

MANATRON INC  
Form 10-Q  
March 13, 2008

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**  
Washington, D.C. 20549

**FORM 10-Q**

(Mark One)

**Quarterly Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934**

For the quarterly period ended January 31, 2008

**Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934**

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number: **000-15264**

**MANATRON, INC.**

(Exact Name of Registrant as Specified in Its Charter)

**Michigan**

(State or Other Jurisdiction of  
Incorporation or Organization)

**38-1983228**

(I.R.S. Employer Identification No.)

**510 E. Milham Avenue**

**Portage, Michigan**

(Address of Principal Executive Offices)

**49002**

(Zip Code)

**(269) 567-2900**

(Registrant's Telephone Number, Including Area Code)

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant is a large accelerated filer (as defined in Exchange Act Rule 12b-2), an accelerated filer (as defined in Exchange Act Rule 12b-2), a non-accelerated filer, or a smaller reporting company (as defined in Exchange Act Rule 12b-2).

Large accelerated filer  Accelerated filer  Non-accelerated filer  Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Exchange Act Rule 12b-2).

Yes  No

On March 13, 2008, there were 5,121,874 shares of the registrant's common stock, no par value, outstanding.

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**MANATRON, INC.**

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### ***Forward-Looking Statements***

This Form 10-Q contains statements that are not historical facts. These statements are called "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. These statements involve important known and unknown risks, uncertainties and other factors and can be identified by phrases using "estimate," "anticipate," "believe," "project," "expect," "intend," "predict," "potential," "future," "may," "should" and similar expressions or words. The Company's future results, performance or achievements may differ materially from the results, performance or achievements discussed in the forward-looking statements. There are numerous factors that could cause actual results to differ materially from the results discussed in forward-looking statements, including:

***We may not be able to complete the proposed merger with affiliates of Thoma Cressey Bravo, Inc. on the terms previously announced or other acceptable terms.*** On January 14, 2008, we signed a merger agreement to be acquired by affiliates of Thoma Cressey Bravo, Inc. for a cash purchase price of \$12.00 per share. Although we currently expect the transaction will close during the fourth quarter of fiscal 2008, we may not be able to complete the proposed merger as a result of various factors, including:

failure to obtain shareholder approval;

the occurrence of any event, change or other circumstances that could give rise to the termination of the merger agreement;

failure to satisfy the closing conditions of the merger before April 30, 2008 or at all; or

failure of the merger to close for any other reason.

If we are not able to complete the proposed merger, our stock price would be adversely affected and our business and operating results could be harmed. In addition, we believe that the amount of costs, fees, expenses and charges related to the merger could cause actual results to differ materially from forward-looking statements contained under "Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations" and elsewhere in this Report.

***Whether or not the proposed merger is completed, the announcement of the merger may cause disruption in our business.*** Whether or not the proposed merger is completed, the announcement of the merger could be disruptive to our business and operations. In addition, management's attention could be diverted from our sales plan and business plan by the proposed merger.

***Fluctuation in our quarterly revenues may adversely affect our operating results.*** In each fiscal quarter our expense levels, operating costs, and hiring plans are based on projections of future revenues and are relatively fixed. If our actual revenues fall below expectations, we could experience a reduction in operating results.

***Compliance with changing regulation of corporate governance and public disclosure may result in additional expenses.*** Changing laws, regulations, and standards relating to corporate governance and public disclosure, including the Sarbanes-Oxley Act of 2002, new Securities and Exchange Commission regulations and NASDAQ rules, are creating uncertainty for companies such as ours. The costs required to comply with such evolving laws are difficult to predict. To maintain high standards of corporate governance and public disclosure, we intend to invest all reasonably necessary resources to comply with evolving standards. This investment may result in an unforeseen increase in general and administrative



expenses and a diversion of management time and attention from revenue-generating activities, which may harm our business, financial condition, or results of operations.

***Increases in service revenue as a percentage of total revenues could decrease overall margins and adversely affect our operating results.*** We realize lower margins on software and appraisal service revenues than on license revenue. The majority of our contracts include both software licenses and professional services. Therefore, an increase in the percentage of software service and appraisal service revenue compared to license revenue could have a detrimental impact on our overall gross margins and could adversely affect operating results.

***Selling products and services into the public sector poses unique challenges.*** We derive substantially all of our revenues from sales of software and services to county and city governments. We expect that sales to local governments will continue to account for substantially all of our revenues in the future. We face many risks and challenges associated with contracting with governmental entities.

***Some of our present contracts are on a fixed-priced basis, which can lead to various risks, including:***

The failure to accurately estimate the resources and time required for an engagement;

The failure to effectively manage governmental agencies' and other customers' expectations regarding the scope of services to be delivered for an estimated price; and

The failure to timely complete fixed-price engagements within budget to the customers' satisfaction.

***We face significant competition from other vendors and potential new entrants into our markets.*** We face competition from a variety of software vendors that offer products and services similar to those offered by us, as well as from companies offering to develop custom software.

***We must respond to rapid technological and legislative changes to be competitive.*** The market for our products is characterized by rapid technological and legislative change, evolving industry standards in computer hardware and software technology, changes in customer requirements, and frequent new product introductions and enhancements. The introduction of products embodying new technologies and the emergence of new industry standards can render existing products obsolete and unmarketable.

***Our failure to properly manage growth could adversely affect our business.*** We intend to continue expansion into new markets, including California, in the foreseeable future to pursue existing and potential market opportunities. This growth places a significant demand on management and operational resources.

***We may experience difficulties in executing our acquisition strategy.*** Although we believe our future focus will be on internal growth, we will continue to identify and pursue strategic acquisitions and alliances with suitable candidates. Our future success will depend, in part, on our ability to successfully integrate future acquisitions and other strategic alliances into our operations.

***We may be unable to protect our proprietary rights.*** Many of our product and service offerings incorporate proprietary information, trade secrets, know-how, and other intellectual property rights. We rely on a combination of contracts, copyrights, and trade secret laws to establish and protect our proprietary rights in our technology. We cannot be certain that we have taken all appropriate steps to deter misappropriation of our intellectual property.



***Our products are complex and we run the risk of errors or defects with new product introductions or enhancements.*** Although we have not experienced material adverse effects resulting from defects or errors to date, we cannot assure you that material defects and errors will not be found in the future. We maintain errors and omissions and general liability insurance, and we try to structure our contracts to include limitations on liability. However, we cannot assure you that a successful claim based on errors or defects could not be made or would not have a material adverse effect on our business, financial condition, and results of operations.

***Changes in the insurance markets may affect our ability to win some contract awards and may lead to increased expenses.*** Some of our customers, primarily those for our property appraisal services, require that we secure performance bonds before they will select us as their vendor. The number of qualified, high-rated insurance companies that offer performance bonds has decreased in recent years, while the costs associated with securing these bonds has increased dramatically.

This list provides examples of factors that could affect the results described by forward-looking statements contained in this Report. However, this list is not intended to be exhaustive; many other factors, including the risk factors disclosed in the Company's Annual Report on Form 10-K for the year ended April 30, 2007, could impact our business and it is impossible to predict with any accuracy which factors could adversely affect the Company. Although we believe that the forward-looking statements contained in this Report are reasonable, we cannot provide you with any guarantee that the anticipated results will be achieved. All forward-looking statements in this Report are expressly qualified in their entirety by the cautionary statements contained in this section and you are cautioned not to place undue reliance on the forward-looking statements contained in this Report. In addition to the risks listed above, other risks may arise in the future, and we disclaim any obligation to update information contained in any forward-looking statement.



