

CSS INDUSTRIES INC  
Form 10-Q  
February 09, 2011

**Table of Contents**

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D. C. 20549  
FORM 10-Q**

(Mark One)

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the quarterly period ended December 31, 2010**

**or**

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the transition period from \_\_\_\_\_ to \_\_\_\_\_**

**Commission file number 1-2661  
CSS INDUSTRIES, INC.**

(Exact name of registrant as specified in its charter)

Delaware  
(State or other jurisdiction of  
incorporation or organization)

13-1920657  
(I.R.S. Employer  
Identification No.)

1845 Walnut Street, Philadelphia, PA  
(Address of principal executive offices)

19103  
(Zip Code)

(215) 569-9900

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such period that the registrant was required to submit and post such files).

Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer, and smaller reporting company in Rule 12b-2 of the Exchange Act.

Large accelerated filer  Accelerated filer  Non-accelerated filer  Smaller reporting company

(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act.)

Yes  No

As of February 8, 2011, there were 9,733,405 shares of common stock outstanding which excludes shares which may still be issued upon exercise of stock options or upon vesting of restricted stock unit grants.



CSS INDUSTRIES, INC. AND SUBSIDIARIES  
INDEX

	PAGE NO.
<u>PART I FINANCIAL INFORMATION</u>	
<u>Item 1. Financial Statements (Unaudited)</u>	
<u>Consolidated Statements of Operations Three and nine months ended December 31, 2010 and 2009</u>	3
<u>Condensed Consolidated Balance Sheets December 31, 2010, March 31, 2010 and December 31, 2009</u>	4
<u>Consolidated Statements of Cash Flows Nine months ended December 31, 2010 and 2009</u>	5
<u>Notes to Consolidated Financial Statements</u>	6-13
<u>Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations</u>	14-17
<u>Item 3. Quantitative and Qualitative Disclosures About Market Risk</u>	17
<u>Item 4. Controls and Procedures</u>	18
<u>PART II OTHER INFORMATION</u>	
<u>Item 2. Unregistered Sales of Equity Securities and Use of Proceeds</u>	19
<u>Item 6. Exhibits</u>	19
<u>Signatures</u>	20
<u>Exhibit 31.1</u>	
<u>Exhibit 31.2</u>	
<u>Exhibit 32.1</u>	
<u>Exhibit 32.2</u>	

**Table of Contents****CSS INDUSTRIES, INC. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF OPERATIONS**

(Unaudited)

(In thousands, except per share data)

	Three Months Ended December 31,		Nine Months Ended December 31,	
	2010	2009	2010	2009
SALES	\$ 174,621	\$ 182,230	\$ 387,854	\$ 396,180
COSTS AND EXPENSES				
Cost of sales	130,478	136,661	290,764	295,356
Selling, general and administrative expenses	23,600	25,224	71,622	72,823
Interest expense, net	425	645	1,018	1,674
Other (income) expense, net	(116)	(86)	(67)	(337)
	154,387	162,444	363,337	369,516
INCOME BEFORE INCOME TAXES	20,234	19,786	24,517	26,664
INCOME TAX EXPENSE	7,379	7,086	8,934	9,562
NET INCOME	\$ 12,855	\$ 12,700	\$ 15,583	\$ 17,102
NET INCOME PER COMMON SHARE				
Basic	\$ 1.32	\$ 1.32	\$ 1.61	\$ 1.78
Diluted	\$ 1.32	\$ 1.31	\$ 1.61	\$ 1.77
WEIGHTED AVERAGE SHARES OUTSTANDING				
Basic	9,703	9,646	9,694	9,627
Diluted	9,714	9,682	9,706	9,671
CASH DIVIDENDS PER SHARE OF COMMON STOCK				
	\$ .15	\$ .15	\$ .45	\$ .45

See notes to consolidated financial statements.



**Table of Contents**

**CSS INDUSTRIES, INC. AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED BALANCE SHEETS**

(In thousands)

	December 31, 2010 (Unaudited)	March 31, 2010 (Audited)	December 31, 2009 (Unaudited)
<b>ASSETS</b>			
<b>CURRENT ASSETS</b>			
Cash and cash equivalents	\$ 4,221	\$ 27,217	\$ 4,619
Accounts receivable, net of allowances of \$4,388, \$4,742 and \$4,215	145,877	45,711	152,536
Inventories	75,800	78,851	67,530
Deferred income taxes	5,102	6,165	6,609
Assets held for sale	1,323	1,363	1,363
Other current assets	12,358	15,986	11,986
Total current assets	244,681	175,293	244,643
PROPERTY, PLANT AND EQUIPMENT, NET	44,665	47,786	50,657
DEFERRED INCOME TAXES	4,767	5,439	
<b>OTHER ASSETS</b>			
Goodwill	17,233	17,233	49,258
Intangible assets, net	31,962	32,027	44,733
Other	3,880	3,984	3,936
Total other assets	53,075	53,244	97,927
Total assets	\$ 347,188	\$ 281,762	\$ 393,227
<b>LIABILITIES AND STOCKHOLDERS EQUITY</b>			
<b>CURRENT LIABILITIES</b>			
Short-term debt	\$ 33,300	\$	\$ 46,100
Current portion of long-term debt	166	481	497
Accrued customer programs	10,288	8,380	13,034
Other current liabilities	50,971	35,535	48,423

Edgar Filing: CSS INDUSTRIES INC - Form 10-Q

Total current liabilities	94,725	44,396	108,054
LONG-TERM DEBT, NET OF CURRENT PORTION		66	166
LONG-TERM OBLIGATIONS	6,206	4,255	4,646
DEFERRED INCOME TAXES			5,768
STOCKHOLDERS EQUITY	246,257	233,045	274,593
Total liabilities and stockholders equity	\$ 347,188	\$ 281,762	\$ 393,227

See notes to consolidated financial statements.



