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FINANCIAL FEDERAL CORP  
Form 10-Q  
March 09, 2005

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UNITED STATES SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d)  
OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarter ended January 31, 2005

Commission file number 1-12006

FINANCIAL FEDERAL CORPORATION  
(Exact name of Registrant as specified in its charter)

Nevada  
(State of incorporation)

88-0244792  
(I.R.S. Employer Identification Number)

733 Third Avenue, New York, New York 10017  
(Address of principal executive offices)

(212) 599-8000  
(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant is an accelerated filer as defined in Rule 12b-2 of the Securities Exchange Act of 1934. Yes  No

At March 1, 2005, 17,419,800 shares of the registrant's common stock, \$.50 par value, were outstanding.

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FINANCIAL FEDERAL CORPORATION AND SUBSIDIARIES

Quarterly Report on Form 10-Q  
for the quarter ended January 31, 2005

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### FINANCIAL FEDERAL CORPORATION AND SUBSIDIARIES

#### CONSOLIDATED BALANCE SHEETS (In thousands, except par value)

|   | January 31, |
|---|-------------|
| =====   |             |
| =====   |             |
| ASSETS  |             |
| Finance receivables   | \$ 1,53     |
| Allowance for credit losses   | (2)         |
| -----   |             |
| Finance receivables - net   | 1,50        |
| Cash  |             |
| Other assets  | 1           |
| -----   |             |
| TOTAL ASSETS  | \$ 1,52     |
| =====   |             |
| =====   |             |
| LIABILITIES   |             |
| Debt:   |             |
| Long-term (\$7,400 at January 31, 2005 and \$6,100 at July 31, 2004 due to related parties) | \$ 85       |

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|   |         |
|---|---------|
| Short-term  | 29      |
| Accrued interest, taxes and other liabilities   | 6       |
| -----   |         |
| Total liabilities   | 1,20    |
| -----   |         |
| STOCKHOLDERS' EQUITY  |         |
| Preferred stock - \$1 par value, authorized 5,000 shares  |         |
| Common stock - \$.50 par value, authorized 100,000 shares, shares issued<br>and outstanding (net of 1,672 treasury shares): 17,419 at January 31, 2005<br>and 17,269 at July 31, 2004 |         |
| Additional paid-in capital  | 10      |
| Retained earnings   | 20      |
| -----   |         |
| Total stockholders' equity  | 32      |
| -----   |         |
| TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY  | \$ 1,52 |
| =====   |         |

\* Unaudited

See accompanying notes to consolidated financial statements

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FINANCIAL FEDERAL CORPORATION AND SUBSIDIARIES

CONSOLIDATED INCOME STATEMENTS \*  
(In thousands, except per share amounts)

|   | Three Months Ended<br>January 31, |          | Six Months Ended<br>January 31, |          |
|---|-----------------------------------|----------|---------------------------------|----------|
|   | 2005                              | 2004     | 2005                            | 2004     |
| =====   |                                   |          |                                 |          |
| Finance income  | \$31,064                          | \$29,579 | \$60,956                        | \$59,811 |
| Interest expense  | 10,458                            | 8,587    | 19,754                          | 17,240   |
| -----   |                                   |          |                                 |          |
| Net finance income before provision for credit<br>losses on finance receivables | 20,606                            | 20,992   | 41,202                          | 42,571   |
| Provision for credit losses on finance receivables                              | 300                               | 2,350    | 1,250                           | 5,900    |
| -----   |                                   |          |                                 |          |
| Net finance income  | 20,306                            | 18,642   | 39,952                          | 36,671   |
| Salaries and other expenses   | 5,201                             | 5,840    | 10,882                          | 12,128   |
| -----   |                                   |          |                                 |          |
| Income before income taxes  | 15,105                            | 12,802   | 29,070                          | 24,543   |
| Provision for income taxes  | 5,867                             | 5,011    | 11,272                          | 9,600    |
| -----   |                                   |          |                                 |          |
| NET INCOME  | \$ 9,238                          | \$ 7,791 | \$17,798                        | \$14,943 |
| =====   |                                   |          |                                 |          |
| EARNINGS PER COMMON SHARE:  |                                   |          |                                 |          |
| Diluted   | \$ 0.53                           | \$ 0.42  | \$ 1.03                         | \$ 0.81  |