**PART I - FINANCIAL INFORMATION****Item 1. Financial Statements.**

**MANATRON, INC. AND SUBSIDIARY**  
**CONDENSED CONSOLIDATED BALANCE SHEETS**  
(Unaudited)

|  | <b>January 31,<br/>2008</b> | <b>April 30,<br/>2007</b> |
|--|-----------------------------|---------------------------|
| <b><u>ASSETS</u></b>   |                             |                           |
| <b>CURRENT ASSETS:</b>   |                             |                           |
| Cash and equivalents   | \$ 151,295                  | \$ 7,057,403              |
| Marketable securities  | --                          | 495,146                   |
| Accounts receivable, net   | 15,512,866                  | 5,498,816                 |
| Income tax receivable  | --                          | 346,075                   |
| Revenues earned in excess of billings on long-term contracts         | 8,252,254                   | 4,813,083                 |
| Unbilled retainages on long-term contracts                           | 505,078                     | 745,409                   |
| Notes receivable   | 141,746                     | 256,874                   |
| Inventories  | 62,837                      | 86,059                    |
| Deferred tax assets  | 1,002,412                   | 1,002,412                 |
| Other current assets   | 840,328                     | 387,312                   |
|  | <b>26,468,816</b>           | <b>20,688,589</b>         |
| <br><b>NET PROPERTY AND EQUIPMENT</b>                                | <br><b>2,782,255</b>        | <br><b>2,264,969</b>      |
| <br><b>OTHER ASSETS:</b>   |                             |                           |
| Notes receivable, less current portion                               | 163,244                     | 98,770                    |
| Computer software development costs, net of accumulated amortization | 4,985,938                   | 3,699,498                 |
| Goodwill   | 14,310,864                  | 12,022,385                |
| Intangible assets, net of accumulated amortization                   | 3,927,883                   | 2,240,763                 |
| Other, net   | 452,440                     | 318,678                   |
|  | <b>23,840,369</b>           | <b>18,380,094</b>         |
| <br>Total assets   | <br><b>\$ 53,091,440</b>    | <br><b>\$ 41,333,652</b>  |
| <br><b><u>LIABILITIES AND SHAREHOLDERS' EQUITY</u></b>               |                             |                           |
| <b>CURRENT LIABILITIES:</b>  |                             |                           |
| Accounts payable   | \$ 988,830                  | \$ 676,435                |
| Line of credit borrowings  | 2,880,743                   | --                        |

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|  |               |               |
|--|---------------|---------------|
| Current portion of notes payable                             | 1,553,133     | 1,500,000     |
| Billings in excess of revenues earned on long-term contracts | 2,583,521     | 1,198,357     |
| Billings for future services                                 | 15,361,545    | 9,275,681     |
| Accrued liabilities  | 2,607,648     | 2,698,864     |
|  | <hr/>         | <hr/>         |
| Total current liabilities                                    | 25,975,420    | 15,349,337    |
|  | <hr/>         | <hr/>         |
| <b>DEFERRED INCOME TAXES</b>                                 | 587,000       | 587,000       |
| <b>LONG-TERM PORTION OF NOTES PAYABLE</b>                    | 400,000       | 653,193       |
| <b>LONG-TERM DEFERRED COMPENSATION</b>                       | 258,329       | 227,535       |
| <b>SHAREHOLDERS' EQUITY:</b>                                 |               |               |
| Common stock   | 17,706,499    | 17,066,189    |
| Retained earnings  | 8,164,192     | 7,450,398     |
|  | <hr/>         | <hr/>         |
| Total shareholders' equity                                   | 25,870,691    | 24,516,587    |
|  | <hr/>         | <hr/>         |
| Total liabilities and shareholders' equity                   | \$ 53,091,440 | \$ 41,333,652 |
|  | <hr/>         | <hr/>         |

See accompanying notes to condensed consolidated financial statements.

**MANATRON, INC. AND SUBSIDIARY**  
**CONDENSED CONSOLIDATED STATEMENTS OF INCOME**  
(Unaudited)

|   | Three Months Ended<br>January 31, |               | Nine Months Ended<br>January 31, |               |
|---|-----------------------------------|---------------|----------------------------------|---------------|
|   | 2008                              | 2007          | 2008                             | 2007          |
| <b>NET REVENUES</b>                                     | \$ 12,288,397                     | \$ 10,324,099 | \$ 34,438,603                    | \$ 31,715,423 |
| <b>COST OF REVENUES</b>                                 | 6,595,438                         | 4,997,650     | 18,596,888                       | 16,638,237    |
| Gross profit  | 5,692,959                         | 5,326,449     | 15,841,715                       | 15,077,186    |
| <b>SELLING, GENERAL AND<br/>ADMINISTRATIVE EXPENSES</b> | 4,945,959                         | 4,737,403     | 14,305,286                       | 14,176,467    |
| Income from operations                                  | 747,000                           | 589,046       | 1,536,429                        | 900,719       |
| <b>TRANSACTION RELATED COSTS (NOTE<br/>5)</b>           | (506,000)                         | --            | (506,000)                        | --            |
| <b>OTHER INCOME (EXPENSE), NET</b>                      | (7,111)                           | 40,616        | 115,365                          | 90,101        |
| Income before provision for income taxes                | 233,889                           | 629,662       | 1,145,794                        | 990,820       |
| <b>PROVISION FOR INCOME TAXES</b>                       | 80,500                            | 236,000       | 432,000                          | 372,600       |
| <b>NET INCOME</b>                                       | \$ 153,389                        | \$ 393,662    | \$ 713,794                       | \$ 618,220    |
| <b>BASIC EARNINGS PER SHARE</b>                         | \$ .03                            | \$ .08        | \$ .14                           | \$ .13        |
| <b>DILUTED EARNINGS PER SHARE</b>                       | \$ .03                            | \$ .08        | \$ .14                           | \$ .12        |
| <b>BASIC WEIGHTED AVERAGE<br/>SHARES OUTSTANDING</b>    | 4,987,160                         | 4,909,756     | 4,966,258                        | 4,897,821     |
| <b>DILUTED WEIGHTED AVERAGE<br/>SHARES OUTSTANDING</b>  | 5,146,877                         | 5,088,126     | 5,100,423                        | 4,968,896     |

See accompanying notes to condensed consolidated financial statements.



