.7</b>	3.3	<b>9.4</b>	5.4
Public transit services	<b>6.3</b>	5.2	<b>6.1</b>	5.3
Total	<b>16.9</b>	15.9	<b>17.0</b>	15.6

15

**Table of Contents**

**Revenue and EBITDA by business segment**

*Education services*

Revenue in the education services segment increased by \$19.7 million and \$46.9 million for the three and nine months ended May 31, 2006, respectively, compared to the three and nine months ended May 31, 2005 as price and volume increases along with a favorable Canadian dollar exchange rate and increased billings from fuel price escalation clauses more than offset lost business. The increase in the value of the Canadian currency increased revenues \$5.4 million and \$12.3 million for the three and nine month periods, respectively.

EBITDA for the three months ended May 31, 2006 decreased by \$1.3 million while EBITDA for the nine months ended May 31, 2006 increased \$7.9 million compared to the three and nine months ended May 31, 2005. The EBITDA margin declined by 130 basis points in the third quarter of fiscal 2006 compared to the third quarter of fiscal 2005 primarily due to higher average fuel prices, which were partially offset by lower compensation costs. On a year-to-date basis, the EBITDA margin was relatively flat compared to the prior year as higher fuel costs have been mostly offset by the decrease in compensation costs and an improvement in insurance costs. The decrease in compensation costs as a percentage of revenue is primarily due to improved pricing on marginal contracts, while the improvement in insurance costs is principally due to a reduction in accident frequency.

*Greyhound*

Revenue in the Greyhound segment during the three and nine months ended May 31, 2006 increased \$3.4 million and \$32.3 million from the three and nine months ended May 31, 2005, respectively, principally due to a favorable Canadian dollar exchange rate and higher ticket prices somewhat offset by passenger reductions due to both network changes and increased ticket prices. Additionally, revenue for the nine months ended May 31, 2006 benefited from increased passenger volume in regions of the U.S. with high instances of individuals dislocated by the severe hurricanes that occurred in the first quarter of 2006. The increase in the value of the Canadian currency increased revenues \$5.4 million and \$13.2 million for the three and nine month periods, respectively.

EBITDA in the three and nine months ended May 31, 2006 increased by \$13.3 million and \$37.6 million, respectively, compared to the three and nine months ended May 31, 2005. A \$5.8 million loss on disposition of several tour and charter businesses in western Canada in the prior year contributed to the increase in EBITDA during the three months ended May 31, 2006. EBITDA for the first nine months of fiscal 2006 also benefited from a one-time gain of \$5 million due to a business interruption settlement received as compensation for losses incurred during the September 11, 2001 terrorist attacks. Compared to the prior year periods, excluding the loss on disposition of businesses and business interruption settlement noted above, EBITDA margins for the three and nine month periods improved by 250 and 270 basis points, respectively. The increase in EBITDA margin is due to increased ticket prices, coupled with improvements in passenger load due to the transformation of our networks, which resulted in significant increases in revenue per bus mile. Elimination of unproductive bus miles led to a reduction in variable costs that were partially offset by an increase in fuel prices.

*Public transit*

Revenue increased by \$1.5 million and \$3.8 million, respectively, for the three and nine months ended May 31, 2006 compared to the same periods in fiscal 2005 as new contracts and route additions along with increased billings from fuel price escalation clauses offset lost contracts. Beginning July 1, 2006, we will be losing the benefit of a major operating contract that provided approximately \$31 million of annual revenue. However, the Company has also won several new contracts during the year with annualized revenue of approximately \$12 million.

**Table of Contents**

EBITDA for the three and nine months ended May 31, 2006 increased by \$1.0 million and \$2.0 million compared to the three and nine months ended May 31, 2005. EBITDA margins for the three and nine month periods improved by 110 and 80 basis points, respectively, compared to the prior year periods as higher fuel and compensation costs were more than offset by improved insurance and other costs.

