VORNADO REALTY TRUST Form 10-K February 23, 2011

#### **UNITED STATES**

SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D. C. 20549

FORM 10-K

#### X ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the Fiscal Year Ended:December 31, 2010

OR

#### 0 TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from

to

**Commission File Number:** 

1 11954

#### VORNADO REALTY TRUST

(Exact name of Registrant as specified in its charter)

#### Maryland

(State or other jurisdiction of incorporation or organization)

### 888 Seventh Avenue, New York, New York

(Address of Principal Executive Offices)

Registrant's telephone number including area code: (212) 894 7000

Securities registered pursuant to Section 12(b) of the Act:

<b>Title of Each Class</b> Common Shares of beneficial interest,	Name of Each Exchange on Which Registered	
\$.04 par value per share	New York Stock Exchange	
Series A Convertible Preferred Shares of beneficial interest, no par value	New York Stock Exchange	
Cumulative Redeemable Preferred Shares of beneficial interest, no par value:		
8.5% Series B	New York Stock Exchange	
8.5% Series C	New York Stock Exchange	
7.0% Series E	New York Stock Exchange	
6.75% Series F	New York Stock Exchange	
6.625% Series G	New York Stock Exchange	
6.75% Series H	New York Stock Exchange	
6.625% Series I	New York Stock Exchange	

Securities registered pursuant to Section 12(g) of the Act: NONE

**10019** (Zip Code)

(I.R.S. Employer Identification Number)

22 1657560

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act.

YES x NO o

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act.

YES o NO x

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

YES x NO o

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate website, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

Yes x No o

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10 K or any amendment to this Form 10 K. o

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

x Large Accelerated Filer o Non-Accelerated Filer (Do not check if smaller reporting company) o Accelerated Filer o Smaller Reporting Company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

#### YES o NO x

The aggregate market value of the voting and non-voting common shares held by non affiliates of the registrant, i.e. by persons other than officers and trustees of Vornado Realty Trust, was \$11,920,063,000 at June 30, 2010.

As of December 31, 2010, there were 183,661,875 of the registrant's common shares of beneficial interest outstanding.

Documents Incorporated by Reference

Part III: Portions of Proxy Statement for Annual Meeting of Shareholders to be held on May 26, 2011.

This Annual Report on Form 10-K omits financial statements required under Rule 3-09 of Regulation S-X, for Toys "R" Us, Inc. An amendment to this Annual Report on Form 10-K will be filed as promptly as practicable following the availability of such financial statements.

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(1) These items are omitted in whole or in part because the registrant will file a definitive Proxy Statement pursuant to Regulation 14A under the Securities Exchange Act of 1934 with the Securities and Exchange Commission not later than 120 days after December 31, 2010, portions of which are incorporated by reference herein.

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#### **Forward-Looking Statements**

Certain statements contained herein constitute forward looking statements as such term is defined in Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. Forward-looking statements are not guarantees of performance. They represent our intentions, plans, expectations and beliefs and are subject to numerous assumptions, risks and uncertainties. Our future results, financial condition and business may differ materially from those expressed in these forward-looking statements. You can find many of these statements by looking for words such as "approximates," "believes," "expects," "anticipates," "estimates," "intends," "plans," "may" or other similar expressions in this Annual Report on Form 10 K. We also note the following forward-looking statements: in the case of our development projects, the estimated completion date, estimated project cost and cost to complete; and estimates of future capital expenditures, dividends to common and preferred shareholders and operating partnership distributions. Many of the factors that will determine the outcome of these and our other forward-looking statements are beyond our ability to control or predict. For further discussion of factors that could materially affect the outcome of our forward-looking statements, see "Item 1A. Risk Factors" in this Annual Report on Form 10-K.

For these statements, we claim the protection of the safe harbor for forward-looking statements contained in the Private Securities Litigation Reform Act of 1995. You are cautioned not to place undue reliance on our forward-looking statements, which speak only as of the date of this Annual Report on Form 10-K or the date of any document incorporated by reference. All subsequent written and oral forward-looking statements attributable to us or any person acting on our behalf are expressly qualified in their entirety by the cautionary statements contained or referred to in this section. We do not undertake any obligation to release publicly any revisions to our forward-looking statements to reflect events or circumstances occurring after the date of this Annual Report on Form 10-K.

### PART I

#### ITEM 1. BUSINESS

#### The Company

Vornado Realty Trust ("Vornado") is a fully integrated real estate investment trust ("REIT") and conducts its business through, and substantially all of its interests in properties are held by, Vornado Realty L.P., a Delaware limited partnership (the "Operating Partnership"). Vornado is the sole general partner of, and owned approximately 93.2% of the common limited partnership interest in the Operating Partnership at December 31, 2010. All references to "we," "us," "our," the "Company" and "Vornado" refer to Vornado Realty Trust and its consolidated subsidiaries, including the Operating Partnership.

As of December 31, 2010, we own:

#### **Office Properties:**

(i) all or portions of 28 properties aggregating 17.4 million square feet in the New York City metropolitan area (primarily Manhattan);

(ii) all or portions of 82 properties aggregating 21.1 million square feet in the Washington, DC / Northern Virginia area;

(iii) a 70% controlling interest in 555 California Street, a three-building complex aggregating 1.8 million square feet in San Francisco's financial district, known as the Bank of America Center;

#### **Retail Properties:**

(iv) 161 properties aggregating 25.6 million square feet primarily in Manhattan, the northeast states, California and Puerto Rico;

#### **Merchandise Mart Properties:**

(v) 6 properties aggregating 6.9 million square feet of showroom and office space, including the 3.5 million square foot Merchandise Mart in Chicago;

#### Toys "R" Us, Inc. ("Toys"):

(vi) a 32.7% interest in Toys which owns and/or operates 1,589 stores worldwide, including 857 stores in the United States and 732 stores internationally;

#### **Other Investments:**

(vii) 32.4% of the common stock of Alexander's, Inc. (NYSE: ALX), which has seven properties aggregating 3.2 million square feet in the greater New York metropolitan area;

(viii) the Hotel Pennsylvania containing 1.4 million square feet in New York City;

(ix) a 9.9% economic interest in J.C. Penney Company, Inc. (NYSE: JCP), a major retailer that operates 1,108 department stores nationwide;

(x) a 26.2% equity interest in LNR Property Corporation, an industry leading servicer and special servicer of commercial mortgage loans and CMBS, and a diversified real estate, investment and finance company;

(xi) a 36.4% interest in our real estate investment fund in which we are the general partner and investment manager with aggregate equity commitments of \$550 million, of which we committed \$200 million; and

(xii) other real estate and investments, including marketable securities and mezzanine loans on real estate.

#### **Objectives and Strategy**

Our business objective is to maximize shareholder value. We intend to achieve this objective by continuing to pursue our investment philosophy and executing our operating strategies through:

- Maintaining a superior team of operating and investment professionals and an entrepreneurial spirit;
- Investing in properties in select markets, such as New York City and Washington, DC, where we believe there is a high likelihood of capital appreciation;

• Acquiring quality properties at a discount to replacement cost and where there is a significant potential for higher rents;

- Investing in retail properties in select under-stored locations such as the New York City metropolitan area;
- Developing and redeveloping our existing properties to increase returns and maximize value; and
- Investing in operating companies that have a significant real estate component.

We expect to finance our growth, acquisitions and investments using internally generated funds, proceeds from possible asset sales and by accessing the public and private capital markets. We may also offer Vornado common or preferred shares or Operating Partnership units in exchange for property and may repurchase or otherwise reacquire our shares or any other securities in the future.

#### **BUSINESS ENVIRONMENT**

Substantially all businesses, including ours, were negatively affected by the 2008/2009 economic recession and illiquidity and volatility in the capital and financial markets. Although there are signs of an economic recovery and greater stability in the capital and financial markets, it is not possible for us to predict whether these trends will continue in the future or quantify the impact of these or any other trends on our financial results.

#### **ACQUISITIONS and investments**

#### Vornado Capital Partners, L.P. and Vornado Capital Partners Parallel, L.P. (the "Fund")

On July 6, 2010, we completed an initial closing of the Fund with aggregate equity commitments of \$550,000,000, of which we committed \$200,000,000. We expect to close on an additional \$250,000,000 of equity commitments in the first quarter of 2011. We are the general partner and investment manager of the Fund and it is our exclusive investment vehicle during the three-year investment period for all investments that fit within the Fund's investment parameters, including debt, equity and other interests in real estate, and excluding (i) investments in vacant land and ground-up development; (ii) investments acquired by merger or primarily for our securities or properties; (iii) properties which can be combined with or relate to our existing properties; (iv) securities of commercial mortgage loan servicers and investments located outside of North America. The Fund has a term of eight years. We consolidate the accounts of the Fund into our consolidated financial statements. In 2010, we incurred \$6,482,000 for organization costs of the Fund, net of the Fund's reimbursement to us, which are included in "general and administrative" expenses on our consolidated statement of income.

The Fund is accounted for under the AICPA Investment Company Guide and its investments are reported on its balance sheet at fair value, with changes in value each period recognized in earnings. As of December 31, 2010, the Fund received \$146,789,000 of capital from partners, including \$53,378,000 from us. During the second half of 2010, the Fund made four investments aggregating approximately \$145,000,000 and reimbursed us for \$1,500,000 of organization costs.

#### **ACQUISITIONS and investments – continued**

Investment in J.C. Penney Company, Inc. ("J.C. Penney") (NYSE: JCP)

We own an economic interest in 23,400,000 J.C. Penney common shares, or 9.9% of J.C. Penney's outstanding common shares. Below are the details of our investment.

We own 18,584,010 common shares at an average price of \$25.70 per share, or \$477,678,000 in the aggregate. These shares, which have an aggregate fair value of \$600,449,000 at December 31, 2010, are included in marketable equity securities on our consolidated balance sheet and are classified as "available for sale." Of these shares, 15,500,000 were acquired through the exercise of a call option that originated on September 28, 2010 and settled on November 9, 2010. During the period in which the call option was outstanding and classified as a derivative instrument, we recognized \$112,537,000 of income from the mark-to-market of the underlying common shares, which is included in "interest and other investment income (loss), net" on our consolidated statement of income. During the period from November 10 through December 31, 2010, we recognized \$10,234,000 from the mark-to-market of the common shares classified as available-for-sale, which is included in "accumulated other comprehensive income" (a component of shareholders' equity on our consolidated balance sheet).

We also own an economic interest in 4,815,990 common shares through a forward contract executed on October 7, 2010, at a weighted average strike price of \$28.65 per share, or \$137,989,000 in the aggregate. The contract may be settled, at our election, in cash or common shares, in whole or in part, at any time prior to October 9, 2012. The counterparty may accelerate settlement, in whole or in part, upon one year's notice to us. The strike price per share increases at an annual rate of LIBOR plus 80 basis points and decreases for dividends received on the shares. The contract is a derivative instrument that does not qualify for hedge accounting treatment. Mark-to-market adjustments on the underlying common shares are recognized in "interest and other investment income (loss), net" on our consolidated statement of income. During the period from October 7, 2010 through December 31, 2010, we recognized \$17,616,000 of income from the mark-to-market of this position, based on J.C. Penney's closing share price of \$32.31 per share at December 31, 2010.

As of December 31, 2010, the aggregate economic net gain on our investment in J.C. Penney was \$140,387,000, based on J.C. Penney's closing share price of \$32.31 per share and our weighted average cost of \$26.31 per share.

#### Investment in LNR Property Corporation ("LNR")

On July 29, 2010, as a part of LNR's recapitalization, we acquired a 26.2% equity interest in LNR for \$116,000,000 in cash and conversion into equity of our \$15,000,000 mezzanine loan (the then current carrying amount) made to LNR's parent, Riley Holdco Corp. The recapitalization involved an infusion of a total of \$417,000,000 in new cash equity

#### Other Investments:

and the reduction of LNR's total debt to \$425,000,000 from \$1.3 billion, excluding liabilities related to the consolidated CMBS and CDO trusts described below. We account for our equity interest in LNR under the equity method on a one-quarter lag basis.

LNR consolidates certain commercial mortgage-backed securities ("CMBS") and Collateralized Debt Obligation ("CDO") trusts for which it is the primary beneficiary. The assets of these trusts (primarily commercial mortgage loans), which aggregate approximately \$142 billion as of September 30, 2010, are the sole source of repayment of the related liabilities, which are non-recourse to LNR and its equity holders, including us. Changes in the fair value of these assets each period are offset by changes in the fair value of the related liabilities through LNR's consolidated income statement.

#### 510 Fifth Avenue

On October 8, 2010, we acquired 510 Fifth Avenue, a 59,000 square foot retail property located at 43<sup>rd</sup> Street and Fifth Avenue in New York, for \$57,000,000, comprised of \$24,700,000 in cash and \$32,300,000 of existing debt.

San Jose, California

On October 15, 2010, we acquired the 55% interest that we did not already own of a 646,000 square foot retail property located in San Jose, California, for \$97,000,000, consisting of \$27,000,000 in cash and \$70,000,000 of existing debt.

Atlantic City, New Jersey

On November 4, 2010, we acquired 11.3 acres of the land under a portion of the Borgata Hotel and Casino complex for \$83,000,000 in cash. The land is leased to the partnership that controls the Borgata Hotel and Casino complex through December 2070. In January 2011, we completed a 10-year \$60,000,000 financing of this land. The loan has a fixed interest rate of 5.14% and amortizes beginning in the third year, based on a 30-year schedule.

### Dispositions

On October 20, 2010, we sold a 45% ownership interest in 1299 Pennsylvania Avenue (the Warner Building) and 1101 17<sup>th</sup> Street, for \$236,700,000, comprised of \$91,000,000 in cash and the assumption of existing mortgage debt. We retained the remaining 55% ownership interest and continue to manage and lease the properties. Based on the Warner Building's implied fair value of \$445,000,000, we recognized a net gain of \$54,000,000 in the fourth quarter of 2010. The gain on 1101 17<sup>th</sup> Street, based on an implied fair value of \$81,000,000, will be recognized when we monetize our investment.

On January 12, 2011, we sold 1140 Connecticut Avenue and contracted to sell 1227 25<sup>th</sup> Street, subject to customary closing conditions, for an aggregate price of \$127,000,000. We will retain net proceeds of approximately \$107,000,000, after repaying an existing mortgage and recognize a net gain of approximately \$44,000,000 in the first quarter of 2011.

In March 2010, we ceased making debt service payments on the mortgage loan secured by the High Point Complex in North Carolina as a result of insufficient cash flow and the loan went into default. In November 2010, the property was placed in receivership. While the receivership process is inherently lengthy, we anticipate that the property will be sold in the first half of 2011, at which time the assets and liabilities will be removed from our consolidated balance sheet and we will recognize a net gain of approximately \$80,000,000.

### **Financing Activities**

On February 11, 2011, we completed a \$425,000,000 refinancing of Two Penn Plaza, a 1.6 million square foot Manhattan office building. The seven-year loan bears interest at LIBOR plus 2.00%, which was swapped for the term of the loan to a fixed rate of 5.13%. The loan amortizes based on a 30-year schedule beginning in the fourth year. We retained net proceeds of approximately \$139,000,000 after repaying the existing loan and closing costs.

On February 10, 2011, we completed a \$150,000,000 financing of 2121 Crystal Drive, a 506,000 square foot office building located in Crystal City, Arlington, Virginia. The 12-year fixed rate loan bears interest at 5.51% and amortizes based on a 30-year schedule beginning in third year. This property was previously unencumbered.

On January 10, 2011, we completed a \$75,000,000 financing of North Bergen (Tonnelle Avenue), a 410,000 square foot strip shopping center. The seven-year fixed rate loan bears interest rate at 4.59%, provides for interest only payments during the first five years of the term and amortizes based on a 25-year schedule. This property was previously unencumbered.

In December 2010, we acquired the mortgage loan secured by the Springfield Mall, located in Fairfax County, Virginia for \$115,000,000 in cash. The loan had an outstanding balance of \$171,500,000. In a separate transaction, we acquired our partner's interest in the partnership that owns the mall in exchange for \$25,000,000 in Operating Partnership units. These transactions resulted in a \$102,932,000 net gain on early extinguishment of debt.

In August 2010, we sold \$660,000,000 of 10-year mortgage notes in a single issuer securitization. The notes are comprised of a \$600,000,000 fixed rate component and a \$60,000,000 variable rate component and are cross-collateralized by 40 of our strip shopping centers. The \$600,000,000 fixed rate portion bears interest at an initial rate of 4.18% and a weighted average rate of 4.31% over the 10-year term and amortizes based on a 30-year schedule. The variable rate portion bears interest at LIBOR plus 1.36%, with a 1% floor (2.36% at December 31, 2010).

In March 2010, we completed a public offering of \$500,000,000 aggregate principal amount of 4.25% senior unsecured notes due April 1, 2015 and retained net proceeds of approximately \$496,000,000. The notes were sold at 99.834% of their face amount to yield 4.287%. The notes can be redeemed without penalty beginning January 1, 2015.