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|       |         |         |         |         |
|-------|---------|---------|---------|---------|
| Basic | \$ 0.54 | \$ 0.43 | \$ 1.05 | \$ 0.82 |
|-------|---------|---------|---------|---------|

\* Unaudited

See accompanying notes to consolidated financial statements

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FINANCIAL FEDERAL CORPORATION AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS' EQUITY \*  
(In thousands)

|                             | Shares of<br>Common<br>Stock | Common<br>Stock | Additional<br>Paid-In<br>Capital | Retain<br>Earnings |
|-----------------------------|------------------------------|-----------------|----------------------------------|--------------------|
| BALANCE AT JULY 31, 2003    | 18,483                       | \$ 9,242        | \$ 105,464                       | \$ 201,6           |
| Repurchases of common stock | (142)                        | (71)            | (2,568)                          | (2,2               |
| Employee stock plans:       |                              |                 |                                  |                    |
| Shares issued               | 336                          | 168             | 6,326                            |                    |
| Compensation recognized     | --                           | --              | 1,192                            |                    |
| Tax benefits                | --                           | --              | 1,533                            |                    |
| Net income                  | --                           | --              | --                               | 14,9               |
| BALANCE AT JANUARY 31, 2004 | 18,677                       | \$ 9,339        | \$ 111,947                       | \$ 214,4           |

|  | Shares of<br>Common<br>Stock | Common<br>Stock | Additional<br>Paid-In<br>Capital | Retain<br>Earnings |
|--|------------------------------|-----------------|----------------------------------|--------------------|
| BALANCE AT JULY 31, 2004                 | 17,269                       | \$ 8,634        | \$ 101,920                       | \$ 193,3           |
| Repurchases of common stock<br>(retired) | (20)                         | (10)            | (369)                            | (3                 |
| Employee stock plans:                    |                              |                 |                                  |                    |
| Shares issued                            | 170                          | 85              | 3,346                            |                    |
| Compensation recognized                  | --                           | --              | 1,343                            |                    |
| Tax benefits                             | --                           | --              | 596                              |                    |
| Common stock cash dividend               | --                           | --              | --                               | (1,7               |
| Net income                               | --                           | --              | --                               | 17,7               |
| BALANCE AT JANUARY 31, 2005              | 17,419                       | \$ 8,709        | \$ 106,836                       | \$ 209,0           |

\* Unaudited

See accompanying notes to consolidated financial statements

## FINANCIAL FEDERAL CORPORATION AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF CASH FLOWS \*  
(In thousands)

| =====<br>Six Months Ended January 31,<br>=====                                    | 2005      | 2004      |
|---|-----------|-----------|
| Cash flows from operating activities:   |           |           |
| Net income  | \$ 17,798 | \$ 14,000 |
| Adjustments to reconcile net income to net cash provided by operating activities: |           |           |
| Provision for credit losses on finance receivables                                | 1,250     | 5,000     |
| Depreciation and amortization   | 8,835     | 8,000     |
| Decrease in other assets  | 9,030     | 11,000    |
| Decrease in accrued interest, taxes and other liabilities                         | (3,543)   | (5,000)   |
| Tax benefits from stock plans   | 596       | 1,000     |
| -----   |           |           |
| Net cash provided by operating activities   | 33,966    | 37,000    |
| -----   |           |           |
| Cash flows from investing activities:   |           |           |
| Finance receivables originated  | (492,777) | (349,000) |
| Finance receivables collected   | 410,588   | 343,000   |
| -----   |           |           |
| Net cash used in investing activities   | (82,189)  | (5,000)   |
| -----   |           |           |
| Cash flows from financing activities:   |           |           |
| Asset securitization borrowings   | 39,000    |           |
| Commercial paper, net increase (decrease)   | 6,400     | (16,000)  |
| Bank borrowings, net increase (decrease)  | 22,500    | (5,000)   |
| Proceeds from term note   | --        | 5,000     |
| Repayments of term notes  | (20,000)  | (17,000)  |
| Proceeds from stock option exercises  | 2,709     | 2,000     |
| Common stock cash dividend  | (1,741)   |           |
| Repurchases of common stock   | (50)      |           |
| -----   |           |           |
| Net cash provided by (used in) financing activities                               | 48,818    | (33,000)  |
| -----   |           |           |
| NET INCREASE (DECREASE) IN CASH   | 595       | (1,000)   |
| Cash - beginning of period  | 6,981     | 8,000     |
| -----   |           |           |
| CASH - END OF PERIOD  | \$ 7,576  | \$ 6,000  |
| =====   |           |           |

