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LABORATORY CORP OF AMERICA HOLDINGS
Form 10-Q
July 27, 2018
UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549
FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d)
OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended June 30, 2018
OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d)
OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from _____ to _____

Commission file number 1-11353

LABORATORY CORPORATION OF
AMERICA HOLDINGS

(Exact name of registrant as specified in its charter)

Delaware

13-3757370

(State or other jurisdiction of incorporation or organization) (I.R.S. Employer Identification No.)

358 South Main Street,
Burlington, North Carolina 27215
(Address of principal executive offices) (Zip Code)

(Registrant's telephone number, including area code) 336-229-1127

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports) and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (paragraph 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company", and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer

Accelerated filer

Non-accelerated filer (Do not check if a smaller reporting company)

Smaller reporting company

Emerging growth company

If emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No .

The number of shares outstanding of the issuer's common stock is 101.9 million shares, net of treasury stock as of July 25, 2018.

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PART I – FINANCIAL INFORMATION

Item 1. Financial Statements

LABORATORY CORPORATION OF AMERICA HOLDINGS AND SUBSIDIARIES

CONDENSED CONSOLIDATED BALANCE SHEETS

(in millions)

(unaudited)

	June 30, 2018	December 31, 2017
ASSETS		
Current assets:		
Cash and cash equivalents	\$221.4	\$ 316.6
Accounts receivable	1,520.3	1,531.0
Unbilled services	351.3	316.5
Supplies inventories	230.7	227.2
Prepaid expenses and other	286.1	308.8
Current assets held for sale	411.4	33.7
Total current assets	3,021.2	2,733.8
Property, plant and equipment, net	1,710.9	1,706.6
Goodwill, net	7,423.3	7,400.9
Intangible assets, net	4,049.5	4,166.1
Joint venture partnerships and equity method investments	58.9	58.4
Deferred income tax assets	1.7	1.9
Other assets, net	239.0	217.5
Long-term assets held for sale	—	387.8
Total assets	\$16,504.5	\$ 16,673.0
LIABILITIES AND SHAREHOLDERS' EQUITY		
Current liabilities:		
Accounts payable	\$488.1	\$ 573.9
Accrued expenses and other	739.9	793.3
Unearned revenue	393.3	380.8
Short-term borrowings and current portion of long-term debt	417.8	417.5
Current liabilities held for sale	82.4	20.2
Total current liabilities	2,121.5	2,185.7
Long-term debt, less current portion	6,039.4	6,344.6
Deferred income taxes and other tax liabilities	914.1	875.5
Other liabilities	371.8	376.0
Long-term liabilities held for sale	—	66.3
Total liabilities	9,446.8	9,848.1
Commitments and contingent liabilities		
Noncontrolling interest		
	20.0	20.8
Shareholders' equity:		
Common stock, 102.0 and 101.9 shares outstanding at June 30, 2018 and December 31, 2017, respectively	12.0	12.0
Additional paid-in capital	1,934.8	1,989.8
Retained earnings	6,603.1	6,196.1

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Less common stock held in treasury	(1,105.2)	(1,060.1)
Accumulated other comprehensive loss	(407.0)	(333.7)
Total shareholders' equity	7,037.7	6,804.1
Total liabilities and shareholders' equity	\$16,504.5	\$ 16,673.0

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.

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CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

(in millions, except per share data)

(unaudited)

	Three Months Ended		Six Months Ended	
	June 30,		June 30,	
	2018	2017	2018	2017
Revenues	\$2,866.3	\$2,528.2	\$5,714.6	\$4,941.9
Cost of revenues	2,031.2	1,750.2	4,100.5	3,451.4
Gross profit	835.1	778.0	1,614.1	1,490.5
Selling, general and administrative expenses	395.2	357.7	792.2	700.6
Amortization of intangibles and other assets	58.5	51.4	120.8	99.0
Restructuring and other special charges	12.2	39.1	26.5	43.0
Operating income	369.2	329.8	674.6	647.9
Other income (expenses):				
Interest expense	(63.1)	(55.0)	(126.6)	(107.4)
Equity method income, net	3.0	4.5	5.5	6.8
Investment income	0.8	0.4	1.4	0.7
Other, net	2.8	(0.5)	(0.7)	(3.6)
Earnings before income taxes	312.7	279.2	554.2	544.4
Provision for income taxes	78.6	94.1	147.6	176.0
Net earnings	234.1	185.1	406.6	368.4
Less: Net (earnings) loss attributable to the noncontrolling interest	(0.3)	(0.3)	0.4	(0.6)
Net earnings attributable to Laboratory Corporation of America Holdings	\$233.8	\$184.8	\$407.0	\$367.8
Basic earnings per common share	\$2.29	\$1.80	\$3.99	\$3.59
Diluted earnings per common share	\$2.27	\$1.78	\$3.94	\$3.54

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.

INDEXLABORATORY CORPORATION OF AMERICA HOLDINGS AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE EARNINGS

(in millions, except per share data)

(unaudited)

	Three Months		Six Months	
	Ended June 30,		Ended June 30,	
	2018	2017	2018	2017
Net earnings	\$234.1	\$185.1	\$406.6	\$368.4
Foreign currency translation adjustments	(121.9)	157.2	(82.6)	215.8
Net benefit plan adjustments	3.3	0.5	6.2	1.1
Other comprehensive earnings (loss) before tax	(118.6)	157.7	(76.4)	216.9
(Provision) benefit for income tax related to items of other comprehensive earnings	(7.2)	(14.9)	3.1	(20.8)
Other comprehensive earnings, net of tax	(125.8)	142.8	(73.3)	196.1
Comprehensive earnings	108.3	327.9	333.3	564.5
Less: Net (earnings) loss attributable to the noncontrolling interest	(0.3)	(0.3)	0.4	(0.6)
Comprehensive earnings attributable to Laboratory Corporation of America Holdings	\$108.0	\$327.6	\$333.7	\$563.9

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.

INDEXLABORATORY CORPORATION OF AMERICA HOLDINGS AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENTS OF CHANGES IN
SHAREHOLDERS' EQUITY

(in millions)

(unaudited)

	Common Stock	Additional Paid-in Capital	Retained Earnings	Treasury Stock	Accumulated Other Comprehensive Loss	Total Shareholders' Equity
BALANCE AT DECEMBER 31, 2016	\$ 12.1	\$ 2,131.7	\$ 4,969.0	\$(1,012.7)	\$ (581.9)	\$ 5,518.2
Net earnings attributable to Laboratory Corporation of America Holdings	—	—	367.8	—	—	367.8
Other comprehensive earnings, net of tax	—	—	—	—	196.1	196.1
Issuance of common stock under employee stock plans	0.1	31.3	—	—	—	31.4
Surrender of restricted stock and performance share awards	—	—	—	(46.2)	—	(46.2)
Conversion of zero-coupon convertible debt	—	12.8	—	—	—	12.8
Stock compensation	—	52.7	—	—	—	52.7
Purchase of common stock	(0.2)	(255.8)	—	—	—	(256.0)
BALANCE AT JUNE 30, 2017	\$ 12.0	\$ 1,972.7	\$ 5,336.8	\$(1,058.9)	\$ (385.8)	\$ 5,876.8
BALANCE AT DECEMBER 31, 2017	\$ 12.0	\$ 1,989.8	\$ 6,196.1	\$(1,060.1)	\$ (333.7)	\$ 6,804.1
Net earnings attributable to Laboratory Corporation of America Holdings	—	—	407.0	—	—	407.0
Other comprehensive earnings, net of tax	—	—	—	—	(73.3)	(73.3)
Issuance of common stock under employee stock plans	—	43.0	—	—	—	43.0
Surrender of restricted stock and performance share awards	—	—	—	(45.1)	—	(45.1)
Stock compensation	—	52.0	—	—	—	52.0
Purchase of common stock	—	(150.0)	—	—	—	(150.0)
BALANCE AT JUNE 30, 2018	\$ 12.0	\$ 1,934.8	\$ 6,603.1	\$(1,105.2)	\$ (407.0)	\$ 7,037.7

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.

INDEXLABORATORY CORPORATION OF AMERICA HOLDINGS AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(in millions)

(unaudited)

	Six Months Ended June 30,	
	2018	2017
CASH FLOWS FROM OPERATING ACTIVITIES:		
Net earnings	\$406.6	\$368.4
Adjustments to reconcile net earnings to net cash provided by operating activities:		
Depreciation and amortization	281.3	255.1
Stock compensation	52.0	52.7
(Gain) loss on sale of assets	(0.3)	0.6
Accreted interest on zero-coupon subordinated notes	0.1	0.2
Cumulative earnings less than distributions from equity method investments	(1.3)	(4.0)
Asset impairment	2.3	15.1
Deferred income taxes	36.0	(4.6)
Change in assets and liabilities (net of effects of acquisitions):		
Decrease (increase) in accounts receivable	13.2	(50.2)
Increase in unbilled services	(36.5)	(37.1)
Increase in inventories	(4.7)	(0.7)
(Increase) decrease in prepaid expenses and other	(27.2)	4.8
(Decrease) increase in accounts payable	(91.3)	8.6
Increase (decrease) in unearned revenue	8.3	(10.0)
Decrease in accrued expenses and other	(116.5)	(62.5)
Net cash provided by operating activities	522.0	536.4
CASH FLOWS FROM INVESTING ACTIVITIES:		
Capital expenditures	(159.7)	(141.5)
Proceeds from sale of assets	0.7	1.0
Proceeds from sale of held for sale assets	49.1	—
Acquisition of licensing technology	—	(2.3)
Investments in equity affiliates	(7.3)	(26.1)
Acquisition of businesses, net of cash acquired	(79.1)	(568.0)
Net cash used for investing activities	(196.3)	(736.9)
CASH FLOWS FROM FINANCING ACTIVITIES:		
Payments on term loan	(295.0)	—
Proceeds from revolving credit facilities	394.7	749.7
Payments on revolving credit facilities	(394.7)	(440.7)
Payments on zero-coupon subordinated notes	—	(23.2)
Noncontrolling interest distributions	(5.9)	(0.5)
Deferred payments on acquisitions	—	(1.5)
Payments on long-term lease obligations	(5.1)	(4.3)
Net proceeds from issuance of stock to employees	43.0	31.4
Purchase of common stock	(150.0)	(256.0)
Net cash (used for) provided by financing activities	(413.0)	54.9
Effect of exchange rate changes on cash and cash equivalents	(7.9)	11.8
Net (decrease) increase in cash and cash equivalents	(95.2)	(133.8)

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Cash and cash equivalents at beginning of period	316.6	433.6
Cash and cash equivalents included in assets held for sale	—	(0.2)
Cash and cash equivalents at end of period	\$221.4	\$299.6

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.

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LABORATORY CORPORATION OF AMERICA HOLDINGS AND SUBSIDIARIES
NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(dollars and shares in millions, except per share data)

1. BASIS OF FINANCIAL STATEMENT PRESENTATION

Laboratory Corporation of America[®] Holdings together with its subsidiaries (the Company) is a leading global life sciences company that is deeply integrated in guiding patient care, providing comprehensive clinical laboratory and end-to-end drug development services. The Company's mission is to improve health and improve lives by delivering world-class diagnostic solutions, bringing innovative medicines to patients faster and using technology to provide better care. The Company serves a broad range of customers, including managed care organizations (MCOs), biopharmaceutical companies, governmental agencies, physicians and other healthcare providers (e.g., physician assistants and nurse practitioners, generally referred to herein as physicians), hospitals and health systems, employers, patients and consumers, contract research organizations, food and nutritional companies and independent clinical laboratories. The Company believes that it generated more revenue from laboratory testing than any other company in the world in 2017.

The Company reports its business in two segments, LabCorp Diagnostics (LCD) and Covance Drug Development (CDD). For further financial information about these segments, see Note 15 (Business Segment Information). During the three months ended June 30, 2018, LCD and CDD contributed approximately 63% and 37%, respectively, of net revenues to the Company, and for the six months ended June 30, 2018, contributed approximately 63% and 37%, respectively.

The condensed consolidated financial statements include the accounts of the Company and its majority-owned subsidiaries for which it exercises control. Long-term investments in affiliated companies in which the Company exercises significant influence, but which it does not control, are accounted for using the equity method. Investments in which the Company does not exercise significant influence (generally, when the Company has an investment of less than 20.0% and no representation on the investee's board of directors) are accounted for at fair value or at cost minus impairment for those investments that do not have readily determinable fair values. All significant inter-company transactions and accounts have been eliminated. The Company does not have any variable interest entities or special purpose entities whose financial results are not included in the condensed consolidated financial statements.

The financial statements of the Company's operating foreign subsidiaries are measured using the local currency as the functional currency. Assets and liabilities are translated at exchange rates as of the balance sheet date. Revenues and expenses are translated at average monthly exchange rates prevailing during the period. Resulting translation adjustments are included in "Accumulated other comprehensive income."