**Table of Contents**

**CSS INDUSTRIES, INC. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS**  
(Unaudited)

(In thousands)

	Nine Months Ended December 31,	
	2010	2009
Cash flows from operating activities:		
Net income	\$ 15,583	\$ 17,102
Adjustments to reconcile net income to net cash used for operating activities:		
Depreciation and amortization	8,395	9,160
Provision for doubtful accounts	40	174
Deferred tax provision	1,734	709
Loss on sale or disposal of assets	37	5
Share-based compensation expense	1,473	1,806
Changes in assets and liabilities, net of effects of acquisition:		
Increase in accounts receivable	(100,206)	(108,969)
Decrease in inventory	3,051	32,566
Decrease in other assets	3,733	3,301
Increase in other accrued liabilities	10,420	16,323
Increase in accrued taxes	6,400	6,190
Total adjustments	(64,923)	(38,735)
Net cash used for operating activities	(49,340)	(21,633)
Cash flows from investing activities:		
Purchase of a business		(225)
Purchase of property, plant and equipment	(2,703)	(3,606)
Proceeds from sale of assets	80	13
Net cash used for investing activities	(2,623)	(3,818)
Cash flows from financing activities:		
Payments on long-term obligations	(489)	(10,396)
Borrowings on notes payable	308,525	341,460
Repayments on notes payable	(275,225)	(299,510)
Dividends paid	(4,363)	(4,334)
Proceeds from exercise of stock options	479	671
Tax benefit realized for stock options exercised	40	

Edgar Filing: CSS INDUSTRIES INC - Form 10-Q

Net cash provided by financing activities	28,967	27,891
Effect of exchange rate changes on cash		
Net (decrease) increase in cash and cash equivalents	(22,996)	2,440
Cash and cash equivalents at beginning of period	27,217	2,179
Cash and cash equivalents at end of period	\$ 4,221	\$ 4,619

See notes to consolidated financial statements.

**Table of Contents**

**CSS INDUSTRIES, INC. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

December 31, 2010

(Unaudited)

(1) **SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

**Basis of Presentation** -

CSS Industries, Inc. (collectively with its subsidiaries, CSS or the Company ) has prepared the consolidated financial statements included herein pursuant to the rules and regulations of the Securities and Exchange Commission. The Company has condensed or omitted certain information and footnote disclosures normally included in consolidated financial statements prepared in accordance with accounting principles generally accepted in the United States pursuant to such rules and regulations. In the opinion of management, the statements include all adjustments (which include normal recurring adjustments) required for a fair presentation of financial position, results of operations and cash flows for the interim periods presented. These consolidated financial statements should be read in conjunction with the consolidated financial statements and notes thereto included in the Company's Annual Report on Form 10-K for the fiscal year ended March 31, 2010. The results of operations for the interim periods are not necessarily indicative of the results for the full year.

The Company's fiscal year ends on March 31. References to a particular fiscal year refer to the fiscal year ending in March of that year. For example, fiscal 2011 refers to the fiscal year ending March 31, 2011.

**Principles of Consolidation** -

The consolidated financial statements include the accounts of the Company and all of its subsidiaries. All significant intercompany transactions and accounts have been eliminated in consolidation.

**Nature of Business** -

CSS is a consumer products company primarily engaged in the design, manufacture, procurement, distribution and sale of seasonal and all occasion social expression products, principally to mass market retailers. These seasonal and all occasion products include gift wrap, gift bags, gift boxes, gift card holders, boxed greeting cards, gift tags, decorative tissue paper, decorations, classroom exchange Valentines, decorative ribbons and bows, floral accessories, Halloween masks, costumes, make-up and novelties, Easter egg dyes and novelties, craft and educational products, stickers, memory books, stationery, journals, notecards, infant and wedding photo albums, scrapbooks, and other gift items that commemorate life's celebrations. The seasonal nature of CSS's business has historically resulted in lower sales levels and operating losses in the first and fourth quarters and comparatively higher sales levels and operating profits in the second and third quarters of the Company's fiscal year, which ends March 31, thereby causing significant fluctuations in the quarterly results of operations of the Company.

**Foreign Currency Translation and Transactions** -

Translation adjustments are charged or credited to a separate component of stockholders' equity. Gains and losses on foreign currency transactions are not material and are included in other (income) expense, net in the consolidated statements of operations.

**Table of Contents****Use of Estimates -**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Judgments and assessments of uncertainties are required in applying the Company's accounting policies in many areas. Such estimates pertain to the valuation of inventory and accounts receivable, the assessment of the recoverability of goodwill and other intangible and long-lived assets, income tax accounting, the valuation of share-based awards and resolution of litigation and other proceedings. Actual results could differ from these estimates. The current economic environment has increased the uncertainty inherent in such estimates and judgments.

**Impairment of Long-Lived Assets including Goodwill and Other Intangible Assets -**

Goodwill is subject to an assessment for impairment using a two-step fair value-based test, the first step of which must be performed at least annually, or more frequently if events or circumstances indicate that goodwill might be impaired. The first step of the test compares the fair value of a reporting unit to its carrying amount, including goodwill, as of the date of the test. The Company uses a dual approach to determine the fair value of its reporting units including both a market approach and an income approach. We believe the use of multiple valuation techniques results in a more accurate indicator of the fair value of each reporting unit. If the carrying amount of the reporting unit exceeds its fair value, the second step is performed. The second step compares the carrying amount of the goodwill to the implied fair value of the goodwill. If the implied fair value of the goodwill is less than the carrying amount of the goodwill, an impairment loss would be reported.

Other indefinite lived intangible assets consist primarily of tradenames which are also required to be tested annually. The fair value of the Company's tradenames is calculated using a relief from royalty payments methodology. Long-lived assets, except for goodwill and indefinite lived intangible assets, are reviewed for impairment when circumstances indicate the carrying value of an asset may not be recoverable. If such assets are considered to be impaired, the impairment to be recognized is the amount by which the carrying amount of the assets exceeds the fair value of the assets.