In 2010, through open market repurchases and tender offers, we purchased \$270,491,000 aggregate face amount (\$264,476,000 aggregate carrying amount) of our convertible senior debentures and \$17,000,000 aggregate face amount (\$16,981,000 aggregate carrying amount) of our senior unsecured notes for \$274,857,000 and \$17,382,000 in cash, respectively, resulting in a net loss of \$10,381,000 and \$401,000, respectively.

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#### **Development and Redevelopment Projects**

We expended \$156,775,000 in 2010 to complete development projects.

On October 1, 2010, Arlington County adopted a new Sector Plan for Crystal City that provides for additional density and increased building heights which would permit us to grow our assets in Crystal City from 8.0 million square feet currently to as much as 11.5 million square feet.

During 2010, we entered into agreements with Cuyahoga County, Ohio (the "County") to develop and operate the Cleveland Medical Mart and Convention Center (the "Facility"), a 1,000,000 square foot showroom, trade show and conference center in Cleveland's central business district. The County will fund the development of the Facility, using proceeds from the issuance of general obligation bonds and other sources, up to the development budget of \$465,000,000 and maintain effective control of the property. During the 17-year development and operating period, we will receive net settled payments of approximately \$10,000,000 per year, which is net of our \$36,000,000 annual obligation to the County. Our obligation has been pledged by the County to the bondholders, but is payable by us only to the extent that we first receive at least an equal payment from the County. We engaged a contractor to construct the Facility pursuant to a guaranteed maximum price contract. Although we are ultimately responsible for cost overruns, the contractor is responsible for all costs incurred in excess of its contract and has provided a completion guaranty. Construction of the Facility is expected to be completed in 2013. Subsequent thereto, we are required to fund \$11,500,000, primarily for tenant improvements, are responsible for all operating expenses and are entitled to the net operating income, if any, of the Facility. The County may terminate the operating agreement five years from the completion of development and periodically thereafter, if we fail to achieve certain performance thresholds. We plan to account for these agreements using criteria set forth in ASC 605-25, Multiple-Element Arrangements, as we are providing development, marketing, leasing, and other property management related services over the 17-year term. We plan to recognize development fees using the percentage of completion method of accounting.

We are also evaluating other development and redevelopment opportunities for which final plans, budgeted costs and financing have yet to be determined. These projects include the Springfield Mall in Springfield, Virginia and the Hotel Pennsylvania and 220 Central Park South in Manhattan.

There can be no assurance that any of our development projects will commence, or if commenced, be completed on schedule or within budget.

#### **Segment Data**

We operate in the following business segments: New York Office Properties, Washington, DC Office Properties, Retail Properties, Merchandise Mart Properties and Toys "R" Us. Financial information related to these business segments for the years ended December 31, 2010, 2009 and 2008 is set forth in Note 22 – Segment Information to our consolidated financial statements in this Annual Report on Form 10-K. The Merchandise Mart Properties segment has trade show operations in Canada and Switzerland. The Toys segment has 732 locations internationally.

#### SEASONALITY

Our revenues and expenses are subject to seasonality during the year which impacts quarterly net earnings, cash flows and funds from operations, and therefore impacts comparisons of the current quarter to the previous quarter. The business of Toys is highly seasonal. Historically, Toys' fourth quarter net income, which we record on a one-quarter lag basis in our first quarter, accounts for more than 80% of its fiscal year net income. The New York and Washington, DC Office Properties and Merchandise Mart Properties segments have historically experienced higher utility costs in the first and third quarters of the year. The Merchandise Mart Properties segment has also experienced higher earnings in the second and fourth quarters of the year due to major trade shows occurring in those quarters. The Retail Properties segment revenue in the fourth quarter is typically higher due to the recognition of percentage rental income.

#### tenants ACCOUNTING FOR over 10% of revenues

None of our tenants accounted for more than 10% of total revenues in any of the years ended December 31, 2010, 2009 and 2008.

#### **Certain Activities**

We are not required to base our acquisitions and investments on specific allocations by type of property. We have historically held our properties for long term investment; however, it is possible that properties in the portfolio may be sold as circumstances warrant. Further, we have not adopted a policy that limits the amount or percentage of assets which could be invested in a specific property or property type. While we may seek the vote of our shareholders in connection with any particular material transaction, generally our activities are reviewed and may be modified from time to time by our Board of Trustees without the vote of shareholders.

#### **Employees**

As of December 31, 2010, we have approximately 4,780 employees, of which 317 are corporate staff. The New York Office Properties segment has 126 employees and an additional 2,680 employees of Building Maintenance Services LLC, a wholly owned subsidiary, which provides cleaning, security and engineering services primarily to our New York Office and Washington, DC Office properties. The Washington, DC Office Properties, Retail Properties and Merchandise Mart Properties segments have 400, 176 and 576 employees, respectively, and the Hotel Pennsylvania has 505 employees. The foregoing does not include employees of partially owned entities, including Toys or Alexander's, of which we own 32.7% and 32.4%, respectively.

#### principal executive offices

Our principal executive offices are located at 888 Seventh Avenue, New York, New York 10019; telephone (212) 894 7000.

#### MATERIALS AVAILABLE ON OUR WEBSITE

Copies of our Annual Report on Form 10 K, Quarterly Reports on Form 10 Q, Current Reports on Form 8 K, and amendments to those reports, as well as Reports on Forms 3, 4 and 5 regarding officers, trustees or 10% beneficial owners of us, filed or furnished pursuant to Section 13(a), 15(d) or 16(a) of the Securities Exchange Act of 1934 are available free of charge through our website (www.vno.com) as soon as reasonably practicable after they are

#### **Financing Activities**

electronically filed with, or furnished to, the Securities and Exchange Commission. Also available on our website are copies of our Audit Committee Charter, Compensation Committee Charter, Corporate Governance and Nominating Committee Charter, Code of Business Conduct and Ethics and Corporate Governance Guidelines. In the event of any changes to these charters or the code or guidelines, changed copies will also be made available on our website. Copies of these documents are also available directly from us free of charge. Our website also includes other financial information about us, including certain non-GAAP financial measures, none of which is a part of this Annual Report on Form 10-K.

#### ITEM 1A. RISK FACTORS

Material factors that may adversely affect our business, operations and financial condition are summarized below.

#### Real Estate Investments' Value and Income Fluctuate Due to Various Factors.

The value of real estate fluctuates depending on conditions in the general economy and the real estate business. These conditions may also adversely impact our revenues and cash flows.

The factors that affect the value of our real estate investments include, among other things:

- national, regional and local economic conditions;
- competition from other available space;
- local conditions such as an oversupply of space or a reduction in demand for real estate in the area;
- how well we manage our properties;
- the development and/or redevelopment of our properties;
- changes in market rental rates;
- the timing and costs associated with property improvements and rentals;
- whether we are able to pass all or portions of any increases in operating costs through to tenants;
- changes in real estate taxes and other expenses;
- whether tenants and users such as customers and shoppers consider a property attractive;
- the financial condition of our tenants, including the extent of tenant bankruptcies or defaults;
- availability of financing on acceptable terms or at all;
- fluctuations in interest rates;
- our ability to obtain adequate insurance;
- changes in zoning laws and taxation;
- government regulation;

#### **Financing Activities**

- consequences of any armed conflict involving, or terrorist attack against, the United States;
- potential liability under environmental or other laws or regulations;
- natural disasters;
- general competitive factors; and
- climate changes.

The rents we receive and the occupancy levels at our properties may decline as a result of adverse changes in any of these factors. If rental revenues and/or occupancy levels decline, we generally would expect to have less cash available to pay indebtedness and for distribution to shareholders. In addition, some of our major expenses, including mortgage payments, real estate taxes and maintenance costs generally do not decline when the related rents decline.

# Capital markets and economic conditions can materially affect our financial condition and results of operations and the value of our debt and equity securities.

There are many factors that can affect the value of our debt and equity securities, including the state of the capital markets and the economy, which have recently negatively affected substantially all businesses, including ours. Demand for office and retail space may decline nationwide as it did in 2008 and 2009, due to bankruptcies, downsizing, layoffs and cost cutting. The cost and availability of credit may be adversely affected by illiquid credit markets and wider credit spreads, which may adversely affect our liquidity and financial condition, and the liquidity and financial condition of our tenants. Our inability or the inability of our tenants to timely refinance maturing liabilities and access the capital markets to meet liquidity needs may materially affect our financial condition and results of operations and the value of our debt and equity securities.

#### Real estate is a competitive business.

Our business segments – New York Office Properties, Washington, DC Office Properties, Retail Properties, Merchandise Mart Properties and Toys – operate in a highly competitive environment. We have a large concentration of properties in the New York City metropolitan area and in the Washington, DC / Northern Virginia area. We compete with a large number of property owners and developers, some of which may be willing to accept lower returns on their investments. Principal factors of competition are rents charged, attractiveness of location, the quality of the property and the breadth and quality of services provided. Our success depends upon, among other factors, trends of the national, regional and local economies, financial condition and operating results of current and prospective tenants and customers, availability and cost of capital, construction and renovation costs, taxes, governmental regulation, legislation and population trends.

### We depend on leasing space to tenants on economically favorable terms and collecting rent from tenants who may not be able to pay.

Our financial results depend significantly on leasing space in our properties to tenants on economically favorable terms. In addition, because a majority of our income comes from renting of real property, our income, funds available to pay indebtedness and funds available for distribution to shareholders will decrease if a significant number of our tenants cannot pay their rent or if we are not able to maintain occupancy levels on favorable terms. If a tenant does not pay its rent, we may not be able to enforce our rights as landlord without delays and may incur substantial legal costs. During periods of economic adversity, there may be an increase in the number of tenants that cannot pay their rent and an increase in vacancy rates.

#### Bankruptcy or insolvency of tenants may decrease our revenue, net income and available cash.

From time to time, some of our tenants have declared bankruptcy, and other tenants may declare bankruptcy or become insolvent in the future. In the case of our shopping centers, the bankruptcy or insolvency of a major tenant could cause us to suffer lower revenues and operational difficulties, including leasing the remainder of the property. As a result, the bankruptcy or insolvency of a major tenant could result in decreased revenue, net income and funds available for the payment of indebtedness or for distribution to shareholders.

#### We may incur costs to comply with environmental laws.

Our operations and properties are subject to various federal, state and local laws and regulations concerning the protection of the environment, including air and water quality, hazardous or toxic substances and health and safety. Under some environmental laws, a current or previous owner or operator of real estate may be required to investigate and clean up hazardous or toxic substances released at a property. The owner or operator may also be held liable to a governmental entity or to third parties for property damage or personal injuries and for investigation and clean-up costs incurred by those parties because of the contamination. These laws often impose liability without regard to whether the owner or operator knew of the release of the substances or caused the release. The presence of contamination or the failure to remediate contamination may impair our ability to sell or lease real estate or to borrow using the real estate as collateral. Other laws and regulations govern indoor and outdoor air quality including those that can require the abatement or removal of asbestos-containing materials in the event of damage, demolition, renovation or remodeling and also govern emissions of and exposure to asbestos fibers in the air. The maintenance and removal of lead paint and certain electrical equipment containing polychlorinated biphenyls (PCBs) and underground storage tanks are also regulated by federal and state laws. We are also subject to risks associated with human exposure to chemical or biological contaminants such as molds, pollens, viruses and bacteria which, above certain levels, can be alleged to be connected to allergic or other health effects and symptoms in susceptible individuals. We could incur fines for environmental compliance and be held liable for the costs of remedial action with respect to the foregoing regulated substances or tanks or related claims arising out of environmental contamination or human exposure to contamination at or from our properties.

Each of our properties has been subject to varying degrees of environmental assessment. The environmental assessments did not, as of this date, reveal any environmental condition material to our business. However, identification of new compliance concerns or undiscovered areas of contamination, changes in the extent or known scope of contamination, discovery of additional sites, human exposure to the contamination or changes in clean-up or compliance requirements could result in significant costs to us.

#### Inflation or deflation may adversely affect our financial condition and results of operations.

Although neither inflation nor deflation has materially impacted our operations in the recent past, increased inflation could have a pronounced negative impact on our mortgages and interest rates and general and administrative expenses, as these costs could increase at a rate higher than our rents. Inflation could also have an adverse effect on consumer spending which could impact our tenants' sales and, in turn, our percentage rents, where applicable. Conversely, deflation could lead to downward pressure on rents and other sources of income. In addition, we own residential properties which are leased to tenants with one-year lease terms. Because these are short-term leases, declines in market rents will impact our residential properties faster than if the leases were for longer terms.

#### Some of our potential losses may not be covered by insurance.

We maintain general liability insurance with limits of \$300,000,000 per occurrence and all risk property and rental value insurance with limits of \$2.0 billion per occurrence, including coverage for terrorist acts, with sub-limits for certain perils such as floods. Our California properties have earthquake insurance with coverage of \$150,000,000 per occurrence, subject to a deductible in the amount of 5% of the value of the affected property, up to a \$150,000,000 annual aggregate.

Penn Plaza Insurance Company, LLC ("PPIC"), our wholly owned consolidated subsidiary, acts as a re-insurer with respect to a portion of our earthquake insurance coverage and as a direct insurer for coverage for acts of terrorism, including nuclear, biological, chemical and radiological ("NBCR") acts, as defined by TRIPRA. Coverage for acts of terrorism (excluding NBCR acts) is fully reinsured by third party insurance companies and the Federal government with no exposure to PPIC. Our coverage for NBCR losses is up to \$2 billion per occurrence, for which PPIC is responsible for a deductible of \$3,200,000 and 15% of the balance of a covered loss and the Federal government is responsible for the remaining 85% of a covered loss. We are ultimately responsible for any loss borne by PPIC.

We continue to monitor the state of the insurance market and the scope and costs of coverage for acts of terrorism. However, we cannot anticipate what coverage will be available on commercially reasonable terms in future policy years.

Our debt instruments, consisting of mortgage loans secured by our properties which are non-recourse to us, senior unsecured notes, exchangeable senior debentures, convertible senior debentures and revolving credit agreements, contain customary covenants requiring us to maintain insurance. Although we believe that we have adequate insurance coverage for purposes of these agreements, we may not be able to obtain an equivalent amount of coverage at reasonable costs in the future. Further, if lenders insist on greater coverage than we are able to obtain it could adversely affect our ability to finance our properties and expand our portfolio.

#### Because we operate a hotel, we face the risks associated with the hospitality industry.

We own and operate the Hotel Pennsylvania in New York City. The following factors, among others, are common to the hotel industry and may reduce the revenues generated by the hotel, which would reduce cash available for distribution to our shareholders:

• our hotel competes for guests with other hotels, a number of which have greater marketing and financial resources;

- if there is an increase in operating costs resulting from inflation and other factors, we may not be able to offset such increase by increasing room rates;
- our hotel is subject to the fluctuating and seasonal demands of business travelers and tourism;

• our hotel is subject to general and local economic and social conditions that may affect demand for travel in general, including war and terrorism; and

• physical condition, which may require substantial additional capital.

## Because of the ownership structure of the Hotel Pennsylvania, we face potential adverse effects from changes to the applicable tax laws.

Under the Internal Revenue Code, REITs like us are not allowed to operate hotels directly or indirectly. Accordingly, we lease the Hotel Pennsylvania to our taxable REIT subsidiary ("TRS"). While the TRS structure allows the economic benefits of ownership to flow to us, the TRS is subject to tax on its income from the operations of the hotel at the federal and state level. In addition, the TRS is subject to detailed tax regulations that affect how it may be capitalized and operated. If the tax laws applicable to a TRS are modified, we may be forced to modify the structure for owning the hotel, and such changes may adversely affect the cash flows from the hotel. In addition, the Internal Revenue Service, the United States Treasury Department and Congress frequently review federal income tax legislation, and we cannot predict whether, when or to what extent new federal tax laws, regulations, interpretations or rulings will be adopted. Any such actions may prospectively or retroactively modify the tax treatment of the TRS and, therefore, may adversely affect our after-tax returns from the hotel.

### Compliance or failure to comply with the Americans with Disabilities Act or other safety regulations and requirements could result in substantial costs.

The Americans with Disabilities Act ("ADA") generally requires that public buildings, including our properties, meet certain federal requirements related to access and use by disabled persons. Noncompliance could result in the imposition of fines by the federal government or the award of damages to private litigants. From time to time persons have asserted claims against us with respect to some of our properties under the ADA, but to date such claims have not resulted in any material expense or liability. If, under the ADA, we are required to make substantial alterations and capital expenditures in one or more of our properties, including the removal of access barriers, it could adversely affect our financial condition and results of operations, as well as the amount of cash available for distribution to shareholders.

Our properties are subject to various federal, state and local regulatory requirements, such as state and local fire and life safety requirements. If we fail to comply with these requirements, we could incur fines or private damage awards. We do not know whether existing requirements will change or whether compliance with future requirements will require significant unanticipated expenditures that will affect our cash flow and results of operations.

#### Our business and operations would suffer in the event of system failures.

Despite system redundancy, the implementation of security measures and the existence of a disaster recovery plan for our internal information technology systems, our systems are vulnerable to damages from any number of sources, including computer viruses, unauthorized access, energy blackouts, natural disasters, terrorism, war and telecommunication failures. Any system failure or accident that causes interruptions in our operations could result in a material disruption to our business. We may also incur additional costs to remedy damages caused by such disruptions.