The accompanying condensed consolidated financial statements of the Company are unaudited. In the opinion of management, all adjustments necessary for a fair statement of results of operations, cash flows and financial position have been made. Except as otherwise disclosed, all such adjustments are of a normal recurring nature. Interim results are not necessarily indicative of results for a full year. The year-end condensed consolidated balance sheet data was derived from audited financial statements but does not include all disclosures required by generally accepted accounting principles.

The condensed consolidated financial statements and notes are presented in accordance with the rules and regulations of the United States (U.S.) Securities and Exchange Commission (SEC) and do not contain certain information included in the Company's 2017 Annual Report on Form 10-K. Therefore, the interim statements should be read in conjunction with the consolidated financial statements and notes thereto contained in the Company's Annual Report. Recently Adopted Guidance Revenue from Contracts with Customers

In May 2014, the Financial Accounting Standards Board (FASB) issued the converged standard on revenue recognition with the objective of providing a single, comprehensive model for all contracts with customers to improve comparability in the financial statements of companies reporting using International Financial Reporting Standards (IFRS) and U.S. Generally Accepted Accounting Principles (GAAP). The standard contains principles that an entity must apply to determine the measurement of revenue and timing of when it is recognized. The underlying principle is

that an entity must recognize revenue to depict the transfer of goods or services to customers at an amount that the entity expects to be entitled to in exchange for those goods or services.

The standard was effective for the Company beginning January 1, 2018. The Company elected to adopt the standard using the full retrospective approach, which resulted in a recasting of revenue and the related financial statement items for 2016 and 2017. During transition to the new standard, the Company also elected several practical expedients, as provided by the standard. Contracts that began and ended within the same annual reporting period were not restated. Contracts that were completed by December 31, 2017 that had variable consideration were estimated using the transaction price at the date the contract was completed. The amount of the transaction price allocated to the remaining performance obligations will not be disclosed for prior reporting periods. Contracts that were modified prior to the earliest reporting period will be reflected in the earliest reporting period with an aggregate adjustment for prior modifications.

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(dollars and shares in millions, except per share data)

As a result of the new standard, the Company has changed its accounting policies for revenue recognition. The significant changes under the new standard, and the quantitative impact of these changes, are detailed below.

LCD

The primary impact of the new standard to the LCD segment was classifying bad debt expense of \$78.0 and \$156.2 for the three and six months ended June 30, 2017, respectively, as a reduction in revenue rather than as a selling, general and administrative expense.

CDD

The primary impact of the new standard to the CDD segment was as follows:

Investigator fees: Prior to the new standard, reimbursements of investigator fees by clients were netted against the amounts paid to investigators in net revenues, on the basis that CDD was acting as the agent in arranging the investigator services. Under the new standard, revenue for investigator services and other reimbursable activities is recognized gross of fees paid to the investigators and other vendors, on the basis that a clinical study is considered a single, combined performance obligation for which CDD acts as a principal. Where CDD assumes the obligations by contract in studies involving patients, CDD is the principal because CDD may contract directly with third party clinical trial sites and investigators for investigator services and other reimbursable activities, which are combined with other CDD services in the management of a clinical study. Where CDD has assumed certain clinical trial sponsor obligations by contract in studies involving patients, CDD has primary responsibility for fulfilling its obligations associated with the full management of a clinical study, has inventory risk since it may be obligated to compensate investigators and other vendors for reimbursable activities regardless of payment by the customer, and has discretion within the framework agreed upon with the customer in setting the price of the study, including the budget for all pass-through costs, including investigator grants.

The financial impact of this change on revenue for the three and six months ended June 30, 2017 was an increase of \$69.0 and \$126.5, respectively. Revenue and expenses from reimbursable out-of-pocket costs were previously recognized gross as separate line items from Net revenues and Net cost of revenue in the Consolidated Statement of Operations. Under the new standard, reimbursable out-of-pocket costs continue to be recognized gross, but are no longer presented separately (i.e., expenses are included in Cost of revenues and reimbursements are included in Revenues). In the statement of financial position, unbilled investigator fees and reimbursable out of pocket costs were reclassified from "Prepaid expenses and other" to "Unbilled services" and billed investigator grants and reimbursable out-of-pocket costs were reclassified from "Prepaid expenses and other" to "Accounts receivable, net."

Measure of progress: Prior to the new standard, service fee revenue in clinical studies was recognized on a proportional-performance basis, generally using output measures that are specific to the service provided (e.g., number of investigators enrolled, number of sites initiated, number of trial subjects enrolled and number of monitoring visits completed), while reimbursable out-of-pocket revenue was recognized when the associated expense was incurred. Changes in contract value from changes in scope were reflected once the customer agreed to the changes in scope and renegotiated pricing terms. Under the new standard, revenue in a clinical study (inclusive of budgeted reimbursable pass-through costs) is recognized using an input-based measure of progress based on costs incurred (including pass-through costs such as investigator services and reimbursable out-of-pocket expenses). If a customer's approval of a work scope change creates an enforceable right to payment, the related revenue will be estimated and included in the measure of progress before a formal change order is executed, which results in recognition of revenue as services are provided. The financial impact of this change on revenue for the three and six months ended June 30, 2017 was a decrease of \$5.7 and \$18.3, respectively.

Sales commissions: Prior to the new standard, sales commissions were recorded as an expense each quarter when incurred. Under the new standard, CDD amortizes sales commissions according to the expected service period to which the commissions relate on the basis that they are recoverable through the margin inherent in the contracts and recognizes the unamortized commissions as current and long-term assets.

CDD applied the portfolio practical expedient in the new standard to determine the amortization period for assets recognized from sales commissions. Under the portfolio approach, CDD determined the weighted average contract term for groups of contracts with similar characteristics, and then amortized the capitalized sales commissions for that group over that term. CDD believes that any difference between the amortization patterns under the specific identification approach and the portfolio approach are not significant to CDD's consolidated financial statements. The financial impact of this change on selling, general, and administrative expenses for the three and six months ended June 30, 2017 was a decrease of \$0.1 and an increase of \$1.2, respectively.

The total quantitative impact of the new standard on retained earnings as of January 1, 2017 was an increase of \$13.2.

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LABORATORY CORPORATION OF AMERICA HOLDINGS AND SUBSIDIARIES
NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(dollars and shares in millions, except per share data)

New Accounting Pronouncements

In January 2016, the FASB issued a new accounting standard that addresses certain aspects of recognition, measurement, presentation and disclosure of financial instruments. A financial instrument is defined as cash, evidence of ownership interest in a company or other entity, or a contract that both: (i) imposes on one entity a contractual obligation either to deliver cash or another financial instrument to a second entity or to exchange other financial instruments on potentially unfavorable terms with the second entity, and (ii) conveys to that second entity a contractual right either to receive cash or another financial instrument from the first entity or to exchange other financial instruments on potentially favorable terms with the first entity. The Company adopted this standard effective January 1, 2018. As a result of adoption, investments in which the Company does not exercise significant influence (generally, when the Company has an investment of less than 20.0% and no representation on the investee's board of directors) are accounted for at fair value or at cost minus impairment for those investments that do not have readily determinable fair values. The adoption of this standard did not have a material impact on the consolidated financial statements.

In February 2016, the FASB issued a new accounting standard that sets out the principles for the recognition, measurement, presentation and disclosure of leases for both parties to a contract (i.e., lessees and lessors). The new standard requires lessees to apply a dual approach, classifying leases as either finance or operating leases based on the principle of whether or not the lease is effectively a financed purchase by the lessee. This classification will determine whether lease expense is recognized based on an effective interest method or on a straight-line basis over the term of the lease. A lessee is also required to record a right-of-use asset and a lease liability for all leases with a term of greater than 12 months regardless of their classification. Leases with a term of 12 months or less will be accounted for based on guidance similar to current guidance for operating leases. The new standard requires lessors to account for leases using an approach that is substantially equivalent to existing guidance for sales-type leases, direct financing leases and operating leases. The standard is effective on January 1, 2019, with early adoption permitted. The Company will implement a new module into the current leasing software solution which will facilitate compliance with the new standard and is currently evaluating the impact that this new standard will have on the consolidated financial statements.

In June 2016, the FASB issued a new accounting standard intended to provide financial statement users with more decision-useful information about expected credit losses and other commitments to extend credit held by the reporting entity. The standard replaces the incurred loss impairment methodology in current GAAP with one that reflects expected credit losses and requires consideration of a broader range of reasonable and supportable information to inform credit loss estimates. The update is effective on January 1, 2020, with early adoption permitted. The Company is currently evaluating the impact this new standard will have on the consolidated financial statements.

In August 2016, the FASB issued a new accounting standard that makes eight targeted changes to how cash receipts and cash payments are presented and classified in the statement of cash flows. The Company adopted this standard on a retrospective basis effective January 1, 2018. As a result, the Company reclassified accreted interest paid upon conversion of its zero-coupon subordinated notes from a financing activity to an operating activity.

In January 2017, the FASB issued a new accounting standard that changes the definition of a business to assist entities with evaluating when a set of transferred assets and activities is a business. The Company adopted this standard effective January 1, 2018. The adoption of this standard did not have a material impact on the consolidated financial statements as of June 30, 2018.

In March 2017, the FASB issued a new accounting standard that requires employers that present a measure of operating income in their statement of income to include only the service cost component of net periodic pension cost and net periodic post-retirement benefit cost in operating expenses with other employee compensation costs. The other components of net benefit cost, including amortization of prior service cost/credit and settlement and curtailment effects are to be included in other, net non-operating expenses. The Company adopted this standard effective January

1, 2018. The adoption of this standard reduced operating margin due to the service cost remaining in operating expenses with no offset from the other components of net pension cost and has been applied retrospectively. The adoption of this standard had no impact on net earnings.

In May 2017, the FASB issued a new accounting standard that amends the scope of modification accounting for share-based payment arrangements and provides guidance on the types of changes to the terms or conditions of share-based payment awards to which an entity would be required to apply modification accounting. Specifically, an entity would not apply modification accounting if the fair value, vesting conditions, and classification of the awards are the same immediately before and after the modification. The Company adopted this standard effective January 1, 2018. The adoption of this standard did not have a material impact on the consolidated financial statements.

In July 2017, the FASB issued a new accounting standard intended to reduce the complexity associated with the issuer's accounting for certain financial instruments with characteristics of liabilities and equity. Specifically, a down round feature would no longer cause a free-standing equity-linked financial instrument (or embedded conversion option) to be accounted for as a

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NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(dollars and shares in millions, except per share data)

derivative liability at fair value with changes in fair value recognized in current earnings. This update is effective on January 1, 2019, with early adoption permitted and the option to use the retrospective or modified retrospective adoption method. The Company is currently evaluating the impact this new standard will have on the consolidated financial statements.

In August 2017, the FASB issued a new accounting standard intended to more closely align hedge accounting with companies' risk management strategies, simplify the application of hedge accounting and increase transparency as to the scope and results of hedging programs. As a result, more hedging strategies are eligible for hedge accounting. The Company early adopted this standard effective January 1, 2018, and as allowed by the standard, elected to change the methodology for assessing hedge effectiveness of net investment hedges from a method based on changes in forward exchange rates to a method based on changes in spot exchange rates. The spot methodology under this standard allows the interest accrual components of hedge instruments to be reported directly in earnings while the changes in the fair value of hedge instruments attributable to changes in the spot rate are reported in the cumulative translation adjustment section of other comprehensive income.

Reclassifications

Adoption of the standards related to revenue recognition, pension accounting and cash receipts and payments impacted previously reported results as follows:

	Condensed Consolidated Statement of Operations			
	For the Three Months Ended June 30, 2017			
	As Previously Reported	ASC 606 Revenue Adjustments	Pension Adjustments	As Adjusted
Total revenues	\$2,542.9	\$ (14.7)	\$ —	\$2,528.2
Total cost of revenue	1,681.1	68.9	0.2	1,750.2
Gross profit	861.8	(83.6)	(0.2)	778.0
Selling, general and administrative expenses	435.3	(78.1)	0.5	357.7
Other operating and non-operating expenses, net	141.4	0.4	(0.7)	141.1
Provision for income taxes	96.2	(2.1)	—	94.1
Net earnings	188.9	(3.8)	—	185.1
Less: Net earnings attributable to noncontrolling interest	(0.3)	—	—	(0.3)
Net earnings attributable to Laboratory Corporation of America Holdings	\$188.6	\$ (3.8)	\$ —	\$184.8
Basic earnings per share	\$1.84			\$1.80
Diluted earnings per share	\$1.82			\$1.78

	Condensed Consolidated Statement of Operations			
	For the Six Months Ended June 30, 2017			
	As previously reported	ASC 606 Revenue Adjustments	Pension Adjustments	As Adjusted
Total revenues	\$4,989.9	\$ (48.0)	\$ —	\$4,941.9
Total cost of revenue	3,324.5	126.7	0.2	3,451.4
Gross profit	1,665.4	(174.7)	(0.2)	1,490.5
Selling, general and administrative expenses	854.7	(154.9)	0.8	700.6

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Other operating and non-operating expenses, net	245.9	0.6	(1.0)	245.5
Provision for income taxes	183.4	(7.4)	—	176.0
Net earnings	381.4	(13.0)	—	368.4
Less: Net earnings attributable to noncontrolling interest	(0.6)	—	—	(0.6)
Net earnings attributable to Laboratory Corporation of America Holdings	\$380.8	\$ (13.0)	\$ —	\$367.8
Basic earnings per share	\$3.71			\$3.59
Diluted earnings per share	\$3.66			\$3.54

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INDEXLABORATORY CORPORATION OF AMERICA HOLDINGS AND SUBSIDIARIES
NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(dollars and shares in millions, except per share data)

	Condensed Consolidated Statement of Cash Flows For the Six Months Ended June 30, 2017		
	As Previously Reported	Zero-Coupon Notes Adjustments	As Adjusted
Net cash provided by operating activities	\$544.4	\$ (8.0)	\$ 536.4
Net cash used for investing activities	(736.9)	—	(736.9)
Net cash provided by financing activities	46.9	8.0	54.9
Effect of exchange rate changes on cash and cash equivalents	11.8	—	11.8
Net decrease in cash and cash equivalents	\$(133.8)		\$(133.8)

The below adjustments have been made to the December 31, 2017 balance sheet and are all the result of the implementation of ASC 606. The adjustments include a cumulative catch-up adjustment, reclassification of unbilled services, and the capitalization of contract acquisition costs.

