

PIMCO INCOME STRATEGY FUND  
Form DFAN14A  
July 10, 2012

SCHEDULE 14A

(Rule 14a-101)

INFORMATION REQUIRED IN PROXY STATEMENT  
SCHEDULE 14A INFORMATION

Proxy Statement Pursuant to Section 14(a) of the Securities  
Exchange Act of 1934  
(Amendment No. )

Filed by the Registrant

Filed by a Party other than the Registrant

Check the appropriate box:

- Preliminary Proxy Statement
- Confidential, for Use of the Commission Only (as permitted by Rule 14a-6(e)(2))
- Definitive Joint Proxy Statement
- Definitive Additional Materials
- Soliciting Material Under Rule 14a-12

PIMCO Income Strategy Fund  
PIMCO Income Strategy Fund II

(Name of Registrant as Specified in its Charter)

Brigade Leveraged Capital Structures Fund Ltd.

Brigade Capital Management, LLC

(Name of Person(s) Filing Proxy Statement, if other than the Registrant)

Payment of Filing Fee (Check the appropriate box):

No fee required.

Fee computed on table below per Exchange Act Rules 14a-6(i)(4) and 0-11.

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On July 10, 2012, Brigade Capital Management, LLC gave a presentation to Institutional Shareholder Services (ISS). Slides for the presentation to ISS are attached hereto.

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PIMCO Income Strategy Fund  
PIMCO Income Strategy Fund II

Proxy Contest for Preferred Shares  
Trustee  
July 10, 2012  
Presentation to ISS  
Brigade Capital Management, LLC.

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PIMCO Funds

q PIMCO Income Strategy Fund (PFL) and PIMCO Income Strategy Fund II (PFN) - (“Funds”)

- Description: Seek high current income, consistent with capital preservation.
- Fund Highlights: Ordinarily invests in a diversified portfolio of floating and/or fixed-rate debt instruments.
- Flexibility: Has the flexibility to allocate assets in varying proportions among floating- and fixed-rate debt instruments, as well as among investment-grade and non-investment-grade securities; may choose to focus more heavily or exclusively on either asset class or rating quality at any time, based on assessments of relative values, market conditions and other factors.

q Total Fund Assets (as of 3/31/2012)

	PFL	PFN
Common	\$268.6 million	\$571.8 million
Preferred	78.9	161.0
Total	\$347.5 million	\$732.8 million

Source: [www.Allianzinvestors.com](http://www.Allianzinvestors.com)

Brigade Capital Management, LLC  
("Brigade")

- q Brigade is an asset management firm specializing in high yield and distressed debt investing with over \$9 billion of assets under management.
- q Brigade specializes in credit investing. It seeks long term growth of capital throughout market environments with a strong focus on capital preservation.
- q As of June 21, 2012, Brigade (together with its affiliates) beneficially owned 1,037 PFL Preferred Shares (32.8%) and 1,669 PFN Preferred Shares (25.1%), making it the second largest holder of Preferred Shares of each of the Funds.

Background

q Brigade is seeking one seat, i.e. minority representation at PFL and PFN - both with seven-member boards.

q The nomination is for the Preferred Shares trustee only. The Preferred Shares class of holders are entitled to two seats on each of the boards of PFL and PFN.

q The Timeline - Delay of the Annual Meeting

- Nov. 12, 2010 - Funds disclose in their 2010 proxy statement that the next annual meeting is anticipated to be held in Dec. 2011.
- July 14, 2011 - Brigade requests meeting with the Funds' CEO to discuss concerns regarding Preferred Shares and to explore financing strategies.
- Sept. 7, 2011 - Brigade meets with the CEO and members of the management team to discuss its views on alternative financing for ARPs and the Funds' performance.
- Sept. 21, 2011 - Brigade provides notice to the Funds of its intention to nominate Neal P. Goldman at the 2011 meeting.
- Oct. 11, 2011 - Funds issue a press release stating that the 2011 annual meeting is being rescheduled to July 31, 2012, without any explanation for the 7-month delay.

Background (contd.)

q Timeline (contd.):

- Nov. 11 & 17, 2011 - Brigade sends letters to the Funds stating that the 19-month gap between annual meetings of shareholders violates the Funds' Bylaws and requests that the 7-month delay be reconsidered.
- Nov. 22, 2011 - Funds respond that the July 31, 2012 meeting date was consistent with their Bylaws and provide no explanation for the 7-month delay.
  - February 29, 2012 - The Massachusetts Superior Court for the Commonwealth of Massachusetts finds in favor of Brigade; Funds obtain a stay pending appeal; appeal process is continuing.