### We face risks associated with our tenants being designated "Prohibited Persons" by the Office of Foreign Assets Control.

Pursuant to Executive Order 13224 and other laws, the Office of Foreign Assets Control of the United States Department of the Treasury ("OFAC") maintains a list of persons designated as terrorists or who are otherwise blocked or banned ("Prohibited Persons") from conducting business or engaging in transactions in the United States. Our leases, loans and other agreements may require us to comply with OFAC requirements. If a tenant or other party with whom we conduct business is placed on the OFAC list we may be required to terminate the lease or other agreement. Any such termination could result in a loss of revenue or otherwise negatively affect our financial results and cash flows.

#### **Financing Activities**

Our Investments Are Concentrated in the New York CITY METROPOLITAN AREA and Washington, DC / NORTHERN VIRGINIA Area. Circumstances Affecting These Areas Generally Could Adversely Affect Our Business.

A significant portion of our properties are located in the New York City / New Jersey metropolitan area and Washington, DC / Northern Virginia area and are affected by the economic cycles and risks inherent to those areas.

During 2010, approximately 74% of our EBITDA, excluding items that affect comparability, came from properties located in the New York City / New Jersey metropolitan areas and the Washington, DC / Northern Virginia area. We may continue to concentrate a significant portion of our future acquisitions in these areas or in other geographic real estate markets in the United States or abroad. Real estate markets are subject to economic downturns and we cannot predict how economic conditions will impact these markets in either the short or long term. Declines in the economy or a decline in the real estate markets in these areas could hurt our financial performance and the value of our properties. The factors affecting economic conditions in these regions include:

• financial performance and productivity of the publishing, advertising, financial, technology, retail, insurance and real estate industries;

• space needs of the United States Government, including the effect of a deficit reduction plan and/or base closures and repositioning under the Defense Base Closure and Realignment Act of 2005, as amended;

- business layoffs or downsizing;
- industry slowdowns;
- relocations of businesses;
- changing demographics;
- increased telecommuting and use of alternative work places;
- infrastructure quality; and
- any oversupply of, or reduced demand for, real estate.

It is impossible for us to assess the future effects of trends in the economic and investment climates of the geographic areas in which we concentrate, and more generally of the United States, or the real estate markets in these areas. Local, national or global economic downturns, would negatively affect our businesses and profitability.

#### **Financing Activities**

### Terrorist attacks, such as those of September 11, 2001 in New York City and the Washington, DC area, may adversely affect the value of our properties and our ability to generate cash flow.

We have significant investments in large metropolitan areas, including the New York, Washington, DC, Chicago, Boston and San Francisco metropolitan areas. In the aftermath of a terrorist attack, tenants in these areas may choose to relocate their businesses to less populated, lower-profile areas of the United States that may be perceived to be less likely targets of future terrorist activity and fewer customers may choose to patronize businesses in these areas. This, in turn, would trigger a decrease in the demand for space in these areas, which could increase vacancies in our properties and force us to lease space on less favorable terms. As a result, the value of our properties and the level of our revenues and cash flows could decline materially.

We May Acquire or Sell Assets or Entities or Develop Properties. Our Failure or Inability to Consummate These Transactions or Manage the Results of These Transactions Could Adversely Affect Our Operations and Financial Results.

## We have grown rapidly since 1999 through acquisitions. We may not be able to maintain this rapid growth and our failure to do so could adversely affect our stock price.

We have experienced rapid growth since 1999, increasing our total assets from approximately \$5.5 billion at December 31, 1999 to approximately \$20.5 billion at December 31, 2010. We may not be able to maintain a similar rate of growth in the future or manage growth effectively. Our failure to do so may have a material adverse effect on our financial condition and results of operations as well as the amount of cash available for distributions to shareholders.

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#### We may acquire or develop properties or acquire other real estate related companies and this may create risks.

We may acquire or develop properties or acquire other real estate related companies when we believe that an acquisition or development is consistent with our business strategy. We may not, however, succeed in consummating desired acquisitions or in completing developments on time or within budget. In addition, we may face competition in pursuing acquisition or development opportunities that could increase our costs. When we do pursue a project or acquisition or development and operations. Difficulties in integrating acquisitions may prove costly or time-consuming and could divert management's attention. Acquisitions or developments in new markets or industries where we do not have the same level of market knowledge may result in weaker than anticipated performance. We may also abandon acquisition or development opportunities that we have begun pursuing and consequently fail to recover expenses already incurred and have devoted management time to a matter not consummated. Furthermore, acquisitions of new properties or companies will expose us to the liabilities of those properties or companies, some of which we may not be aware at the time of acquisition. Development of our existing properties presents similar risks.

# From time to time we have made, and in the future we may seek to make, one or more material acquisitions. The announcement of such a material acquisition may result in a rapid and significant decline in the price of our common shares.

We are continuously looking at material transactions that we will believe will maximize shareholder value. However, an announcement by us of one or more significant acquisitions could result in a quick and significant decline in the price of our common shares and convertible and exchangeable securities.

#### It may be difficult to buy and sell real estate quickly, which may limit our flexibility.

Real estate investments are relatively difficult to buy and sell quickly. Consequently, we may have limited ability to vary our portfolio promptly in response to changes in economic or other conditions.

# We may not be permitted to dispose of certain properties or pay down the debt associated with those properties when we might otherwise desire to do so without incurring additional costs.

As part of an acquisition of a property, or a portfolio of properties, we may agree, and in the past have agreed, not to dispose of the acquired properties or reduce the mortgage indebtedness for a long-term period, unless we pay certain of the resulting tax costs of the seller. These agreements could result in us holding on to properties that we would otherwise sell and not pay down or refinance.

# From time to time we make investments in companies over which we do not have sole control. Some of these companies operate in industries that differ from our current operations, with different risks than investing in real estate.

From time to time we make debt or equity investments in other companies that we may not control or over which we may not have sole control. These investments include but are not limited to, Alexander's, Inc. ("Alexander's"), Toys "R" Us ("Toys"), Lexington Realty Trust ("Lexington"), J.C. Penney Company, Inc. ("J.C. Penney"), LNR Property Corporation ("LNR") and other equity and mezzanine investments. Although these businesses generally have a significant real estate component, some of them operate in businesses that are different from our primary lines of business including, without limitation, operating or managing toy stores and department stores. Consequently, investments in these businesses, among other risks, subjects us to the operating and financial risks of industries other than real estate and to the risk that we do not have sole control over the operations of these businesses. From time to time we may make additional investments in or acquire other entities that may subject us to similar risks. Investments in entities over which we do not have sole control, including joint ventures, present additional risks such as having differing objectives than our partners or the entities in which we invest, or becoming involved in disputes, or competing with those persons. In addition, we rely on the internal controls and financial reporting controls of these entities and their failure to maintain effectiveness or comply with applicable standards may adversely affect us.

#### We are subject to risks that affect the general retail environment.

A substantial portion of our properties are in the retail shopping center real estate market and we have a significant investment in retailers such as Toys and J.C. Penney. This means that we are subject to factors that affect the retail environment generally, including the level of consumer spending and consumer confidence, the threat of terrorism and increasing competition from discount retailers, outlet malls, retail websites and catalog companies. These factors could adversely affect the financial condition of our retail tenants and the retailers in which we hold an investment and the willingness of retailers to lease space in our shopping centers, and in turn, adversely affect us.

## Our investment in Toys subjects us to risks that are different from our other lines of business and may result in increased seasonality and volatility in our reported earnings.

Because Toys is a retailer, its operations subject us to the risks of a retail company that are different than those presented by our other lines of business. The business of Toys is highly seasonal. Historically, Toys fourth quarter net income accounts for more than 80% of its fiscal year net income. In addition, our fiscal year ends on December 31 whereas, as is common for retailers, Toys' fiscal year ends on the Saturday nearest to January 31. Therefore, we record our pro-rata share of Toys' net earnings on a one-quarter lag basis. For example, our financial results for the year ended December 31, 2010 include Toys' financial results for its first, second and third quarters ended October 30, 2010, as well as Toys' fourth quarter results of 2009. Because of the seasonality of Toys, our reported net income shows increased volatility. We may also, in the future and from time to time, invest in other businesses that may report financial results that are more volatile than our historical financial results.

#### We depend upon our anchor tenants to attract shoppers.

We own several regional malls and other shopping centers that are typically anchored by well-known department stores and other tenants who generate shopping traffic at the mall or shopping center. The value of our properties would be adversely affected if tenants or anchors failed to meet their contractual obligations, sought concessions in order to continue operations or ceased their operations, including as a result of bankruptcy. If the sales of stores operating in our properties were to decline significantly due to economic conditions, closing of anchors or for other reasons, tenants may be unable to pay their minimum rents or expense recovery charges. In the event of a default by a tenant or anchor, we may experience delays and costs in enforcing our rights as landlord.

### Our decision to dispose of real estate assets would change the holding period assumption in our valuation analyses, which could result in material impairment losses and adversely affect our financial results.

We evaluate real estate assets for impairment based on the projected cash flow of the asset over our anticipated holding period. If we change our intended holding period, due to our intention to sell or otherwise dispose of an asset,

#### **Financing Activities**

then under accounting principles generally accepted in the United States of America, we must reevaluate whether that asset is impaired. Depending on the carrying value of the property at the time we change our intention and the amount that we estimate we would receive on disposal, we may record an impairment loss that would adversely affect our financial results. This loss could be material to our results of operations in the period that it is recognized.

### We invest in subordinated or mezzanine debt of certain entities that have significant real estate assets. These investments involve greater risk of loss than investments in senior mortgage loans.

We invest, and may in the future invest, in subordinated or mezzanine debt of certain entities that have significant real estate assets. These investments, which are subordinate to the mortgage loans secured by the real property, are generally secured by pledges of the equity interests of the entities owning the underlying real estate. These investments involve greater risk of loss than investments in senior mortgage loans which are secured by real property. If a borrower defaults on debt to us or on debt senior to us, or declares bankruptcy, we may not be able to recover some or all of our investment. In addition, there may be significant delays and costs associated with the process of foreclosing on collateral securing or supporting these investments. The value of the assets securing or supporting our investments could deteriorate over time due to factors beyond our control, including acts or omissions by owners, changes in business, economic or market conditions, or foreclosure. Such deteriorations in value may result in the recognition of impairment losses and/or valuation allowances on our statements of income. As of December 31, 2010, our investments in mezzanine debt securities have an aggregate carrying amount of \$202,412,000, net of a \$73,216,000 valuation allowance.

We evaluate the collectability of both interest and principal of each of our loans whenever events or changes in circumstances indicate such amounts may not be recoverable. A loan is impaired when it is probable that we will be unable to collect all amounts due according to the existing contractual terms. When a loan is impaired, the amount of the loss accrual is calculated by comparing the carrying amount of the investment to the estimated fair value of the loan or, as a practical expedient, to the value of the collateral if the loan is collateral dependent. There can be no assurance that our estimates of collectible amounts will not change over time or that they will be representative of the amounts we will actually collect, including amounts we would collect if we chose to sell these investments before their maturity. If we collect less than our estimates, we will record impairment losses which could be material.

## We invest in marketable equity securities of companies that have significant real estate assets. The value of these investments may decline as a result of operating performance or economic or market conditions.

We invest in marketable equity securities of publicly-traded real estate companies or companies that have significant real estate assets, such as J.C. Penney. As of December 31, 2010, our marketable securities have an aggregate carrying amount of \$766,116,000. Significant declines in the value of these investments due to operating performance or economic or market conditions may result in the recognition of impairment losses which could be material.

#### Our Organizational and Financial Structure Gives Rise to Operational and Financial Risks.

#### We May Not Be Able to Obtain Capital to Make Investments.

We depend primarily on external financing to fund the growth of our business. This is because one of the requirements of the Internal Revenue Code of 1986, as amended, for a REIT is that it distributes 90% of its taxable income, excluding net capital gains, to its shareholders. There is a separate requirement to distribute net capital gains or pay a corporate level tax in lieu thereof. Our access to debt or equity financing depends on the willingness of third parties to lend or make equity investments and on conditions in the capital markets generally. Although we believe that we will be able to finance any investments we may wish to make in the foreseeable future, there can be no assurance that new financing will be available or available on acceptable terms. For information about our available sources of funds, see "Management's Discussion and Analysis of Financial Condition and Results of Operations — Liquidity and Capital Resources" and the notes to the consolidated financial statements in this Annual Report on Form 10-K.

Vornado Realty Trust ("Vornado") depends on dividends and distributions from its direct and indirect subsidiaries. The creditors and preferred security holders of these subsidiaries are entitled to amounts payable to them by the subsidiaries before the subsidiaries may pay any dividends or distributions to Vornado.

Substantially all of Vornado's assets are held through its Operating Partnership that holds substantially all of its properties and assets through subsidiaries. The Operating Partnership's cash flow is dependent on cash distributions to it by its subsidiaries, and in turn, substantially all of Vornado's cash flow is dependent on cash distributions to it by the Operating Partnership. The creditors of each of Vornado's direct and indirect subsidiaries are entitled to payment of that subsidiary's obligations to them, when due and payable, before distributions to holders of its units depends on its subsidiaries' ability first to satisfy their obligations to their creditors and then to make distributions to the Operating Partnership's ability to pay dividends to holders of common and preferred shares depends on the Operating Partnership's ability first to satisfy its obligations to its creditors and make distributions payable to holders of preferred units and then to make distributions to Vornado.

Furthermore, the holders of preferred units of the Operating Partnership are entitled to receive preferred distributions before payment of distributions to holders of Class A units of the Operating Partnership, including Vornado. Thus, Vornado's ability to pay cash dividends to its shareholders and satisfy its debt obligations depends on the Operating Partnership's ability first to satisfy its obligations to its creditors and make distributions to holders of its preferred units and then to holders of its Class A units, including Vornado. As of December 31, 2010, there were seven series of preferred units of the Operating Partnership not held by Vornado with a total liquidation value of \$316,165,000.

In addition, Vornado's participation in any distribution of the assets of any of its direct or indirect subsidiaries upon the liquidation, reorganization or insolvency, is only after the claims of the creditors, including trade creditors and preferred security holders, are satisfied.

## We have outstanding debt, and the amount of debt and its cost may increase and refinancing may not be available on acceptable terms.

As of December 31, 2010, we had approximately \$13.8 billion of total debt outstanding, including our pro rata share of debt of partially owned entities, and excluding \$37 billion for our pro rata share of LNR's liabilities related to its consolidated CMBS and CDO trusts, which are non-recourse to LNR and its equity holders, including us. Our ratio of total debt to total enterprise value was approximately 44%. When we say "enterprise value" in the preceding sentence, we mean market equity value of our common and preferred shares plus total debt outstanding, including our pro rata share of debt of partially owned entities, and excluding LNR's liabilities related to its consolidated CMBS and CDO trusts. In the future, we may incur additional debt to finance acquisitions or property developments and thus increase our ratio of total debt to total enterprise value. If our level of indebtedness increases, there may be an increased risk of a credit rating downgrade or a default on our obligations that could adversely affect our financial condition and results of operations. In addition, in a rising interest rate environment, the cost of existing variable rate debt and any new debt or other market rate security or instrument may increase. Furthermore, we may not be able to refinance existing indebtedness in sufficient amounts or on acceptable terms.

## Covenants in our debt instruments could adversely affect our financial condition and our acquisitions and development activities.

The mortgages on our properties contain customary covenants such as those that limit our ability, without the prior consent of the lender, to further mortgage the applicable property or to discontinue insurance coverage. Our unsecured credit facilities, unsecured debt securities and other loans that we may obtain in the future contain, or may contain, customary restrictions, requirements and other limitations on our ability to incur indebtedness, including covenants that limit our ability to incur debt based upon the level of our ratio of total debt to total assets, our ratio of secured debt to total assets, our ratio of EBITDA to interest expense, and fixed charges, and that require us to maintain a certain level of unencumbered assets to unsecured debt. Our ability to borrow is subject to compliance with these and other covenants. In addition, failure to comply with our covenants could cause a default under the applicable debt instrument, and we may then be required to repay such debt with capital from other sources. Under those circumstances, other sources of capital may not be available to us, or may be available only on unattractive terms.

We rely on debt financing, including borrowings under our unsecured credit facilities, issuances of unsecured debt securities and debt secured by individual properties, to finance acquisitions and development activities and for working capital. If we are unable to obtain debt financing from these or other sources, or refinance existing indebtedness upon maturity, our financial condition and results of operations would likely be adversely affected. If we breach covenants in our debt agreements, the lenders can declare a default and, if the debt is secured, can take possession of the property securing the defaulted loan.

# Vornado may fail to qualify or remain qualified as a REIT and may be required to pay income taxes at corporate rates.

Although we believe that we will remain organized and will continue to operate so as to qualify as a REIT for federal income tax purposes, we may fail to remain qualified in this way. Qualification as a REIT for federal income tax purposes is governed by highly technical and complex provisions of the Internal Revenue Code for which there are only limited judicial or administrative interpretations. Our qualification as a REIT also depends on various facts and circumstances that are not entirely within our control. In addition, legislation, new regulations, administrative interpretations or court decisions may significantly change the tax laws with respect to the requirements for qualification as a REIT or the federal income tax consequences of qualifying as a REIT.