**Depreciation and amortization expense**

Depreciation and amortization by business segment was as follows (\$ in millions):

	<b>Three Months Ended May 31,</b>		<b>Nine Months Ended May 31,</b>	
	<b>2006</b>	<b>2005</b>	<b>2006</b>	<b>2005</b>
Education services	\$ <b>40.4</b>	\$ 49.5	\$ <b>113.5</b>	\$ 144.2
Greyhound	<b>19.3</b>	18.4	<b>57.1</b>	51.7
Public Transit services	<b>2.4</b>	2.7	<b>7.2</b>	7.9
Total	\$ <b>62.1</b>	\$ 70.6	\$ <b>177.8</b>	\$ 203.8

Education services depreciation and amortization for the three and nine months ended May 31, 2006 decreased by \$9.1 million and \$30.7 million compared to the three and nine months ended May 31, 2005. Approximately \$8 million and \$24 million of the reduction for the three and nine month periods, respectively, was due to an adjustment to the estimated useful lives of certain school bus models. The remaining decline was primarily due to an increase in the number of fully depreciated school buses and lower contract intangible amortization. The increase of \$0.9 million and \$5.4 million in the Greyhound segment for the three and nine month periods, respectively, was primarily due to adjustments in the estimated useful life and salvage value of certain older buses.

**Interest expense**

In the three and nine months ended May 31, 2006 interest expense decreased by \$14.6 million and \$42.8 million, respectively, compared to the prior year periods. The decrease was due to the reduced amount of debt outstanding and better interest rates obtained through changes made to our debt structure in the second half of fiscal 2005.

**Other income, net**

Other income, net consists primarily of income earned on investments. The decrease in other income, net during the three and nine month periods was primarily due to the prior year periods including \$2.1 million of proceeds received by the Company from the finalization of Greyhound's 1990 bankruptcy proceeding.

**Income tax expense**

Tax expense during the three month period ended May 31, 2006 includes a \$4.7 million charge related to a plan to repatriate approximately \$190 million from the Company's Canadian subsidiaries. Excluding this charge, the effective tax rate was 40% and 39%, respectively, for the three and nine months of fiscal 2006 compared to 35% and 38%, respectively, for the three and nine months of fiscal 2005.

**Table of Contents**

**Discontinued operations**

The \$9.4 million loss from discontinued operations for the three months ended May 31, 2006 principally relates to the \$10 million settlement of potential claims Onex may have had against Laidlaw regarding the valuation of the accounts receivable of AMR. The additional \$3.5 million loss from discontinued operations for the nine months ended May 31, 2006 primarily relates to changes in reserves related to contingent obligations of AMR that are partially indemnified by the Company under the Stock Purchase Agreement.

The \$1.0 million loss and the \$220.1 million gain from discontinued operations for the three and nine months ended May 31, 2005, respectively, were principally related to the gain on sale of the healthcare businesses.

**Liquidity and capital resources**

For the nine months ended May 31, 2006, cash provided by operating activities was \$321.6 million compared to \$199.2 million for the nine months ended May 31, 2005. The increase in cash provided by operations during the current period was principally due to increased EBITDA, lower interest costs and the replacement of insurance program cash collateral with letters of credit.

Net expenditures for the purchase of capital assets were \$199.5 million for the nine months ended May 31, 2006 compared to \$109.0 million for the nine months ended May 31, 2005, primarily reflecting increased investment in the fleet of the education services segment following two years of restrained spending and increased levels of bus buyouts at lease expiration at Greyhound as well as replacement buses damaged by hurricane Katrina.

During the first nine months of fiscal 2006, we paid a dividend of \$0.15 per share to shareholders of record as of November 29, 2005, \$0.15 per share to shareholders of record as of February 3, 2006 and \$0.15 per share to shareholders of record as of May 3, 2006.