Reason for Solicitation

- q Neither Fund has held a shareholder meeting since Dec. 2010. The Funds' unexplained and unilateral delay tactics violate shareholder rights. Trial court found violation of Bylaws (case on appeal).
- q Despite attractive alternative sources of financing, neither PFL nor PFN have taken ANY steps to redeem the Preferred Shares.
  - q Funds' failure to redeem Preferred Shares is in stark contrast to ARP redemptions effected by other taxable closed end funds. (See Slides 8-12)
  - q PFL's 1-year and 5-year track records place them significantly below their peers. (Source: Bloomberg; See Slide 11)
  - q PFN's 1-year and 5-year track records place them toward the bottom quartile on performance relative to peers. (Source: Bloomberg; See Slide 12)

Reason for Solicitation (contd.)

- q Poor corporate governance - classified board and plurality voting with no director resignation policy.
- q The Funds stated in their definitive proxy statement that even if Brigade were to succeed, they may consider expanding the size of the board and adding the losing trustee back on the board.
- q If elected, Brigade's nominee will seek redemption of ARPs because we believe it is in the best interest of all shareholders.

Overall ARPs Redemptions

Source: The Investor's Guide to Closed-End Funds (June, 2012), Thomas J. Herzfeld Advisors, Inc.

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Closed-End Fund ARPs Redemptions

Source: The Investor's Guide to Closed-End Funds (June, 2012), Thomas J. Herzfeld Advisors, Inc.

ARPs redemptions - Investment Advisor

Source: The Investor's Guide to Closed-End Funds (June, 2012), Thomas J. Herzfeld Advisors, Inc.

q As of May 28, 2012, more than 85% of ARPs issued by taxable closed-end funds have been redeemed or are pending.

q In comparison, only 43% of ARPs in funds managed by Allianz Global Investors have been redeemed, with NO redemptions of PFL and PFN.

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Funds Performance - PFL  
Source: Bloomberg. Data as of 6/18/2012

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Funds Performance - PFN

q PFN's 1-year and 5-year track records place them toward the bottom quartile on performance relative to peers.

Source: Bloomberg. Data as of 6/18/2012

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Funds Nominees

- q James A. Jacobson: Mr. Jacobson served for more than 15 years as a senior executive at a New York Stock Exchange (the “NYSE”) specialist firm. He has also served on the NYSE Board of Directors, including terms as Vice Chair. As such, he provides significant expertise on matters relating to portfolio brokerage and trade execution.
- q Alan Rappaport: Mr. Rappaport has senior executive experience in the banking industry. He formerly served as Chairman and President of the private banking division of Bank of America and as Vice Chairman of U.S. Trust. He is currently the Vice Chairman of an investment banking firm.
- q Neither Mr. Jacobson nor Mr. Rappaport have any portfolio management or fixed income investment experience. There is no evidence to suggest that they have advocated steps to provide liquidity to ARP investors. Moreover, both nominees lack public board experience, except that at the Funds.  
Neither owns any Preferred Shares.
- q Each of the directors serve on 56 boards affiliated with the Funds, making it unlikely, in our view, that they can devote the requisite time and care required to act as a capable trustee and fiduciary of the Funds.



Brigade Nominee

- Neal P. Goldman is one of the founding partners of Brigade Capital Management, LLC. - a \$9 billion asset management firm.
- Previously, Mr. Goldman was a Managing Director at MacKay Shields, LLC working in the high yield division from 2001-2006. Prior to joining MacKay Shields, Mr. Goldman was a Principal in the Special Situations Group at Banc of America Securities, where he specialized in distressed debt investing. Before Banc of America, Mr. Goldman worked at Salomon Brothers in the Merger and Acquisitions Group and as a Vice President in the High Yield Bond Department.
- Mr. Goldman has public board experience having served on several boards including NII Holdings, Inc., where he helped create several hundred million dollars of shareholder value. He has an MBA from the University of Illinois and a BA from the University of Michigan.
- Mr. Goldman's relevant experience in turnaround management, his valuable financial expertise, familiarity with mergers and acquisitions, capital markets transactions, private equity and his substantial board experience and corporate governance knowledge well qualifies him to serve as a Preferred Shares trustee of each of the Funds.

Conclusion

- q The incumbent Preferred Shares nominees have failed to take steps to address ARP liquidity concerns. Other closed-end funds have taken advantage of alternative financing sources to redeem ARPs, especially in this current historically low interest rate environment. However, there is no evidence that suggests the incumbent Preferred Nominees have taken a lead in ensuring that the Funds redeem their ARPs.
- q The Boards delayed the annual shareholder meeting by 7 months without providing any rationale for the delay. The Massachusetts Superior Court concurred with Brigade's contention that the meeting delay was against the Funds' Bylaws and that shareholder meeting must be held within twelve months of the last meeting.
- q As the second largest holder of the Funds' ARPs, Brigade's interest is aligned with all other ARP holders. If elected, its nominee would seek redemption of the ARPs as soon as possible.
- q Brigade's nominee - Mr. Goldman - has the requisite board and industry experience to work with other board members to provide the much needed board oversight that has been missing under the current governance structure.