If, with respect to any taxable year, we fail to maintain our qualification as a REIT and do not qualify under statutory relief provisions, we could not deduct distributions to shareholders in computing our taxable income and would have to pay federal income tax on our taxable income at regular corporate rates. The federal income tax payable would include any applicable alternative minimum tax. If we had to pay federal income tax, the amount of money available to distribute to shareholders and pay our indebtedness would be reduced for the year or years involved, and we would no longer be required to make distributions to shareholders. In addition, we would also be disqualified from treatment as a REIT for the four taxable years following the year during which qualification was lost, unless we were entitled to relief under the relevant statutory provisions. Although we currently intend to operate in a manner designed to allow us to qualify as a REIT, future economic, market, legal, tax or other considerations may cause us to revoke the REIT election or fail to qualify as a REIT.

#### We face possible adverse changes in tax laws, which may result in an increase in our tax liability.

From time to time changes in state and local tax laws or regulations are enacted, which may result in an increase in our tax liability. The shortfall in tax revenues for states and municipalities in recent years may lead to an increase in the frequency and size of such changes. If such changes occur, we may be required to pay additional taxes on our assets or income. These increased tax costs could adversely affect our financial condition and results of operations and the amount of cash available for payment of dividends.

#### Loss of our key personnel could harm our operations and adversely affect the value of our common shares.

We are dependent on the efforts of Steven Roth, the Chairman of the Board of Trustees of Vornado, and Michael D. Fascitelli, the President and Chief Executive Officer of Vornado. While we believe that we could find replacements for these and other key personnel, the loss of their services could harm our operations and adversely affect the value of our common shares.

#### Vornado's charter documents and applicable law may hinder any attempt to acquire us.

#### Our Amended and Restated Declaration of Trust sets limits on the ownership of our shares.

Generally, for Vornado to maintain its qualification as a REIT under the Internal Revenue Code, not more than 50% in value of the outstanding shares of beneficial interest of Vornado may be owned, directly or indirectly, by five or fewer individuals at any time during the last half of Vornado's taxable year. The Internal Revenue Code defines "individuals" for purposes of the requirement described in the preceding sentence to include some types of entities. Under Vornado's Amended and Restated Declaration of Trust, as amended, no person may own more than 6.7% of the outstanding common shares of any class, or 9.9% of the outstanding preferred shares of any class, with some exceptions for persons who held common shares in excess of the 6.7% limit before Vornado adopted the limit and other persons approved by Vornado's Board of Trustees. These restrictions on transferability and ownership may delay, deter or prevent a change in control of Vornado or other transaction that might involve a premium price or otherwise be in the best interest of the shareholders. We refer to Vornado's Amended and Restated Declaration of Trust, as amended, as the "declaration of trust."

#### Vornado has a classified Board of Trustees and that may reduce the likelihood of certain takeover transactions.

Vornado's Board of Trustees is divided into three classes of trustees. Trustees of each class are chosen for three-year staggered terms. Staggered terms of trustees may reduce the possibility of a tender offer or an attempt to change

control of Vornado, even though a tender offer or change in control might be in the best interest of Vornado's shareholders.

## We may issue additional shares in a manner that could adversely affect the likelihood of certain takeover transactions.

Vornado's declaration of trust authorizes the Board of Trustees to:

- cause Vornado to issue additional authorized but unissued common shares or preferred shares;
- classify or reclassify, in one or more series, any unissued preferred shares;
- set the preferences, rights and other terms of any classified or reclassified shares that Vornado issues; and
- increase, without shareholder approval, the number of shares of beneficial interest that Vornado may issue.

The Board of Trustees could establish a series of preferred shares whose terms could delay, deter or prevent a change in control of Vornado or other transaction that might involve a premium price or otherwise be in the best interest of Vornado's shareholders, although the Board of Trustees does not now intend to establish a series of preferred shares of this kind. Vornado's declaration of trust and bylaws contain other provisions that may delay, deter or prevent a change in control of Vornado or other transaction that might involve a premium price or otherwise be in the best interest of our shareholders.

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## The Maryland General Corporation Law contains provisions that may reduce the likelihood of certain takeover transactions.

Under the Maryland General Corporation Law, as amended, which we refer to as the "MGCL," as applicable to REITs, certain "business combinations," including certain mergers, consolidations, share exchanges and asset transfers and certain issuances and reclassifications of equity securities, between a Maryland REIT and any person who beneficially owns ten percent or more of the voting power of the trust's shares or an affiliate or an associate, as defined in the MGCL, of the trust who, at any time within the two-year period before the date in question, was the beneficial owner of ten percent or more of the voting power of the then outstanding voting shares of beneficial interest of the trust, which we refer to as an "interested shareholder," or an affiliate of the interested shareholder, are prohibited for five years after the most recent date on which the interested shareholder becomes an interested shareholder. After that five-year period, any business combination of these kinds must be recommended by the board of trustees of the trust and approved by the affirmative vote of at least (a) 80% of the votes entitled to be cast by holders of outstanding voting shares of beneficial interest of the trust and (b) two-thirds of the votes entitled to be cast by holders of voting shares of beneficial interest of the trust other than shares held by the interested shareholder with whom, or with whose affiliate, the business combination is to be effected or held by an affiliate or associate of the interested shareholder. These supermajority voting requirements do not apply if the trust's common shareholders receive a minimum price, as defined in the MGCL, for their shares and the consideration is received in cash or in the same form as previously paid by the interested shareholder for its common shares.

The provisions of the MGCL do not apply, however, to business combinations that are approved or exempted by the board of trustees of the applicable trust before the interested shareholder becomes an interested shareholder, and a person is not an interested shareholder if the board of trustees approved in advance the transaction by which the person otherwise would have become an interested shareholder.

In approving a transaction, the Board may provide that its approval is subject to compliance, at or after the time of approval, with any terms and conditions determined by the Board. Vornado's Board has adopted a resolution exempting any business combination between Vornado and any trustee or officer of Vornado or its affiliates. As a result, any trustee or officer of Vornado or its affiliates may be able to enter into business combinations with Vornado that may not be in the best interest of Vornado's shareholders. With respect to business combinations with other persons, the business combination provisions of the MGCL may have the effect of delaying, deferring or preventing a change in control of Vornado or other transaction that might involve a premium price or otherwise be in the best interest of Vornado and any discourage others from trying to acquire control of Vornado and increase the difficulty of consummating any offer.

#### We may change our policies without obtaining the approval of our shareholders.

Our operating and financial policies, including our policies with respect to acquisitions of real estate or other companies, growth, operations, indebtedness, capitalization and dividends, are exclusively determined by our Board

of Trustees. Accordingly, our shareholders do not control these policies.

#### Our Ownership Structure and Related-Party Transactions May Give Rise to Conflicts of Interest.

## Steven Roth and Interstate Properties may exercise substantial influence over us. They and some of our other trustees and officers have interests or positions in other entities that may compete with us.

As of December 31, 2010, Interstate Properties, a New Jersey general partnership, and its partners owned approximately 7.0% of the common shares of Vornado and approximately 27.2% of the common stock of Alexander's, which is described below. Steven Roth, David Mandelbaum and Russell B. Wight, Jr. are the three partners of Interstate Properties. Mr. Roth is the Chairman of the Board of Vornado, the managing general partner of Interstate Properties and the Chairman of the Board and Chief Executive Officer of Alexander's. Wight and Mandelbaum are trustees of Vornado and also directors of Alexander's.

Because of these overlapping interests, Mr. Roth and Interstate Properties and its partners may have substantial influence over Vornado and on the outcome of any matters submitted to Vornado's shareholders for approval. In addition, certain decisions concerning our operations or financial structure may present conflicts of interest among Messrs. Roth, Mandelbaum and Wight and Interstate Properties and our other equity or debt holders. In addition, Mr. Roth, Interstate Properties and its partners, and Alexander's currently and may in the future engage in a wide variety of activities in the real estate business which may result in conflicts of interest with respect to matters affecting us, such as which of these entities or persons, if any, may take advantage of potential business opportunities, the business focus of these entities, the types of properties and geographic locations in which these entities make investments, potential competition between business activities conducted, or sought to be conducted, competition for properties and tenants, possible corporate transactions such as acquisitions and other strategic decisions affecting the future of these entities.

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We currently manage and lease the real estate assets of Interstate Properties under a management agreement for which we receive an annual fee equal to 4% of base rent and percentage rent. The management agreement has a one-year term and is automatically renewable unless terminated by either of the parties on 60 days' notice at the end of the term. Because of the relationship among Vornado, Interstate Properties and Messrs. Roth, Mandelbaum and Wight, as described above, the terms of the management agreement and any future agreements between us and Interstate Properties may not be comparable to those we could have negotiated with an unaffiliated third party.

#### There may be conflicts of interest between Alexander's and us.

As of December 31, 2010, we owned 32.4% of the outstanding common stock of Alexander's. Alexander's is a REIT engaged in leasing, managing, developing and redeveloping properties, focusing primarily on the locations where its department stores operated before they ceased operations in 1992. Alexander's has seven properties, which are located in the greater New York metropolitan area. In addition to the 2.3% that they indirectly own through Vornado, Interstate Properties, which is described above, and its partners owned 27.2% of the outstanding common stock of Alexander's as of December 31, 2010. Mr. Roth is the Chairman of the Board of Vornado, the managing general partner of Interstate, and the Chairman of the Board and Chief Executive Officer of Alexander's. Messrs. Wight and Mandelbaum are trustees of Vornado and also directors of Alexander's and general partners of Interstate. Michael D. Fascitelli is the President and Chief Executive Officer of Vornado and the President of Alexander's and Dr. Richard West is a trustee of Vornado and a director of Alexander's. In addition, Joseph Macnow, our Executive Vice President and Chief Financial Officer, holds the same position with Alexander's. Alexander's common stock is listed on the New York Stock Exchange under the symbol "ALX."

We manage, develop and lease Alexander's properties under management and development agreements and leasing agreements under which we receive annual fees from Alexander's. These agreements have a one-year term expiring in March of each year and are all automatically renewable. Because Vornado and Alexander's share common senior management and because certain of the trustees of Vornado constitute a majority of the directors of Alexander's, the terms of the foregoing agreements and any future agreements between us and Alexander's may not be comparable to those we could have negotiated with an unaffiliated third party.

For a description of Interstate Properties' ownership of Vornado and Alexander's, see "Steven Roth and Interstate Properties may exercise substantial influence over us. They and some of our other trustees and officers have interests or positions in other entities that may compete with us" above.

#### The Number of Shares of Vornado Realty Trust and the Market for Those Shares Give Rise to Various Risks.

#### The trading price of our common shares has been volatile and may fluctuate.

The trading price of our common shares has been volatile and may continue to fluctuate widely as a result of a number of factors, many of which are outside our control. In addition, the stock market is subject to fluctuations in the share prices and trading volumes that affect the market prices of the shares of many companies. These broad market fluctuations have in the past and may in the future adversely affect the market price of our common shares. Among the factors that could affect the price of our common shares are:

- our financial condition and performance;
- the financial condition of our tenants, including the extent of tenant bankruptcies or defaults;

• the reputation of REITs and real estate investments generally and the attractiveness of REIT equity securities in comparison to other equity securities, including securities issued by other real estate companies, and fixed income securities;

• uncertainty and volatility in the equity and credit markets;

• changes in revenue or earnings estimates or publication of research reports and recommendations by financial analysts or actions taken by rating agencies with respect to our securities or those of other real estate investment trusts;

- failure to meet analysts' revenue or earnings estimates;
- speculation in the press or investment community;
- strategic actions by us or our competitors, such as acquisitions or restructurings;
- the extent of institutional interest in us;
- the extent of short-selling of our common shares and the shares of our competitors;
- fluctuations in the stock price and operating results of our competitors;

• general financial and economic market conditions and, in particular, developments related to market conditions for real estate investment trusts and other real estate related companies;

- domestic and international economic factors unrelated to our performance; and
- all other risk factors addressed elsewhere in this document.

A significant decline in our stock price could result in substantial losses for shareholders.

#### Vornado has many shares available for future sale, which could hurt the market price of its shares.

The interests of our current shareholders could be diluted if we issue additional equity securities. As of December 31, 2010, we had authorized but unissued, 66,338,125 common shares of beneficial interest, \$.04 par value and 77,659,991 preferred shares of beneficial interest, no par value; of which 39,203,325 common shares are reserved for issuance upon redemption of Class A Operating Partnership units, convertible securities and employee stock options and 7,200,000 preferred shares are reserved for issuance upon redemption of preferred operating Partnership units. Any shares not reserved may be issued from time to time in public or private offerings or in connection with acquisitions. In addition, common and preferred shares reserved may be sold upon issuance in the public market after registration under the Securities Act or under Rule 144 under the Securities Act or other available exemptions from registration. We cannot predict the effect that future sales of our common and preferred shares or Operating Partnership Class A and preferred units will have on the market prices of our outstanding shares.

#### Increased market interest rates may hurt the value of our common and preferred shares.

We believe that investors consider the distribution rate on REIT shares, expressed as a percentage of the price of the shares, relative to market interest rates as an important factor in deciding whether to buy or sell the shares. If market interest rates go up, prospective purchasers of REIT shares may expect a higher distribution rate. Higher interest rates would likely increase our borrowing costs and might decrease funds available for distribution. Thus, higher market interest rates could cause the market price of our common and preferred shares to decline.

#### Item 1b. unresolved staff comments

There are no unresolved comments from the staff of the Securities Exchange Commission as of the date of this Annual Report on Form 10-K.

#### Item 2. Properties

We operate in five business segments: New York Office Properties, Washington, DC Office Properties, Retail Properties, Merchandise Mart Properties and Toys "R" Us. The following pages provide details of our real estate properties.

### ITEM 2. PROPERTIES - Continued

	Square Feet Out of Service									
	%	%	Annualized Rent PSF	Total	Owned By		Encumbrance (in	es		
Property NEW YORK OFFICE: New York City: Penn Plaza:	Ownership	Occupancy	(1)	Property	Tenant	Development	thousands)	Major Tenants		
One Penn Plaza (ground leased through 2098)	100.0 %	96.2 %	\$ 54.61	2,461,000	-	-	\$ -	BMG Columbia House, Buck Consultants, Cisco, Kmart, MWB Leasing, Parsons Brinkerhoff, United Health Care, United States Customs Department, URS Corporation Group Consulting		
Two Penn Plaza	100.0 %	99.1 %	47.25	1,588,000	-	-	277,347	LMW Associates EMC, Forest Electric, IBI, Madison Square Garden, McGraw-Hill Co. Inc.		
Eleven Penn Plaza	100.0 %	94.2 %	51.47	1,068,000	-	-	199,320	Macy's, Madison Square Garden, Rainbow Media Holdings		
100 West 33rd Street	100.0 %	93.7 %	46.29	847,000	-	-	159,361	Bank of America Draft FCB		
	100.0 %	99.2 %	34.53	635,000	-	-	-			

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330 West 34th Street								City of New York, Interieurs Inc.,
(ground leased through 2148)								The Bank of New York
Total Penn Plaza		96.6 %	49.33	6,599,000	-	-	636,028	
East Side:								
909 Third								J.P. Morgan Securities Inc.,
Avenue (ground	100.0 %	92.5 %	57.26 (2)	1,327,000	-	-	207,045	Citibank, Forest Laboratories, Geller &
leased through 2063)								Company, Morrison Cohen LLP, Robeco USA Inc., United States Pos Office, The Procter & Gamble Distributing LLC
150 East 58th Street	100.0 %	94.2 %	60.35	536,000	-	-	-	Castle Harlan, Tournesol Realty LLC (Peter Marino), Various showroom tenant
Total East Side		92.9 %	58.15	1,863,000	-	-	207,045	
West								
Side: 888 Seventh Avenue (ground leased through 2067)	100.0 %	95.6 %	78.13	858,000	-	-	318,554	Kaplan Management LLC, New Line Realty, Soros Fund, TPG-Axon Capital,
,								Vornado Executive

								Headquarters
1740 Broadway	100.0 %	99.3 %	60.21	596,000	-	-	-	Davis & Gilbert, Limited Brands, Dept. of Taxation of the State of N.Y.
57th Street	50.0 %	91.5 %	44.65	188,000	-	-	22,922	Various
825 Seventh Avenue	50.0 %	100.0 %	45.44	165,000	-	-	20,565	Young & Rubicam
Total West Side		96.8 %	65.75	1,807,000	-	-	362,041	
Park Avenue:								
350 Park Avenue	100.0 %	92.5 %	75.30	555,000	-	-	430,000	Tweedy Browne Company, MFA Financial Inc., M&T Bank, Ziff Brothers Investment Inc., Kissinger Associates, Inc.
Grand Central: 90 Park Avenue	100.0 %	97.4 %	59.41	906,000	-	-	-	Alston & Bird, Amster, Rothstein & Ebenstein, Capital One N.A. First Manhattan Consulting, Sanofi-Synthelab Inc., STWB Inc.
330 Madison Avenue	25.0 %	100.0 %	54.09	802,000	-	181,000	150,000	Acordia Northeas Inc., Artio Global Management, Dean Witter Reynolds Inc., HSBC Bank AFS
Total Grand Central Financing Ac	ctivities	98.6 %	56.91	1,708,000	-	181,000	150,000	50