As of May 31, 2006 there were no cash borrowings under the \$300 million Revolver and issued letters of credit were \$118.8 million, leaving \$181.2 million of availability.

***Stock repurchase program***

Effective January 5, 2006, the Board of Directors authorized a stock repurchase program to acquire up to \$200 million of our outstanding stock. As of May 31, 2006 we had repurchased approximately 2.8 million shares at an average cost of \$27.21 per share through open market purchases, leaving approximately \$123.2 million authorized for future repurchases under the program.

On July 6, 2006 we announced that our Board of Directors had authorized the Company to repurchase an additional \$376.8 million of our outstanding common stock. This authorization, in combination with the remaining amount authorized under the previously announced buyback program, will allow the Company to repurchase an additional \$500 million, or approximately 20% of the Company's total market capitalization.

The Company will offer to purchase approximately \$400 million of its outstanding common stock by way of a modified Dutch Auction tender offer. In the tender offer, shareholders will have the opportunity to tender some or all of their shares within a price range provided in the tender offer. The tender offer will commence on July 10, 2006 and is expected to expire on August 7, 2006, unless otherwise extended or terminated by the Company. The Company may, under certain circumstances and in its sole discretion, purchase additional shares in conjunction with the tender offer, up to an additional 2% of the Company's outstanding shares. The tender offer is subject to certain conditions as specified in the Offer to Purchase, including obtaining the necessary financing to fund the repurchase of shares in the tender offer.



**Table of Contents**

Any amount of common stock not purchased by way of the tender offer, up to the total amount authorized, may be repurchased by the Company through open market and privately negotiated transactions, at times and in amounts, as management deems appropriate. The timing and amount of shares repurchased will depend on a variety of factors including price, corporate and regulatory requirements, availability of funds and other market conditions. These stock repurchase programs do not have an expiration date and may be limited or terminated any time without prior notice. The Company plans to retire all shares repurchased.

The Company intends to obtain the funds required to purchase the shares under these stock repurchase programs, including the tender offer, by (i) amending our existing Term Loan A facility and Revolving Credit facility (the Term A Facility ); (ii) adding an additional \$500 million Term Loan B facility (the Term B Facility ); and (iii) utilizing available cash on hand. The terms and conditions of the Term A Facility will largely be the same except for the addition of certain negative covenants. The Term B Facility will be subject to negative covenants substantially similar to the Term A Facility.

On July 6, 2006, the Company received an underwritten Commitment Letter from the lender group of Citigroup Global Markets Inc., UBS Loan Finance Inc. and Morgan Stanley Senior Funding, Inc. for the \$500 million Term Loan B Facility due August 2013, with quarterly principal paydowns of .25% and a balloon paydown at maturity. The Term A Facility interest is based on the LIBOR rate plus a margin rate as determined by credit ratings that ranges from 0.60% to 2.00%. Interest for the Term B Facility is anticipated to be based on the LIBOR rate plus a margin rate to be determined.

We believe that existing cash and cash flow from operations, together with borrowings under our Term A Facility and proceeds received from the Term B Facility, will be sufficient to fund the tender offer, the post-tender offer open market purchases, our anticipated capital expenditures and working capital requirements for the foreseeable future, including payment obligations under our debt agreements and other commitments.

**Commitments and contingencies**

Reference is made to Note 18 Commitments and contingencies of Notes to the Consolidated Financial Statements in the Company's Form 10-K for the year ended August 31, 2005 for a description of the Company's material commitments. Reference is made to Note 7 Material contingencies of Notes to Consolidated Financial Statements in this Report for a description of the Company's material contingencies.