**Inventories -**

The Company records inventory when title is transferred, which occurs upon receipt or prior to receipt dependent on supplier shipping terms. The Company adjusts unsaleable and slow-moving inventory to its estimated net realizable value. Substantially all of the Company's inventories are stated at the lower of first-in, first-out (FIFO) cost or market. The remaining portion of the inventory is valued at the lower of last-in, first-out (LIFO) cost or market. Inventories consisted of the following (in thousands):

	December 31, 2010	March 31, 2010	December 31, 2009
Raw material	\$ 14,313	\$ 12,696	\$ 11,443
Work-in-process	11,060	20,881	10,539
Finished goods	50,427	45,274	45,548
	\$ 75,800	\$ 78,851	\$ 67,530

**Assets Held for Sale -**

Assets held for sale in the amount of \$1,323,000 at December 31, 2010 and \$1,363,000 as of March 31, 2010 and December 31, 2009, represents a former manufacturing facility which the Company is in the process of selling. The Company expects to sell this facility within the next 12 months for an amount greater than the current carrying value. The Company ceased depreciating this facility at the time it was classified as held for sale.



**Table of Contents****Property, Plant and Equipment -**

Property, plant and equipment are stated at cost and include the following (in thousands):

	December 31, 2010	March 31, 2010	December 31, 2009
Land	\$ 2,508	\$ 2,508	\$ 2,608
Buildings, leasehold interests and improvements	45,570	45,165	46,376
Machinery, equipment and other	147,049	147,305	146,679
	195,127	194,978	195,663
Less Accumulated depreciation and amortization	(150,462)	(147,192)	(145,006)
Net property, plant and equipment	\$ 44,665	\$ 47,786	\$ 50,657

In conjunction with negotiating certain lease extensions during the first quarter of fiscal 2011, the Company identified a previously unrecognized asset retirement obligation at one of its leased facilities. The Company believes that this obligation existed since the adoption of Financial Accounting Standards Board ( FASB ) No. 143, Asset Retirement Obligations, which was later codified as ASC 420-20, which became effective for the Company beginning in fiscal 2004. The Company calculated the historical impact as if it had appropriately adopted the standard in fiscal 2004, and the impact was not material to any individual period from fiscal 2004 through fiscal 2010. The impact of recording the asset retirement obligation resulted in an asset and a liability, each in the amount of \$1,704,000, as of April 1, 2003. Additionally, on April 1, 2010, a reduction in income of \$1,326,000 was recorded related to depreciation and accretion from fiscal 2004 through fiscal 2010 in the amount of \$712,000 and \$614,000, respectively. In December 2010, the Company entered into a lease amendment which resulted in a reduction in the asset retirement obligation of \$1,049,000 and a reduction of depreciation expense of \$134,000 during the third quarter of fiscal 2011. During the nine months ended December 31, 2010, the impact of the asset retirement obligation included \$76,000 of depreciation expense and \$85,000 of accretion expense. Accretion expense was recorded as a component of depreciation and amortization. The asset retirement obligation of \$110,000 and \$545,000 is included in current and other long-term obligations, respectively, at December 31, 2010.

Additionally, during the first quarter of fiscal 2011, the Company determined that the useful lives used to amortize leasehold improvements at the same leased facility from fiscal 2006 to fiscal 2010 did not follow the guidance in the codification referenced above. Leasehold improvements were being amortized through the lease end date without consideration of lease renewal periods that were reasonably assured. The Company calculated the historical impact as if it had used the proper useful life of the assets, and such impact was not material to any individual period from fiscal 2006 through fiscal 2010. The impact of adjusting the leasehold improvement amortization periods resulted in additional net book value of \$1,293,000 as of April 1, 2010 that was recorded as a reduction of depreciation expense in the first quarter of fiscal 2011.

The correction of these items did not have a material impact on the Company's consolidated statement of cash flows. Management evaluated the quantitative and qualitative impact of the corrections on previously reported periods as well as the three months ended June 30, 2010 and the nine months ended December 31, 2010. Based upon this evaluation, management concluded that these adjustments were not material to the Company's consolidated financial statements.

**Revenue Recognition -**

The Company recognizes revenue from product sales when the goods are shipped, title and risk of loss have been transferred to the customer and collection is reasonably assured. Provisions for returns, allowances, rebates to customers and other adjustments are provided in the same period that the related sales are recorded.



**Table of Contents****Net Income Per Common Share -**

The following table sets forth the computation of basic and diluted net income per common share for the three and nine months ended December 31, 2010 and 2009 (in thousands, except per share data):

	Three Months Ended December 31,		Nine Months Ended December 31,	
	2010	2009	2010	2009
Numerator:				
Net income	\$ 12,855	\$ 12,700	\$ 15,583	\$ 17,102
Denominator:				
Weighted average shares outstanding for basic income per common share	9,703	9,646	9,694	9,627
Effect of dilutive stock options	11	36	12	44
Adjusted weighted average shares outstanding for diluted income per common share	9,714	9,682	9,706	9,671
Basic net income per common share	\$ 1.32	\$ 1.32	\$ 1.61	\$ 1.78
Diluted net income per common share	\$ 1.32	\$ 1.31	\$ 1.61	\$ 1.77

Options on 628,000 shares and 978,000 shares of common stock were not included in computing diluted net income per common share for the nine months ended December 31, 2010 and 2009, respectively, because their effects were antidilutive.