#### ITEM 2. PROPERTIES - Continued

					Square Fe			
		2	Annualized			Out of Service	Encumbrances	
	%	%	Rent	Total	Owned By	Under	(in	Major
Property NEW YORK OFFICE (Continued): Madison/Fifth:	Ownership	Occupancy		Property	Tenant	Development		Tenants
640 Fifth Avenue	100.0 %	97.1 %	\$ 75.76	323,000	-	-	\$-	ROC Capital Management LP, Citibank N.A., Fidelity Investments, Hennes & Mauritz, Janus Capital Group Inc., GSL Enterprises Inc., Scout Capital Management, Legg Mason Investment Counsel
595 Madison Avenue	100.0 %	88.9 %	64.76	319,000	-	-	-	Beauvais Carpets, Coach, Levin Capital Strategies LP, Prada, Cosmetech Mably Int'l LLC.
689 Fifth Avenue	100.0 %	94.1 %	69.81	89,000	-	-	-	Elizabeth Arden, Red Door Salons,

								Zara, Yamaha Artist Services Inc.
Total Madison/Fifth		93.2 %	70.24	731,000	-	-	-	
United Nations:								
866 United Nations Plaza	100.0 %	94.7 %	54.36	358,000	-	-	44,978	Fross Zelnick, Mission of Japan, The United Nations, Mission of Finland
Midtown South:								
770 Broadway	100.0 %	99.8 %	52.14	1,071,000	-	-	353,000	AOL, J. Crew, Kmart, Structure Tone Nielsen Company (US Inc.
Rockefeller Center:								
1290 Avenue of the Americas	70.0 %	94.2 %	60.03	2,061,000	_	_	424,136	AXA Equitabl Life Insurance Bank of New York Mellon, Broadpoint Gleacher Securities Group, Bryan Cave LLP, Microsoft Corporation, Morrison & Foerster LLP, Warner Music Group, Cushman & Wakefield, Fitzpatrick, Cella, Harper & Scinto
Downtown:								

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**Downtown:** 

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(ground leased through 2081)								Stock Exchange
40 Fulton Street	100.0 %	76.4 %	34.25	249,000	-	-	_	Graphnet Inc., Market News International Inc., Sapient Corp.
40-42 Thompson Street	100.0 %	100.0 %	46.81	29,000	-	-	-	Crown Management
Total Downtown		90.7 %	46.00	750,000	-	-	-	
Total New York City		95.8 %	55.52	17,503,000	-	181,000	2,607,228	
<b>New Jersey</b> Paramus	100.0 %	87.1 %	20.28	132,000	-	-	-	Vornado's Administrative Headquarters
Total New York City Office		95.7 %	\$ 55.51	17,635,000		181,000	\$ 2,607,228	
Vornado's Ownership Interest		95.6 %	\$ 55.45	16,239,000	-	45,000	\$ 2,347,771	

Annualized Rent PSF excludes retail rent in office buildings, ground rent, storage rent and garages.
Excludes US Post Office leased through 2038 (including five five-year renewal options for which the annual escalated rent is \$11.12 PSF).

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New York

### ITEM 2. PROPERTIES - Continued

					Square F	Out of		
	%	%	Annualized	Total	Owned By	Service Under	Encumbrance	25
Property ( WASHINGTON DC		Occupancy	Rent PSF (1)	Property	Tenant	Development	(in t thousands)	Major Tenants
OFFICE: Crystal City: 2011-2451 Crystal Drive - 5 buildings	100.0 %	98.9 %	\$ 40.29	2,298,000	_	-	\$ 127,720	General Services Administration, Lockheed Martin, Conservation International, Boeing, Smithsonian Institution, Natl. Consumer Coop. Bank, Archstone Trust, Council on Foundations, Vornado / Charles E. Smith Headquarters, KBR, General Dynamics, Scitor Corp., Food Marketing Institute
S. Clark Street / 12th Street - 5 buildings	100.0 %	96.6 %	40.06	1,510,000	-	-	145,389	General Services Administration, SAIC, Inc., Boeing, L-3 Communications, The Int'l Justice Mission
1550-1750 Crystal Drive / 241-251 18th Street	100.0 %	96.1 %	40.46	1,482,000	-	-	124,883	General Services Administration,

- 4 buildings								Alion Science & Technologies, Booz Allen, SAIC, Inc., Arete Associates, L-3 Communications, Battelle Memorial Institute
1800, 1851 and 1901 South Bell Street - 3 buildings	100.0 %	97.2 %	35.34	868,000	-	-	10,099	General Services Administration, Lockheed Martin
2100 / 2200 Crystal Drive - 2 buildings	100.0 %	100.0 %	31.82	529,000	-	-	-	General Services Administration, Public Broadcasting Service
223 23rd Street / 2221 South Clark Street - 2 buildings	100.0 %	51.7 %	39.01	309,000	-	147,000	-	General Services Administration
2001 Jefferson Davis Highway	100.0 %	77.4 %	36.21	162,000	-	-	-	National Crime Prevention, Institute for Psychology, Qinetiq North America
Crystal City Shops at 2100	100.0 %	58.9 %	33.29	81,000	-	-	-	Various
Crystal Drive Retail	100.0 %	88.5 %	44.46	57,000	-	-	-	Various
Total Crystal City	100.0 %	95.6 %	38.89	7,296,000	-	147,000	408,091	
Central Business District:								
Universal Buildings	100.0 %	94.9 %	45.13	615,000	-	-	103,049	Academy for Educational Development
Financina Activit	line							FC

1825-1875 Connecticut Avenue, NW - 2 buildings								
Warner Building - 1299 Pennsylvania Avenue,	55.0 %	99.0 %	67.68	604,000	-	-	292,700	Howrey LLP, Baker Botts, LLP,
NW								General Electric
409 3rd Street, NW	100.0 %	97.3 %	39.39	403,000	-	-	-	General Services Administration
2101 L Street, NW	100.0 %	91.0 %	57.12	380,000	-	-	150,000	Greenberg Traurig, LLP, US Green Building Council, American
								Insurance Association, RTKL Associates, Cassidy & Turley
1750 Pennsylvania Avenue, NW	100.0 %	97.0 %	46.16	257,000	-	-	45,132	General Services Administration, PA Consulting
								Group Holdings
1150 17th Street, NW	100.0 %	87.1 %	45.71	233,000	-	-	28,728	American Enterprise Institute
Bowen Building - 875 15th Street, NW	100.0 %	100.0 %	65.99	231,000	_	_	115,022	Paul, Hastings, Janofsky & Walker LLP,
				,			,	Millennium Challenge Corporation
1101 17th Street, NW	55.0 %	94.9 %	44.95	213,000	-	-	-	AFSME
1730 M Street, NW	100.0 %	88.9 %	43.05	203,000	-	-	14,853	General Services Administration

#### ITEM 2. PROPERTIES - Continued

					Square Fe	eet Out of		
	%	% %	Annualized	Total	Owned By	Service	Encumbrance	s
Property WASHINGTON, DC OFFICE (Continued):	Ownership	Occupancy	Rent PSF (1)	Property	Tenant	Development	(in thousands)	Major Te
1726 M Street, NW	100.0 %	75.3 %	\$ 39.32	90,000	-	-	\$ -	Aptima, Ind Nelnet Corporation
Kaempfer Interests:								
401 M Street, SW	2.5 %	100.0 %	46.85	2,100,000	-	1,471,000	217,106	District of Columbia
1501 K Street, NW	5.0 %	98.2 %	57.93	379,000	-	-	100,250	Sidley Aus LLP, UBS
1399 New York Avenue, NW	2.5 %	94.8 %	88.31	123,000	-	-	39,087	Bloomberg
Total Central Business District		95.6 %	52.73	5,831,000	-	1,471,000	1,105,927	
I-395 Corridor:								G 10
Skyline Place - 7 buildings	100.0 %	92.2 %	33.21	2,117,000	-	-	543,300	General Se Administra SAIC, Inc., Northrop Grumman, Resource Manageme Booz Allen Corporation Intellidyne,
One Skyline Tower	100.0 %	100.0 %	32.73	518,000	-	-	134,700	General Se Administra

	Edgar Filing: VORNADO REALTY TRUST - Form 10-K											
Total I-395 Corridor	100.0 %	93.7 %	33.11	2,635,000	-	-	678,000					
Rosslyn / Ballston: 2200 / 2300 Clarendon Blvd (Courthouse Plaza) - 2 buildings	100.0 %	94.9 %	39.31	631,000	-	-	59,278	Arlington ( General Se Administra AMC Thea				
Rosslyn Plaza - Office - 4 buildings	46.0 %	86.2 %	32.72	725,000	-	-	56,680	General Se Administra				
Total Rosslyn / Ballston		91.9 %	35.88	1,356,000	-	-	115,958					
<b>Reston:</b> Reston Executive - 3 buildings	100.0 %	75.1 %	31.71	493,000	-	-	93,000	SAIC, Inc., Quadramed				
Commerce Executive - 3 buildings	100.0 %`	98.3 %	28.96	397,000	-	-	-	L-3 Communic SAIC, Inc., BT North America				
Total Reston		85.4 %	30.31	890,000	-	-	93,000					
Rockville/Bethesda: Democracy Plaza One	100.0 %	87.2 %	41.38	214,000	-	-	-	National In of Health				
<b>Tysons Corner:</b> Fairfax Square - 3 buildings	20.0 %	85.4 %	37.39	523,000	-	-	71,764	EDS Inforr Services, D Company, Womble Ca				
Total Tysons Corner		85.4 %	37.39	523,000	-	-	71,764					
<b>Pentagon City:</b> Fashion Centre Mall	7.5 %	98.4 %	38.25	818,000	-	-	146,453	Macy's, Nordstrom				
Washington Tower	7.5 %	100.0 %	45.80	170,000	-	-	40,000	The Rand Corporation				
Total Pentagon City		98.7 %	39.56	988,000	-	-	186,453					
Total Washington, DC office properties		94.2 %	\$ 40.68	19,733,000		1,618,000	\$ 2,659,193					

Vornado's Ownership Interest	94.0 % \$ 39.43	15,115,000	-	184,000	\$ 1,921,965
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#### ITEM 2. PROPERTIES - Continued

					Square Fee	et Out of		
		Δ	Annualized	1	Owned	Service	Encumbrance	S
	%	%	muunzee	Total	By	Under		3
Property		Occupancy	Rent PSF (1)	Property	-	Development	(in thousands)	Major Tenants
WASHINGTON, DC OFFICE (Continued): Other: For rent residential: Riverhouse	-					-		
(1,680 units)	100.0 %	95.2 %	\$ -	1,802,000	-	-	\$ 259,546	
West End 25 (283 units)	100.0 %	95.7 %	-	272,000	-	-	95,220	
220 20th Street (265 units)	100.0 %	96.0 %	-	272,000	-	-	83,573	
Rosslyn Plaza (196 units)	43.7 %	99.1 %	-	253,000	-	-	-	
Crystal City Hotel	100.0 %	100.0 %	-	266,000	-	-	-	
Warehouses	100.0 %	100.0 %	-	160,000	-	-	-	
Other - 3 buildings	100.0 %	100.0 %	-	11,000	-	2,000	-	
Total Other				3,036,000	-	2,000	438,339	
Total Washington, DC Properties		94.5 %	\$ 40.68	22,769,000	(2)	1,620,000	\$ 3,097,532	
Vornado's Ownership Interest		94.3 %	\$ 39.42	18,009,000	-	186,000	\$ 2,360,304	

(1) Annualized Rent PSF excludes ground

rent, storage rent and garages.

(2) Excludes 24,000 square feet representing our 7.5% pro rata share of the Ritz Carlton building which is owned by the ground lessee on land leased by us.

### ITEM 2. PROPERTIES - Continued

					Squa	are Feet			
	%	%	Annualized Rent	l Total	In Sea Owned by	rvice Owned By	Out of Service Under	Encumbrance (in	s Ma
Property RETAIL: STRIP SHOPPING CENTERS:	Ownership	Occupancy		Property	Company	Tenant	Developmen	•	Tena
New Jersey: Wayne Town Center, Wayne (ground leased through 2064)	100.0 %	100.0%	\$ 0.41	717,000	-	227,000	490,000	\$ -	J.C. Pe
North Bergen (Tonnelle Avenue)	100.0 %	100.0 %	23.72	410,000	185,000	206,000	19,000	-	Wal-M BJ's Wholes Club
Totowa								(2	Beyond
	100.0 %	100.0 %	18.59	317,000	178,000	139,000	-	26,171	Marsha
Garfield	100.0 %	100.0 %	25.54	302,000	20,000	145,000	137,000	-	Wal-M
Bricktown	100.0 %	98.7 %	17.03	279,000	276,000	3,000	-	(2 33,755	Kohl's, <sup>3)</sup> ShopRi Marsha
Union (Route 22 and Morris Avenue)	100.0 %	100.0 %	25.87	276,000	113,000	163,000	-	(2 34,160	) Lowe's "R" Us
Hackensack	100.0 %	95.9 %	21.16	275,000	209,000	66,000	-	(2 42,845	The Ho Depot ( Pathma

Bergen Town Center - East, Paramus	100.0 %	-	-	272,000	-	-	272,000	-	Lowe's (under develoµ by tena
East Hanover (240 Route 10 West)	100.0 %	98.6 %	17.91	268,000	262,000	6,000	-	(2)	The Ho Depot, Sportin Goods, Marsha
Cherry Hill	100.0 %	97.5 %	15.79	263,000	51,000	212,000	-	(2) 14,649	Wal-M Toys "I
Jersey City	100.0 %	100.0 %	21.05	236,000	66,000	170,000	-	(2)	Lowe's Richard Son
East Brunswick (325 - 333 Route 18 South)	100.0 %	100.0 %	15.95	232,000	222,000	10,000	-	(2) 26,287	Kohl's, Dick's Sportin Goods, Richard Son, T.J. Ma
Union (2445 Springfield Avenue)	100.0 %	100.0 %	17.85	232,000	232,000	-	-	(2) 30,108	The Ho Depot
Middletown	100.0 %	83.1 %	14.47	231,000	179,000	52,000	-	18,354 <sup>(2)</sup>	Kohl's, & Shop
Woodbridge	100.0 %	100.0 %	18.30	227,000	87,000	140,000	-	21,828 (2)	Wal-M Syms
North Plainfield (ground leased through 2060)	100.0 %	57.3 %	6.93	219,000	219,000	-	-	-	Kmart
Marlton	100.0 %	100.0 %	12.32	211,000	207,000	4,000	_	(2) 18,239	Kohl's ShopRi PetSma
Manalapan	100.0 %	97.8 %	15.30	208,000	206,000	2,000	-	22,234 (2)	Best Bi Bed Ba Beyond

Babies

East Rutherford	100.0 %	97.9 %	31.36	197,000	42,000	155,000	-	14,359	(2)	Lowe's
East Brunswick (339-341 Route 18									(2)	Lowe's Fitness not comme
South)	100.0 %	100.0 %	-	196,000	33,000	163,000	-	12,449		comme
Bordentown	100.0 %	90.9 %	7.17	179,000	179,000	-	-	-		ShopRi
Morris Plains	100.0 %	100.0 %	19.50	177,000	176,000	1,000	-	22,581	(2)	Kohl's, ShopRi
Dover	100.0 %	93.9 %	11.25	173,000	167,000	6,000	-	13,896	(2)	ShopRi T.J. Ma
Delran	100.0 %	76.6 %	4.25	171,000	168,000	3,000	-	-		Sam's C
Lodi (Route 17 North)	100.0 %	100.0 %	10.60	171,000	171,000	-	-	11,985	(2)	Nationa Wholes Liquida
Watchung	100.0 %	97.3 %	23.19	170,000	54,000	116,000	-	15,923	(2)	BJ's Wholes Club
Lawnside	100.0 %	100.0 %	12.82	145,000	142,000	3,000	-	11,291	(2)	The Ho Depot, PetSma
Hazlet	100.0 %	100.0 %	2.44	123,000	123,000	-	-	-		Stop &

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#### **ITEM 2. PROPERTIES - Continued**