**MANATRON, INC. AND SUBSIDIARY**  
**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**  
(Unaudited)

|   | <b>Nine Months Ended<br/>January 31,</b> |             |
|---|--|-------------|
|   | <b>2008</b>                              | <b>2007</b> |
| <b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>  |  |             |
| Net income  | \$ 713,794                               | \$ 618,220  |
| Adjustments to reconcile net income to net cash<br>and equivalents (used for) provided by operating activities: |  |             |
| Depreciation expense  | 571,594                                  | 602,887     |
| Amortization expense  | 1,824,688                                | 1,628,058   |
| Deferred stock compensation expense   | 555,699                                  | 509,728     |
| Decrease (increase) in current assets:  |  |             |
| Accounts and notes receivables, net   | (7,766,560)                              | (3,022,903) |
| Income tax receivable   | 346,075                                  | 2,182,248   |
| Revenues earned in excess of billings and<br>retainages on long-term contracts                                  | (2,173,728)                              | 1,124,424   |
| Inventories   | 23,222                                   | 47,175      |
| Other current assets  | (232,780)                                | 96,232      |
| Decrease in current liabilities:  |  |             |
| Accounts payable and accrued liabilities  | 174,868                                  | (517,823)   |
| Billings in excess of revenues earned on<br>long-term contracts   | 942,303                                  | (2,086,178) |
| Billings for future services  | 4,585,257                                | 3,793,718   |
|   | (435,568)                                | 4,975,786   |
| Net cash and equivalents provided by (used for)<br>operating activities   |  |             |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>  |  |             |
| Acquisition of businesses, net (see Note 4)   | (5,121,202)                              | --          |
| Net additions to property and equipment   | (929,355)                                | (367,056)   |
| Investments in computer software  | (2,273,248)                              | (1,613,117) |
| Sale of investments   | 495,146                                  | --          |
| Other, net  | (133,762)                                | (19,297)    |
|   | (7,962,421)                              | (1,999,470) |
| Net cash and equivalent used for investing activities   |  |             |
| <b>CASH FLOWS FROM FINANCING ACTIVITIES:</b>  |  |             |
| Line of credit borrowings   | 2,880,743                                | --          |
| Issuance of common stock  | 232,219                                  | 136,023     |
| Repurchases of common stock   | (135,764)                                | (436,020)   |
| Payments on notes payable   | (1,485,317)                              | (2,381,240) |

|   |             |                |
|---|-------------|----------------|
| Net cash and equivalents provided by (used for)<br>financing activities | 1,491,881   | (2,681,237)    |
| <b>CASH AND EQUIVALENTS:</b>  |             |                |
| Increase (decrease) in cash and equivalents                             | (6,906,108) | 295,079        |
| Balance at beginning of period  | 7,057,403   | 4,209,831      |
| Balance at end of period  | \$ 151,295  | \$ 4,504,910   |
| Net cash paid (received) for income taxes                               | \$ 261,761  | \$ (1,972,691) |
| Cash paid for interest  | \$ 116,128  | \$ 164,705     |

See accompanying notes to condensed consolidated financial statements.

**MANATRON, INC. AND SUBSIDIARY**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

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**(1) GENERAL INFORMATION**

The condensed consolidated financial statements included in this Form 10-Q have been prepared by Manatron, Inc. ("Manatron" or the "Company"), without audit, pursuant to the rules and regulations of the Securities and Exchange Commission. Certain information and footnote disclosures normally included in financial statements prepared in accordance with generally accepted accounting principles have been omitted pursuant to such rules and regulations, although the Company believes that the disclosures are adequate to make the information presented not misleading. These condensed consolidated financial statements should be read in conjunction with the financial statements and notes thereto included in the Company's Annual Report on Form 10-K for the year ended April 30, 2007, as filed with the Securities and Exchange Commission on July 18, 2007.

In the opinion of management, the accompanying unaudited condensed consolidated financial statements contain all adjustments, consisting of only a normal and recurring nature, necessary to present fairly (a) the financial position of the Company as of January 31, 2008, (b) the results of its operations for the three and nine months ended January 31, 2008 and 2007, and (c) the cash flows for the nine months ended January 31, 2008 and 2007. The balance sheet as of April 30, 2007 has been derived from the audited consolidated financial statements at that date, but does not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements.

**Revenue Recognition**

The Company enters into contracts with customers to license or sell application software; third party software; hardware; forms and supplies; and professional services, such as installation, training, data conversions, post-contract support and maintenance ("PCS") services, consulting and various appraisal services.

The Company recognizes revenue for contracts with multiple element software arrangements in accordance with Statement of Position ("SOP") 97-2, "Software Revenue Recognition," as amended. The Company allocates the total arrangement fee among each deliverable based on the relative fair value of each of the deliverables, determined based on vendor-specific objective evidence ("VSOE"). When discounts are offered in a software arrangement, the Company utilizes the residual method, as defined in SOP 97-2, and allocates revenue to the undelivered elements based on VSOE. The discount and remaining revenue are allocated to the delivered elements, which typically encompass the software and hardware components of the contract.

Certain of the Company's software arrangements involve "off-the-shelf" software and services that are not considered essential to the functionality of the software. For these arrangements, software revenue is recognized when the installation has occurred, customer acceptance is reasonably assured, the sales price represents an enforceable claim and is probable of collection, and the remaining services such as training and installation are considered nominal. Fees

**MANATRON, INC. AND SUBSIDIARY**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**(Continued)**

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**(1) GENERAL INFORMATION (continued)**

allocable to services under these arrangements are recognized as revenue as the services are performed. It is not the Company's practice and not typical for the Company to offer price concessions. On the contrary, the Company collects under the original terms of its contracts in substantially all cases. Therefore, the Company believes its fees are fixed and determinable.

Revenue related to sales of computer hardware and supplies is recognized when title passes, which is normally the shipping or installation date.

PCS includes telephone support, bug fixes, enhancements and rights to upgrades on a when-and-if available basis. These support and maintenance fees are typically billed in advance on a monthly, quarterly or annual basis and are recognized as revenue ratably over the related contract periods.

Billings for future services, as reflected in the accompanying condensed consolidated balance sheets, includes PCS and other services that have been billed to the customer in advance of performance. It also includes customer deposits on new contracts and other progress billings for software and hardware that have not been completely installed.

For arrangements that include significant customization or modification of the software, or where software services are otherwise considered essential, or for software that is not generally available, revenue is recognized using contract accounting. Revenue from these arrangements is recognized using the percentage-of-completion method with progress-to-completion measured based primarily upon labor hours incurred or units completed. Revenue earned is based on the progress-to-completion percentage after giving effect to the most recent estimates of total cost. Changes to total estimated contract costs, if any, are recognized in the period they are determined. Provisions for estimated losses on uncompleted contracts are made in the period in which such losses are determined. The reserves for contract losses, as well as billed retainages outstanding associated with revenue that has been recognized, were approximately \$320,000 and \$411,000 as of January 31, 2008 and 2007, respectively.

For its real estate appraisal services projects, the Company recognizes revenue using the proportional performance method because the Company believes each of its projects result in one ultimate deliverable - the appraised values of all properties defined within a given contract, as well as the fact that many of these projects are implemented over a one- to three-year period and consist of various activities. Under this method of revenue recognition, the Company identifies each activity for the appraisal services project with a typical project generally calling for planning, data collection, data verification, data input, project management, abstracts and hearings. The costs for these activities are estimated and the total contract value is then allocated to each activity based on the proportion of the budgeted cost for a given activity divided by the total budgeted cost for a project. Revenue recognition occurs for each activity based upon the proportional performance method, driven primarily by output measures such as parcels or hearings complete. Actual costs are expensed in the period in which they occur.



**MANATRON, INC. AND SUBSIDIARY**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**(Continued)**

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**(1) GENERAL INFORMATION (continued)**

Since the timing of billings does not always coincide with revenue recognition, the Company reflects Revenues Earned in Excess of Billings and Retainages, as well as Billings in Excess of Revenues for contracts in process at the end of the reporting period, as reflected in the accompanying condensed consolidated balance sheets.

Due to the appropriation requirements of governmental units, the Company will very seldom have a collection issue due to a shortage or lack of funds, such as bankruptcy. As a result, the Company's past due receivables primarily revolve around issues in which the customer does not feel that the software operates to its expectations. In the majority of these cases there is a gap between what the customer expects and what the Company is obligated to deliver per its contract. Accordingly, reserves against Accounts Receivable and reserves against Revenues Earned in Excess of Billings and Retainages are established based on the Company's collection history and other known risks associated with the related contracts. These reserves contain a general provision of 2% as well as a specific provision for accounts the Company believes will be difficult to collect.