	Condensed Consolidated Balance Sheets December 31, 2017		
	As Previously Reported	ASC 606 Revenue Adjustments	As Adjusted
Current assets	\$2,682.6	\$ 51.2	\$2,733.8
Long-term assets	13,885.4	53.8	13,939.2
Total assets	\$16,568.0	\$ 105.0	\$16,673.0
Current liabilities	\$2,046.1	\$ 139.6	\$2,185.7
Long-term liabilities	7,671.1	(8.7)	7,662.4
Noncontrolling interest	20.8	—	20.8
Shareholders' equity	6,830.0	(25.9)	6,804.1
Total liabilities and shareholders' equity	\$16,568.0	\$ 105.0	\$16,673.0

2. REVENUE

Description of Revenue

The Company's revenue by segment payers/customer groups for the three and six months ended June 30, 2018 and 2017 is as follows:

	For the Three Months Ended June, 2018						
	U.S.	Canada	United Kingdom	Switzerland	Other Europe	Other	Total
Payer/Customer							
LCD							
Clients	18 %	1 %	— %	— %	— %	— %	19 %
Patients	9 %	— %	— %	— %	— %	— %	9 %
Medicare and Medicaid	10 %	— %	— %	— %	— %	— %	10 %
Third-party	23 %	2 %	— %	— %	— %	— %	25 %
Total LCD revenues by payer	60 %	3 %	— %	— %	— %	— %	63 %

CDD

Biopharmaceutical and medical
device companies 16% —% 5 % 5 % 4 % 7 % 37 %

Total revenues 76% 3 % 5 % 5 % 4 % 7 % 100%

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LABORATORY CORPORATION OF AMERICA HOLDINGS AND SUBSIDIARIES
 NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
 (dollars and shares in millions, except per share data)

	For the Three Months Ended June 30, 2017						
	U.S.	Canada	United Kingdom	Switzerland	Other Europe	Other	Total
Payer/Customer							
LCD							
Clients	19%	1%	1%	—%	—%	—%	21%
Patients	10%	—%	—%	—%	—%	—%	10%
Medicare and Medicaid	10%	—%	—%	—%	—%	—%	10%
Third-party	25%	2%	—%	—%	—%	—%	27%
Total LCD revenues by payer	64%	3%	1%	—%	—%	—%	68%
CDD							
Biopharmaceutical and medical device companies	15%	—%	3%	5%	3%	6%	32%
Total revenues	79%	3%	4%	5%	3%	6%	100%

	For the Six Months Ended June, 2018						
	U.S.	Canada	United Kingdom	Switzerland	Other Europe	Other	Total
Payer/Customer							
LCD							
Clients	18%	1%	—%	—%	—%	—%	19%
Patients	9%	—%	—%	—%	—%	—%	9%
Medicare and Medicaid	10%	—%	—%	—%	—%	—%	10%
Third-party	23%	2%	—%	—%	—%	—%	25%
Total LCD revenues by payer	60%	3%	—%	—%	—%	—%	63%

CDD							
Biopharmaceutical and medical device companies	18%	—%	4%	5%	4%	6%	37%

•
 our
 ability
 to
 develop
 and
 implement
 new
 processes
 and
 procedures
 to
 remediate
 the
 material
 weaknesses
 that
 exist

in our
internal
control
over
financial
reporting;

•

our
dependence
on
U.S.
and
foreign
government
contracts;

•

delays
in
approving
U.S.
and
foreign
government
budgets
and
cuts
in
U.S.
and
foreign
government
defense
expenditures;

•

the
ability
of
certain
government
agencies
to
unilaterally
terminate
or
modify
our
contracts
with
them;

- our
ability
to
successfully
integrate
new
companies
into
our
business
and
to
properly
assess
the
effects
of
such
integration
on
our
financial
condition;

- the
U.S.
government's
increased
emphasis
on
awarding
contracts
to
small
businesses,
and
our
ability
to
retain
existing
contracts
or
win
new
contracts
under
competitive
bidding
processes;

- negative
audits
by

the
U.S.
government;

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of
Contents

- the
effects
of
politics
and
economic
conditions
on
negotiations
and
business
dealings
in the
various
countries
in
which
we do
business
or
intend
to do
business;

- competition
and
technology
changes
in the
defense
and
transportation
industries;

- our
ability
to
accurately
estimate
the
time
and
resources
necessary
to
satisfy

obligations
under
our
contracts;

- the
effect
of
adverse
regulatory
changes
on
our
ability
to sell
products
and
services;

- our
ability
to
identify,
attract
and
retain
qualified
employees;

- business
disruptions
due
to
cyber
security
threats,
physical
threats,
terrorist
acts,
acts
of
nature
and
public
health
crises;

- our
involvement
in
litigation,
including
litigation
related
to
patents,
proprietary
rights
and
employee
misconduct;

- our
reliance
on
subcontractors
and
on a
limited
number
of
third
parties
to
manufacture
and
supply
our
products;

- our
ability
to
comply
with
our
development
contracts
and
to
successfully
develop,
introduce
and
sell
new
products,
systems
and
services
in

current
and
future
markets;

- defects
in, or
a lack
of
adequate
coverage
by
insurance
or
indemnity
for,
our
products
and
systems;

- changes
in
U.S.
and
foreign
tax
laws,
exchange
rates
or our
economic
assumptions
regarding
our
pension
plans;
and

- other
factors
discussed
elsewhere
in
this
report.

Because
the

risks,
estimates,
assumptions
and
uncertainties
referred
to
above
could
cause
actual
results
or
outcomes
to
differ
materially
from
those
expressed
in
any
forward-looking
statements
made
by us
or on
our
behalf,
you
should
not
place
undue
reliance
on
any
forward-looking
statements.
In
addition,
past
financial
and/or
operating
performance
is not
necessarily
a
reliable
indicator
of
future
performance
and
you
should
not
use
our
historical
performance

to
anticipate
results
or
future
period
trends.
Further,
any
forward-looking
statement
speaks
only
as of
the
date
on
which
it is
made,
and,
except
as
required
by
law,
we
undertake
no
obligation
to
update
any
forward-looking
statement
to
reflect
events
or
circumstances
after
the
date
on
which
the
statement
is
made
or to
reflect
the
occurrence
of
unanticipated
events.
New
factors
emerge
from
time
to

time,
and it
is not
possible
for us
to
predict
which
factors
will
arise.
In
addition,
we
cannot
assess
the
impact
of
each
factor
on
our
business
or the
extent
to
which
any
factor,
or
combination
of
factors,
may
cause
actual
results
to
differ
materially
from
those
contained
in
any
forward-looking
statements.

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of
Contents

ITEM
3
QUANTITATIVE
AND
QUALITATIVE
DISCLOSURES
ABOUT
MARKET
RISK

Our
market
risks
at
December 31,
2012
have
not
changed
significantly
from
those
described
under
Item
7A.
Quantitative
and
Qualitative
Disclosure
about
Market
Risk
in our
Annual
Report
on
Form 10-K
for
the
year
ended
September 30,
2012.

ITEM
4 -
CONTROLS
AND
PROCEDURES

We performed an evaluation of the effectiveness of our disclosure controls and procedures as of December 31, 2012. The evaluation was performed with the participation of senior management of each business segment and key corporate functions, and under the supervision of our Chief Executive Officer and our Chief Financial Officer. Based upon our evaluation we identified material weaknesses in internal control over financial reporting for

such
periods.

Disclosure
controls
and
procedures
(as
defined
in
Rules 13a-15(e) and
15d-15(e) under
the
Securities
Exchange
Act
of
1934,
as
amended,
or the
Exchange
Act)
are
designed
to
provide
reasonable
assurance
that
information
required
to be
disclosed
in
reports
we
file or
submit
under
the
Exchange
Act is
recorded,
processed,
summarized
and
reported
within
the
time
periods
specified
in the
rules and
forms
of the
Securities
and
Exchange

Commission
(SEC)
and
that
such
information
is
accumulated
and
communicated
to our
management,
including
our
Chief
Executive
Officer
and
our
Chief
Financial
Officer,
as
appropriate
to
allow
timely
decisions
regarding
required
disclosures.

As
described
below,
management
has
identified
material
weaknesses
in our
internal
control
over
financial
reporting,
which
is an
integral
component
of our
disclosure
controls
and
procedures.
As a
result
of
those
material

weaknesses,
our
Chief
Executive
Officer
and
our
Chief
Financial
Officer
concluded
that
our
disclosure
controls
and
procedures
were
not
effective
as of
December 31,
2012.

A
material
weakness
is a
deficiency,
or a
combination
of
deficiencies,
in
internal
control
over
financial
reporting,
such
that
there
is a
reasonable
possibility
that a
material
misstatement
of our
annual
or
interim
financial
statements
will
not
be
prevented
or
detected

on a
timely
basis.
In
connection
with
management's
assessment
of our
internal
control
over
financial
reporting
described
above,
management
has
identified
the
following
deficiencies
that
constituted
individually,
or in
the
aggregate,
material
weaknesses
in our
internal
control
over
financial
reporting
as of
December 31,
2012:

- In our
process
of
assessing
the
appropriate
accounting
treatment
for
revenue
and
costs
for
certain
of our
contracts
with
customers,

we
did
not
maintain
a
sufficient
number
of
personnel
with
an
appropriate
level
of
U.S.
generally
accepted
accounting
principles
(GAAP)
knowledge
and
experience
or
ongoing
training
in the
application
of
GAAP
commensurate
with
the
number
and
complexity
of our
contracts
to
prevent
or
detect
material
misstatements
in
revenue
or
cost
of
sales
in a
timely
manner.

- Our
policies
for
the

review
and
approval
of
revenue
recognition
decisions
required
review
and
analysis
by
personnel
with
an
appropriate
level
of
GAAP
knowledge
and
experience
for
contracts
over
certain
materiality
thresholds.
These
thresholds
were
not
designed
to
ensure
that
sufficient
review
was
being
performed
for
revenue
recognition
decisions
that
could
have
a
material
impact
on
our
financial
statements.

Table
of
Contents

Because
of
these
material
weaknesses,
management
has
concluded
that
we
did
not
maintain
effective
internal
control
over
financial
reporting
as of
December 31,
2012.

***Changes
in
Internal
Control
over
Financial
Reporting***

There
were
no
changes
in our
internal
control
over
financial
reporting
during
the
quarter
ended
December 31,
2012
that
materially
affected
or are
reasonably
likely

to
materially
affect
our
internal
control
over
financial
reporting.
However,
as
described
below
under
Plans
for
Remediation
of
Material
Weaknesses,
we
have
continued
to
dedicate
resources
to
support
our
efforts
to
improve
the
control
environment
and
to
remedy
the
control
weaknesses
described
herein.

***Plans
for
Remediation
of
Material
Weaknesses***

We
are in
the
process
of
adding
resources
and
have

begun
developing
and
implementing
new
processes
and
procedures
to
remediate
the
material
weaknesses
that
existed
in our
internal
control
over
financial
reporting,
and
our
disclosure
controls
and
procedures,
as of
December 31,
2012.
We
have
also
begun
revising
our
internal
revenue
recognition
policy
and
procedures
documentation
to
reflect
the
changes
in
policy
we
have
implemented,
and
providing
additional
training
to
personnel
involved
in the
revenue
recognition

process.

We
are
developing
a
remediation
plan
(the
Remediation
Plan)
to
address
the
material
weaknesses
described
above.

The
Remediation
Plan
will
ensure
that
each
area
affected
by a
material
control
weakness
is put
through
a
remediation
process.