					Squ	are Feet		
					In Se	ervice	Out of Service	- ·
	%	%	Annualized	l Total	Owned by	Owned By	l Under	Encumbrances
Property RETAIL (Continued):	Ownership	Occupancy	Rent 7 PSF (1)	Property	Company	Tenant	Development	(in thousands)
Kearny	100.0 %	100.0 %	\$ 14.24	104,000	32,000	72,000	-	1 \$ - 1
Turnersville	100.0 %	100.0 %	6.25	96,000	89,000	7,000	-	- 1
Lodi (Washington Street)	100.0 %	47.8 %	23.31	85,000	85,000	-	-	9,881
Carlstadt (ground leased through 2050)	100.0 %	90.7 %	22.22	78,000	78,000	-	-	7,442
East Hanover (200 Route 10 West)	100.0 %	86.9 %	22.57	76,000	76,000	-	-	(2) ] 10,306
North Bergen (Kennedy Boulevard)	100.0 %	100.0 %	29.78	62,000	6,000	56,000	-	(2) 5,385
South Plainfield (ground leased through 2039)	100.0 %	100.0 %	21.14	56,000	56,000	-	-	5,414 (2)
Englewood	100.0 %	100.0 %	30.73	41,000	41,000	-	-	12,222
Eatontown	100.0 %	100.0 %	26.14	30,000	30,000	-	-	- ]
Financing Act	ivities							67

East Hanover (280 Route 10 West)	100.0 %	94.0 %	32.00	26,000	26,000	-	-	<sup>(2)</sup> ] 4,806
Montclair	100.0 %	100.0 %	23.34	18,000	18,000	-	-	2,779 (2)
Total New Jersey				7,549,000	4,504,000	2,127,000	918,000	500,879
New York:								,
Poughkeepsie	100.0 %	78.9 %	7.62	522,000	519,000	3,000	-	-
Bronx (Bruckner Boulevard)	100.0 %	95.4 %	20.98	500,000	386,000	114,000	-	- 1
Buffalo (Amherst)	100.0 %	59.8 %	5.64	296,000	227,000	69,000	-	-
Huntington	100.0 %	96.5 %	13.26	208,000	208,000	-	-	(2) 17,602
Rochester	100.0 %	100.0 %	-	205,000	-	205,000	-	4,632 (2)
Mt. Kisco	100.0 %	98.4 %	21.04	189,000	72,000	117,000	-	. 29,382
Freeport (437 East Sunrise Highway)	100.0 %	100.0 %	17.70	173,000	173,000	-	-	(2) 22,581
Staten Island	100.0 %	95.7 %	17.52	165,000	165,000	-	-	17,400
Rochester (Henrietta)	100.0 %	89.2 %	3.31	158,000	158,000	-	-	-

(ground leased through 2056)								
Albany (Menands)	100.0 %	74.0 %	9.00	140,000	140,000	-	-	
New Hyde Park (ground and building leased through 2029)	100.0 %	100.0 %	18.73	101,000	101,000	-	-	-
North Syracuse (ground and building leased through 2014)	100.0 %	100.0 %	-	98,000	-	98,000	-	
Inwood	100.0 %	97.8 %	20.65	96,000	96,000	-	-	
Bronx (1750-1780 Gun Hill Road)	100.0 %	52.6 %	43.23	83,000	83,000	-	-	

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#### ITEM 2. PROPERTIES - Continued

					Squar	re Feet	Out of	
	67	07	4alimad	T-40]	In Ser	Owned		Encumbrances
	%	% A	Annualized Rent	Total	Owned by	By	Under	(in
Property RETAIL (Continued):	Ownership	Occupancy	<b>PSF</b> (1)	Property	Company	Tenant	Development	t thousands)
West Babylon	100.0 %	85.7 %	\$ 11.82	79,000	79,000	-	-	\$-
Queens	100.0 %	100.0 %	36.26	56,000	56,000	-	-	-
Commack (ground and building leased through 2021)	100.0 %	100.0 %	20.11	47,000	47,000	-	-	-
Dewitt (ground leased through 2041)	100.0 %	100.0 %	18.60	46,000	46,000	-	-	-
Freeport (240 West Sunrise Highway) (ground and building leased through 2040)	100.0 %	100.0 %	18.44	44,000	44,000	-	-	-
Oceanside	100.0 %	100.0 %	27.83	16,000	16,000	-	-	-
Total New York				3,222,000	2,616,000	606,000	-	91,597
<b>Pennsylvania:</b> Allentown	100.0 %	99.6 %	15.10	627,000	270,000	357,000	-	31,670 <sup>(2)</sup>

Philadelphia	100.0 %	78.1 %	12.52	430,000	430,000	-	-	-
Wilkes-Barre				(4)		(4)		
	100.0 %	83.3 %	13.26	329,000	204,000	125,000	-	20,727
Lancaster	100.0 %	100.0 %	4.52	228,000	58,000	170,000	-	(2) 5,703
Bensalem	100.0 %	98.9 %	11.15	185,000	177,000	8,000	-	(2) 15,720
Broomall								(2)
	100.0 %	100.0 %	10.73	169,000	147,000	22,000	-	11,291
Bethlehem	100.0 %	87.1 %	5.82	167,000	164,000	3,000	-	5,906 <sup>(2)</sup>
Upper Moreland	100.0 %	100.0 %	2.00	122,000	122,000	-	-	-
York	100.0 %	100.0 %	8.16	110,000	110,000	-	-	5,501 (2)
Levittown	100.0 %	100.0 %	6.25	105,000	105,000	-	-	-
Glenolden	100.0 %	93.5 %	26.00	102,000	10,000	92,000	-	7,238 (2)
Wilkes-Barre (ground and building leased through 2040)	100.0 %	50.1 %	6.53	81,000	81,000	-	-	-

Wyomissing (ground and building leased through 2065)	100.0 %	89.0 %	14.47	79,000	79,000	-	-	-
Springfield (ground and building leased through 2025)	100.0 %	100.0 %	19.00	41,000	41,000	-	-	-
Total Pennsylvania				2,775,000	1,998,000	777,000	-	103,756
California:								
San Jose				(4	0	(4)		
Sun 3050				(.	)			
Sun Jose	100.0 %	93.1 %	29.24	649,000	486,000	163,000	-	120,863
Beverly Connection, Los Angeles	100.0 % 100.0 %	93.1 % 75.3 %	29.24 36.17				-	120,863 100,000

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					Squar	re Feet	Out of	
					In Ser	vice Owned	Service	Encumbrances
	%	<b>%</b>	Annualized Rent	Total	Owned by	By	Under	(in
Property RETAIL	Ownership	Occupancy		Property	Company	Tenant	Development	•
(Continued): San Francisco (2675 Geary Street) (ground and building leased through 2043)	100.0 %	100.0 %	\$ 45.76	55,000	55,000	-	-	J \$ -
Redding	100.0 %	100.0 %	10.53	45,000	45,000	-	-	- J
Signal Hill	100.0 %	100.0 %	21.89	45,000	45,000	-	-	- ]
Vallejo (ground leased through 2043)	100.0 %	100.0 %	15.92	45,000	45,000	-	-	- 1
Merced	100.0 %	100.0 %	13.27	31,000	31,000	-	-	- I
San Francisco (3700 Geary Boulevard)	100.0 %	100.0 %	30.00	30,000	30,000	-	-	-
Walnut Creek (1149 South Main Street)	100.0 %	100.0 %	45.11	29,000	29,000	-	-	1 
Total California				1,368,000	1,205,000	163,000	-	220,863
Maryland:								ç
Baltimore (Towson)								(2) Y
	100.0 %	86.0 %	15.33	150,000	150,000	-	-	16,502
Financing Activ	ities							73

									(
Annapolis (ground and building leased through 2042)	100.0 %	100.0 %	8.99	128,000	128,000	-	-	-	ן I
Glen Burnie	100.0 %	78.5 %	10.42	121,000	65,000	56,000	-	-	N N
Rockville	100.0 %	99.3 %	23.39	94,000	94,000	-	-	-	H (
Wheaton (ground leased through 2060)	100.0 %	100.0 %	13.58	66,000	66,000	-	-	-	Η
Total Maryland				559,000	503,000	56,000	-	16,502	
Massachusetts: Chicopee	100.0 %	100.0 %	-	224,000	-	224,000	-	8,772	(2)
Springfield	100.0 %	97.3 %	15.09	152,000	33,000	119,000	-	6,051	(2)
Milford (ground and building leased through 2019)	100.0 %	100.0 %	8.01	83,000	83,000	-	-	-	ł
Cambridge (ground and building leased through 2033)	100.0 %	100.0 %	19.84	48,000	48,000	-	-	-	I
Dorchester	100.0 %	100.0 %	29.85	45,000	45,000	-	-	-	I
Total Massachusetts				552,000	209,000	343,000	-	14,823	
Florida:									I
Tampa (Hyde Park Village)	75.0 %	79.2 %	20.52	262,000	262,000	-	-	21,862	I O I I V S

I H H

Tampa (1702 North Dale Mabry)	100.0 %	100.0 %	19.80	45,000	45,000	-	-	-
Miami (ground and building leased through 2034)	100.0 %	100.0 %	13.17	33,000	33,000	-	-	-
Total Florida				340,000	340,000	-	-	21,862

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l H

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					Square Feet		Out of		
	%	%	Annualized Rent	l Total	In Ser Owned by	rvice Owned By	Service	Cncumbrances (in	Ma
Property RETAIL (Continued): Connecticut:	Ownership	Occupancy		Property	Company	Tenant	Development	· · · · · · · · · · · · · · · · · · ·	Ten
Newington	100.0 %	100.0 %	\$ 14.45	188,000	43,000	145,000	-	\$ 11,870 <sup>(2)</sup>	Wal-M Staple
Waterbury	100.0 %	100.0 %	14.99	148,000	143,000	5,000	-	14,765 (2)	ShopR
Total Connecticut				336,000	186,000	150,000	-	26,635	
Michigan: Roseville	100.0 %	100.0 %	5.31	119,000	119,000	-	-	-	J.C. Pe
Battle Creek	100.0 %	-	-	47,000	47,000	-	-	-	
Midland (ground leased through 2043)	100.0 %	83.6 %	8.38	31,000	31,000	-	-	-	PetSm
Total Michigan				197,000	197,000	-	-	-	
Virginia:									DI'a
Norfolk	100.0 %	100.0 %	6.44	114,000	114,000	-	-	-	BJ's Whole Club
(ground and building leased through 2069)				,					
Tyson's Corner	100.0 %	100.0 %	35.57	38,000	38,000	-	-	-	Best B

(ground and building leased through 2035)									
Total Virginia				152,000	152,000	-	-	-	
Illinois:									_
Lansing	100.0 %	100.0 %	10.00	47,000	47,000	-	-	-	Forma
Arlington Heights (ground and building leased through 2043)	100.0 %	100.0 %	9.00	46,000	46,000	-	-	-	RVI
Chicago (ground and building leased through 2051)	100.0 %	100.0 %	10.94	41,000	41,000	-	-	-	Best B
Total Illinois				134,000	134,000	-	-	-	
Texas: San Antonio (ground and building leased through 2041)	100.0 %	100.0 %	9.06	43,000	43,000	-	-	-	Best B
Texarkana (ground leased through 2043)	100.0 %	100.0 %	4.39	31,000	31,000	_	-	_	Home
Total Texas	1 V			74,000	74,000	_	_	_	
				/4,000	/4,000	-	-	-	
Ohio: Springdale (ground and building leased through 2046)	100.0 %	-	-	47,000	47,000	-	-	-	
Washington: Bellingham	100.0 %	100.0 %	-	46,000	46,000	-	-	-	Savers not

comm

Utah: Ogden	100.0 %	-	-	46,000	46,000	-	-	-	
Tennessee: Antioch	100.0 %	100.0 %	6.96	45,000	45,000	-	-	-	Best B
South Carolina: Charleston (ground leased through 2063)	100.0 %	100.0 %	13.51	45,000	45,000	-	-	-	Best B

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					Squa	re Feet	Out of
					In Se	ervice	Service Encu
	%	%	Annualized Rent	Total	Owned by	Owned By	Under
Property RETAIL (Continued): Wisconsin: Fond Du Lac	<b>Ownership</b> 100.0 %	<b>Occupancy</b> 100.0 %	PSF (1)	<b>Property</b> 43,000	<b>Company</b> 43,000	Tenant	Development the
(ground leased through 2073)	20000 /0	10010 /0	+	.2,000	12,000		Ψ
Washington, DC							
3040 M Street	100.0 %	100.0 %	46.36	42,000	42,000	-	-
<b>New Hampshire:</b> Salem (ground leased through 2102)	100.0 %	100.0 %	· -	37,000	-	37,000	-
Kentucky: Owensboro (ground and building leased through 2046)	100.0 %	100.0 %	6.96	32,000	32,000	-	-
Iowa: Dubuque (ground leased through 2043)	100.0 %	100.0 %	9.00	31,000	31,000	-	-
CALIFORNIA SUPERMARKETS Colton (1904 North Rancho Avenue)	100.0 %	100.0 %	4.44	73,000	73,000	-	-
Riverside (9155 Jurupa Road)	100.0 %	100.0 %	6.00	42,000	42,000	-	-
	100.0 %	100.0 %	7.23	40,000	40,000	-	-

San Bernadino (1522 East Highland Avenue)								
Riverside (5571 Mission Boulevard)	100.0 %	100.0 %	4.97	39,000	39,000	-	-	
Mojave (ground leased through 2079)	100.0 %	100.0 %	6.55	34,000	34,000	-	-	
Corona (ground leased through 2079)	100.0 %	100.0 %	7.76	33,000	33,000	-	-	
Yucaipa	100.0 %	100.0 %	4.13	31,000	31,000	-	-	
Barstow	100.0 %	100.0 %	7.15	30,000	30,000	-	-	
Moreno Valley	100.0 %	-	-	30,000	30,000	-	-	
San Bernadino (648 West 4th Street)	100.0 %	100.0 %	6.74	30,000	30,000	-	-	
Desert Hot Springs	100.0 %	100.0 %	5.61	29,000	29,000	-	-	
Rialto	100.0 %	100.0 %	5.74	29,000	29,000	-	-	
Total California Supermarkets				440,000	440,000	-	-	
Total Strip Shopping Centers		92.1 % \$	§ 15.71	18,112,000	12,935,000	4,259,000	918,000	\$ 9
Vornado's Ownership Interest		92.1 % \$	§ 15.68	17,784,000	12,870,000	3,996,000	918,000	\$ 9
REGIONAL MALLS:								
Green Acres Mall, Valley Stream, NY			(5	5)				
(10% ground and building leased	100.0 %	91.2 % \$	\$ 45.15	1,827,000	1,748,000	79,000	-	\$ 3

through 2039)

Monmouth Mall, Eatontown, NJ			(5)	(4)		(4)
	50.0 %	87.1 %	36.84	1,461,000	742,000	719,000

					Squa	are Feet		
					In Se	ervice	Out of Service	Encumbra
	%	%	Annualized Rent	l Total	Owned by	Owned By	Under	(in
<b>Property</b> <b>RETAIL</b> ( <b>Continued</b> ): Springfield	Ownership	Occupancy		Property	Company	Tenant	Development	
Mall, Springfield, VA	97.5 %	100.0 %		(5)	(4) 532,000	390,000	( <b>4</b> ) 486,000	\$
Broadway Mall, Hicksville, NY	100.0 %	87.5 %		(5) 1,142,000	(4) 766,000	376,000	(4)	90,22
Bergen Town Center - West, Paramus, NJ	100.0 %	99.0 %		(5) 930,000	853,000	13,000	64,000	279,04

Montehiedra, Puerto Rico	100.0 %	91.9 %	(5) 41.16	540,000	540,000	-	-	120,00
	100.0 %	89.1 %	55.74 (5)	495,000 <sup>(4)</sup>	356,000	139,000 (4)	-	57,73

#### Las Catalinas, Puerto Rico

Total Regional Malls		91.9 %	\$ 39.37	7,803,000	5,537,000	1,716,000	550,000	\$ 1,046,48
Vornado's Ownership Interest		92.2 %	\$ 39.73	6,018,000	5,153,000	327,000	538,000	\$ 964,24
MANHATTAN STREET RETAIL								
Manhattan Mall								
	100.0 %	97.5 %	\$ 85.90	243,000	243,000	-	-	\$ 72,63
4 Union Square South	100.0 %	100.0 %	55.07	203,000	203,000	-	-	75,00
1540 Broadway								
	100.0 %	100.0 %	115.03	160,000	160,000	-	-	
478-486 Broadway	100.0 %	100.0 %	98.57	85,000	85,000	-	-	
25 West 14th Street	100.0 %	100.0 %	58.67	62,000	62,000	-	-	
510 5th Avenue	100.0 %	66.0 %	53.00	59,000	59,000	-	-	32,18
155 Spring Street	100.0 %	100.0 %	88.92	46,000	46,000	-	-	
435 Seventh Avenue	100.0 %	100.0 %	165.32	43,000	43,000	-	-	51,84
Financing Activitie	29							83

**Financing Activities** 

692 Broadway	100.0 %	43.3 %	43.33	35,000	35,000	-	-	
1135 Third Avenue	100.0 %	100.0 %	98.43	25,000	25,000	-	-	
715 Lexington (ground leased through 2041)	100.0 %	100.0 %	155.56	23,000	23,000	-	-	
7 West 34th Street	100.0 %	100.0 %	197.53	21,000	21,000	-	-	
828-850 Madison Avenue	100.0 %	100.0 %	332.12	18,000	18,000	-	-	80,00
484 Eighth Avenue	100.0 %	100.0 %	87.27	14,000	14,000	-	-	
40 East 66th Street	100.0 %	100.0 %	387.85	12,000	12,000	-	-	
431 Seventh Avenue	100.0 %	75.0 %	49.38	10,000	10,000	-	-	
387 West Broadway	100.0 %	100.0 %	135.54	9,000	9,000	-	-	
677-679 Madison Avenue	100.0 %	100.0 %	346.23	8,000	8,000	-	-	
148 Spring Street	100.0 %	100.0 %	87.17	7,000	7,000	-	-	

					Squa	re Feet	Out of	
					In Se	ervice	Service	Freumhnene
	%	%	Annualized	Total	Owned by	Owned By		Encumbranc
Property RETAIL (Continued): 150 Spring	Ownership	Occupancy	Rent PSF (1)	Property	Company	Tenant	Development	(in t thousands)
Street	100.0 %	100.0 %	\$ 113.30	7,000	7,000	-	-	\$ -
488 8th Avenue	100.0 %	100.0 %	60.85	6,000	6,000	-	-	-
968 Third Avenue	50.0 %	100.0 %	175.81	6,000	6,000	-	-	-
386 West Broadway	100.0 %	-	-	4,000	4,000	-	-	4,197
825 Seventh Avenue	100.0 %	100.0 %	181.55	4,000	4,000	-	-	-
Total Manhattan Street Retail		95.3 %	\$ 100.18	1,110,000	1,110,000	-	-	\$ 315,869
Vornado's Ownership Interest		95.3 %	\$ 99.95	1,107,000	1,107,000			\$ 315,869
Total Retail Space		92.3 %		27,025,000	19,582,000	5,975,000	1,468,000	\$ 2,359,268
Vornado's Ownership Interest		92.3 %		24,909,000	19,130,000	4,323,000	1,456,000	\$ 2,271,566

(1) Annualized Rent PSF excludes ground rent, storage rent and garages.