The Company's contracts do not typically contain a right of return or cancellation. Accordingly, as of January 31, 2008 and 2007, the reserve for returns was not material.

Notes receivable result from certain software contracts in which customers pay for the application software, hardware or related services over an extended period of time, generally three to five years. Interest on these notes range from 8% to 10%. The Company recognizes revenue for these contracts when the related elements are delivered, as the contract terms are fixed and determinable and the Company has a longstanding history of collecting on the notes under the original payment terms without providing concessions.

Certain of the Company's contracts with customers include lease terms that meet the criteria of sales type leases as defined by Statement of Financial Accounting Standards ("SFAS") No. 13, "Accounting for Leases." However, the Company's leasing activities are not a material part of its business activities and, accordingly, are not broken out separately in the condensed consolidated financial statements.

**Reclassifications**

Certain prior year information has been reclassified to conform to the current year presentation.

**New Accounting Pronouncements**

In July 2006, the Financial Accounting Standards Board ("FASB") issued FASB Interpretation No. 48, Accounting for Uncertainty in Income Taxes - an interpretation of FASB Statement No.

**MANATRON, INC. AND SUBSIDIARY**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**(Continued)**

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**(1) GENERAL INFORMATION (continued)**

109 ("FIN 48"), which clarifies the accounting for uncertainty in tax positions. Under FIN 48, the tax effects of a position should be recognized only if it is "more likely than not" to be sustained solely on its technical merits as of the reporting date. FIN 48 also requires significant new annual disclosures in the notes to the financial statements. The effects of adjustments at adoption should be recorded directly to beginning retained earnings in the period of adoption and reported as a change in accounting principle. Retroactive application is prohibited under FIN 48. The guidance in FIN 48 was required to be applied in fiscal years beginning after December 15, 2006. As such, the Company implemented FIN 48 effective May 1, 2007. There was no impact as a result of this implementation as the Company has no unrecognized tax benefits. For the majority of tax jurisdictions, the Company is no longer subject to US Federal, state or local income tax examinations by tax authorities for years before 2004. The Company's policy is to recognize interest and/or penalties related to income tax matters in income tax expense. As of January 31, 2008, the Company had no material accrual or provision associated with interest and/or penalties related to income tax matters.

In September 2006, the FASB issued SFAS No. 157, "Fair Value Measurements" ("SFAS 157"). This new standard establishes a framework for measuring the fair value of assets and liabilities. This framework is intended to provide increased consistency in how fair value determinations are made under various existing accounting standards which permit, or in some cases require, estimates of fair market value. SFAS 157 also expands financial statement disclosure requirements about a company's use of fair value measurements, including the effect of such measures on earnings. The Company is required to adopt this new accounting guidance at the beginning of fiscal 2009. While the Company is currently evaluating the provisions of SFAS 157, the adoption is not expected to have a material impact on its consolidated financial statements.

In February 2007, the FASB issued SFAS No. 159, "The Fair Value Option for Financial Assets and Financial Liabilities" ("SFAS 159"). SFAS 159 expands the use of fair value measurement by permitting entities to choose to measure many financial instruments and certain other items at fair value that are not currently required to be measured at fair value. The Company is required to adopt SFAS 159 at the beginning of fiscal 2009. While the Company is currently evaluating the provisions of SFAS 159, the adoption is not expected to have a material impact on its consolidated financial statements.

**(2) STOCK-BASED COMPENSATION**

Effective May 1, 2006, the Company adopted the fair value recognition provisions of FASB Statement No. 123(R), "Share-Based Payment" ("SFAS 123(R)") using the modified-prospective-transition method. Under SFAS 123(R) a public entity is generally required to measure the cost of employee services received in exchange for an award of equity instruments based on the grant date fair value of the award, with such cost recognized over the applicable vesting period. In addition, SFAS 123(R) requires an entity to provide certain disclosures in order to assist in

**MANATRON, INC. AND SUBSIDIARY**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**(Continued)**

**(2) STOCK-BASED COMPENSATION (continued)**

understanding the nature of share-based payment transactions and the effects of those transactions on the financial statements. As a result of this adoption, the Company incurred approximately \$189,000 and \$556,000 of compensation expense for the three and nine months ended January 31, 2008, respectively, and \$186,000 and \$510,000 for the three and nine months ended January 31, 2007, respectively.

**Stock Options**

The Company issued 50,000 options effective October 11, 2007. The fair value of each option granted, which was \$3.35, was estimated on the date of the grant using the Black-Scholes option-pricing model with the following assumptions:

|                         |         |
|-------------------------|---------|
| Risk Free Interest Rate | 4.22%   |
| Expected Life           | 5 years |
| Expected Volatility     | 33.29%  |
| Expected Dividend Yield | 0%      |

The following activity occurred under the Company's option plans for the three and nine months ended January 31, 2008:

|                         | Stock<br>Under<br>Option | Weighted<br>Average<br>Exercise<br>Price<br>Per Share | Weighted<br>Average<br>Remaining<br>Contractual<br>Term | Aggregate<br>Intrinsic<br>Value <sup>(1)</sup> |
|-------------------------|--------------------------|---|---|--|
|                         | _____                    | _____   | _____   | _____  |
| <b>May 1, 2007</b>      | 828,000                  | \$ 6.54   | 6.87 years  | \$ 2,161,461                                   |
| Granted                 | --                       | --  |   |  |
| Exercised               | (22,700)                 | 4.78  |   |  |
| Forfeited or expired    | --                       | --  |   |  |
|                         | _____                    | _____   |   |  |
| <b>July 31, 2007</b>    | 805,300                  | \$ 6.57   | 6.68 years  | \$ 1,756,685                                   |
| Granted                 | 50,000                   | 9.11  |   |  |
| Exercised               | (4,000)                  | 2.95  |   |  |
| Forfeited or expired    | --                       | --  |   |  |
|                         | _____                    | _____   |   |  |
| <b>October 31, 2007</b> | 851,300                  | \$ 6.74   | 6.67 years  | \$ 2,141,147                                   |
| Granted                 | --                       | --  |   |  |
| Exercised               | 10,400                   | 3.85  |   |  |
| Forfeited or expired    | --                       | --  |   |  |
|                         | _____                    | _____   |   |  |
| <b>January 31, 2008</b> | 840,900                  | \$ 6.77   | 6.46 years  | \$ 3,935,013                                   |

|  |                |                |                   |                     |
|--|----------------|----------------|-------------------|---------------------|
| <b>Exercisable at January 31, 2008</b> | <u>425,400</u> | <u>\$ 6.42</u> | <u>4.18 years</u> | <u>\$ 2,140,368</u> |
|--|----------------|----------------|-------------------|---------------------|

**MANATRON, INC. AND SUBSIDIARY**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**(Continued)**

**(2) STOCK-BASED COMPENSATION (continued)**

(1) The aggregate intrinsic value of options outstanding as of January 31, 2008 is calculated as the difference between the exercise price of the underlying options and the market price of the Company's common stock for options that were in-the-money as of that date. Options that were not in-the-money as of that date, and therefore have a negative intrinsic value, have been excluded from this figure.

Cash received from option exercises and share issuances under the Stock Purchase Plan was \$40,000 and \$232,000 for the three and nine months ended January 31, 2008, respectively. The total intrinsic value of options exercised during the three and nine months ended January 31, 2008, was \$52,000 and \$166,000, respectively.