The
Remediation
Plan
entails
a
thorough
analysis
which
includes
the
following
phases:

- Define
and
assess
each
control
deficiency;
ensure

a
thorough
understanding
of the
as is
state,
process
owners,
and
procedural
or
technological
gaps
causing
the
deficiency.
This
work
is
underway
for all
identified
areas;

- Design
and
evaluate
a
remediation
action
for
each
control
deficiency
for
each
affected
area:
validate
or
improve
the
related
policy
and
procedure
documentation;
evaluate
skills
of the
process
owners
and
resources
dedicated
to
each
affected

area
and
adjust
as
required.
The
Remediation
Plan
will
require
an
assessment
of all
control
failures;
we
expect
that
many
of the
recent
improvements
will
provide
an
appropriate
starting
point
for
the
specific
action
plans;

- Implement
specific
remediation
actions:
train
process
owners,
allow
time
for
process
adoption
and
adequate
transaction
volume
for
next
steps;

- Test

and
measure
the
design
and
effectiveness
of the
remediation
actions;
test
and
provide
feedback
on
the
design
and
operating
effectiveness
of the
controls;
and,

- Management
review
and
acceptance
of
completion
of the
remediation
effort.

The
Remediation
Plan
will
be
administered
by
our
Director
of
Internal
Audit
and
will
involve
key
leaders
from
across
the
organization,
including
our

Chief
Executive
Officer
and
our
Chief
Financial
Officer.
The
Director
of
Internal
Audit
will
report
quarterly
and
as
needed
to the
Audit
Committee
of our
Board
of
Directors
on
the
progress
made
toward
completion
of the
Remediation
Plan.

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We believe the steps taken to date have improved the effectiveness of our internal control over financial reporting, however we have not completed the corrective processes and procedures identified herein. Accordingly, as we continue to monitor the effectiveness of our internal control over financial reporting in the areas affected by the material weaknesses described above, we will perform

additional
procedures
prescribed
by
management
including
the
use of
manual
mitigating
control
procedures
and
employ
any
additional
tools
and
resources
deemed
necessary
to
ensure
that
our
financial
statements
continue
to be
fairly
stated
in all
material
respects.

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PART II
-
OTHER
INFORMATION

ITEM
1 -
LEGAL
PROCEEDINGS

In
1997,
the
Ministry
of
Defense
for
the
Armed
Forces
of the
Islamic
Republic
of
Iran
obtained
a U.
S.
District
Court
judgment
enforcing
an
arbitration
award
in its
favor
against
us of
\$2.8
million,
plus
arbitration
costs
and
interest
related
to a
contract
awarded

to us
by
Iran
in
1977.
Both
parties
appealed
to the
9th Circuit
Court
of
Appeals.
In
December 2011,
a
decision
was
handed
down
upholding
the
arbitration
award
and
requiring
the
district
court
to
resolve
outstanding
issues
related
to the
amount
of
interest
to be
paid
and
whether
the
plaintiff
should
be
awarded
attorney s
fees.
Under
a
1979
Presidential
executive
order,
all
transactions
by
U.S.
citizens
with
Iran

are prohibited; however, in April 2012 we received a license from the U.S. Treasury Department allowing us to remit the arbitration award and related post-judgment interest owed totaling \$8.8 million to the U.S. District Court on April 18, 2012. We had recorded a liability for the judgment amount in periods prior to 2012 and had accrued interest through the date of the payment, so there was no

impact
on
2012
earnings
related
to
this
matter
other
than
interest
accrued
of
\$0.2
million.
Through
September 30,
2012
we
did
not
accrue
a
liability
for
any
additional
pre-judgment
interest,
as we
were
unable
to
estimate
a
probability
of
loss
for
these
amounts.
On
January 3,
2013,
the
District
Court
decided
in
favor
of the
plaintiff
for
pre-judgment
interest
totaling
\$0.6
million.
This
amount
was
recognized

as
expense
in the
first
quarter
of
fiscal
2013.

ITEM
1A -
RISK
FACTORS

There
have
been
no
material
changes
to the
risk
factors
previously
disclosed
in
Item
1A.
Risk
Factors
of our
Annual
Report
on
Form 10-K
for
the
year
ended
September 30,
2012,
other
than
those
set
forth
below,
which
should
be
read
in
conjunction
with
the
risk
factors

disclosed
therein.

**Risks
Relating
to
Our
Business**

*We
depend
on
government
contracts
for
substantially
all of
our
revenues
and
the
loss
of
government
contracts
or a
delay
or
decline
in
funding
of
existing
or
future
government
contracts
could
decrease
our
backlog
or
adversely
affect
our
sales
and
cash
flows
and
our
ability
to
fund
our
growth.*

Our revenues from contracts, directly or indirectly, with foreign and U.S. state, regional and local governmental agencies represented more than 99% of our total revenues in fiscal year 2012. Although these various government agencies are subject to common budgetary pressures and other factors, many of our various government customers exercise independent purchasing decisions. As a result of the concentration of business with governmental agencies,

we
are
vulnerable
to
adverse
changes
in our
revenues,
income
and
cash
flows
if a
significant
number
of our
government
contracts,
subcontracts
or
prospects
are
delayed
or
canceled
for
budgetary
or
other
reasons.

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The factors that could cause us to lose these contracts and could decrease our backlog or otherwise materially harm our business, prospects, financial condition or results of operations include:

- budget constraints affecting government spending generally, or specific departments or agencies such as U.S. or foreign defense and transit agencies and regional

transit
agencies,
and
changes
in
fiscal
policies
or a
reduction
of
available
funding;

- re-allocation
of
government
resources
as the
result
of
actual
or
threatened
terrorism
or
hostile
activities
or for
other
reasons;

- disruptions
in our
customers
ability
to
access
funding
from
capital
markets;

- curtailment
of
government s
use of
outsourced
service
providers
and
government s

in-sourcing
of
certain
services;

- the
adoption
of
new
laws
or
regulations
pertaining
to
government
procurement;

- government
appropriations
delays
or
blanket
reductions
in
departmental
budgets;

- suspension
or
prohibition
from
contracting
with
the
government
or
any
significant
agency
with
which
we
conduct
business;

- increased
use of

shorter
duration
awards
by
the
federal
government
in the
defense
industry,
which
increases
the
frequency
we
may
need
to
recompete
for
work;

- impairment
of our
reputation
or
relationships
with
any
significant
government
agency
with
which
we
conduct
business;

- impairment
of our
ability
to
provide
third-party
guarantees
and
letters
of
credit;
and

- delays in the payment of our invoices by government payment offices.

In addition, some of our international work is done at the request and at the expense of the U.S. government and its agencies. For example, our Mission Support Services (MSS) business provides services to 13 NATO forces, with the U.S. Department of Defense (DOD) compensating us for these services. Therefore, risks associated with performing

work
for
the
U.S.
government
and
its
agencies
may
also
apply
to our
international
contracts.

***Government
spending
priorities
and
terms
may
change
in a
manner
adverse
to
our
businesses.***

In the
past,
our
businesses
have
been
adversely
affected
by
significant
changes
in
U.S.
and
foreign
government
spending
during
periods
of
declining
budgets.
A
significant
decline
in
overall
spending,

or the
decision
not to
exercise
options
to
renew
contracts,
or the
loss
of or
substantial
decline
in
spending
on a
large
program
in
which
we
participate
could
materially
adversely
affect
our
business,
prospects,
financial
condition
or
results
of
operations.
For
example,
the
U.S.
defense
and
national
security
budgets
in
general,
and
spending
in
specific
agencies
with
which
we
work,
such
as
those
that
are a
part
of the

DOD,
have
declined
from
time
to
time
for
extended
periods,
resulting
in
program
delays,
program
cancellations
and a
slowing
of
new
program
starts.
Although
spending
on
defense-related
programs
by
the
U.S.
government
and
certain
foreign
governments
has
increased
in
recent
years,
such
spending
has
decreased
in
recent
years
for
certain
other
foreign
governments,
and
future
levels
of
expenditures
and
authorizations
for
defense-related
programs

may
decrease,
remain
constant
or
shift
to
programs
in
areas
where
we do
not
currently
provide
products
or
services,
thereby
reducing
the
chances
that
we
will
be
awarded
new
contracts.

Table
of
Contents

Even though our contract periods of performance for a program may exceed one year, Congress and certain foreign governments must usually approve funds for a given program each fiscal year and may significantly reduce funding of a program in a particular year. Significant reductions in these appropriations or the amount of new defense contracts awarded may affect our ability

to
complete
contracts,
obtain
new
work
and
grow
our
business.
Congress
and
such
foreign
governments
do
not
always
enact
spending
bills
by
the
beginning
of the
new
fiscal
year.
Such
delays
leave
the
affected
agencies
under-funded
which
delays
their
ability
to
contract.
Future
delays
and
uncertainties
in
funding
could
impose
additional
business
risks
on us.

In
addition,
the
DOD
has
recently

increased
its
emphasis
on
awarding
contracts
to
small
businesses
and
awarding
shorter
duration
contracts,
each
of
which
has
the
potential
to
reduce
the
amount
of
revenue
we
could
otherwise
earn
from
such
contracts.
Shorter
duration
contracts
lower
our
backlog
numbers
and
increase
the
risk
associated
with
recompeting
for a
contract,
as we
would
need
to do
so
more
often.
In
addition,
as we
may
need
to

expend
capital
resources
at
higher
levels
upon
the
award
of a
new
contract,
the
shorter
the
duration
of the
contract,
the
less
time
we
have
to
recoup
such
expenditures
and
turn a
profit
under
such
contract.

*Sequestration
may
adversely
affect
our
businesses
which
are
dependent
on
federal
government
funding.*

Pursuant
to
laws
passed
in
August 2011
and
January 2013,
unless

the
current
presidential
administration
and
Congress
reach
an
agreement
on
spending
cuts
and
increased
revenues
for
the
federal
government
before
March 1,
2013,
there
will
be
deep
and
automatic
cuts
in
defense
budgets
and
other
non-defense
budgets.
It is
unknown
what
programs
will
be
cut,
over
what
time
period
and
by
what
amount.
Some
programs
may
be
cancelled
in
their
entirety.

All of
our

U.S.
defense
contracts
are at
risk
of
being
cut or
terminated.
Our
domestic
transportation
contracts
could
be
materially
harmd
if
transit
agencies
do
not
receive
expected
federal
funds
and
are
required
to
curtail
their
plans
to
expand
or
upgrade
their
fare
collection
systems.
Any
cuts
or
cancellations
of our
contracts
may
materially
harm
our
business,
prospects,
financial
condition
and
results
of
operations.

*Failure
to
retain
existing
contracts
or
win
new
contracts
under
competitive
bidding
processes
may
adversely
affect
our
revenue.*

We
obtain
most
of our
contracts
through
a
competitive
bidding
process,
and
substantially
all of
the
business
that
we
expect
to
seek
in the
foreseeable
future
likely
will
be
subject
to a
competitive
bidding
process.
Competitive
bidding
presents
a
number
of
risks,
including:

- the
need
to
compete
against
companies
or
teams
of
companies
with
more
financial
and
marketing
resources
and
more
experience
in
bidding
on
and
performing
major
contracts
than
we
have;

- the
need
to
compete
against
companies
or
teams
of
companies
that
may
be
long-term,
entrenched
incumbents
for a
particular
contract
for
which
we
are
competing
and

that
have,
as a
result,
greater
domain
expertise
and
better
customer
relations;

- the
need
to
compete
to
retain
existing
contracts
that
have
in the
past
been
awarded
to us
on a
sole-source
basis
or as
to
which
we
have
been
incumbent
for a
long
time;

Table
of
Contents

- the
U.S.
government's
increased
emphasis
on
awarding
contracts
to
small
businesses
could
preclude
us
from
bidding
on
certain
work
or
reduce
the
scope
of
work
we
can
bid as
a
prime
contractor
and
limit
the
amount
of
revenue
we
could
otherwise
earn
as a
prime
contractor
for
such
contracts;

- the
award

of
contracts
to
providers
offering
solutions
at the
lowest
price
technically
acceptable
which
may
lower
the
profit
we
may
generate
under
a
contract
awarded
using
this
pricing
method
or
prevent
us
from
submitting
a bid
for
such
work
due
to us
deeming
such
work
to be
unprofitable;

- the
reduction
of
margins
achievable
under
any
contracts
awarded
to us;

- the
expense
and
delay
that
may
arise
if our
competitors
protest
or
challenge
new
contract
awards;

- the
need
to bid
on
some
programs
in
advance
of the
completion
of
their
design,
which
may
result
in
higher
research
and
development
expenditures,
unforeseen
technological
difficulties,
or
increased
costs
which
lower
our
profitability;

- the
substantial
cost
and
managerial

time
and
effort,
including
design,
development
and
marketing
activities,
necessary
to
prepare
bids
and
proposals
for
contracts
that
may
not
be
awarded
to us;

- the
need
to
develop,
introduce
and
implement
new
and
enhanced
solutions
to our
customers
needs;

- the
need
to
locate
and
contract
with
teaming
partners
and
subcontractors;
and

- the
need
to
accurately
estimate
the
resources
and
cost
structure
that
will
be
required
to
perform
any
fixed-price
contract
that
we
are
awarded.