**(2) SHARE-BASED COMPENSATION***2004 Equity Compensation Plan*

Under the terms of the Company's 2004 Equity Compensation Plan ( 2004 Plan ), the Human Resources Committee ( Committee ) of the Board of Directors may grant incentive stock options, non-qualified stock options, restricted stock grants, stock appreciation rights, stock bonuses and other awards to officers and other employees. Grants under the 2004 Plan may be made through August 3, 2014. The term of each grant is at the discretion of the Committee, but in no event greater than ten years from the date of grant. The Committee has discretion to determine the date or dates on which granted options become exercisable. All options outstanding as of December 31, 2010 become exercisable at the rate of 25% per year commencing one year after the date of grant. Outstanding time-vested restricted stock units ( RSUs ) generally vest at the rate of 50% of the shares underlying the grant on each of the third and fourth anniversaries of the date on which the award was granted. At December 31, 2010, 1,202,969 shares were available for grant under the 2004 Plan.

*2006 Stock Option Plan for Non-Employee Directors*

Under the terms of the CSS Industries, Inc. 2006 Stock Option Plan for Non-Employee Directors ( 2006 Plan ), non-qualified stock options are available for grant to non-employee directors at exercise prices of not less than fair market value of the underlying common stock on the date of grant. Under the 2006 Plan, options to purchase 4,000 shares of the Company's common stock are granted automatically to each non-employee director on the last day that the Company's common stock is traded in November from 2006 to 2010. Each option will expire five years after the date the option is granted, and options vest and become exercisable at the rate of 25% per year on each of the first four anniversaries of the grant date. At December 31, 2010, 104,000 shares were available for grant under the 2006 Plan.





**Table of Contents**

The fair value of each stock option granted under the above plans was estimated on the date of grant using the Black-Scholes option pricing model with the following average assumptions:

	For the Nine Months Ended December 31,	
	2010	2009
Expected dividend yield at time of grant	3.17%	2.98%
Expected stock price volatility	55%	54%
Risk-free interest rate	2.39%	2.92%
Expected life of option (in years)	4.7	4.2

Expected volatilities are based on historical volatility of the Company's common stock. The expected life of the option is estimated using historical data pertaining to option exercises and employee terminations. The risk-free interest rate is based on U.S. Treasury yields in effect at the time of grant.

The weighted average fair value of stock options granted during the nine months ended December 31, 2010 and 2009 was \$6.89 and \$7.40, respectively. The weighted average fair value of restricted stock units granted during the nine months ended December 31, 2010 and 2009 was \$16.75 and \$16.70, respectively.

As of December 31, 2010, there was \$1,735,000 of total unrecognized compensation cost related to non-vested stock option awards granted under the Company's equity incentive plans which is expected to be recognized over a weighted average period of 2.5 years. As of December 31, 2010, there was \$2,056,000 of total unrecognized compensation cost related to non-vested RSUs granted under the Company's equity incentive plans which is expected to be recognized over a weighted average period of 2.5 years.

Compensation cost related to stock options and RSUs recognized in operating results (included in selling, general and administrative expenses) was \$507,000 and \$594,000 in the quarters ended December 31, 2010 and 2009, respectively, and was \$1,473,000 and \$1,806,000 for the nine months ended December 31, 2010 and 2009, respectively.

**(3) DERIVATIVE FINANCIAL INSTRUMENTS**

The Company enters into foreign currency forward contracts in order to reduce the impact of certain foreign currency fluctuations on sales denominated in a foreign currency. Derivatives are not used for trading or speculative activities. Firmly committed transactions and the related receivables may be hedged with forward exchange contracts. Gains and losses arising from foreign currency forward contracts are recorded in other (income) expense, net as offsets of gains and losses resulting from the underlying hedged transactions. Realized losses of \$142,000 and \$146,000 were recorded in the quarter and nine months ended December 31, 2010. Realized losses of \$328,000 and \$419,000 were recorded in the quarter and nine months ended December 31, 2009. As of December 31, 2010 and 2009, the notional amount of open foreign currency forward contracts was \$4,538,000 and \$6,733,000, respectively. The related unrealized loss was \$11,000 and \$5,000 at December 31, 2010 and 2009, respectively. There were no open foreign currency forward contracts as of March 31, 2010. We believe we do not have significant counterparty credit risks as of December 31, 2010.

The following table shows the fair value of the foreign currency forward contracts designated as hedging instruments and included in the Company's condensed consolidated balance sheet as of December 31, 2010 and 2009 (in thousands):

	Fair Value of Derivative Instruments Fair Value	Fair Value	
		December 31, 2010	December 31, 2009
Foreign currency forward contracts	Other current liabilities	\$ 11	\$ 5



**Table of Contents****(4) GOODWILL AND INTANGIBLES**

The Company performs an annual impairment test of the carrying amount of goodwill and indefinite-lived intangible assets in the fourth quarter of its fiscal year. Additionally, the Company would perform its impairment testing at an interim date if events or circumstances indicate that goodwill or intangibles might be impaired. During the nine months ended December 31, 2010, there have not been any such events.

The gross carrying amount and accumulated amortization of other intangible assets is as follows (in thousands):

	December 31, 2010		March 31, 2010		December 31, 2009	
	Gross Carrying Amount	Accumulated Amortization	Gross Carrying Amount	Accumulated Amortization	Gross Carrying Amount	Accumulated Amortization
Tradenames and trademarks	\$ 12,793	\$	\$ 12,793	\$	\$ 25,083	\$
Customer relationships	22,057	4,483	22,057	3,358	22,057	2,983
Non-compete	200	155	200	117	200	104
Trademarks	403	176	403	153	403	145
Patents	1,479	156	250	48	266	44
	\$ 36,932	\$ 4,970	\$ 35,703	\$ 3,676	\$ 48,009	\$ 3,276

During the nine months ended December 31, 2010, there was an increase in patents in the amount of \$1,229,000 related to the Seastone royalty earn out, equal to 5% of the estimated net sales of certain products through 2014. The Company believes that the obligation related to the earn out is determinable beyond a reasonable doubt.