**Restricted Stock Awards**

Activity under the Company's Restricted Stock Plans for the nine month period ended January 31, 2008 was as follows:

|                                      | Shares         | Weighted<br>Average<br>Grant Date<br>Fair Value |
|--------------------------------------|----------------|---|
| Unvested balance at May 1, 2007      | 182,200        | \$ 7.83   |
| Granted                              | 4,392          | 9.11  |
| Vested                               | (64,692)       | 7.35  |
| Forfeited                            | (2,608)        | 7.16  |
| Unvested balance at January 31, 2008 | <u>119,292</u> | <u>\$ 8.01</u>                                  |

**Share-Based Compensation Expense**

Total share-based compensation expense recognized in the accompanying Condensed Consolidated Statements of Income for the nine months ended January 31, 2008 and 2007 was as follows:

|  | Nine Months Ended<br>January 31, |                   |
|--|----------------------------------|-------------------|
|  | 2008                             | 2007              |
| Stock options                          | \$ 190,475                       | \$ 79,692         |
| Restricted stock                       | 352,559                          | 417,446           |
| Employee stock purchase plan           | 12,665                           | 12,590            |
| Total share-based compensation expense | <u>\$ 555,699</u>                | <u>\$ 509,728</u> |



**MANATRON, INC. AND SUBSIDIARY**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**(Continued)**

**(2) STOCK-BASED COMPENSATION (continued)**

The Company has a number of stock plans that include restricted stock or stock options that were developed to assist the Company in attracting, rewarding, and retaining well-qualified directors, executive personnel, and other key employees. The Compensation Committee, a sub-committee of the Board of Directors, has the authority to approve restricted stock grants as well as the vesting schedule. Shares of restricted stock granted to employees typically vest over a three- to five-year period. When shares are granted, the related expense was previously reflected as deferred compensation in shareholders' equity in the accompanying condensed consolidated balance sheets. However, with the implementation of SFAS 123(R) these amounts, which equated to approximately \$660,000 at January 31, 2008, have been reclassified and are now included within the common stock caption on the balance sheets. The related compensation expense is still being amortized to expense over the applicable vesting periods.

**(3) EARNINGS PER SHARE**

The following table reconciles the numerators and denominators used in the calculation of basic and diluted earnings per share for each of the periods presented:

|   | Three Months Ended<br>January 31, |                        | Nine Months Ended<br>January 31, |                       |
|---|-----------------------------------|------------------------|----------------------------------|-----------------------|
|   | 2008                              | 2007                   | 2008                             | 2007                  |
| Numerators:   |                                   |                        |                                  |                       |
| Net income  | \$ 153,389                        | \$ 393,662             | \$ 713,794                       | \$ 618,220            |
| Denominators:   |                                   |                        |                                  |                       |
| Denominator for basic earnings per share, weighted average outstanding common shares <sup>(1)</sup> | 4,987,160                         | 4,909,756              | 4,966,258                        | 4,897,821             |
| Potential dilutive shares   | 159,717 <sup>(2)</sup>            | 178,370 <sup>(3)</sup> | 134,165 <sup>(2)</sup>           | 71,075 <sup>(3)</sup> |
| Denominator for diluted earnings per share  | 5,146,877                         | 5,088,126              | 5,100,423                        | 4,968,896             |
| Earnings Per Share:   |                                   |                        |                                  |                       |
| Basic   | \$ .03                            | \$ .08                 | \$ .14                           | \$ .13                |

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Diluted

\$ .03

\$ .08

\$ .14

\$ .12



**MANATRON, INC. AND SUBSIDIARY**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**(Continued)**

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**(3) EARNINGS PER SHARE (continued)**

- (1) These amounts exclude unvested restricted stock, which amounted to 119,292 shares as of January 31, 2008 and 189,100 shares as of January 31, 2007.
- (2) All vested options outstanding for the three and nine months ended January 31, 2008 have been included within the computation as the exercise prices for all options outstanding were less than the average market price of the common stock for that year.
- (3) Options to purchase 70,000 shares of common stock at prices ranging from \$8.11 to \$8.33 per share that were outstanding for the three months and 102,000 shares at prices ranging from \$7.00 to \$8.33 for the nine months ended January 31, 2007, have been excluded from the computation of diluted earnings per share because the exercise prices are greater than the average market price of the common stock for these periods.

**(4) ACQUISITIONS**

On August 1, 2007, the Company acquired substantially all of the assets of Sigma Systems Technology, Inc. ("Sigma") and assumed the obligations of its current software maintenance contracts. The total purchase price was approximately \$1.3 million in cash.

Founded in 1983, Sigma had developed and marketed Computer Assisted Mass Appraisal (CAMA) software, as well as a number of data management tools for real and personal property valuation. Sigma served more than 25 government jurisdictions in the United States, Canada, the U.S. Virgin Islands, and South Africa at its time of acquisition. Sigma's revenues from software license fees and services were approximately \$1.1 million for the year ended December 31, 2006, of which approximately \$450,000 was from recurring software maintenance.

This acquisition has been accounted for under the purchase method of accounting. The excess of the purchase price over the net book value of assets acquired of \$1.4 million was allocated to goodwill and intangible assets. Specifically \$195,000 was allocated to customer relationships and the remaining \$1.2 million to goodwill. The operating results of Sigma have been included in the Company's results of operations from the date of acquisition.

On September 1, 2007, the Company acquired substantially all of the assets and assumed certain liabilities associated with the Records Management Solutions Business of Hart InterCivic, Inc. ("Hart") for approximately \$5.1 million in cash. Hart provided document management and workflow automation through its suite of records management applications tailored for the County Recorder's office. Hart's A2 software product, built on the Microsoft.NET Framework, served as the County Recorder's "enterprise" system, handling all main functions contained in a typical document recording workflow.

The Records Management Solutions Business included more than 50 municipalities in 13 states, including King County, Washington (Seattle); Mecklenburg County, North Carolina (Charlotte); and Wayne County, Michigan (Detroit) at the time of acquisition.

**MANATRON, INC. AND SUBSIDIARY**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**(Continued)**

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**(4) ACQUISITIONS (continued)**

This acquisition has been accounted for under the purchase method of accounting. The excess of the purchase price over the net book value of assets acquired of \$3.5 million was allocated to goodwill and intangible assets. Specifically, \$1.0 million was allocated to customer relationships and \$1.3 million was allocated to purchased technology, both of which will be amortized over a five-year period. The remaining \$1.1 million has been allocated to goodwill.

This acquisition was accounted for under the purchase method of accounting. The operating results of Hart have been included in the Company's results of operations from the date of acquisition. This acquisition was not significant to the Company's operating results and thus pro forma results are not presented.

**(5) ENTRY INTO A MATERIAL DEFINITIVE AGREEMENT**

On January 14, 2008, the Company entered into an Agreement and Plan of Merger (the "Merger Agreement") with an affiliate of Thoma Cressey Bravo, Inc., Manatron Intermediate Holdings, Inc., a Delaware corporation ("Parent"), and Manatron Merger Sub, Inc., a Michigan corporation and a wholly-owned subsidiary of Parent ("Merger Sub"), pursuant to which Merger Sub will merge with and into the Company (the "Merger"), and the Company will survive as a wholly-owned subsidiary of Parent.