We
may
not
be
afforded
the
opportunity
in the
future
to bid
on
contracts
that
are
held
by
other
companies
and
are
scheduled
to
expire
if the
agency
decides
to
extend
the
existing
contract.
If we
are
unable

to
win
particular
contracts
that
are
awarded
through
the
competitive
bidding
process,
we
may
not
be
able
to
operate
in the
market
for
services
that
are
provided
under
those
contracts
for a
number
of
years.
If we
win a
contract,
and
upon
expiration
the
customer
requires
further
services
of the
type
provided
by
the
contract,
there
is
frequently
a
competitive
rebidding
process
and
there
can
be no
assurance

that
we
will
win
any
particular
bid,
or
that
we
will
be
able
to
replace
business
lost
upon
expiration
or
completion
of a
contract.

As a
result
of the
complexity
and
scheduling
of
contracting
with
government
agencies,
we
occasionally
incur
costs
before
receiving
contractual
funding
by
the
government
agency.
In
some
circumstances,
we
may
not
be
able
to
recover
these
costs
in

whole
or in
part
under
subsequent
contractual
actions.

In
addition,
the
customers
currently
serviced
by
our
Cubic
Transportation
Systems
segment
are
finite
in
number.
The
loss
of
any
one
of
these
customers,
or the
failure
to
win
replacement
awards
upon
expiration
of
contracts
with
such
customers,
could
have
a
materially
adverse
impact
on
our
results
of
operations.

If we
are
unable
to
consistently
retain
existing
contracts
or
win
new
contract
awards,
our
business,
prospects,
financial
condition
and
results
of
operations
will
be
adversely
affected.

Table
of
Contents

*Many
of
our
U.S.
government
customers
spend
their
procurement
budgets
through
multiple-award
or
indefinite
delivery/indefinite
quantity
(ID/IQ)
contracts,
under
which
we
are
required
to
compete
among
the
awardees
for
post-award
orders.
Failure
to
win
post-award
orders
could
affect
our
ability
to
increase
our
sales.*

The
U.S.
government
can
select
multiple
winners

under
multiple-award
contracts,
federal
supply
schedules
and
other
agency-specific
ID/IQ
contracts,
as
well
as
award
subsequent
purchase
orders
among
such
multiple
winners.
This
means
that
there
is no
guarantee
that
these
ID/IQ,
multiple-award
contracts
will
result
in the
actual
orders
equal
to the
ceiling
value
under
the
contract,
or
result
in
any
actual
orders.
We
are
only
eligible
to
compete
for
work
(purchase
orders
and

delivery
orders)
as an
awardee
pursuant
to
government-wide
acquisition
contracts
already
awarded
to us.
Our
failure
to
compete
effectively
in
this
procurement
environment
could
reduce
our
sales,
which
would
adversely
affect
our
business,
results
of
operations
and
financial
condition.

*The
U.S.
government's
increased
emphasis
on
awarding
contracts
to
small
businesses
could
preclude
us
from
acting
as a
prime
contractor
and
increase
the*

*number
of
contracts
we
receive
as a
subcontractor
to
small
businesses,
which
could
decrease
the
amount
of
our
revenues
from
such
contracts.
Some
of
these
small
businesses
may
not
be
financially
sound,
which
could
adversely
affect
our
business.*

There
is
increased
emphasis
by
the
U.S.
government
on
awarding
contracts
to
small
businesses
which
may
preclude
companies
the
size
of
ours

from
obtaining
certain
work,
other
than
as a
subcontractor
to
these
small
businesses.
There
are
inherent
risks
in
contracting
with
small
companies
that
may
not
have
the
capability
or
financial
resources
to
perform
these
contracts
or
administer
them
correctly.
If a
small
business
with
which
we
have
a
subcontract
fails
to
perform,
fails
to bill
the
government
properly
or
fails
financially,
we
may
have
difficulty

receiving
timely
payments
or
may
incur
bad
debt
write-offs
if the
small
business
is
unable
or
unwilling
to
pay
us for
work
we
perform.
In
addition,
being
a
subcontractor
may
limit
the
amount
of
revenue
we
could
otherwise
earn
as a
prime
contractor
for
such
contracts.
When
we
only
act as
a
subcontractor,
we
may
only
receive
up to
49%
of the
value
of the
contract
award,
and
such

percentage
may
be
less
should
the
small
business
partner
or
partners
be
able
to
service
a
larger
piece
of the
award.
Failure
to
maintain
good
relationships
with
small
business
partners
operating
in our
industries
could
preclude
us
from
winning
work
as a
subcontractor
as
part
of a
large
contracting
consultation.
This
could
result
in
significant
adverse
effects
on
our
revenues,
operating
costs
and
cash
flows.

*Government
audits
of
our
contracts
could
result
in a
material
charge
to
our
earnings,
have
a
negative
effect
on
our
cash
position
following
an
audit
adjustment
or
adversely
affect
our
ability
to
conduct
future
business.*

U.S.
government
agencies,
including
the
DOD
and
others,
routinely
audit
and
review
a
contractor s
performance
on
government
contracts,
indirect
rates
and
pricing

practices,
and
compliance
with
applicable
contracting
and
procurement
laws,
regulations
and
standards.

Based
on
the
results
of
such
audits,
the
auditing
agency
is
authorized
to
adjust
our
unit
prices
if the
auditing
agency
does
not
find
them
to be
fair
and
reasonable.

The
auditing
agency
is
also
authorized
to
require
us to
refund
any
excess
proceeds
we
received
on a
particular
item
over
its
final
adjusted

unit
price.

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Table
of
Contents

The
DOD,
in
particular,
also
reviews
the
adequacy
of,
and
compliance
with,
our
internal
control
systems
and
policies,
including
our
purchasing,
accounting,
financial
capability,
pricing,
labor
pool,
overhead
rate
and
management
information
systems.
Our
failure
to
obtain
an
adequate
determination
of our
various
accounting
and
management
internal
control
systems
from
the
responsible
U.S.
government
agency

could significantly and adversely affect our business, including our ability to bid on new contracts and our competitive position in the bidding process. Failure to comply with applicable contracting and procurement laws, regulations and standards could also result in the U.S. government imposing penalties and sanctions against us, including suspension of payments and increased government scrutiny that could delay or adversely affect our ability to

invoice
and
receive
timely
payment
on
contracts
or
perform
contracts,
or
could
result
in
suspension
or
debarment
from
competing
for
contracts
with
the
U.S.
government.
In
addition,
we
could
suffer
serious
harm
to our
reputation
if
allegations
of
impropriety
were
made
against
us,
whether
or not
true.

In
addition,
transit
authorities
have
the
right
to
audit
our
work
under
their
respective

contracts.
If as
the
result
of an
adverse
audit
finding,
we
were
suspended
or
prohibited
from
contracting
with
the
U.S.
government,
any
significant
government
agency,
or a
transit
authority
terminates
its
contract
with
us, or
if our
reputation
or
relationship
with
such
agencies
and
authorities
was
impaired
or if
they
otherwise
ceased
doing
business
with
us or
significantly
decreased
the
amount
of
business
done
with
us, it
would
adversely
affect

our
business,
results
of
operations
and
financial
condition.

***Our
international
business
exposes
us to
additional
risks,
including
exchange
rate
fluctuations,
foreign
tax
and
legal
regulations
and
political
or
economic
instability
that
could
harm
our
operating
results.***

Our
international
operations,
which
represented
47%
of our
revenues
for
fiscal
year
2012,
subject
us to
risks
associated
with
operating
in
and

selling
products
or
services
in
foreign
countries,
including:

- devaluations
and
fluctuations
in
currency
exchange
rates;

- changes
in
foreign
laws
that
adversely
affect
our
ability
to sell
our
products
or
services
or our
ability
to
repatriate
profits
to the
United
States;

- increases
or
impositions
of
withholding
and
other
taxes
on
remittances
and

other
payments
by
foreign
subsidiaries
or
joint
ventures
to us;

- increases
in
investment
and
other
restrictions
or
requirements
by
foreign
governments
in
order
to
operate
in the
territory
or
own
the
subsidiary;

- costs
of
compliance
with
local
laws,
including
labor
laws;

- compliance
with
anti-corruption
laws,
anti-money
laundering
laws
and
sanctions;

- export
control
regulations
and
policies
which
govern
our
ability
to
supply
foreign
customers;

- unfamiliar
and
unknown
business
practices
and
customs;

- domestic
and
foreign
government
policies,
including
requirements
to
expend
a
portion
of
program
funds
locally
and
governmental
industrial
cooperation
requirements;

- the
complexity
and
necessity
of

using
foreign
representatives
and
consultants
or
being
prohibited
from
such
use;

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Table
of
Contents

- the
uncertainty
of the
ability
of
foreign
customers
to
finance
purchases;

- imposition
of
tariffs
or
embargoes,
export
controls
and
other
trade
restrictions;

- potentially
being
prohibited
from
bidding
for
international
work
due
to
perceived
conflicts
or
national
security
concerns
resulting
from
the
significant
amount
of
work

we do
for
the
U.S.
government
and
its
agencies;

- the
difficulty
of
management
and
operation
of an
enterprise
in
various
countries;
and

- economic
and
geopolitical
developments
and
conditions,
including
ongoing
instability
in
global
economies
and
financial
markets,
international
hostilities,
acts
of
terrorism
and
governmental
reactions,
inflation,
trade
relationships
and
military
and
political
alliances.

Our foreign subsidiaries generally enter into contracts and make purchase commitments that are denominated in foreign currencies. Accordingly, we are exposed to fluctuations in exchange rates, which could have a significant impact on our results of operations. We have no control over the factors that generally affect this risk, such as economic, financial and political events and the supply of and demand

for
applicable
currencies.
While
we
use
foreign
exchange
forward
and
option
contracts
to
hedge
significant
contract
sales
and
purchase
commitments
that
are
denominated
in
foreign
currencies,
our
hedging
strategy
may
not
prevent
us
from
incurring
losses
due
to
exchange
fluctuations.

*We
may
not
be
able
to
receive
the
necessary
licenses
required
for us
to sell
our
export-controlled
products
and
services
overseas.*

In addition, the loss of our registration as either an exporter or a broker under International Traffic in Arms Regulations (ITAR), would adversely affect our business, results of operations and financial condition.

U.S. government agencies, primarily the Directorate of Defense Trade Controls within the State Department and the Bureau of Industry Security within the U.S. Department of Commerce, must license

shipments
of
certain
export-controlled
products
that
we
export.
These
licenses
are
required
due
to
both
the
products
we
export
and
to the
foreign
customers
we
service.
If we
do
not
receive
a
license
for an
export-controlled
product,
we
cannot
ship
that
product.
We
cannot
be
sure
of our
ability
to
gain
any
licenses
required
to
export
our
products,
and
failure
to
receive
a
required
license
would

eliminate
our
ability
to
make
that
sale.
A
delay
in
obtaining
the
necessary
licenses
to sell
our
export-controlled
products
abroad
could
result
in
delayed
deliveries
and
delayed
recognition
of
revenue,
which
could
cause
us
reputational
damage
and
could
result
in a
customer's
decision
not to
do
business
with
us in
the
future.
We
may
also
be
subject
to
inquiries
by
such
U.S.
government
agencies
relating
to

issues involving the export-controlled products and services we export and failure to satisfactorily resolve such inquiries would adversely affect our business, results of operations and financial condition.

In addition to obtaining a license for certain of our exports outside of the United States, we are also required to maintain a standing registry under ITAR as an exporter. We operate as an exporter when

we
ship
certain
products
to our
customers
outside
the
United
States.
If we
were
to
lose
our
registration
as an
exporter
under
ITAR,
we
would
not
be
able
to sell
export-controlled
products
abroad,
which
would
adversely
affect
our
business,
results
of
operations
and
financial
condition.

Table
of
Contents

*Our
operating
margins
may
decline
under
our
fixed-price
contracts
if we
fail to
accurately
estimate
the
time
and
resources
necessary
to
satisfy
our
obligations.*

Approximately
72%
of our
revenues
in
2012
were
from
fixed-price
contracts
under
which
we
bear
the
risk
of
cost
overruns.
Our
profits
are
adversely
affected
if our
costs
under
these
contracts

exceed
the
assumptions
we
used
in
bidding
for
the
contract.
We
may
therefore
need
to
absorb
any
increases
in our
supply
costs
and
may
not
be
able
to
pass
such
costs
increases
along
to our
customers.
Sometimes
we
are
required
to fix
the
price
for a
contract
before
the
project
specifications
are
finalized,
which
increases
the
risk
that
we
will
incorrectly
price
these
contracts.
The
complexity

of
many
of our
engagements
makes
accurately
estimating
the
time
and
resources
required
more
difficult.