Amortization expense related to intangible assets was \$432,000 and \$401,000 for the quarters ended December 31, 2010 and 2009, respectively, and was \$1,294,000 and \$1,193,000 for the nine months ended December 31, 2010 and 2009, respectively. Based on the current composition of intangibles, amortization expense for the remainder of fiscal 2011 and each of the succeeding four years is projected to be as follows (in thousands):

Remainder of fiscal 2011	\$ 430
Fiscal 2012	1,708
Fiscal 2013	1,675
Fiscal 2014	1,675
Fiscal 2015	1,657

**(5) SHORT-TERM DEBT**

On May 7, 2010, the Company entered into an extension of its accounts receivable securitization facility through July 6, 2010, subject to earlier termination in the event of termination of the commitments of the facility's back-up purchasers. The facility continued to be subject to the off-peak seasonal funding limit of \$25,000,000, the funding limit that had been in place since February 1, 2010.

On July 6, 2010, the Company entered into another extension of its accounts receivable securitization facility until July 5, 2011, although this facility may terminate prior to such date in the event of termination of the commitments of the facility's back-up purchasers. This facility has a seasonally-adjusted funding limit of \$60,000,000 through January 31, 2011 and \$15,000,000 from February 1, 2011 to July 5, 2011. Financing costs for amounts funded under this facility are equal to a variable commercial paper rate plus 1.25% and commitment fees of 0.5% per annum on the unused commitment.

On September 28, 2010, the Company entered into an amendment of its \$110,000,000 revolving credit facility. The amendment modified the covenant defining the maximum permissible Leverage Ratio increasing the maximum permissible Leverage Ratio as of September 30, 2010 to 4.00 to 1 (from 3.50 to 1). The Company is in compliance with all debt covenants as of December 31, 2010.



**Table of Contents**

As of December 31, 2010 and 2009, the outstanding balance under these facilities was \$33,300,000 and \$46,100,000, respectively. The Company also had outstanding letters of credit of \$3,755,000 and \$4,920,000 as of December 31, 2010 and 2009, respectively.

**(6) COMMITMENTS AND CONTINGENCIES**

CSS and its subsidiaries are involved in ordinary, routine legal proceedings that are not considered by management to be material. In the opinion of Company counsel and management, the ultimate liabilities resulting from such legal proceedings will not materially affect the consolidated financial position of the Company or its results of operations or cash flows.

**(7) FAIR VALUE MEASUREMENTS:**

The Company uses certain derivative financial instruments as part of its risk management strategy to reduce foreign currency risk. The Company recorded all derivatives on the consolidated condensed balance sheet at fair value based on quotes obtained from financial institutions as of December 31, 2010.

The Company maintains a Nonqualified Supplemental Executive Retirement Plan for highly compensated employees and invests assets to mirror the obligations under this Plan. The invested funds are maintained at a third party financial institution in the name of CSS and are invested in publicly traded mutual funds. The Company maintains separate accounts for each participant to reflect deferred contribution amounts and the related gains or losses on such deferred amounts. The investments are included in other current assets and the related liability is recorded as deferred compensation and included in other long-term obligations in the consolidated condensed balance sheets. The fair value of the investments is based on the market price of the mutual funds as of December 31, 2010.

The Company maintains two life insurance policies in connection with deferred compensation arrangements with two former executives. The cash surrender value of the policies is recorded in other long-term assets in the consolidated condensed balance sheets and is based on quotes obtained from the insurance company as of December 31, 2010.

To increase consistency and comparability in fair value measurements, the FASB established a fair value hierarchy that prioritizes the inputs to valuation techniques, into a three-level fair value hierarchy. The fair value hierarchy gives the highest priority to quoted prices in active markets for identical assets or liabilities (Level 1) and the lowest priority to unobservable inputs (Level 3). If the inputs used to measure the financial assets and liabilities fall within different levels of the hierarchy, the categorization is based on the lowest level input that is significant to the fair value measurement of the instrument.

The Company's recurring assets and liabilities recorded on the consolidated condensed balance sheet are categorized based on the inputs to the valuation techniques as follows:

Level 1 Financial assets and liabilities whose values are based on unadjusted quoted prices for identical assets or liabilities in an active market that the Company has the ability to access.

Level 2 Financial assets and liabilities whose values are based on quoted prices in markets that are not active or model inputs that are observable either directly or indirectly for substantially the full term of the asset or liability. Examples of Level 2 inputs include quoted prices for identical or similar assets or liabilities in non-active markets and pricing models whose inputs are observable for substantially the full term of the asset or liability.

Level 3 Financial assets and liabilities whose values are based on prices or valuation techniques that require inputs that are both unobservable and significant to the overall fair value measurement.

**Table of Contents**

The following table presents the Company's fair value hierarchy for those financial assets and liabilities measured at fair value on a recurring basis in its consolidated condensed balance sheet as of December 31, 2010 (in thousands):

	Fair Value Measurements at December 31, 2010 Using			
	December 31, 2010	Quoted Prices In Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
<b>Assets</b>				
Marketable securities	\$ 676	\$ 676	\$	\$
Cash surrender value of life insurance policies	883		883	
<b>Total assets</b>	<b>\$ 1,559</b>	<b>\$ 676</b>	<b>\$ 883</b>	<b>\$</b>
<b>Liabilities</b>				
Deferred compensation plans	\$ 676	\$ 676	\$	\$
Foreign exchange contracts	11		11	
<b>Total liabilities</b>	<b>\$ 687</b>	<b>\$ 676</b>	<b>\$ 11</b>	<b>\$</b>

Cash and cash equivalents, accounts receivable, accounts payable and accrued expenses are reflected at carrying value in the consolidated condensed balance sheets as such amounts are a reasonable estimate of their fair values due to the short-term nature of these instruments.

The carrying value of the Company's short-term borrowings is a reasonable estimate of its fair value as borrowings under the Company's credit facilities have variable rates that reflect currently available terms and conditions for similar debt.

The fair value of long-term debt instruments is estimated using a discounted cash flow analysis. The carrying amount and estimated fair value of long-term debt was \$166,000 as of December 31, 2010 and represents capital lease obligations which are due within the next 12 months.