**Table of Contents**

**Forward-looking statements**

Certain statements contained in this quarterly report on Form 10-Q, including statements regarding the status of future operating results and market opportunities and other statements that are not historical facts, are forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. These forward-looking statements can be identified by the use of terminology such as: believe, hope, may, anticipate, should, intend, plan, will, expect, estimate, continue, project, positioned, strategy and similar expressions. Such statements involve certain risks, uncertainties and assumptions that include, but are not limited to,

Economic and other market factors, including competitive pressures and changes in pricing policies;

The ability to implement initiatives designed to increase operating efficiencies or improve results;

Costs and risks associated with litigation;

Changes in interpretations of existing, or the adoption of new, legislation, regulations or other laws;

The potential for rising labor costs and actions taken by organized labor unions;

Continued increases in prices of fuel and potential shortages;

Control of costs related to accident and other risk management claims;

Terrorism and other acts of violence;

The ability to produce sufficient future taxable income to allow us to recover our deferred tax assets;

The ability to repurchase the Company's common stock;

The ability to complete the tender offer and implement changes to our debt structure;

Potential changes in the mix of businesses we operate; and

The inability to earn sufficient returns on pension plan assets thus requiring increased funding.

Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual outcomes may vary materially from those indicated. In light of these risks and uncertainties you are cautioned not to place undue reliance on these forward-looking statements. The Company undertakes no obligation to publicly update forward-looking statements, whether as a result of new information, future events or otherwise. You are advised, however, to consult any further disclosures the Company makes on related subjects as may be detailed in the Company's other filings made from time to time with the Securities and Exchange Commission.

**Table of Contents**

**LAIDLAW INTERNATIONAL, INC.**

**Item 3. Quantitative and Qualitative Disclosures About Market Risk**

At May 31, 2006 the Company had outstanding commitments to purchase 1.0 million gallons of fuel through August 31, 2006 at an average price of \$1.92 per gallon.

In 2006 the Company began a program to hedge a portion of its future diesel fuel purchases to help further reduce the impact of fuel price fluctuations. The Company entered into collarized option contracts for 7.5 million gallons of diesel with option contracts for 5.5 million gallons remaining open at May 31, 2006. The last collarized option contract expires October 31, 2006. In accordance with Statement of Financial Accounting Standards Number 133, the Company is accounting for these contracts as cash flow hedges, and has recorded an asset for the fair value of the contracts. The impact on fuel expense during the quarter related to these options was immaterial.

There have been no material changes in market risk from the disclosures provided in Item 7A. Quantitative and Qualitative Disclosures About Market Risk as set forth in the Company's Form 10-K for the year ended August 31, 2005.

**Item 4. Controls and Procedures**

The Company maintains a set of disclosure controls and procedures designed to ensure that information required to be disclosed by the Company in reports that it files or submits under the Securities Exchange Act of 1934 is recorded, processed, summarized and reported within the time periods specified in Securities and Exchange Commission rules and forms. As of the end of the period covered by this quarterly report, an evaluation was carried out under the supervision and with the participation of the Company's management, including its Chief Executive Officer and Chief Financial Officer, of the effectiveness of its disclosure controls and procedures. Based on that evaluation, the Company's Chief Executive Officer and Chief Financial Officer have concluded that the Company's disclosure controls and procedures are effective.

During the most recent fiscal quarter, there have not been any changes in the Company's internal controls over financial reporting or in other factors that have materially affected, or are reasonably likely to materially affect, the Company's internal controls over financial reporting.

**Table of Contents**

**LAIDLAW INTERNATIONAL, INC.**

**PART II. OTHER INFORMATION**

**Item 1. Legal proceedings**

*Contingent Liabilities Relating to Sale of AMR*

The Company sold AMR to an affiliate of Onex Corporation ( Onex ) in accordance with a Stock Purchase Agreement dated December 6, 2004, as amended (the Stock Purchase Agreement ). Pursuant to the terms of the Stock Purchase Agreement, the Company may be subject to indemnification obligations related to certain investigations and matters relating to AMR, including potentially those set forth below.