Pursuant to the Merger Agreement, at the effective time of the Merger, each issued and outstanding share of common stock, no par value per share, of the Company ("Shares"), other than Shares owned by (i) the Company; (ii) any of the Company's subsidiaries; and (iii) Parent shall be automatically converted into the right to receive \$12.00 in cash per share, without interest.

The consummation of the Merger is subject, among other things, to the adoption of the Merger Agreement by the shareholders of the Company and the expiration or termination of the applicable waiting period under the Hart-Scott-Rodino Antitrust Improvements Act of 1976.

The Company incurred approximately \$506,000 of expense during the third quarter associated with this transaction, which are broken out separately within condensed Consolidated Statements of Income for both the three and nine months ended January 31, 2008. These expenses primarily relate to legal and professional fees.

**MANATRON, INC. AND SUBSIDIARY**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**(Continued)**

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**(6) CONTINGENT LIABILITIES AND GUARANTEES**

The Company is periodically a party, both as plaintiff and defendant, to lawsuits and claims arising out of the normal course of business. The Company does not believe that the liabilities resulting from these proceedings, if any, would be material to the Company's financial position or results of operations.

The Company may provide its customers up to a one-year warranty on its internally developed application software; however, warranty expenses are not and have not been significant.

The Company is periodically required to obtain bid and performance bonds to provide certain assurances to current and prospective customers regarding its ability to fulfill contractual obligations. The Company has agreed to indemnify the surety for any and all claims made against the bonds. Historically, the Company has not had any claims for indemnity from its surety. As of January 31, 2008, the Company had approximately \$17.2 million in outstanding performance bonds, which are anticipated to expire at various times over the next three years.

The Company utilizes subcontractors at times to help complete contractual obligations; however, the Company is still ultimately responsible for the performance of the subcontractors.

**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.**

***Critical Accounting Policies and Estimates***

Management's discussion and analysis of its financial condition and results of operations is based upon the Company's condensed consolidated financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States for interim periods. The preparation of these financial statements requires the Company to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses, and related disclosures of contingent assets and liabilities. On an on-going basis, the Company evaluates its estimates, including those related to receivable allowances, long-term service contracts, intangible assets, contingencies and litigation. As these are condensed consolidated financial statements, reference should be made to the Company's Form 10-K Annual Report for the year ended April 30, 2007, for expanded information about the Company's critical accounting policies and estimates.

***Results of Operations***

The Company's business is focused on providing software and services to enable state and local governments in North America to completely, fairly and efficiently assess real and personal property, and to bill and collect the related property taxes in their jurisdictions. The Company's software manages the entire property life cycle, which includes deed recording, land records, GIS integration, valuation, assessment administration, personal property, business licenses, cashiering, tax billing and collection, delinquents and tax sales and e-government.

The Company's revenues are generated from software license fees, software maintenance fees, professional services and sales of hardware, forms and supplies. Professional services consist of data conversions, installation, training, project management, hardware maintenance, forms processing and printing, consulting and appraisal services.

For simplicity purposes, many of the numbers described below are rounded; however, the percentage variations are based upon the actual amounts.

Total net revenues of \$12.3 million and \$34.4 million for the three and nine months ended January 31, 2008 increased by \$2.0 million or 19.0% and \$2.7 million or 8.6%, respectively, in comparison to the \$10.3 million and \$31.7 million of net revenues that were reported for the three and nine months ended January 31, 2007. These increases were primarily due to the acquisitions of Sigma Systems Technology, Inc. ("Sigma") on August 1, 2007 and the Records Management Solutions Business of Hart InterCivic, Inc. ("Hart") on September 1, 2007, as further described in Note 4 of the Notes to Condensed Consolidated Financial Statements. These two acquisitions have contributed approximately \$1.7 million and \$3.0 million, of additional license fees, maintenance fees and professional services revenue for the three and nine months ended January 31, 2008, respectively. The Company also experienced 13.5% and 7.2% of organic growth in software licenses, maintenance fees and professional services revenues during the third quarter and nine month period, respectively. However, these increases were offset by decreases in appraisal services revenues of \$226,000 and \$2.1 million for the same periods.

The organic growth was driven by GRM® implementation activity in Kansas, Minnesota, Nevada, South Carolina and Virginia as well as substantial progress on the Marion County, Indiana contract discussed below. The Company now has GRM® live in ten accounts in six states - Alaska, Georgia, Idaho, Kentucky, South Carolina and Virginia, and expects to have several more accounts live by the end of this fiscal year.

The GRM® suite of software is a feature-rich, fully-integrated enterprise-level solution that has enabled the Company's clients to not only replace their legacy systems, but to realize significant efficiencies and cost savings, provide more and modern services to their constituents and, in most cases, to collect additional tax revenues, which will more than offset the cost of the GRM® system. The rollout of this new, next generation national product has been a key pillar in the Company's growth strategy. It is providing a competitive edge in the market as few, if any other, companies currently have a similar product suite. Historically, the Company had unique tax products for each state that it did business in. This required separate sales, marketing, development, and support initiatives. The Company expects to realize significant cost savings and economies of scale as it continues to market and implement GRM®.

The Company has also continued to upgrade its current client base, particularly in its core market of Ohio, which has resulted in additional license fees and professional services revenue for both the third quarter and year-to-date periods.

The acquisitions of Sigma and Hart, which have added approximately \$4.5 million of recurring software maintenance fees on an annual basis, have contributed a little over \$1.1 million to the Company's \$1.4 million increase in recurring support and maintenance fees for the third quarter and approximately \$1.8 million of the \$3.1 million increase for the first nine months of fiscal 2008. The other increases are a result of annual price increases and new software maintenance initiated on GRM® implementations.

Revenues associated with appraisal services have decreased for both the three and nine month periods ended January 31, 2008 because this business continues to be soft for the Company. The Company did sign a \$1.8 million appraisal services contract with Marion County, Indiana during the second quarter of fiscal 2008, which will be completed in this fiscal year; however, the appraisal services market has become more saturated and price competitive. As a result, the Company has only been pursuing appraisal service projects where there are software sales opportunities and appropriate margins can be attained. As previously stated, growing the property software component of the business has been the Company's primary focus for the last three years.

Software license fees and professional services revenues can vary significantly from quarter to quarter or year to year, as they are primarily driven by the Company's backlog, new sales, the timing of the related software implementations and the cyclicity of certain markets. In addition, many of the larger and more complex jurisdictions, which the Company is now able to pursue due to its new product and business strategy, often take more than one year to fully implement and a number of these contracts are accounted for using the percentage of completion method, which results in the license revenues being recognized over the implementation period.

As of January 31, 2008, the Company's backlog was \$16.6 million compared to \$15.5 million at January 31, 2007.

Signed contracts for the nine months ended January 31, 2008 totaled approximately \$13.0 million versus \$13.3 million for the nine months ended January 31, 2007. The Company entered its eleventh state with the signing of a GRM® contract with Santa Fe, New Mexico during January 2008.

These backlog amounts are exclusive of the Company's recurring revenue from software maintenance, hardware maintenance and printing and processing contracts, which is currently approximately \$26.0 million on an annualized basis.

Cost of revenues increased by 32.0% to \$6.6 million for the three months ended January 31, 2008 compared to \$5.0 million for the third quarter in the prior fiscal year. For the nine months ended January 31, 2008, cost of revenues increased by 11.8% to \$18.6 million versus \$16.6 million for the nine months ended January 31, 2007. The increases in cost of revenues are primarily due to the acquisitions of Sigma and Hart during the second quarter, which has resulted in additional internal and outsourced labor associated with their software maintenance and implementation contracts. Excluding these acquisitions, outsourced labor has decreased due to a reduction in the use of outsourced consulting services. In addition, the prior year first quarter included \$352,000 of outsourced labor associated with the City of Baltimore project that the Company ceased working on.