**Table of Contents**

**CSS INDUSTRIES, INC. AND SUBSIDIARIES**  
**ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL**  
**CONDITION AND RESULTS OF OPERATIONS**

**STRATEGIC OVERVIEW**

Approximately 59% of the Company's prior year sales were attributable to seasonal (Christmas, Valentine's Day, Easter and Halloween) products, with the remainder attributable to all occasion products. Seasonal products are sold primarily to mass market retailers, and the Company has relatively high market share in many of these categories. Most of these markets have shown little growth and in some cases have declined in recent years, and the Company continues to confront significant price pressure as its competitors source certain products from overseas and its customers increase direct sourcing from overseas factories. Increasing customer concentration has augmented their bargaining power, which has also contributed to price pressure. In recent fiscal years, the Company experienced lower sales in its gift wrap, boxed greeting card, ribbon and bow, gift tissue and gift bag lines. In addition, both seasonal and all occasion sales declines were further exacerbated as the current economic downturn resulted in slowness or reductions in order patterns by its customers.

The Company has taken several measures to respond to sales volume, cost and price pressures. The Company believes it continues to have strong core Christmas product offerings which has allowed it to compete effectively in this competitive market. In addition, the Company is aggressively pursuing new product initiatives related to seasonal, craft and all occasion products, including new licensed and non-licensed product offerings. CSS continually invests in product and packaging design and product knowledge to assure that it can continue to provide unique added value to its customers. In addition, CSS maintains an office and showroom in Hong Kong to be able to provide alternatively sourced products at competitive prices. CSS continually evaluates the efficiency and productivity of its North American production and distribution facilities and of its back office operations to maintain its competitiveness. In the last six fiscal years, the Company has closed five manufacturing plants and five warehouses totaling 1,209,000 square feet. Additionally, in fiscal 2007 the Company combined the management and back office support for its Memphis, Tennessee based Cleo gift wrap operation into its Berwick Offray ribbon and bow subsidiary. The Company consolidated its human resources, accounts receivable, accounts payable and payroll functions into a combined back office operation, which was substantially completed in the first quarter of fiscal 2010. Also completed in the first quarter of fiscal 2010 was the implementation of a phase of integrating the Company's enterprise resource planning systems standardization project.

The Company's all occasion craft, gift card holder, stickers, stationery and memory product lines have higher inherent growth potential due to higher market growth rates. Further, the Company's all occasion craft, gift card holder, stickers, stationery and floral product lines have higher inherent growth potential due to CSS's relatively low current market share. The Company continues to pursue sales growth in these and other areas.

Historically, significant revenue growth at CSS has come through acquisitions. Management anticipates that it will continue to utilize acquisitions to stimulate further growth.

**CRITICAL ACCOUNTING POLICIES**

The consolidated financial statements are prepared in conformity with accounting principles generally accepted in the United States. The preparation of these financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. The current economic environment has increased the uncertainty inherent in such estimates and judgments.



**Table of Contents**

The significant accounting policies of the Company are described in the notes to the consolidated financial statements included in the Annual Report on Form 10-K for the fiscal year ended March 31, 2010. Judgments and estimates of uncertainties are required in applying the Company's accounting policies in many areas. Following are some of the areas requiring significant judgments and estimates: revenue; cash flow and valuation assumptions in performing asset impairment tests of long-lived assets and goodwill; valuation reserves for inventory and accounts receivable; income tax accounting and the valuation of share-based awards. There have been no material changes to the critical accounting policies affecting the application of those accounting policies as noted in the Company's Annual Report on Form 10-K for the fiscal year ended March 31, 2010.

**RESULTS OF OPERATIONS**

**Seasonality**

The seasonal nature of CSS's business has historically resulted in lower sales levels and operating losses in the first and fourth quarters and comparatively higher sales levels and operating profits in the second and third quarters of the Company's fiscal year, which ends March 31, thereby causing significant fluctuations in the quarterly results of operations of the Company.

**Nine Months Ended December 31, 2010 Compared to Nine Months Ended December 31, 2009**

Sales for the nine months ended December 31, 2010 decreased 2% to \$387,854,000 from \$396,180,000 in the nine months ended December 31, 2009 primarily due to lower sales of Christmas boxed greeting cards, gift wrap and all occasion products, partially offset by higher sales of ribbons and bows.

Cost of sales, as a percentage of sales, was 75% in 2010 and 2009 as higher freight and distribution costs were substantially offset by improved plant efficiencies.

Selling, general and administrative (SG&A) expenses were \$71,622,000 in the nine months ended December 31, 2010 and \$72,823,000 in the nine months ended December 31, 2009 primarily due to lower payroll and stock compensation expenses.

Interest expense, net of \$1,018,000 in 2010 decreased from interest expense, net of \$1,674,000 in 2009 due to lower borrowing levels during the nine months ended December 31, 2010 compared to the same period in the prior year.

Income taxes, as a percentage of income before taxes, were 36% in 2010 and 2009.

Net income for the nine months ended December 31, 2010 was \$15,583,000, or \$1.61 per diluted share compared to \$17,102,000, or \$1.77 per diluted share in 2009. The decrease in net income for the nine months ended December 31, 2010 was primarily due to reduced sales volume, partially offset by lower incentive and stock compensation expenses and lower interest expense.

**Three Months Ended December 31, 2010 Compared to Three Months Ended December 31, 2009**

Sales for the three months ended December 31, 2010 decreased 4% to \$174,621,000 from \$182,230,000 in the three months ended December 31, 2009 primarily due to lower sales of gift wrap during the quarter compared to the same quarter in the prior year. Also contributing to the shortfall was lower sales of all occasion products, partially offset by higher sales of Christmas boxed greeting cards and ribbons and bows.

Cost of sales, as a percentage of sales, was 75% in 2010 and 2009.