On May 9, 2002, AMR received a subpoena duces tecum from the Office of Inspector General for the United States Department of Health and Human Services. The subpoena required AMR to produce a broad range of documents relating to contracts in Georgia and Colorado for the period from January 1993 through May 2002. The government investigations may be continuing and it is not currently possible to estimate the financial exposures, if any, for the Company pursuant to the terms of the Stock Purchase Agreement.

During the first quarter of fiscal 2004, AMR was advised by the U.S. Department of Justice ( DOJ ), that it was investigating certain business practices at AMR. The specific practices at issue were (1) whether ambulance transports involving Medicare eligible patients complied with the medically necessary requirement imposed by Medicare regulations, (2) whether patient signatures, when required, were properly obtained from Medicare eligible patients; and (3) whether discounts in violation of the Federal Anti-Kickback Act were provided by AMR in exchange for referrals involving Medicare eligible patients. The Company and AMR are currently engaged in settlement discussions with the DOJ in regards to this investigation. Under the terms of the Stock Purchase Agreement the Company and AMR agreed to share expenses related to this matter, such that the Company is responsible for 50% of the first \$10 million of damages and 90% of any damages in excess of \$10 million. Based upon our negotiations to date with the government, management believes the Company has adequately accrued for potential losses under the Stock Purchase Agreement. However, there can be no assurances as to the final resolution of these investigations and any resulting proceedings.

Subsequent to the sale, AMR management advised the Company that they had determined that their accounts receivable reserves had been understated between \$39 million and \$50 million during the last five years, including the date of sale. As a result of this matter, Onex could have asserted a claim against the Company under the Stock Purchase Agreement. On June 2, 2006, the Company paid Onex \$10 million in satisfaction of all potential claims Onex may have had against Laidlaw under the Stock Purchase Agreement in regards to this matter. This settlement resulted in the Company recording a \$10 million loss from discontinued operations during the three months ended May 31, 2006.

**Table of Contents***Other*

The Company is also a defendant in various lawsuits arising in the ordinary course of business; primarily cases involving personal injury, property damage or employment related claims. Some of these actions are covered to varying degrees by insurance policies. Based on an assessment of known claims and our historical claims payout pattern, management believes that there is no proceeding either threatened or pending against us relating to personal injury and/or property damage claims and/or employment related claims that would have a material adverse effect on the Company.

**Item 1A. Risk factors**

There have been no material changes in the risk factors provided in Item 7 of the Company's Form 10-K for the year ended August 31, 2005.

**Item 2. Unregistered Sales of Equity Securities and Use of Proceeds****(c) Purchases of Equity Securities by the Issuer**

Effective January 5, 2006, the Board of Directors authorized a stock repurchase program to acquire up to \$200 million of our outstanding stock. The stock repurchase program does not have an expiration date and may be limited or terminated at any time without prior notice.

Purchases made under the Company's stock repurchase plan for the quarter ended May 31, 2006 were as follows:

				<b>Total number of shares purchased as part of a publicly announced program</b>	<b>Approximate dollar value of shares that may yet be purchased under the program (millions)</b>
<b>Repurchase period</b>		<b>Total number of shares purchased</b>	<b>Average price paid per share</b>		
March 1	March 31	862,500	\$ 27.27	862,500	\$ 130.5
April 1	April 30	267,500	27.18	267,500	123.2
May 1	May 31		NA		123.2
<b>Total</b>		<b>1,130,000</b>	<b>27.25</b>	<b>1,130,000</b>	

**Item 6. Exhibits**

31.1 Principal Executive Officer's Certifications Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.

31.2 Principal Financial Officer's Certifications Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.

32.1 Certification Pursuant to 18 U.S.C. § 1350 (Section 906 of Sarbanes-Oxley Act of 2002)

**Table of Contents**

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

LAIDLAW INTERNATIONAL, INC.

By: /s/ Douglas A. Carty

Date: July 10, 2006

Douglas A. Carty  
Executive Vice President and Chief Financial  
Officer

Duly Authorized Officer and Principal  
Financial Officer

24