Gross margins have decreased to 46.3% for the three months ended January 31, 2008 compared to 51.6% for the prior year third quarter and from 47.5% to 46.0% for the nine month period primarily because of the acquisition of Hart, which utilizes outside contractors to assist with certain of its software maintenance contracts. In addition, the third quarter of the prior year included several Tax and CAMA implementations within the Company's core Ohio market, which have a higher gross margin.

Selling, general and administrative expenses increased \$209,000 or 4.4% to \$4.9 million for the three months ended January 31, 2008 and by \$129,000 or 1.0% to \$14.3 million for the nine months ended January 31, 2008 versus the respective periods in the prior fiscal year. Selling, general and administrative expenses have increased primarily due to additional intangible amortization expense associated with the Hart and Sigma acquisitions completed during the second quarter of fiscal 2008. Intangible amortization expense has increased by \$24,000 and \$116,000 for the three and nine months ended January 31, 2008, respectively, over the prior year comparable periods.

As a result of the factors noted above, the Company's operating income was \$747,000 for the three months ended January 31, 2008, which was approximately \$158,000 or 26.8% higher than the \$589,000 of operating income reported for the third quarter in the prior fiscal year. Operating income increased by \$636,000 or 70.6% to \$1.5 million for the nine months ended January 31, 2008 from \$901,000 for the comparable prior year period.

On January 14, 2008, the Company entered into an Agreement and Plan of Merger with an affiliate of Thoma Cressey Bravo, Inc. Pursuant to the Merger Agreement, at the effective time

of the Merger, each issued and outstanding share of common stock will automatically be converted into the right to receive \$12.00 in cash. The Company incurred \$506,000 of transaction related costs during the three and nine months ended January 31, 2008 associated with the merger, primarily related to legal and other professional fees. See Note 5 to the Notes to the Condensed Consolidated Financial Statements for additional details on this transaction.

Net other income (expense) decreased by \$48,000 to a net expense position of \$7,000 for the three months ended January 31, 2008. This decrease is due to the interest expense associated with funding the Company's acquisitions, which occurred during the second quarter of fiscal 2008. Net other income increased by \$25,000 to \$115,000 for the nine month period due to interest income generated during the first quarter of fiscal 2008 associated with the Company's cash balances.

The Company's provision for income taxes generally fluctuates with the level of pretax income or loss. The effective tax rate was 34.4% for the three months and 37.7% for the nine months ended January 31, 2008 compared to 37.5% and 37.6% for the three and nine months ended January 31, 2007. These rates are generally comprised of 34% for the federal taxes and 4%-5% for various state taxes. The Company anticipates that the effective rate for the balance of fiscal year 2008 will approximate 38%.

The Company reported net income of \$153,000 or \$0.03 per diluted share for the three months ended January 31, 2008, compared to the net income of \$394,000 or \$0.08 per diluted share for the third quarter of the prior fiscal year. Net income was \$714,000 or \$0.14 per diluted share for the nine months ended January 31, 2008 versus net income of \$618,000 or \$0.12 per diluted share for the comparable prior year period.

Diluted weighted average outstanding common shares increased slightly to 5,146,877 shares for the three months ended January 31, 2008 from 5,088,126 shares in the prior year quarter and to 5,100,423 shares for the nine months ended January 31, 2008 versus 4,968,896 shares for the prior year comparable period. These increases were primarily due to the issuance and vesting of additional stock options.

### ***Financial Condition and Liquidity***

At January 31, 2008, the Company had working capital of \$493,000 compared to \$5.3 million at April 30, 2007. These levels reflect current ratios of 1.02 and 1.35, respectively. The decrease in working capital is due to approximately \$5.1 million of payments made on the acquisitions of Sigma and Hart during the nine months ended January 31, 2008 as well as payments of \$1.6 million on previous acquisitions.

Shareholders' equity at January 31, 2008 increased by \$1.4 million to \$25.9 million from the balance reported at April 30, 2007 as a result of \$714,000 of net income for the nine months ended January 31, 2008, as well as \$232,000 of employee stock purchases and \$556,000 of deferred stock compensation expense. These increases were slightly offset by \$72,000 of Company stock that was repurchased from certain executives to cover the tax consequences of restricted stock vesting, as well as the repurchase of \$64,000 of Company stock under the Company's Stock Repurchase Plan. Book value per share has increased to \$5.05 as of

January 31, 2008 from \$4.82 at April 30, 2007. Book value per share is calculated by dividing total shareholders' equity by total shares outstanding at the end of each respective period.

Net capital expenditures increased to \$929,000 for the nine months ended January 31, 2008 from \$367,000 for the first nine months of the prior fiscal year. This increase is primarily due to the roll out of a Company wide unified communication system. The Company expended \$370,000 during the third quarter of fiscal 2008 on this system. In addition, the prior year amounts were lower than normal as the Company was able to redeploy computers and software within the Company that had become available due to the restructuring events that took place during the fourth quarter of fiscal 2006. The remaining capital expenditures are primarily related to purchases or upgrades of computer hardware and software used by the Company's development and support personnel.

The Company has continued to invest significantly in its new GRM® software suite, as well as software products in its core markets of Florida, Indiana and Ohio. Total research and development costs included in expense were \$2.4 million for the three months ended January 31, 2008 compared to \$2.1 million for the three months ended January 31, 2007. These investments were \$6.2 million for the nine months ended January 31, 2008 compared to \$6.0 million for the nine months ended January 31, 2007. These amounts include \$319,000 and \$89,000 of software amortization expense for the three months ended January 31, 2008 and 2007, respectively, and \$987,000 and \$906,000 for the nine months ended January 31, 2008 and 2007, respectively. Software amortization expense is included in cost of revenues. In addition, the Company capitalized approximately \$770,000 of software costs in accordance with FASB Statement No. 86 for the three months ended January 31, 2008 compared to \$523,000 for the three months ended January 31, 2007 and \$2.3 million for the nine months ended January 31, 2008 compared to \$1.6 million for the nine months ended January 31, 2007. The increase in capitalized software is due to more of the Company's development personnel being dedicated to the GRM® suite of software.

The Company has applied for patents on its iFramework tool, which provides a shared technical platform for all Manatron software in the suite and is being built on Microsoft's .NET framework. A major goal is to produce a feature-rich suite of software that can be deployed across the Company's entire client-base and into new geography. The Company has proven that this can be done with its CAMA software as it is running in approximately 300 jurisdictions in over 20 states. Manatron's GRM® system is currently live in Gwinnett County, Georgia; Bonneville County, Idaho; Canyon County, Idaho; Kootenai County, Idaho; Payette County, Idaho; Washington County, Idaho; Kenai Borough, Alaska; Boone County, Kentucky; Horry County, South Carolina; and the City of Virginia Beach, Virginia. Manatron GRM® implementations are underway in Sedgwick County, Kansas; the State of Minnesota; Washoe County, Nevada; Santa Fe, New Mexico; Beaufort County, South Carolina; Oconee County, South Carolina; Orangeburg County, South Carolina; Williamson County, Tennessee; and the City of Roanoke, Virginia. The iFramework toolset will allow the software to be more easily modified to include additional states as the Company enters new markets.

