

ALERE INC.  
Form DFAN14A  
August 06, 2013

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

SCHEDULE 14A  
(Rule 14a-101)

INFORMATION REQUIRED IN PROXY STATEMENT

SCHEDULE 14A INFORMATION

Proxy Statement Pursuant to Section 14(a) of the Securities Exchange Act of 1934

(Amendment No. )

Filed by the Registrant

Filed by a Party other than the Registrant

Check the appropriate box:

- Preliminary Proxy Statement
- Confidential, for Use of the Commission Only (as permitted by Rule 14a-6(e)(2))
- Definitive Proxy Statement
- Definitive Additional Materials
- Soliciting Material Under Rule 14a-12

ALERE INC.  
(Name of Registrant as Specified in Its Charter)

COPPERSMITH CAPITAL MANAGEMENT, LLC  
COPPERSMITH VALUE PARTNERS, LLC  
JEROME J. LANDE  
CRAIG ROSENBLUM  
SCOPIA LONG LLC  
SCOPIA PARTNERS QP LLC  
SCOPIA PX, LLC  
SCOPIA PARTNERS LLC  
SCOPIA WINDMILL FUND, LP  
SCOPIA INTERNATIONAL MASTER FUND LP  
SCOPIA PX INTERNATIONAL MASTER FUND LP  
SCOPIA LB LLC  
SCOPIA CAPITAL GP LLC  
SCOPIA CAPITAL MANAGEMENT LLC

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MATTHEW SIROVICH  
JEREMY MINDICH  
CURT R. HARTMAN  
THEODORE E. MARTIN

(Name of Persons(s) Filing Proxy Statement, if Other Than the Registrant)

Payment of Filing Fee (Check the appropriate box):

- No fee required.
- Fee computed on table below per Exchange Act Rules 14a-6(i)(1) and 0-11.
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(1) Title of each class of securities to which transaction applies:

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(2) Aggregate number of securities to which transaction applies:

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(3) Per unit price or other underlying value of transaction computed pursuant to Exchange Act Rule 0-11 (set forth the amount on which the filing fee is calculated and state how it was determined):

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(5) Total fee paid:

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.. Check box if any part of the fee is offset as provided by Exchange Act Rule 0-11(a)(2) and identify the filing for which the offsetting fee was paid previously. Identify the previous filing by registration statement number, or the form or schedule and the date of its filing.

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(1) Amount previously paid:

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(2) Form, Schedule or Registration Statement No.:

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(3) Filing Party:

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(4) Date Filed:

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Coppersmith Capital Management, LLC (“Coppersmith Capital”), together with the other participants named herein, has made a definitive filing with the Securities and Exchange Commission of a proxy statement and accompanying BLUE proxy card to be used to solicit votes for the election of its slate of director nominees at the 2013 annual meeting of stockholders of Alere Inc., a Delaware corporation.

On August 6, 2013, Coppersmith Capital issued the following press release:

Media Contact:  
Dan Gagnier  
Sard Verbinnen & Co  
(212) 687-8080

Investor Contact:  
Mark Harnett  
MacKenzie Partners, Inc.  
(212) 929-5500

**COPPERSMITH CAPITAL THANKS STOCKHOLDERS FOR THEIR SUPPORT TO DATE AND COMMON SENSE REJECTION OF ALERE’S DESPERATE ATTEMPTS TO PRESERVE THE STATUS QUO**

**Urges Stockholders to Vote the BLUE Proxy Card to Support Much Needed, Real Change and Elect All Three of Coppersmith’s Highly-Qualified Nominees**

New York, NY, August 6, 2013 – Coppersmith Capital Management, LLC and the other participants in its proxy solicitation (collectively, “Coppersmith”), the fourth-largest stockholder of Alere Inc. (NYSE: ALR) (“Alere”), owning approximately 7.3% of the shares outstanding, today issued the following letter to stockholders:

Dear Fellow Alere Stockholder:

With the Alere annual meeting only one day away, we want to thank you for your resounding support to date and remind stockholders who have yet to vote to seize this opportunity to embrace real change. Stockholders are closer than they have ever been to the opportunity to send a strong message to Alere management that their culture of no accountability must end. Despite Alere’s last ditch scare tactics, personal attacks and baseless rhetoric in an attempt to hold stockholders hostage to the status quo, many Alere stockholders have demonstrated the level-headedness and clarity to see through these efforts.