*We
may
not
receive
the
full
amounts
estimated
under
the
contracts
in
our
total
backlog,
which
could
reduce
our
net
sales
in
future
periods
below
the
levels
anticipated
and
which
makes
backlog
an
uncertain
indicator
of
future
operating
results.*

As of
December 31,

2012,
our
total
backlog
was
\$2,816.4
million.
Orders
may
be
cancelled
and
scope
adjustments
may
occur,
and
we
may
not
realize
the
full
amounts
of net
sales
that
we
may
anticipate
in our
backlog
numbers.
There
can
be no
assurance
that
the
projects
underlying
the
contracts
and
purchase
orders
will
be
placed
or
completed
or
that
amounts
included
in our
backlog
ultimately
will
be
billed
and

collected.
Additionally,
the
timing
of
receipt
of net
sales,
if
any,
on
contracts
included
in our
backlog
could
change.
The
failure
to
realize
amounts
reflected
in our
backlog
could
materially
adversely
affect
our
business,
financial
condition
and
results
of
operations
in
future
periods.

*We
may
be
liable
for
civil
or
criminal
penalties
under
a
variety
of
complex
laws
and
regulations,
and
changes*

*in
governmental
regulations
could
adversely
affect
our
business
and
financial
condition.*

Our
businesses
must
comply
with
and
are
affected
by
various
government
regulations
that
impact
our
operating
costs,
profit
margins
and
our
internal
organization
and
operation
of our
businesses.
These
regulations
affect
how
we do
business
and,
in
some
instances,
impose
added
costs.
Any
changes
in
applicable
laws
could
adversely
affect

our
business
and
financial
condition.
Any
material
failure
to
comply
with
applicable
laws
could
result
in
contract
termination,
price
or fee
reductions
or
suspension
or
debarment
from
contracting.
The
more
significant
regulations
include:

- the
Federal
Acquisition
Regulations
(FAR)
and
all
department
and
agency
supplements,
which
comprehensively
regulate
the
formation,
administration
and
performance
of
U.S.
government
contracts;

- the
Truth
in
Negotiations
Act
and
implementing
regulations,
which
require
certification
and
disclosure
of all
cost
and
pricing
data
in
connection
with
contract
negotiations;

- the
ITAR,
which
control
the
export
and
import
of
defense
related
articles
and
services
on
the
United
States
Munitions
Control
List;

- laws,
regulations
and
executive
orders
restricting
the
use

and
dissemination
of
information
classified
for
national
security
purposes
and
the
exportation
of
certain
products
and
technical
data;

- regulations
of
most
state
and
regional
agencies
and
foreign
governments
similar
to
those
described
above;

Table
of
Contents

- the
trade
sanctions
laws
and
regulations
administered
by
the
U.S.
Department
of the
Treasury's
Office
of
Foreign
Assets
Control;

- the
Foreign
Corrupt
Practices
Act
and
the
U.K.
Bribery
Act;

- the
Sarbanes-Oxley
Act
of
2002
and
the
Dodd-Frank
Wall
Street
Reform
and
Protection
Act;

- healthcare
reform
laws
and
regulations,
including
those
enacted
under
the
Patient
Protection
and
Affordable
Care
Act,
as
amended
by
the
Health
Care
and
Education
Affordability
Reconciliation
Act
of
2010;
and

- tax
laws
and
regulations
in the
U.S.
and
in
other
countries
in
which
we
operate;

- the
civil
False
Claims
Act,
which
provides
for

substantial
civil
penalties
for
violations,
including
for
submission
of a
false
or
fraudulent
claim
to the
U.S.
government
for
payment
or
approval;

- the
Procurement
Integrity
Act,
which
requires
evaluation
of
ethical
conflicts
surrounding
procurement
activity
and
establishing
certain
employment
restrictions
for
individuals
who
participate
in the
procurement
process;
and

- the
Small
Business
Act
and
the
Small

Business
Administration,
or the
SBA,
size
status
regulations,
which
regulate
eligibility
for
performance
of
government
contracts
which
are
set
aside
for,
or a
preference
is
given
in the
evaluation
process
if
awarded
to,
specific
types
of
contractors
such
as
small
businesses
and
minority-owned
businesses.

The
FAR
and
many
of our
U.S.
government
contracts
contain
organizational
conflicts
of
interest
clauses
that
may
limit
our

ability
to
compete
for or
perform
certain
other
contracts.
Organizational
conflicts
of
interest
arise
when
we
engage
in
activities
that
provide
us
with
an
unfair
competitive
advantage.
A
conflict
of
interest
issue
that
precludes
our
competition
for or
performance
on a
significant
program
or
contract
could
harm
our
prospects
and
negative
publicity
about
a
conflict
of
interest
issue
could
damage
our
reputation.

In addition, the U.S. and foreign governments may revise existing contract rules and regulations or adopt new contract rules and regulations at any time and may also face restrictions or pressure regarding the type and amount of services it may obtain from private contractors. For instance, Congressional legislation and initiatives dealing with procurement reform and shifts in the buying practices of U.S. government agencies resulting from

those
proposals
could
have
adverse
effects
on
government
contractors,
including
us.
Any
of
these
changes
could
impair
our
ability
to
obtain
new
contracts
or
renew
contracts
under
which
we
currently
perform
when
those
contracts
are
eligible
for
recompetition.
Any
new
contracting
methods
could
be
costly
or
administratively
difficult
for us
to
implement,
which
would
adversely
affect
our
business,
results
of
operations
and
financial

condition.

Our failure to identify, attract and retain qualified technical and management personnel could adversely affect our existing businesses, financial condition and results of operations.

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of
Contents

We
may
not
be
able
to
identify,
attract
or
retain
qualified
technical
personnel,
including
engineers,
computer
programmers
and
personnel
with
security
clearances
required
for
classified
work,
or
management
personnel
to
supervise
such
activities
that
are
necessary
for
maintaining
and
growing
our
existing
businesses,
which
could
adversely
affect
our
financial
condition
and
results
of
operations.

The technically complex nature of our operations results in difficulties finding qualified staff. In our defense businesses especially, experienced personnel possessing required security clearances are finite in number. A number of our employees maintain a top secret clearance level. Obtaining and maintaining security clearances for employees involves a lengthy process, and it is difficult to identify, recruit and retain employees who already hold security clearances. If our cleared

employees
lose
or are
unable
to
timely
obtain
security
clearances
or we
lose a
facility
clearance,
our
U.S.
government
customers
may
terminate
the
contract
or
decide
not to
renew
it
upon
its
expiration.
As a
result,
to the
extent
we
cannot
obtain
or
maintain
the
required
security
clearances
for a
particular
contract,
or we
fail to
obtain
them
on a
timely
basis,
we
may
not
generate
the
sales
anticipated
from
the
contract,

which
could
harm
our
operating
results.
To
the
extent
we
are
not
able
to
obtain
facility
security
clearances
or
engage
employees
with
the
required
security
clearances
for a
particular
contract,
we
will
be
unable
to
perform
that
contract
and
we
may
not
be
able
to
compete
for or
win
new
awards
for
similar
work.

***We
may
incur
significant
costs
in
protecting***

*our
intellectual
property
which
could
adversely
affect
our
profit
margins.
Our
inability
to
obtain,
maintain
and
enforce
our
patents
and
other
proprietary
rights
could
adversely
affect
our
businesses
prospects
and
competitive
positions.*

We
seek
to
protect
our
proprietary
technology
and
inventions
through
patents
and
other
proprietary-right
protection,
and
also
rely
on
trademark
laws
to
protect
our
brand.
However,
we

may
fail to
obtain
the
intellectual
property
rights
necessary
to
provide
us
with
a
competitive
advantage,
and
any
of our
owned
or
licensed
intellectual
property
rights
could
be
challenged,
invalidated,
circumvented,
infringed
or
misappropriated.
We
may
also
fail to
apply
for or
obtain
intellectual
property
protection
in
important
foreign
countries,
and
the
laws
of
some
foreign
countries
do
not
protect
proprietary
rights
to the
same
extent
as the

laws
of the
United
States.
If we
are
unable
to
obtain
or
maintain
these
protections,
we
may
not
be
able
to
prevent
third
parties
from
using
our
technology
and
inventions,
which
could
adversely
affect
our
business.
We
may
incur
significant
expense
in
obtaining,
maintaining,
defending
and
enforcing
our
intellectual
property
rights.
We
may
fail to
take
the
actions
necessary
to
enforce
our
intellectual
property
rights

and
even
if we
attempt
to
enforce
such
rights
we
may
ultimately
be
unsuccessful,
and
such
efforts
may
result
in our
intellectual
property
rights
being
challenged,
limited
in
scope,
or
declared
invalid
or
unenforceable.
Also,
some
aspects
of our
business
and
services
may
rely
on
technologies
and
software
developed
by or
licensed
from
third
parties,
and
we
may
not
be
able
to
maintain
our
relationships
with

such
third
parties
or
enter
into
similar
relationships
in the
future
on
reasonable
terms
or at
all.

We
also
rely
on
trade
secrets,
proprietary
know-how
and
continuing
technological
innovation
to
remain
competitive.
We
have
taken
measures
to
protect
our
trade
secrets
and
know-how,
including
seeking
to
enter
into
confidentiality
agreements
with
our
employees,
consultants
and
advisors,
but
the
measures
we

have
taken
may
not
be
sufficient.
For
example,
confidentiality
agreements
may
not
provide
adequate
protection
or
may
be
breached.
We
generally
control
and
limit
access
to our
product
documentation
and
other
proprietary
information,
but other
parties
may
independently
develop
our
know-how
or
otherwise
obtain
access
to our
technology,
which
could
adversely
affect
our
businesses
prospects
and
competitive
position.

Table
of
Contents

*Assertions
by
third
parties
that
we
violate
their
intellectual
property
rights
could
have
a
material
adverse
effect
on
our
business,
financial
condition
and
results
of
operations.*

Third
parties
may
claim
that
we,
our
customers,
licensees
or
parties
indemnified
by us
are
infringing
upon
or
otherwise
violating
their
intellectual
property
rights.
Such
claims

may
be
made
by
competitors
seeking
to
obtain
a
competitive
advantage
or by
other
parties.
Additionally,
in
recent
years,
individuals
and
groups
have
begun
purchasing
intellectual
property
assets
for
the
purpose
of
making
claims
of
infringement
and
attempting
to
extract
settlements
from
companies
like
ours.
Any
claims
that
we
violate
a
third
party's
intellectual
property
rights
can
be
time
consuming
and
costly
to

defend
and
distract
management's
attention
and
resources,
even
if the
claims
are
without
merit.
Such
claims
may
also
require
us to
redesign
affected
products
and
services,
enter
into
costly
settlement
or
license
agreements
or
pay
costly
damage
awards,
or
face a
temporary
or
permanent
injunction
prohibiting
us
from
marketing
or
providing
the
affected
products
and
services.
Even
if we
have
an
agreement
to
indemnify
us
against

such
costs,
the
indemnifying
party
may
be
unable
to
uphold
its
contractual
obligations.
If we
cannot
or do
not
license
the
infringed
technology
on
favorable
terms
or
cannot
or do
not
substitute
similar
technology
from
another
source,
our
revenue
and
earnings
could
be
adversely
impacted.

***We
compete
primarily
for
government
contracts
against
many
companies
that
are
larger,
better
capitalized
and
better
known***

*than
us. If
we
are
unable
to
compete
effectively,
our
business
and
prospects
will
be
adversely
affected.*

Our
businesses
operate
in
highly
competitive
markets.
Many
of our
competitors
are
larger,
better
financed
and
better
known
companies
who
may
compete
more
effectively
than
we
can.
In
order
to
remain
competitive,
we
must
keep
our
capabilities
technically
advanced
and
compete
on
price
and

on
value
added
to our
customers.
Our
ability
to
compete
may
be
adversely
affected
by
limits
on
our
capital
resources
and
our
ability
to
invest
in
maintaining
and
expanding
our
market
share.
Consolidation
in the
industries
in
which
we
operate
and
government
budget
cuts
have
led to
pressure
being
placed
on
the
margins
we
may
earn
on
any
contracts
we
win.
In
addition,
should
the

transportation
market
move
towards
requiring
contractors
to
provide
up-front
financing
for
contracts
they
are
awarded
(for
example,
our
contract
for
the
Chicago
Open
Standards
Fare
System),
we
may
need
to
compete
more
heavily
on
the
basis
of our
financial
strength,
which
may
limit
the
contracts
we
can
service
at any
one
time.

*The
terms
of
our
financing
arrangements
may
restrict
our*

*financial
and
operational
flexibility,
including
our
ability
to
invest
in
new
business
opportunities.*

We
currently
have
unsecured
borrowing
arrangements.

The
terms
of
these
borrowing
arrangements
include
provisions
that
limit
our
levels
of
debt
and
require
minimum
levels
of net
worth
and
coverage
of
fixed
charges.