Since the Company's revenues are generated from contracts with local governmental entities, it is not uncommon for certain of its accounts receivable to remain outstanding for approximately three to four months, thereby having a negative impact upon cash flow.



Effective June 29, 2006, the Company amended its Credit Agreement with Comerica Bank. The amendment allowed the Company to borrow up to \$10.0 million through April 1, 2007, after which point the amount available was reduced to \$8.0 million. In addition, the Company's debt covenants were revised to account for its financial structure subsequent to the ASIX acquisition, which occurred on February 1, 2006. This agreement was renewed in August of 2007 for another year. As of January 31, 2008, the Company had approximately \$2.9 million of borrowings outstanding under this credit agreement and was in compliance with the applicable covenants.

The Company anticipates that its line of credit, together with its existing cash balances and cash generated from future operations will be sufficient for the Company to meet its working capital requirements for at least the next 12 months.

The Company has executed several seller financed notes payable in connection with its recent acquisitions with the following maturities outstanding at January 31, 2008:

|                         | Fiscal 2008                 | Fiscal 2009                 | Fiscal 2010                 |
|-------------------------|-----------------------------|-----------------------------|-----------------------------|
|                         | <u>                    </u> | <u>                    </u> | <u>                    </u> |
| VisiCraft Systems, Inc. | \$       --                 | \$   267,875                | \$       --                 |
| ASIX Inc.               | --                          | 200,000                     | 200,000                     |
| Hart InterCivic, Inc.   | 1,285,257                   | --                          | --                          |
|                         | <u>                    </u> | <u>                    </u> | <u>                    </u> |
| Total                   | <u>\$   1,285,257</u>       | <u>\$   467,875</u>         | <u>\$   200,000</u>         |

On October 9, 2006, the Board of Directors authorized the Company to repurchase up to \$1.0 million of the Company's common stock over the subsequent 12 months. The Company repurchased 7,130 shares under this program during the nine months ended January 31, 2008 at a price of \$8.98 per share totaling \$64,000.

The Company cannot precisely determine the effect of inflation on its business. The Company continues, however, to experience relatively stable costs for its inventory as the computer hardware market is very competitive. Inflationary price increases related to labor and overhead will have a negative effect on the Company's cash flow and net income to the extent that they cannot be offset through improved productivity and price increases.

#### ***Off-Balance Sheet Arrangements***

The Company does not have any significant off-balance sheet arrangements that are reasonably likely to have a current or future effect on its financial condition, results of operations, liquidity, capital expenditures or capital resources.

**Item 3. Quantitative and Qualitative Disclosures About Market Risk.**

The Company's primary market risk exposure is a potential change in interest rates in connection with its \$8.0 million line of credit. As of January 31, 2008, there was \$2,880,743 of borrowings outstanding under this line of credit, which could result in a potential interest rate risk. Based on the Company's historical borrowings, a change of 1% in interest rates would not have a material adverse effect on the Company's financial position. The Company does not enter into market risk sensitive instruments for trading purposes.

The Company does not believe that there has been a material change in the nature or categories of the primary market risk exposures, or the particular markets that present the primary risk of loss to the Company. As of the date of this Report, the Company does not know of or expect any material changes in the general nature of its primary market risk exposure in the near term. In this discussion, "near term" means a period of one year following the date of the most recent balance sheet contained in this Report.

Prevailing interest rates and interest rate relationships are primarily determined by market factors that are beyond the Company's control. All information provided in response to this item consists of forward-looking statements. Reference is made to the section captioned "Forward-Looking Statements" before Part I of this Report for a discussion of the limitations on the registrant's responsibility for such statements.

**Item 4. Controls and Procedures.**

***Evaluation of Disclosure Controls and Procedures***

An evaluation was performed under the supervision and with the participation of the Company's management, including the Chief Executive Officer, President and Chief Operating Officer and Chief Financial Officer, of the effectiveness of the design and operation of the Company's disclosure controls and procedures (as defined in Rule 13a-15(e) under the Securities Exchange Act of 1934) as of the end of the period covered by this Report. Disclosure controls and procedures are controls and other procedures that are designed to ensure that information required to be disclosed by the Company in its filings under the Securities Exchange Act of 1934, such as this Quarterly Report on Form 10-Q, is recorded, processed, summarized and reported within the time periods specified by the Securities and Exchange Commission. Disclosure controls and procedures include controls and procedures designed to ensure that such information is accumulated and communicated to the Company's management, including the Chief Executive Officer, President and Chief Operating Officer and Chief Financial Officer, as appropriate to allow timely decisions regarding required disclosure.

Based on such evaluation, the Company's management, including the Chief Executive Officer, President and Chief Operating Officer and Chief Financial Officer, concluded that the Company's disclosure controls and procedures were effective as of the end of the period covered by this Report.

***Changes in Internal Control Over Financial Reporting***

There was no change in the Company's internal control over financial reporting that occurred during the fiscal quarter ended January 31, 2008 that has materially affected, or that is reasonably likely to materially affect the Company's internal control over financial reporting.

**PART II - OTHER INFORMATION**

**Item 1. Legal Proceedings.**

The Company is not a party to any material pending legal proceedings other than routine litigation incidental to its business. In the opinion of management, the liabilities resulting from these proceedings, if any, would not be material to the Company's financial position or results of operations.

**Item 2. Unregistered Sales of Equity Securities and Use of Proceeds.**

The Company did not repurchase any of its common stock during the third quarter of fiscal 2008.

**Item 6. Exhibits.**

The following documents are filed as exhibits to this Report on Form 10-Q:

| <u>Exhibit<br/>Number</u> | <u>Document</u>   |
|---------------------------|---|
| 2.1                       | Agreement and Plan of Merger by and among Manatron Intermediate Holdings, Inc., Manatron Merger Sub, Inc. and Manatron, Inc. dated as of January 14, 2008. Previously filed as Annex A to the Company's Proxy Statement filed with the Securities and Exchange Commission on February 20, 2008, and incorporated herein by reference. |
| 3.1                       | Restated Articles of Incorporation. Previously filed as an exhibit to the Company's Form 10-K Annual Report for the fiscal year ended April 30, 2004, and incorporated herein by reference.   |
| 3.2                       | Bylaws. Previously filed as an exhibit to the Company's Current Report on Form 8-K filed on October 15, 2007, and incorporated herein by reference.   |
| 31.1                      | Certification of Chief Executive Officer under Section 302 of the Sarbanes-Oxley Act of 2002.   |
| 31.2                      | Certification of President and Chief Operating Officer under Section 302 of the Sarbanes-Oxley Act of 2002.   |

31.3 Certification of Chief Financial Officer under Section 302 of the Sarbanes-Oxley Act of 2002.

32.1 Certification pursuant to 906 of the Sarbanes-Oxley Act of 2002.

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this Report to be signed on its behalf by the undersigned thereunto duly authorized.

MANATRON, INC.

Date: March 13, 2008

By

/s/ Paul R. Sylvester

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Paul R. Sylvester  
Co-Chairman, Chief Executive Officer and  
Director (Principal Executive Officer, and  
duly authorized signatory for the Registrant)

Date: March 13, 2008

By

/s/ G. William McKinzie

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G. William McKinzie  
President and Chief Operating Officer

Date: March 13, 2008

By

/s/ Krista L. Inosencio

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Krista L. Inosencio  
Chief Financial Officer  
(Principal Finance and Accounting Officer)

**EXHIBIT INDEX**

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