SG&A expenses decreased \$1,624,000, or 6%, from the prior year period primarily as a result of lower payroll related expenses in the third quarter of fiscal 2011 compared to the same quarter in the prior year.

**Table of Contents**

Interest expense, net of \$425,000 in 2010 decreased over interest expense, net of \$645,000 in 2009 due to lower borrowing levels during the three months ended December 31, 2010 compared to the same period in the prior year.

Income taxes, as a percentage of income before taxes, were 36% in 2010 and 2009.

Net income for the three months ended December 31, 2010 was \$12,855,000, or \$1.32 per diluted share compared to \$12,700,000, or \$1.31 per diluted share in 2009. The increase in net income for the quarter ended December 31, 2010 was primarily due to lower payroll related expenses and interest expense, partially offset by the impact of lower sales volume.

**LIQUIDITY AND CAPITAL RESOURCES**

At December 31, 2010, the Company had working capital of \$149,956,000 and stockholders' equity of \$246,257,000. The increase in accounts receivable from March 31, 2010 reflected seasonal billings of current year Christmas accounts receivables, net of current year collections. The decrease in inventories from March 31, 2010 reflects the normal seasonal shipments during the fiscal 2011 shipping season. The increase in other current liabilities from March 31, 2010 was primarily due to higher accounts payable and increased accruals for income taxes, sales commissions and royalties. The increase in other long-term obligations was primarily attributable to the recording of the asset retirement obligation (see Note 1) and the Seastone royalty earn out obligation (see Note 4). The increase in stockholders' equity from March 31, 2010 was primarily attributable to year-to-date net income, partially offset by payments of cash dividends.

The Company relies primarily on cash generated from its operations and seasonal borrowings to meet its liquidity requirements. Historically, a significant portion of the Company's revenues have been seasonal with approximately 75% of sales recognized in the second and third quarters. As payment for sales of Christmas related products is usually not received until just before or just after the holiday selling season in accordance with general industry practice, short-term borrowing needs increase throughout the second and third quarters, peaking prior to Christmas and dropping thereafter. Seasonal financing requirements are met under a \$110,000,000 revolving credit facility with four banks and an accounts receivable securitization facility with an issuer of receivables-backed commercial paper. This facility has a funding limit of \$60,000,000 during peak seasonal periods and \$15,000,000 during off-peak seasonal periods. These financing facilities are available to fund the Company's seasonal borrowing needs and to provide the Company with sources of capital for general corporate purposes, including acquisitions as permitted under the revolving credit facility. At December 31, 2010, the Company's borrowings consisted of \$33,300,000 outstanding under the Company's short-term credit facilities and the Company has approximately \$166,000 of capital leases outstanding. As of the date of this filing, the Company's borrowings under its short-term credit facilities was \$0. Based on its current operating plan, the Company believes its sources of available capital are adequate to meet its future cash needs for at least the next 12 months.

As of December 31, 2010, the Company's letter of credit commitments are as follows (in thousands):

	Less than 1 Year	1-3 Years	4-5 Years	After 5 Years	Total
Letters of credit	\$ 3,755				\$ 3,755

The Company has a reimbursement obligation with respect to stand-by letters of credit that guarantee the funding of workers compensation claims. The Company has no financial guarantees with any third parties or related parties other than its subsidiaries.

As of December 31, 2010, the Company is committed to purchase approximately \$884,000 of electric power from a vendor over a one year term. The Company believes the minimum commodity purchases under this agreement are well within the Company's annual commodity requirements.

In the ordinary course of business, the Company enters into arrangements with vendors to purchase merchandise in advance of expected delivery. These purchase orders do not contain any significant termination payments or other penalties if cancelled.



**Table of Contents**

**LABOR RELATIONS**

With the exception of the bargaining units at the gift wrap facilities in Memphis, Tennessee and the ribbon manufacturing facilities in Hagerstown, Maryland, which totaled approximately 600 employees as of December 31, 2010, CSS employees are not represented by labor unions. Because of the seasonal nature of certain of its businesses, the number of production employees fluctuates during the year. The collective bargaining agreement with the labor union representing Cleo's production and maintenance employees at the Cleo gift wrap plant and warehouses in Memphis, Tennessee remains in effect until December 31, 2011. The collective bargaining agreement with the labor union representing the Hagerstown-based production and maintenance employees remains in effect until December 31, 2011.

**FORWARD-LOOKING STATEMENTS**

This report includes forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, including statements regarding continued use of acquisitions to stimulate further growth; the expected future impact of legal proceedings; and the anticipated effects of measures taken by the Company to respond to sales volume, cost and price pressures. Forward-looking statements are based on the beliefs of the Company's management as well as assumptions made by and information currently available to the Company's management as to future events and financial performance with respect to the Company's operations. Forward-looking statements speak only as of the date made. The Company undertakes no obligation to update any forward-looking statements to reflect the events or circumstances arising after the date as of which they were made. Actual events or results may differ materially from those discussed in forward-looking statements as a result of various factors, including without limitation, general market and economic conditions; increased competition (including competition from foreign products which may be imported at less than fair value and from foreign products which may benefit from foreign governmental subsidies); increased operating costs, including labor-related and energy costs and costs relating to the imposition or retrospective application of duties on imported products; currency risks and other risks associated with international markets; risks associated with acquisitions, including realization of intangible assets and recoverability of long-lived assets, and acquisition integration costs and the risk that the Company may not be able to integrate and derive the expected benefits from such acquisitions; risks associated with the Company's enterprise resource planning systems standardization project, including the risk that the cost of the project will exceed expectations, the risk that the expected benefits of the project will not be realized and the risk that implementation of the project will interfere with and adversely affect the Company's operations and financial performance; the risk that customers may become insolvent, may delay payments or may impose deductions or penalties on amounts owed to the Company; costs of compliance with governmental regulations and government investigations; liability associated with non-compliance with governmental regulations, including regulations pertaining to the environment, Federal and state employment laws, and import and export controls and customs laws; and other factors described more fully in the Company's annual report on Form 10-K for the fiscal year ended March 31, 2010 and elsewhere in the Company's filings with the Securities and Exchange Commission. As a result of these factors, readers are cautioned not to place undue reliance on any forward-looking statements included herein or that may be made elsewhere from time to time by, or on behalf of, the Company.

**ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

The Company is exposed to the impact of interest rate changes and manages this exposure through the use of variable-rate debt. The Company is also exposed to foreign currency fluctuations which it manages by entering into foreign currency forward contracts to hedge the majority of firmly committed transactions and related receivables that are denominated in a foreign currency. The Company does not enter into contracts for trading purposes and does not use leveraged instruments. The market risks associated with debt obligations and other significant instruments as of December 31, 2010 have not materially changed from March 31, 2010 (see Item 7A of the Company's Annual Report on Form 10-K for the fiscal year ended March 31, 2010).

**Table of Contents**

**ITEM 4. CONTROLS AND PROCEDURES**

- (a) *Evaluation of Disclosure Controls and Procedures.* As of the end of the period covered by this report, the Company's management, with the participation of the Company's President and Chief Executive Officer and Vice President Finance and Chief Financial Officer, evaluated the effectiveness of the Company's disclosure controls and procedures in accordance with Rule 13a-15 of the Securities Exchange Act of 1934 (the Exchange Act). Based upon that evaluation, the President and Chief Executive Officer and Vice President Finance and Chief Financial Officer concluded that the Company's disclosure controls and procedures are effective in providing reasonable assurance that information required to be disclosed by the Company in reports that it files under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission's rules and forms.
- (b) *Changes in Internal Controls.* There was no change in the Company's internal control over financial reporting (as defined in Rules 13a-15(f) and 15d-15(f) as promulgated by the Securities and Exchange Commission under the Exchange Act) during the third quarter of fiscal year 2011 that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting.

**Table of Contents**

**CSS INDUSTRIES, INC. AND SUBSIDIARIES**

**PART II OTHER INFORMATION**

**Item 2. Unregistered Sales of Equity Securities and Use of Proceeds**

**Unregistered Sales of Equity Securities**

On November 1, 2010, CSS issued 6,000 shares of its common stock (\$.10 par value) to a former member of the Board of Directors of CSS, upon such individual's exercise of stock options previously granted to such individual pursuant to CSS's 1995 Stock Option Plan for Non-Employee Directors (the "1995 Plan"). The aggregate purchase price for these 6,000 shares of CSS common stock was \$76,260, which was paid in cash.

On November 5, 2010, CSS issued 6,000 shares of its common stock (\$.10 par value) to a member of the Board of Directors of CSS, upon such director's exercise of stock options previously granted to such director under the 1995 Plan. The aggregate purchase price for these 6,000 shares of CSS common stock was \$76,260, which was paid in cash.

On November 30, 2010, CSS issued options to purchase 20,000 shares of its common stock (\$.10 par value) to the non-employee members of the Board of Directors of CSS pursuant to CSS's 2006 Stock Option Plan for Non-Employee Directors (the "2006 Plan"). The 2006 Plan provides for the automatic issuance of an option to purchase 4,000 shares of CSS common stock to each non-employee director of CSS on the last trading day of November of each year from 2006 to 2010. In accordance with the automatic grant provisions of the 2006 Plan, each of the options granted on November 30, 2010: (i) has an exercise price of \$18.27 per share, the closing price for shares of CSS common stock on the date of the grant; (ii) becomes exercisable in four equal installments, commencing on the first anniversary of the date of grant and annually thereafter; and (iii) expires five years after the date of grant. No consideration is required to be paid to the Company in connection with the issuance of options under the 2006 Plan, and none was received.

The options granted pursuant to the 1995 Plan and the 2006 Plan were not registered under the Securities Act of 1933, as amended (the "Securities Act"), and the shares of CSS common stock issued upon exercise of the aforementioned options issued under the 1995 Plan were not registered under the Securities Act. CSS believes that the issuance of the options, and the issuance of the aforementioned shares of CSS common stock in connection with the exercise of options, was exempt from registration under (a) Section 4(2) of the Securities Act as transactions not involving any public offering and such securities having been acquired for investment and not with a view to distribution, or (b) Rule 701 under the Securities Act as transactions made pursuant to a written compensatory benefit plan or pursuant to a written contract relating to compensation. All recipients had adequate access to information about CSS. CSS did not engage an underwriter in connection with the foregoing stock option grants and stock issuances.

**Item 6. Exhibits**

- \*Exhibit 31.1 Certification of the Chief Executive Officer of CSS Industries, Inc. required by Rule 13a-14(a) under the Securities Exchange Act of 1934.
- \*Exhibit 31.2 Certification of the Chief Financial Officer of CSS Industries, Inc. required by Rule 13a-14(a) under the Securities Exchange Act of 1934.
- \*Exhibit 32.1 Certification of the Chief Executive Officer of CSS Industries, Inc. required by Rule 13a-14(b) under the Securities Exchange Act of 1934 and 18 U. S. C. Section 1350.
- \*Exhibit 32.2 Certification of the Chief Financial Officer of CSS Industries, Inc. required by Rule 13a-14(b) under the Securities Exchange Act of 1934 and 18 U. S. C. Section 1350.

\* Filed or furnished with this Quarterly Report on Form 10-Q.

**Table of Contents**

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

**CSS INDUSTRIES, INC.**

(Registrant)

Date: February 9, 2011

By: /s/ Christopher J. Munyan  
Christopher J. Munyan  
President and Chief Executive Officer  
(principal executive officer)

Date: February 9, 2011

By: /s/ Vincent A. Paccapaniccia  
Vincent A. Paccapaniccia  
Vice President Finance and  
Chief Financial Officer  
(principal financial and accounting  
officer)