We
may
incur
future
obligations
that
would
subject
us to
additional
covenants
that
affect
our
financial

and
operational
flexibility
or
subject
us to
different
events
of
default.
In
addition,
the
cost
of
servicing
such
debt
could
divert
resources
which
may
otherwise
be
used
to
develop
our
businesses.

Our
current
\$200.0
million
unsecured
revolving
credit
agreement
expires
in
May 2017.
The
available
line
of
credit
on
the
agreement
is
reduced
by
any
letters
of
credit
issued
under
the

agreement.
As of
December 31,
2012,
there
were
borrowings
of
\$25.0
million
outstanding
under
the
agreement,
of
which
\$5.0
million
was
repaid
in
February,
2013.
Our
borrowings
under
the
agreement
bear
interest
at a
variable
rate
(1.6%
at
December 31,
2012).
In
addition,
as of
December 31,
2012,
there
were
letters
of
credit
outstanding
under
the
agreement
totaling
\$42.4
million,
which
reduced
the
available
line
of
credit
to

\$132.6
million
at
that
date.

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of
Contents

We
also
have
a
secured
letter
of
credit
facility
agreement
with
a
bank
that
expires
in
March 2013.
We
are
currently
negotiating
an
extension
of the
agreement
for
approximately
one
year.
As of
December 31,
2012
there
were
letters
of
credit
outstanding
under
this
agreement
of
\$63.4
million.
In
support
of
this
facility,
we
placed
\$68.8
million
of our

cash
on
deposit
in the
U.K.
as
collateral
in a
restricted
account
with
the
bank
providing
the
facility.
We
are
required
to
leave
the
cash
in the
restricted
account
so
long
as the
bank
continues
to
maintain
associated
letters
of
credit
under
the
facility.
The
maximum
amount
of
letters
of
credit
currently
allowed
by
the
facility
is
\$66.8
million,
and
any
increase
above
this
amount
would

require
bank
approval
and
additional
restricted
funds
to be
placed
on
deposit.
We
may
choose
at any
time
to
terminate
the
facility
and
move
the
associated
letters
of
credit
to
another
credit
facility.
Letters
of
credit
outstanding
under
this
facility
do
not
reduce
the
available
line
of
credit
available
under
the
revolving
credit
agreement
described
above.

*Our
development
contracts
may
be*

*difficult
for us
to
comply
with
and
may
expose
us to
third-party
claims
for
damages.*

We
are
often
party
to
government
and
commercial
contracts
involving
the
development
of
new
products
and
systems.
These
contracts
typically
contain
strict
performance
obligations
and
project
milestones.
We
cannot
assure
you
we
will
comply
with
these
performance
obligations
or
meet
these
project
milestones
in the
future.
If we

are
unable
to
comply
with
these
performance
obligations
or
meet
these
milestones,
our
customers
may
terminate
these
contracts
and,
under
some
circumstances,
recover
damages
or
other
penalties
from
us. If
other
parties
elect
to
terminate
their
contracts
or
seek
damages
from
us, it
could
materially
harm
our
business
and
negatively
impact
our
stock
price.

***Our
revenues
could
be
less
than
expected***

*if we
are
not
able
to
deliver
services
or
products
as
scheduled
due
to
disruptions
in
supply.*

Since
our
internal
manufacturing
capacity
is
limited,
we
use
contract
manufacturers.
While
we
use
care
in
selecting
our
manufacturers,
we
have
less
control
over
the
reliability
of
supply,
quality
and
price
of
products
or
components
than
if we
manufactured
them.
In
some
cases,
we

obtain
products
from
a sole
supplier
or a
limited
group
of
suppliers.
Consequently,
we
risk
disruptions
in our
supply
of
key
products
and
components
if our
suppliers
fail or
are
unable
to
perform
because
of
shortages
in
raw
materials,
operational
problems,
strikes,
natural
disasters,
financial
condition
or
other
factors.
We
may
have
disputes
with
our
vendors
arising
from,
among
other
things,
the
quality
of
products
and
services

or
customer
concerns
about
the
vendor.
If any
of our
vendors
fail to
timely
meet
their
contractual
obligations
or
have
regulatory
compliance
or
other
problems,
our
ability
to
fulfill
our
obligations
may
be
jeopardized.
Economic
downturns
can
adversely
affect
a
vendor's
ability
to
manufacture
or
deliver
products.
Further,
vendors
may
also
be
enjoined
from
manufacturing
and
distributing
products
to us
as a
result
of
litigation
filed
by

third parties, including intellectual property litigation. If we were to experience difficulty in obtaining certain products, there could be an adverse effect on our results of operations and on our customer relationships and our reputation. Additionally, our key vendors could also increase pricing of their products, which could negatively affect our ability to win contracts by offering competitive prices.



Table
of
Contents

Any
material
supply
disruptions
could
adversely
affect
our
ability
to
perform
our
obligations
under
our
contracts
and
could
result
in
cancellation
of
contracts
or
purchase
orders,
penalties,
delays
in
realizing
revenues,
payment
delays,
as
well
as
adversely
affect
our
ongoing
product
cost
structure.

*Our
future
success
will
depend
on
our
ability*

*to
develop
new
products,
systems
and
services
that
achieve
market
acceptance
in
our
current
and
future
markets.*

Both
our
commercial
and
government
businesses
are
characterized
by
rapidly
changing
technologies
and
evolving
industry
standards.
Accordingly,
our
performance
depends
on a
number
of
factors,
including
our
ability
to:

- identify
emerging
technological
trends
in our
current
and
target
markets;

- develop
and
maintain
competitive
products,
systems
and
services;

- enhance
our
offerings
by
adding
technological
innovations
that
differentiate
our
products,
systems
and
services
from
those
of our
competitors;
and

- develop,
manufacture
and
bring
to
market
cost-effective
offerings
quickly.

We
believe
that,
in
order
to
remain
competitive
in the
future,

we
will
need
to
continue
to
develop
new
products,
systems
and
services,
which
will
require
the
investment
of
significant
financial
resources.
The
need
to
make
these
expenditures
could
divert
our
attention
and
resources
from
other
projects,
and
we
cannot
be
sure
that
these
expenditures
ultimately
will
lead
to the
timely
development
of
new
products,
systems
or
services.
We
currently
spend
approximately
1 to
2% of

our
annual
net
sales
on
R&D
efforts,
primarily
in our
Cubic
Defense
Systems
(CDS)
and
Cubic
Transportation
Systems
(CTS)
segments.
There
can
be no
assurances
that
this
percentage
will
not
increase
should
we
require
increased
innovations
to
successfully
compete
in the
markets
we
serve.
We
may
also
experience
delays
in
completing
development
and
introducing
certain
new
products,
systems
or
services
in the
future
due
to
their

design
complexity.
Any
delays
could
result
in
increased
costs
of
development
or
redirect
resources
from
other
projects.
In
addition,
we
cannot
provide
assurances
that
the
markets
for
our
products,
systems
or
services
will
develop
as we
currently
anticipate,
which
could
significantly
reduce
our
revenue
and
harm
our
business.
Furthermore,
we
cannot
be
sure
that
our
competitors
will
not
develop
competing
products,
systems
or

services
that
gain
market
acceptance
in
advance
of
ours,
or
that
cause
our
existing
products,
systems
or
services
to
become
non-competitive
or
obsolete,
which
could
adversely
affect
our
results
of
operations.

*If we
deliver
products
or
systems
with
defects,
our
reputation
will
be
harmed,
revenue
from,
and
market
acceptance
of,
our
products
and
systems
will
decrease
and
we
could
expend*

*significant
capital
and
resources
as a
result
of
such
defects.*

Our
products
and
systems
are
complex
and
frequently
operate
in
high-performance,
challenging
environments.
Notwithstanding
our
internal
quality
specifications,
our
products
and
systems
have
sometimes
contained
errors,
defects
and
bugs
when
introduced.
If we
deliver
products
or
systems
with
errors,
defects
or
bugs,
our
reputation
and
the
market
acceptance
and
sales
of our

products
and
systems
would
be
harmed.
Further,
if our
products
or
systems
contain
errors,
defects
or
bugs,
we
may
be
required
to
expend
significant
capital
and
resources
to
alleviate
such
problems
and
incur
significant
costs
for
product
recalls
and
inventory
write-offs.
Defects
could
also
lead
to
product
liability
lawsuits
against
us or
against
our
customers,
and
could
also
damage
our
reputation.
We
have
agreed

to
indemnify
our
customers
in
some
circumstances
against
liability
arising
from
defects
in our
products
and
systems.
In the
event
of a
successful
product
liability
claim,
we
could
be
obligated
to
pay
damages
significantly
in
excess
of our
product
liability
insurance
limits.

Table
of
Contents

*We
face
certain
significant
risk
exposures
and
potential
liabilities
that
may
not
be
covered
adequately
by
insurance
or
indemnity.*

We
are
exposed
to
liabilities
that
are
unique
to the
products
and
services
we
provide.
A
significant
portion
of our
business
relates
to
designing,
developing,
manufacturing,
operating
and
maintaining
advanced
defense
and
transportation
systems

and
products.
New
technologies
associated
with
these
systems
and
products
may
be
untested
or
unproven.
In
addition,
certain
activities
in
connection
with
which
our
training
systems
are
used
or our
services
are
provided
are
inherently
dangerous.
While
in
some
circumstances
we
may
receive
indemnification
from
U.S.
and
foreign
governments,
and
we
maintain
insurance
for
certain
risks,
the
amount
of our
insurance
or
indemnity
may

not
be
adequate
to
cover
all
claims
or
liabilities,
and
we
may
be
forced
to
bear
substantial
costs
from
an
accident
or
incident.
It
also
is not
possible
for us
to
obtain
insurance
to
protect
against
all
operational
risks
and
liabilities.
Substantial
claims
resulting
from
an
incident
in
excess
of the
indemnification
we
receive
and
our
insurance
coverage
would
harm
our
financial
condition,
results
of

operations
and
cash
flows.
Moreover,
any
accident
or
incident
for
which
we
are
liable,
even
if
fully
insured,
could
negatively
affect
our
standing
with
our
customers
and
the
public,
thereby
making
it
more
difficult
for us
to
compete
effectively,
and
could
significantly
impact
the
cost
and
availability
of
adequate
insurance
in the
future.

***We
may
acquire
other
companies,
which
could
increase***

*our
costs
or
liabilities
or be
disruptive
to
our
business.*

Part of
our
strategy
involves
the
acquisition
of
other
companies.
For
example,
in
December 2012,
we
acquired
the
operating
assets
of
NEK
Special
Programs
Group,
LLC,
a
special
operation
forces
training
business,
including
more
than
200
operational
and
technical
experts.
We
cannot
assure
you
that
we
will
be
able
to
integrate

acquired
companies
successfully
without
substantial
expense,
delay
or
operational
or
financial
problems.
Such
expenses,
delays
or
operational
or
financial
problems
may
include
the
following:

- we
may
need
to
divert
management
resources
to
integration,
which
may
adversely
affect
our
ability
to
pursue
other
more
profitable
activities;

- integration
may
be
difficult
as a
result
of the
necessity

of
coordinating
geographically
separated
organizations,
integrating
personnel
with
disparate
business
backgrounds
and
combining
different
corporate
cultures;

- we
may
not
be
able
to
eliminate
redundant
costs
anticipated
at the
time
we
select
acquisition
candidates;
and

- one
or
more
of our
acquisition
candidates
may
have
unexpected
liabilities,
fraud
risk,
or
adverse
operating
issues
that
we
fail to
discover

through
our
due
diligence
procedures
prior
to the
acquisition.

As a
result,
the
integration
of
acquired
businesses
may
be
costly
and
may
adversely
impact
our
results
of
operations
and
financial
condition.

Table
of
Contents

Our employees may engage in misconduct or other improper activities, which could harm our business, financial condition and results of operations.

We are exposed to the risk of employee fraud or other misconduct. Employee misconduct could include intentionally failing to comply with U.S. government procurement regulations, engaging in unauthorized activities, attempting to

obtain
reimbursement
for
improper
expenses,
or
submitting
falsified
time
records,
which
could
result
in
legal
proceedings
against
us,
lost
contracts
or
reduced
revenues.
For
example,
see
Item
3.
Legal
Proceedings
of our
Annual
Report
on
Form 10-K
for
the
year
ended
September 30,
2012
for a
discussion
of
certain
litigation
relating
to
misconduct
by
one
of our
former
employees.
Employee
misconduct
could
also
involve
improper
use of
our

customers
sensitive
or
classified
information,
which
could
result
in
regulatory
sanctions
against
us
and
serious
harm
to our
reputation.
It is
not
always
possible
to
deter
employee
misconduct,
and
the
precautions
we
take
to
prevent
and
detect
this
activity
may
not
be
effective
in
controlling
unknown
or
unmanaged
risks
or
losses,
which
could
harm
our
business,
financial
condition
and
results
of
operations.
In
addition,

alleged
or
actual
employee
misconduct
could
result
in
investigations
or
prosecutions
of
employees
engaged
in the
subject
activities,
which
could
result
in
unanticipated
consequences
or
expenses
and
management
distraction
for us
regardless
of
whether
we
are
alleged
to
have
any
responsibility.