- (2) These encumbrances are cross-collaterized under a blanket mortgage in the amount of \$657,138 as of December 31, 2010.
- (3) The leases for these former Bradlees locations are guaranteed by Stop and Shop (70% as to Totowa).
- (4) Includes square footage of anchors who own the land and building.
- (5) Annualized Base Rent shown is for mall tenants only.

				:	Square F			
						Out of Service		
		A	Annualize	d	0		БІ	
	%	%	Rent	Total	Owned By	Under	Encumbranc	es
Property MERCHANDISE MART: Illinois:	Ownership	Occupancy	PSF (1)	Property	Tenant	Developme	nt (in thousands)	Major Tenants
Merchandise Mart, Chicago	100.0 %	93.7 %	\$ 30.16	3,492,000	_		- \$550,000	American Intercontinental University (AIU),
	100.0 %	93.7 %	\$ 50.10	3,492,000			- \$330,000	RAIO), Baker, Knapp & Tubbs, Royal Bank of Canada, CCC Information Services, Ogilvy Group (WPP), Chicago Teachers Union, Office of the Special Deputy Receiver, Publicis Groupe, Bankers Life & Casualty, Holly Hunt Ltd., Merchandise Mart Headquarters, Steelcase, Chicago School of Professional Psychology
350 West Mart Center, Chicago	100.0 %	89.2 %	25.31	1,242,000	-			21st Century Telecom/RCN,

								Ameritech, Chicago Sun-Times, Comcast, Fiserv Solutions, Ogilvy Group (WPP), Illinois Institute of Art, Ronin Capital, Upshot, Getco Holdings, TCS Education Systems
Other	50.0 %	93.9 %	33.77	19,000	-	-	24,530	
Total Illinois		92.5 %	28.99	4,753,000	-	-	574,530	
<b>California</b> L.A. Mart	100.0 %	87.9 %	21.30	784,000	-	-	-	Penstan Investments, County of L.A. - Dept of Children & Family Services
Massachusetts								Boston
Boston Design Center (ground leased through 2060)	100.0 %	96.8 %	29.23	553,000	-	-	68,538	Brewing/Fitch Puma, Robert Allen
<b>New York</b> 7 West 34th Street	100.0 %	94.6 %	39.03	419,000	-	-	-	Kurt Adler
Washington, DC Washington Design Center	100.0 %	93.1 %	37.68	393,000	-	-	43,447	General Services Administration
Total Merchandise Mart		92.5 %	\$29.33	6,902,000	-	-	\$ 686,515	
Vornado's Ownership Interest		92.5 %	\$29.33	6,893,000	-	-	\$ 674,250	

(1) Annualized Rent PSF excludes ground rent, storage rent and garages.

					Square F	Out of		
	%	%	Annualized	Total	Owned By	Service E Under	Encumbrances	
Property 555 CALIFORNIA	Ownership	Occupancy	Rent PSF (1)	Property	Tenant	Development	(in thousands)	Major Tenants
STREET:								Bank of America,
California Street	70.0 %	91.7 % \$	\$ 56.35	1,503,000	_	-	(2) \$ 640,911	
	• • • •	- · · · · ·		-, ,			4 - · · · ·	Goldman Sachs & Co., Jones
								Day, Kirkland & Ellis
								LLP, Morgan Stanley & Co. Inc.,
								McKinsey & Company
								Inc., UBS Financial Services
315 Montgomery	70.0.0	100.0.0	40.07	228 000				Bank of America,
Street 345	70.0 %	100.0 %	40.97	228,000	-	-	-	N.A. Bank of
Montgomery Street	70.0 %	100.0 %	98.25	64,000	-	-	-	America, N.A.
		93.0 %	\$ 55.97	1,795,000	-	-	\$ 640,911	

Total 555 California Street					
Vornado's Ownership Interest	93.0 % \$	55.97	1,257,000	-	- \$ 448,169

(1) Annualized Rent PSF excludes ground

rent, storage rent and garages.

(2) Cross-collateralized by 555 California Street and 315 and 345 Montgomery Street.

					Square F	eet		
						Out of		
				J		Service		
		А	nnualize	ed	Owned		Encumbranc	
	%	%	Rent	Total	By	Under	Encumpranc	es
	-70	-70	PSF	Totai	Бу	Under	(in	Major
Property	Ownershin	Occupancy	(1)	Property	Tenant	Developme	nt thousands)	
WAREHOUSES:	ownersnip	occupancy	(1)	Toporty	1 chunt	Developme	in mousunus)	I chunts
NEW JERSEY								
-								Five Star
								Group
East Hanover -								Inc.,
Five Buildings								Foremost
								Groups
	100.0~%	62.6 %	\$ 5.61	942,000	-		- \$24,358	Inc.,
								Fidelity
								Paper &
								Supply Inc.,
								Givaudan
								Flavors
								Corp.,
								Gardner
								Industries
Edison	100.0~%	-	-	272,000	-			
Total			<b>•</b> • <b>· · · · · · · · · ·</b>	1 01 4 000			<b>\$ \$ 4 3 5</b> 0	
Warehouses		48.6 %	\$ 5.61	1,214,000	-		- \$24,358	
Vornado's								
Ownership								
Interest		48.6 %	\$ 5.61	1,214,000	-		- \$24,358	
		-010 /0	+	_, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			+ - 1,000	

(1) Annualized Rent PSF excludes ground

rent, storage rent and garages.

					Squa	re Feet	Out of	
	<i></i>		Annualized		In Ser	Owned	Out of Service	Encumbrance
	%	%	Rent	Total	Owned by	By	Under	(in
Property ALEXANDER'S INC.: New York: 731 Lexington Avenue,	Ownership	Occupancy	PSF (1)	Property	Company	Tenant	Development	
Manhattan Office	32.4 %	100.0 %	\$ 82.14	885,000	885,000	-	-	\$ 351,751
Retail	32.4 %	100.0 %	161.23	174,000	174,000	-	-	320,000
				1,059,000	1,059,000	-	-	671,751
Kings Plaza Regional Shopping Center, Brooklyn (24.3 acres)	32.4 %	93.6 %	41.86	1,096,000	757,000	(2 339,000	2)	151,214
Rego Park I, Queens (4.8 acres)	32.4 %	85.4 %	32.28	343,000	343,000	-	-	78,246

Rego Park II (adjacent to Rego Park I), Queens (6.6 acres) (89.4% of total square feet is in service)	32.4 %	100.0 %	38.01	615,000	550,000	-	65,000	277,200
Flushing, Queens <sup>(3)</sup> (1.0 acre)	32.4 %	100.0 %	14.99	167,000	167,000	-	-	-
New Jersey:								
Paramus, New Jersey (30.3 acres ground leased to IKEA through 2041)	32.4 %	100.0 %	-	-	-	-	-	68,000
Property to be Developed: Rego Park III (adjacent to Rego Park II), Queens, NY (3.4 acres)	32.4 %	-	-	-	-	-	-	-
Total Alexander's		96.5 % \$	57.97	3,280,000	2,876,000	339,000	65,000	\$ 1,246,411
Vornado's Ownership Interest		96.5 % \$	57.97	1,063,000	932,000	110,000	21,000	\$ 403,837
(1) Annualized Rent rent, storage rent and		s ground						

(2) Owned by Macy's, Inc.

(3) Leased by Alexander's through January

2037.

#### **New York Office Properties**

As of December 31, 2010, our portfolio consisted of 28 office properties in Manhattan aggregating 17.4 million square feet, of which we own 16.2 million square feet, which is comprised of 15.2 million square feet of office space, 821,000 square feet of retail space and 183,000 square feet of showroom space. In addition, we own 1,107,000 square feet of retail space in New York City that is not part of our office buildings and is included in our Retail Properties segment. The New York Office Properties segment also includes 6 garages totaling 368,000 square feet (1,739 spaces) which are managed by, or leased to, third parties. The garage space is excluded from the statistics provided in this section.

#### Occupancy and average annual escalated rent per square foot:

	Rentable	Occupancy	Average Annual Escalated Rent
As of December 31,	Square Feet	Rate	per Square Foot
2010	16,194,000	95.6 %	\$ 55.45
2009	16,173,000	95.5 %	55.00
2008	16,108,000	96.7 %	53.08
2007	15,994,000	97.6 %	49.34
2006	13,692,000	97.5 %	46.33

2010 New York Office Properties rental revenue by tenants' industry:

Industry	Percentage
Finance	16 %
Retail	15 %
Legal Services	9 %
Banking	7 %
Communications	5 %
Insurance	5 %
Technology	5 %
Publishing	4 %
Government	4 %
Real Estate	4 %
Advertising	3 %
Pharmaceutical	3 %
Not-for-Profit	2 %
Engineering	2 %

Service Contractors	1 %
Health Services	1 %
Other	14 %
	100 %

New York Office Properties lease terms generally range from five to seven years for smaller tenants to as long as 15 years for major tenants, and may provide for extension options at market rates. Leases typically provide for periodic step ups in rent over the term of the lease and pass through to tenants their share of increases in real estate taxes and operating expenses over a base year. Electricity is provided to tenants on a sub-metered basis or included in rent based on surveys and adjusted for subsequent utility rate increases. Leases also typically provide for tenant improvement allowances for all or a portion of the tenant's initial construction costs of its premises.

#### **NEW YORK OFFICE PROPERTIES – CONTINUED**

Tenants accounting for 2% or more of 2010 New York Office Properties total revenues:

			Percentage of New York Office	Percentage of Total
	<b>Square Feet</b>	2010	Properties	Company
Tenant	Leased	Revenues	Revenues	Revenues
Macy's, Inc.	537,000	\$ 29,166,000	2.6 %	1.0~%
McGraw-Hill Companies,				
Inc.	480,000	22,859,000	2.1 %	0.8~%
Limited Brands	368,000	22,219,000	2.0 %	0.8~%

2010 New York Office Properties Leasing Activity:

<b>L</b> 4 <sup>0</sup>	Square	Average Initial Rent Per Square Foot
Location	Feet	(1)
One Penn Plaza	346,000	\$ 48.31
90 Park Avenue	152,000	55.75
40 Fulton Street	123,000	31.84
866 United Nations		
Plaza	113,000	49.67
909 Third		
Avenue	80,000	47.69
Two Penn		
Plaza	69,000	47.54
595 Madison		
Ave	62,000	59.34
640 Fifth		
Avenue	49,000	53.03
Manhattan		
Mall	47,000	38.17
Eleven Penn		
Plaza	46,000	44.10
350 Park Avenue	45,000	103.77
150 East 58th Street	37,000	51.82
20 Broad Street	36,000	31.32

	57th Street	22,000	41.46
	330 Madison Avenue	21,000	65.17
	888 Seventh Avenue	16,000	61.09
	1290 Avenue of		
	Americas	9,000	50.00
	689 Fifth Avenue	4,000	58.00
Total		1,277,000	49.81

(1) Most leases include periodic step-ups in rent, which are not reflected in the initial rent per square foot leased.

In addition to the office space noted above, during 2010 we leased 23,000 square feet of retail space contained in office buildings at an average initial rent of \$111.19, a 42.6% increase over the prior escalated rent per square foot.

### **NEW YORK OFFICE PROPERTIES – CONTINUED**

Lease expirations as of December 31, 2010, assuming none of the tenants exercise renewal options:

			Percentage of			
Office Space:	Number	Square	New York Office	Annual Es	calate	ed
	of Expiring	Feet of Expiring	Properties	Rent of Expir	-	eases r Square
Year	Leases	Leases	<b>Square Feet</b>	Total		Foot
Office Space:						
Month to month	57	72,000	0.4 %	\$ 2,967,000	\$	41.21
2011	93	1,047,000	6.3 %	57,452,000		54.87
2012	98	1,807,000	10.9 %	96,304,000		53.29
2013	72	940,000 (1)	5.6 %	47,646,000		50.69
2014	89	812,000	4.9 %	46,838,000		57.68
2015	104	2,120,000	12.7 %	121,246,000		57.19
2016	62	1,043,000	6.3 %	56,721,000		54.38
2017	41	894,000	5.4 %	50,585,000		56.58
2018	35	778,000	4.7 %	50,115,000		64.42
2019	31	649,000	3.9 %	38,404,000		59.17
2020	28	1,287,000	7.7 %	68,742,000		53.41
Retail Space: (contained in office						
buildings)						
Month to month	3	2,000	- %	\$ 205,000	\$	102.50
2011	7	48,000	0.3 %	2,349,000		49.75
2012	6	23,000	0.1 %	4,507,000		195.96
2013	17	52,000	0.3 %	8,284,000		159.31
2014	10	77,000	0.5 %	19,335,000		251.10
2015	12	39,000	0.2~%	7,930,000		203.33
2016	4	319,000	1.9 %	17,950,000		56.27
2017	1	4,000	- %	412,000		103.00
2018	8	128,000	0.8~%	13,360,000		104.38
2019	7	33,000	0.2~%	8,344,000		252.85
2020	6	21,000	0.1 %	2,548,000		121.33

(1) Excludes 492,000 square feet at 909 Third Avenue leased to the U.S. Post Office through 2038 (including five 5-year renewal options) for which the annual escalated rent is \$11.12 per square foot.

#### Washington, DC Office Properties

As of December 31, 2010, our portfolio consisted of 82 properties aggregating 21.1 million square feet, of which we own 17.8 million square feet, which is comprised of 74 office buildings, 7 residential properties, a hotel property and 20.8 acres of undeveloped land. In addition, the Washington, DC Office Properties segment includes 57 garages totaling approximately 9.4 million square feet (31,419 spaces) which are managed by or leased to third parties. The garage space is excluded from the statistics provided in this section.

As of December 31, 2010, 32% percent of the space in our Washington, DC Office Properties segment was leased to various agencies of the U.S. Government.

Occupancy and average annual escalated rent per square foot:

As of December	Rentable	Occupancy	Average Annual Escalated Rent per Square
31,	Square Feet	Rate	Foot
2010	17,823,000	94.3 %	\$ 39.42
2009	17,646,000	93.3 %	38.37
2008	16,981,000	94.1 %	37.03
2007	16,715,000	94.0 %	34.47
2006	15,181,000	92.7 %	32.08

2010 Washington, DC Office Properties rental revenue by tenants' industry:

Industry	Percentage
U.S. Government	37 %
Government Contractors	24 %
Legal Services	7 %
Membership	
Organizations	6 %
Real Estate	3 %
Manufacturing	3 %
Computer and Data	
Processing	3 %
Business Services	2 %

Television Broadcasting	1 %
Health Services	1 %
Communication	1 %
Education	1 %
Other	11 %
	100 %

Washington, DC Office Properties lease terms generally range from five to seven years, and may provide for extension options at either pre-negotiated or market rates. Leases typically provide for periodic step-ups in rent over the term of the lease and pass through to tenants, the tenants' share of increases in real estate taxes and certain property operating expenses over a base year. Periodic step-ups in rent are usually based upon either fixed percentage increases or the consumer price index. Leases also typically provide for tenant improvement allowances for all or a portion of the tenant's initial construction costs of its premises.