Coppersmith’s nominees are 100% committed to the objective analysis of all available alternatives and setting any strategy on the basis of the data, not wounded pride or legacy.

We have proposed many strategic ideas that Alere management appears to find personally threatening, even as they have slowly begun to adopt several of our ideas as their own. However, Coppersmith’s nominees are committed to no particular strategy – only to the objective analysis of all available alternatives and selection of the strategy that will create the most value for stockholders with the least risk, regardless of who authored it. As a stockholder who is compensated by Alere’s success, why would one do it any other way?

Coppersmith's nominees are far superior to the candidates Alere's management handpicked for their support of the status quo.

Coppersmith's nominees bring CEO and board level experience from healthcare device companies many times the size and sophistication of Alere. They will also bring true independence, rigorous analysis and fact-based discipline to Alere's 'rubber-stamp' board. Coppersmith's nominees are all stockholders, including a representative of one of the company's largest investors, and are aligned only with Alere stockholders. They were not chosen by management and did not agree to support management's strategy in advance. Alere's nominees, on the other hand, were selected in a process run by management, management's search consultant and management's investment bankers. In publicly stating Alere's nominees' commitment to management's strategy, Chairman and CEO Zwanziger made it clear: a vote for Alere's nominees is a vote for his further entrenchment.

Does Alere management's erratic behavior of the last several weeks suggest that they have increased or decreased the safety of your investment?

In meetings with stockholders during the last several weeks, Alere management has made irrational threats of the supposed negative impact of minority stockholder representation on the board and leveled slanderous personal attacks against potential future members of Alere's board. We believe stockholders deserve better than a management team that attempts to frighten stockholders into submission. Do not be mistaken: you have the power to help create the company we deserve as investors. Stockholders may never get another chance like this.

We encourage Alere investors to use their common sense: has the increased accountability brought to bear by Coppersmith's involvement helped or hurt your investment? We believe there can be no other conclusion than that increased accountability is good for Alere, its performance and its stock price, and that the election of Coppersmith's independent nominees is Alere stockholders' best insurance policy against a return to the status quo. We are seeking a minority position on Alere's board – enough to provide independent stockholder perspective, but not enough to compel any action or strategy. If Alere management finally finds itself on the right track, Coppersmith's nominees will be enthusiastically supportive. If instead, Alere management attempts to return to its decade-old bad habits that have destroyed billions in stockholder wealth, Alere stockholders will be very glad to have Coppersmith's nominees on the board to protect their interests.

We need your help to make accountability more than a temporary part of Alere's culture, adopted only as a momentary defense of the status quo. Time is running out to increase the safety and value of your investment - vote your BLUE proxy card today.

Sincerely,

/s/ Jerome Lande

Jerome Lande

**VOTE FOR THE MOST QUALIFIED SLATE OF DIRECTORS TO RESTORE AND ENHANCE THE VALUE OF  
YOUR ALERE INVESTMENT**

**PLEASE VOTE THE BLUE PROXY CARD TODAY**

**IF YOU NEED ASSISTANCE IN VOTING YOUR SHARES, PLEASE CALL MACKENZIE PARTNERS, INC  
TOLL FREE AT (800) 322-2885 OR (212) 929-5500 (CALL COLLECT)**

Coppersmith urges Alere's stockholders to vote the BLUE proxy card for the election of Coppersmith's three highly-qualified and independent candidates to Alere's Board of Directors at its upcoming annual meeting of stockholders on Wednesday, August 7, 2013.