*The
funding
and
costs
associated
with
our
pension
plans
may
cause
our
earnings,
cash
flows,
and
shareholders
equity
to
fluctuate*

*significantly
from
year
to
year.*

Certain
of our
employees
in the
U.S.
are
covered
by a
noncontributory
defined
benefit
pension
plan
and
approximately
one-half
of our
European
employees
are
covered
by a
contributory
defined
benefit
pension
plan.
The
impact
of
these
plans
on
our
GAAP
earnings
may
be
volatile
in
that
the
amount
of
expense
we
record
for
our
pension
plans
may
materially
change

from
year
to
year
because
those
calculations
are
sensitive
to
changes
in
several
key
economic
assumptions,
including
discount
rates,
inflation,
salary
growth,
expected
return
on
plan
assets,
retirement
rates
and
mortality
rates.
Changes
in
these
factors
affect
our
plan
funding,
cash
flows,
earnings,
and
shareholders
equity.

In
recent
years,
we
have
taken
certain
actions
to
mitigate
the
effect
of our

defined
benefit
pension
plans
on
our
financial
results.
For
example,
benefits
under
the
U.S.
plan
were
frozen
as of
December 31,
2006,
so no
new
benefits
have
accrued
after
that
date,
and
benefits
under
the
European
plan
were
frozen
as of
September 30,
2010,
though
the
European
plan
is a
final
pay
plan,
which
means
that
benefits
will
be
adjusted
for
increases
in the
salaries
of
participants
until
their

retirement
or
departure
from
the
company.
U.S.
and
European
employees
hired
subsequent
to the
dates
of
freezing
of the
respective
plans
are
not
eligible
for
participation
in the
defined
benefit
plans.
For
more
information
on
how
these
factors
could
impact
earnings,
cash
flows
and
shareholders
equity,
see
Item
7.
Management's
Discussion
and
Analysis
of
Financial
Condition
and
Results
of
Operations Critical
Accounting
Policies,
Estimates
and
Judgments Pension

Costs
in our
Annual
Report
on
Form 10-K
for
the
year
ended
September 30,
2012.

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of
Contents

**Risks
Relating
to
Our
Common
Stock
and
the
Securities
Markets**

*The
price
of
our
common
stock
may
fluctuate
significantly,
and
you
could
lose
all or
part
of
your
investment.*

Our
common
stock
has
traded
as
high
as
\$57.75
and
as
low
as
\$37.16
since
October 1,
2010.
An
active,
liquid

and
orderly
market
for
our
common
stock
may
not
be
sustained,
which
could
depress
the
trading
price
of our
common
stock.
The
market
price
of our
common
stock
could
fluctuate
significantly
for
various
reasons,
which
include:

- our
quarterly
or
annual
earnings
or
those
of our
competitors;

- the
public's
reaction
to our
press
releases,
our
other
public
announcements

and
our
filings
with
the
Securities
and
Exchange
Commission;

- changes
in
earnings
estimates
or
recommendations
by
research
analysts
who
track
our
common
stock
or the
stocks
of our
competitors;

- new
laws
or
regulations
or
new
interpretations
of
laws
or
regulations
applicable
to our
business;

- changes
in
accounting
standards,
policies,
guidance,
interpretations

or
principles;

- changes
in
general
conditions
in the
domestic
and
global
economies
or
financial
markets,
including
those
resulting
from
war,
incidents
of
terrorism
or
responses
to
such
events;

- litigation
involving
our
company
or
investigations
or
audits
by
regulators
into
the
operations
of our
company
or our
competitors;

- strategic
action
by
our

competitors;
and

- sales
of
common
stock
by
our
directors,
executive
officers
and
significant
shareholders.

In
addition,
the
stock
market
in
general
has
experienced
extreme
price
and
volume
fluctuations
that
have
often
been
unrelated
or
disproportionate
to the
operating
performance
of
those
companies.
Broad
market
and
industry
factors
may
seriously
affect
the
market
price
of our
common

stock,
regardless
of
actual
operating
performance.
In
addition,
in the
past,
following
periods
of
volatility
in the
overall
market
and
the
market
price
of a
particular
company's
securities,
securities
class
action
litigation
has
often
been
instituted
against
these
companies.
If
litigation
is
instituted
against
us, it
could
result
in
substantial
costs
and a
diversion
of our
management's
attention
and
resources.

Table
of
Contents

*Our
Executive
Chairman
of the
Board
of
Directors
beneficially
owns
a
large
percentage
of
our
common
stock
and
as a
result
can
exert
significant
influence
over
us.*

As of
December 31,
2012,
Walter
C.
Zable,
our
Executive
Chairman
of the
Board
of
Directors,
and
Karen
Zable
Cox,
Mr. Zable's
sister,
beneficially
owned
an
aggregate
of
9,257,526
shares,

or
approximately
34.6%,
of our
common
stock.
Of
these
shares,
an
aggregate
of
8,826,396
shares,
or
approximately
33.0%
of our
common
stock,
were
owned
by
trusts,
of
which
Mr. Zable
and
Ms. Cox
are
co-trustees.
In
their
capacities
as
co-trustees,
Mr. Zable
and
Ms. Cox
share
voting
and
dispositive
power
over
the
shares
owned
by
such
trusts.
Accordingly,
Mr. Zable
and
Ms. Cox
may
be
able
to
substantially
influence
all

matters
requiring
approval
by
our
shareholders,
including
the
election
of
directors
and
the
approval
of
mergers
or
other
business
combination
transactions.
Circumstances
may
arise
in
which
the
interests
of
these
shareholders
could
conflict
with
the
interests
of our
other
shareholders.
These
shareholders
could
delay
or
prevent
a
change
in
control
of
Cubic
even
if
such
a
transaction
would
be
beneficial
to our
other
shareholders.

*Your
percentage
ownership
in us
may
be
diluted
by
future
issuances
of
capital
stock,
which
could
reduce
your
influence
over
matters
on
which
shareholders
vote.*

Our
board
of
directors
has
the
authority,
without
action
or
vote
of our
shareholders,
to
issue
all or
any
part
of our
authorized
but
unissued
shares
of
common
stock,
including
shares
issuable
upon
the
exercise

of
options,
shares
that
may
be
issued
in the
future
under
our
2005
Equity
Incentive
Plan
or
shares
of our
authorized
but
unissued
preferred
stock.
Issuances
of
common
stock
or
preferred
voting
stock
could
reduce
your
influence
over
matters
on
which
our
shareholders
vote
and,
in the
case
of
issuances
of
preferred
stock,
likely
could
result
in
your
interest
in us
being
subject
to the
prior
rights

of
holders
of
that
preferred
stock.

*Provisions
in
our
charter
documents
and
Delaware
law
could
delay
or
prevent
a
change
in
control
of
Cubic.*

Provisions
of our
amended
and
restated
certificate
of
incorporation
and
amended
and
restated
bylaws
may
discourage,
delay
or
prevent
a
merger,
acquisition
or
other
change
in
control
that
shareholders
may
consider
favorable,

including
transactions
in
which
shareholders
might
otherwise
receive
a
premium
for
their
shares.

In
addition,
these
provisions
may
frustrate
or
prevent
any
attempt
by
our
shareholders
to
replace
or
remove
our
current
management
by
making
it
more
difficult
to
replace
or
remove
our
board
of
directors.
These
provisions
include:

- prior
to the
date
of the
transaction,
an
affirmative
vote

of the
holders
of at
least
66-2/3%
of our
outstanding
common
stock
is
required
for
the
approval,
adoption
or
authorization
of a
business
combination;

- a
prohibition
on
shareholder
action
through
written
consent;

- a
requirement
that
special
meetings
of
shareholders
be
called
only
by
our
board
of
directors
or by
a
committee
of our
board
of
directors
that
has
been

duly
designated
to do
so by
our
board
of
directors;

- the
authority
of our
board
of
directors
to
issue
preferred
stock
with
such
terms
as our
board
of
directors
may
determine;
and

- a
requirement
for
the
affirmative
vote
of the
holders
of at
least
66-2/3%
of the
total
voting
power
of all
outstanding
shares
of our
voting
stock
to
amend
our
amended

and
restated
bylaws,
or to
amend
specific
provisions
of our
amended
and
restated
certificate
of
incorporation.

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In
addition,
Delaware
law
prohibits
a
publicly
held
Delaware
corporation
from
engaging
in a
business
combination
with
an
interested
shareholder,
generally
a
person
who,
together
with
its
affiliates,
owns
or
within
the
last
three
years
has
owned
15%
of our
voting
stock,
for a
period
of
three
years
after
the
date
of the
transaction
in
which
the
person

became
an
interested
shareholder,
unless
the
business
combination
is
approved
in a
prescribed
manner.
Accordingly,
Delaware
law
may
discourage,
delay
or
prevent
a
change
in
control
of our
company.

*If we
are
unable
to
pay
semiannual
dividends
at the
targeted
level,
our
reputation
and
stock
price
may
be
harmed.*

In
August 2012,
our
board
of
directors
approved
a
semiannual
dividend

on
common
stock
of
\$0.12
per
share.
We
have
paid
uninterrupted
semiannual
dividends
to our
shareholders
since
1971,
and,
in
fiscal
2012,
we
paid
\$6.4
million
of
cash
dividends
to our
shareholders.

The
dividend
program
requires
the
use of
a
portion
of our
cash
flows.
Our
ability
to
continue
to
pay
semiannual
dividends
will
depend
on
our
ability
to
generate
sufficient
cash
flows

from
operations
in the
future.
This
ability
may
be
subject
to
certain
economic,
financial,
competitive
and
other
factors
that
are
beyond
our
control.
Our
board
of
directors
may,
at its
discretion,
decrease
the
targeted
semiannual
dividend
amount
or
entirely
discontinue
the
payment
of
dividends
at any
time.
Any
failure
to
pay
dividends
after
we
have
announced
our
intention
to do
so
may
adversely
affect
our
reputation

and
investor
confidence
in us,
and
negatively
impact
our
stock
price.

*If
securities
or
industry
analysts
cease
to
publish
research
or
publish
inaccurate
or
unfavorable
research
about
our
business,
our
stock
price
and
trading
volume
could
decline.*

The
trading
market
for
our
common
stock
depends
in
part
on
the
research
and
reports
that
securities
or
industry

analysts
publish
about
us or
our
business.
If one
or
more
of the
analysts
who
cover
us
downgrade
our
stock
or
publish
inaccurate
or
unfavorable
research
about
our
business,
our
stock
price
would
likely
decline.
If one
or
more
of
these
analysts
cease
coverage
of our
company
or fail
to
publish
reports
on us
regularly,
demand
for
our
stock
could
decrease,
which
might
cause
our
stock
price
and
trading

volume
to
decline.

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EXHIBITS

(a) The following exhibits are included herein:

Exhibit No.	Description
3.1	Amended and Restated Certificate of Incorporation. Incorporated by reference to Form 10-Q filed for the quarter ended June, 30, 2006, file No. 001-08931, Exhibit 3.1.
3.2	Amended and Restated Bylaws. Incorporated by reference to Form 10-K filed for the fiscal year ended September 30, 2010, file No. 001-08931, Exhibit 3.2.
10.1*	Amended and Restated Deferred Compensation Plan dated January 1, 2013. Attached hereto as Exhibit 10.1.
31.1	Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley

- 31.2 Act of 2002.
Certification of
Chief Financial
Officer pursuant
to Section 302
of the
Sarbanes-Oxley
Act of 2002.
- 32.1 Certification of
Chief Executive
Officer pursuant
to 18 U.S.C.
Section 1350
- 32.2 Certification of
Chief Financial
Officer pursuant
to 18 U.S.C.
Section 1350
- 101 Financial
statements from
the Cubic
Corporation
Quarterly
Report on
Form 10-Q for
the quarter
ended
December 31,
2012, formatted
in Extensible
Business
Reporting
Language
(XBRL):
(i) Condensed
Consolidated
Statements of
Income,
(ii) Condensed
Consolidated
Statements of
Comprehensive
Income,
(iii) Condensed
Consolidated
Balance Sheets,
(iv) Condensed
Consolidated
Statements of
Cash Flows, and
(v) Notes to
Condensed
Consolidated
Financial
Statements.

—
*
Indicates
management
contract
or

compensatory
plan
or
arrangement.

SIGNATURES

Pursuant
to the
requirements
of the
Securities
Exchange
Act
of
1934,
the
registrant
has
duly
caused
this
report
to be
signed
on its
behalf
by
the
undersigned
thereunto
duly
authorized.

CUBIC
CORPORATION

Date February 11, /s/ John D.
2013 Thomas
John D.
Thomas
Executive
Vice
President
and Chief
Financial
Officer
(Principal
Financial
Officer)

Date February 11, /s/ Mark A.
2013 Harrison

Mark A.
Harrison
Senior Vice
President
and
Corporate
Controller
(Principal
Accounting
Officer)

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