## WASHINGTON, DC OFFICE PROPERTIES – CONTINUED

Tenants accounting for 2% or more of Washington, DC Office Properties total revenues:

	Square Feet	2010	Percentage of Washington, DC Office Properties	Percentage of Total Company
Tenant	Leased	Revenues	Revenues	Revenues
U.S. Government	6,277,000	\$ 191,804,000	28.9 %	6.9 %
Howrey LLP	327,000	17,013,000	2.6 %	0.6 %
Academy for Educational				
Development	368,000	16,824,000	2.5 %	0.6 %
Boeing	378,000	15,978,000	2.4 %	0.6 %
SAIC, Inc.	433,000	14,711,000	2.2 %	0.5 %

2010 Washington, DC Office Properties Leasing Activity:

Location	Square Feet	Average Initial Rent Per Square Foot (1)
Skyline Place / One Skyline Tower	368,000	\$ 36.70
2011-2451 Crystal Drive	230,000	41.30
1550-1750 Crystal Drive / 241-251 18th		
Street	154,000	41.45
S. Clark Street / 12th Street	147,000	41.93
1800, 1851 and 1901 South Bell Street	135,000	37.73
Reston Executive	120,000	29.62
1750 Pennsylvania Avenue, NW	100,000	44.02
Commerce Executive	97,000	28.98
Partially Owned Entities	55,000	34.09
2001 Jefferson Davis Highway and 223 23rd		
Street / 2221 South		
Clark Street	55,000	36.01
Universal Buildings (1825-1875 Connecticut		
Avenue, NW)	44,000	43.93
1101 17th Street, NW	42,000	42.98
	38,000	40.24

2200 / 2300 Clarendon Blvd (Courthouse Plaza) 1150 17th Street, NW 29,000 43.06 42.20 1140 Connecticut Avenue, NW 25,000 1730 M Street, NW 42.18 22,000 1726 M Street, NW 19,000 39.68 409 3rd Steet, NW 39.32 8,000 1227 25th Street, NW 5,000 41.50 34.90 Democracy Plaza One 4,000 1,697,000 38.41

(1) Most leases (excluding US Government leases) include periodic step-ups in rent which are not reflected in the initial rent per square foot leased.

#### WASHINGTON, DC OFFICE PROPERTIES - CONTINUED

Lease expirations as of December 31, 2010, assuming none of the tenants exercise renewal options:

		Square	Percentage of Washington, DC Office	Annual Es	scalate	ed
	Number of Expiring	Feet of Expiring	Properties	Rent of Expir	0	eases er Square
Year	Leases	Leases	<b>Square Feet</b>	Total		Foot
Month to						
month	94	586,000	4.2 %	\$ 20,825,000	\$	35.51
2011	317	1,918,000	13.6 %	69,924,000		36.45
2012	264	2,894,000	20.5 %	112,206,000		38.78
2013	168	929,000	6.6 %	35,997,000		38.75
2014	139	1,396,000	9.9 %	51,900,000		37.18
2015	130	1,417,000	10.1 %	54,178,000		38.24
2016	71	1,026,000	7.3 %	38,878,000		37.90
2017	45	392,000	2.8 %	13,988,000		35.71
2018	47	840,000	6.0 %	38,887,000		46.30
2019	43	1,029,000	7.3 %	40,503,000		39.35
2020	58	928,000	6.6 %	43,239,000		46.57

#### Base Realignment and Closure ("BRAC")

The lease expiration table above includes 2,395,000 square feet occupied by the Department of Defense subject to the BRAC statute. Of this amount, 348,000 square feet at 1851 South Bell Street will be taken out of service for redevelopment and approximately 286,000 square feet is expected to be relet for approximately 10 years. The remaining space is scheduled to expire as follows:

	Annual				
	Escalated				
	Rent of				
	Expiring Leases		Square Feet of <b>E</b>	Expiring Leases	
			Crystal		
Year	Per Square Foot	Total	City	Skyline	Rosslyn

**Financing Activities** 

2011	\$ 28.41	446,00	00		-	446	5,000	-
2012	39.96	821,00	00	653,0	00	158	3,000	10,000
2013	35.96	140,00	00		-		-	140,000
2014	32.82	329,00	00	128,0	00	201	1,000	-
2015	40.21	25,00	00	20,0	00	4	5,000	-
		1,761,00	00	801,0	00	810	),000	150,000

### **RETAIL PROPERTIES**

As of December 31, 2010, our portfolio consisted of 161 retail properties, of which 130 are strip shopping centers located primarily in the Northeast, Mid-Atlantic and California; 7 are regional malls located in New York, New Jersey, Virginia and San Juan, Puerto Rico; and 24 are retail properties located in Manhattan ("Manhattan Street Retail"). Our strip shopping centers and malls are generally located on major highways in mature, densely populated areas, and therefore attract consumers from a regional, rather than a neighborhood market place.

Strip Shopping Centers

Our strip shopping centers contain an aggregate of 17.2 million square feet, of which we own 16.9 million square feet. These properties are substantially (approximately 80%) leased to large stores (over 20,000 square feet). Tenants include destination retailers such as discount department stores, supermarkets, home improvement stores, discount apparel stores and membership warehouse clubs. Tenants typically offer basic consumer necessities such as food, health and beauty aids, moderately priced clothing, building materials and home improvement supplies, and compete primarily on the basis of price and location.

**Regional Malls** 

The Green Acres Mall in Valley Stream, Long Island, New York contains 1.8 million square feet, and is anchored by Macy's, Sears, Wal-Mart, Kohl's, J.C. Penney, Best Buy and BJ's Wholesale Club.

The Monmouth Mall in Eatontown, New Jersey, in which we own a 50% interest, contains 1.5 million square feet and is anchored by Macy's, Lord & Taylor and J.C. Penney, two of which own their stores aggregating 457,000 square feet.

The Springfield Mall in Springfield, Virginia, contains 1.4 million square feet and is anchored by Macy's, J.C. Penney and Target, two of which own their stores aggregating 390,000 square feet. We continue to evaluate plans to renovate and reposition the mall.

The Bergen Town Center in Paramus, New Jersey contains 930,000 square feet and is anchored by Century 21, Whole Foods and Target.

The Broadway Mall in Hicksville, Long Island, New York contains 1.1 million square feet and is anchored by Macy's, Ikea, National Amusements and Target, which owns its store containing 141,000 square feet.

The Montehiedra Mall in San Juan, Puerto Rico contains 540,000 square feet and is anchored by Home Depot, Kmart, and Marshalls.

The Las Catalinas Mall in San Juan, Puerto Rico, contains 495,000 square feet and is anchored by Kmart and Sears, which owns its 139,000 square foot store.

Manhattan Street Retail

Manhattan Street Retail is comprised of 24 properties containing 1.1 million square feet. In addition, we own 821,000 square feet of retail space in certain of our New York office buildings, which is part of our New York Office Properties segment. Our Manhattan Street Retail properties include (i) properties in the Penn Plaza district, such as the Manhattan Mall which contains 243,000 square feet, anchored by JC Penney; (ii) 4 Union Square which contains 203,000 square feet, anchored by Forever 21 and Disney, (iv) 510 Fifth Avenue which contains 59,000 square feet, anchored by Forever 21 and Disney, (iv) 510 Fifth Avenue which contains 59,000 square feet, anchored by GAP, Gucci, Chloe and Cartier.

Occupancy and average annual net rent per square foot:

As of December 31, 2010, the aggregate occupancy rate for the entire Retail Properties segment of 25.6 million square feet was 92.3%. Details of our ownership interest in the strip shopping centers, regional malls and Manhattan Street retail for the past five years are provided below.

#### **Strip Shopping Centers:**

As of	Rentable	Occupancy	Average Annual Net Rent per
December 31,	<b>Square Feet</b>	Rate	<b>Square Foot</b>
2010	16,866,000	92.1 %	\$ 15.68
2009	16,107,000	91.5 %	15.30
2008	15,755,000	91.9 %	14.52
2007	15,463,000	94.1 %	14.12
2006	12,933,000	92.9 %	13.48

#### **Regional Malls:**

			Average Annual Net Rent Per Square Foot		
	Rentable	Occupancy			Mall and Anchor
As of December	Course Fred	<b>D</b> -4-	Mall Transmarke		<b>Τ</b> 4-
31,	Square Feet	Rate	Mall Tenants	¢	Tenants
2010	5,480,000	92.2 %	\$ 39.73	\$	21.47
2009	5,439,000	91.1 %	39.56		20.67
2008	5,232,000	93.0 %	37.59		20.38
2007	5,528,000	96.1 %	34.94		19.11
2006	5,640,000	93.4 %	32.64		18.12

For the years ending December 31, 2010 and 2009, mall sales per square foot, including partially owned malls, were \$461.00 and \$466.00, respectively.

### Manhattan Street Retail:

	Rentable	Occupancy	Average Annual Net Rent per
As of December	Sauana East	Data	non Sauona Fast
31,	Square Feet	Rate	per Square Foot
2010	1,107,000	95.3 %	\$ 99.95
2009	1,007,000	95.3 %	96.37
2008	874,000	90.4 %	97.18
2007	943,000	86.8 %	89.86
2006	691,000	83.6 %	83.53

2010 Retail Properties rental revenue by type of retailer

Industry	Percentage
Discount Stores	14 %
Women's Apparel	11 %
Family Apparel	10 %
Supermarkets	9 %
Home Improvement	6 %
Restaurants	6 %
Department Stores	5 %
Home Entertainment and	
Electronics	5 %
Personal Services	4 %
Banking and Other	
Business Services	3 %
Home Furnishings	3 %
Jewelry	2 %
Membership Warehouse	
Clubs	2 %
Other	$20 \ \%$
	100 %

Retail Properties lease terms generally range from five years or less in some instances for smaller tenants to as long as 25 years for major tenants. Leases generally provide for reimbursements of real estate taxes, insurance and common area maintenance charges (including roof and structure in strip shopping centers, unless it is the tenant's direct responsibility), and percentage rents based on tenant sales volume. Percentage rents accounted for less than 1% of the Retail Properties total revenues during 2010.

Tenants accounting for 2% or more of 2010 Retail Properties total revenues:

	Square Feet	2010	Percentage of Retail Properties	Percentage of Total Company
Tenant	Leased	Revenues	Revenues	Revenues
The Home Depot, Inc Wal-Mart/Sam's Club	1,135,000 1,754,000	\$ 20,037,000 19,640,000	3.3 % 3.2 %	0.7 % 0.7 %

Forever 21	149,000	15,712,000	2.6 %	0.6 %
Best Buy Co. Inc.	664,000	15,538,000	2.6 %	0.6~%
J.C. Penney	787,000	14,885,000	2.4 %	0.5 %
Stop & Shop Companies, Inc.				
(Stop & Shop)	729,000	14,853,000	2.4 %	0.5 %

Lease expirations as of December 31, 2010, assuming none of the tenants exercise renewal options:

		Square	Percentage of Retail	Annual Net Re		let Ren	ıt
	Number of Expiring	Feet of Expiring	Properties		of Expiring Leas		ses r Square
Year	Leases	Leases	<b>Square Feet</b>		Total	10	Foot
Strip			•				
Shopping							
Centers:							
Month to							
month	24	81,000	0.4 %	\$	1,404,000	\$	17.37
2011	58	690,000	3.2 %		6,608,000		9.58
2012	65	1,148,000	5.4 %		14,601,000		12.72
2013	108	1,899,000	8.9 %		24,600,000		12.96
2014	102	1,445,000	6.8 %		20,248,000		14.01
2015	68	699,000	3.3 %		14,801,000		21.17
2016	52	807,000	3.8 %		11,688,000		14.48
2017	36	340,000	1.6 %		4,937,000		14.53
2018	54	1,008,000	4.7 %		17,316,000		17.18
2019	43	911,000	4.3 %		16,828,000		18.46
2020	35	849,000	4.0 %		11,108,000		13.08
Regional							
Malls:							
Month to							
month	65	155,000	0.7 %	\$	4,141,000	\$	26.80
2011	62	206,000	1.0 %		6,963,000		33.96
2012	47	225,000	1.1 %		5,560,000		24.71
2013	55	270,000	1.3 %		7,530,000		27.86
2014	42	335,000	1.6 %		6,391,000		19.05
2015	45	234,000	1.1 %		7,395,000		31.60
2016	36	394,000	1.8 %		4,801,000		12.19
2017	34	439,000	2.1 %		6,372,000		14.53
2018	40	91,000	0.4 %		4,723,000		52.03
2019	37	164,000	0.8~%		5,769,000		35.22
2020	32	140,000	0.7 %		5,044,000		36.13
Manhattan Street	Retail:						
Month to							
month	4	4,000	- %	\$	184,000	\$	41.15
2011	12	101,000	0.5 %		6,679,000		66.48

2012	8	36,000	0.2 %	2,074,000	57.18
2013	7	32,000	0.1 %	4,601,000	145.42
2014	7	28,000	0.1 %	4,034,000	142.99
2015	6	23,000	0.1 %	2,519,000	110.76
2016	7	19,000	0.1 %	3,513,000	185.72
2017	4	10,000	- %	1,447,000	152.21
2018	15	123,000	0.6 %	19,822,000	160.62
2019	11	62,000	0.3 %	9,998,000	161.75
2020	7	67,000	0.3 %	5,315,000	79.61

2010 Retail Properties Leasing Activity:

Location	Square Feet	Average Initial Rent Per Square Foot (1)
Strip Shopping Centers:	-	-
Marlton, NJ	104,000	\$ 9.11
Bordentown, NJ	57,000	6.50
Bergen Town Center - East,		
Paramus, NJ	54,000	42.60
Amherst, NY	50,000	12.19
Lansing, IL	47,000	10.00
Bellingham, WA	46,000	4.73
Broomall, PA	41,000	14.12
Chicago, IL	41,000	12.03
Huntington, NY	37,000	19.73
East Brunswick (339-341 Route		
18 South), NJ	33,000	20.00
3040 M Street, Washington, DC	32,000	29.13
Newington, CT	27,000	20.29
Tampa (Hyde Park Village), FL	25,000	25.57
Redding, CA	22,000	17.50
Commack, NY	19,000	18.47
Bronx (1750-1780 Gun Hill		
Road), NY	19,000	20.00
Glen Burnie, MD	18,000	13.25
Poughkeepsie, NY	17,000	16.95
Queens, NY	15,000	25.00
Bricktown, NJ	14,000	20.70
Staten Island, NY	10,000	24.11
Other	142,000	36.95
	870,000	19.85
Regional Malls:		
Bergen Town Center - West,		
Paramus, NJ	126,000	34.85
Green Acres Mall, Valley		
Stream, NY	59,000	34.73
Springfield Mall, Springfield,		
VA	35,000	17.82
Monmouth Mall, Eatontown, NJ	28,000	25.92
Broadway Mall, Hicksville, NY	28,000	37.20

Las Catalinas Mall, Puerto Rico	22,000	57.65
Montehiedra, Puerto Rico	18,000	35.34
	316,000	33.98
Manhattan Street Retail:		
692 Broadway, New York, NY	15,000	43.33
Other	8,000	95.86
	23,000	62.04
	1,209,000	24.36

(1) Most leases include periodic step-ups in rent, which are not reflected in the initial rent per square foot leased.

### MERCHANDISE MART PROPERTIES

As of December 31, 2010, we own 6 Merchandise Mart Properties containing an aggregate of 6.9 million square feet. The Merchandise Mart Properties segment also contains 6 garages totaling 908,000 square feet (2,965 spaces). The garage space is excluded from the statistics provided in this section.

Square feet by location and use as of December 31, 2010:

(Amounts in thousands)			Showroom Temporary				
	Total	Office	Total	Permanent	Trade Show	Retail	
Chicago, Illinois:							
Merchandise Mart	3,492	1,033	2,392	1,810	582	67	
350 West Mart							
Center	1,242	1,159	83	83	-	-	
Other	10	-	-	-	-	10	
Total Chicago,							
Illinois	4,744	2,192	2,475	1,893	582	77	
Los Angeles, California:							
L.A. Mart	784	170	614	560	54	-	
Boston, Massachusetts:							
Boston Design							
Center	553	126	423	423	-	4	
New York, New York:							
7 West 34th Street	419	10	409	362	47	-	
Washington, DC: Washington							
Design Center	393	110	283	283	_	_	
Total Merchandise Mart	575	110	205	205			
Properties	6,893	2,608	4,204	3,521	683	81	
- opened	0,070	2,000	.,201	5,521	000	01	
Occupancy rate	92.5%	91.5%	93.2%			91.0%	

In March 2010, we ceased making debt service payments on the mortgage loan secured by the High Point Complex in North Carolina as a result of insufficient cash flow and the loan went into default. In November 2010, the property

was placed in receivership. While the receivership process is inherently lengthy, we anticipate that the property will be sold in the first half of 2011, at which time the assets and liabilities will be removed from our consolidated balance sheet and we will recognize a net gain of approximately \$80,000,000. Accordingly, we have reclassified the results of operations of the property to "(loss) income from discontinued operations," and the related assets and liabilities to "assets related to discontinued operations" for all periods presented in the accompanying consolidated financial statements.

## MERCHANDISE MART PROPERTIES - CONTINUED

Office Space

Occupancy and average annual escalated rent per square foot:

**As of December 31,** 2010

**Square Feet** 2,608,000

Rentable

Occupancy Rate Average Annual Escalated Rent Per Square Foot