\* Unaudited

See accompanying notes to consolidated financial statements

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NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
(Dollars in thousands, except per share amounts)  
(Unaudited)

## NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

### Description of Business

Financial Federal Corporation provides collateralized lending, financing and leasing services nationwide to middle-market businesses in the general construction, road and infrastructure construction and repair, road transportation, waste disposal and manufacturing industries. We lend against, finance and lease a wide range of new and used revenue-producing/essential-use equipment such as cranes, earth movers, machine tools, personnel lifts, trailers and trucks.

### Basis of Presentation

The accompanying unaudited consolidated financial statements have been prepared pursuant to the rules and regulations of the Securities and Exchange Commission. Certain information and note disclosures normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States of America (GAAP) have been condensed or omitted pursuant to such rules and regulations. The July 31, 2004 Consolidated Balance Sheet was derived from audited financial statements, but does not include all disclosures required by GAAP. However, we believe that the disclosures are adequate to make the information presented not misleading. These Consolidated Financial Statements and note disclosures should be read in conjunction with the Consolidated Financial Statements and note disclosures included in our Annual Report on Form 10-K for the fiscal year ended July 31, 2004.

In our opinion, the Consolidated Financial Statements include all adjustments (consisting of only normal recurring items) necessary to present fairly our financial position and results of operations for the periods presented therein. The results of operations for the three and six months ended January 31, 2005 may not be indicative of full year results.

### Stock-Based Compensation

We continue to apply Accounting Principles Board Opinion ("APB") No. 25, "Accounting for Stock Issued to Employees," and related Interpretations to account for our stock options. Under APB No. 25, we do not record compensation expense for our stock options. If we applied the expense recognition provisions of Statement of Financial Accounting Standards ("SFAS") No. 123, "Accounting for Stock-Based Compensation," compensation expense would have been recorded for stock options based on their fair value computed with an option-pricing model. The effect on net income and earnings per share had we recorded compensation expense under SFAS No. 123 follow:

|   | Three Months Ended<br>January 31, |          | Six Months End<br>January 31, |          |
|---|-----------------------------------|----------|-------------------------------|----------|
|   | 2005                              | 2004     | 2005                          | 2004     |
| Net income, as reported   | \$ 9,238                          | \$ 7,791 | \$17,798                      | \$14,900 |
| Add: Compensation expense recorded for stock awards (after-tax) | 414                               | 364      | 821                           | 728      |

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|  |          |          |          |        |
|--|----------|----------|----------|--------|
| Deduct: Total stock-based compensation expense determined under fair value based method for all awards (after-tax) | (868)    | (761)    | (1,807)  | (1,5   |
| Pro forma net income   | \$ 8,784 | \$ 7,394 | \$16,812 | \$14,1 |
| Diluted earnings per common share:   |          |          |          |        |
| As reported  | \$ 0.53  | \$ 0.42  | \$ 1.03  | \$ 0.  |
| Pro forma  | 0.51     | 0.40     | 0.97     | 0.     |
| Basic earnings per common share:   |          |          |          |        |
| As reported  | \$ 0.54  | \$ 0.43  | \$ 1.05  | \$ 0.  |
| Pro forma  | 0.52     | 0.41     | 0.99     | 0.     |

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In December 2004, the Financial Accounting Standards Board issued SFAS No. 123(R), "Share-Based Payment", which requires the measurement and recognition of compensation expense for all stock awards (including stock options). SFAS No. 123(R) is effective with our fiscal quarter ending October 31, 2005. We are currently evaluating the impact SFAS No. 123(R) will have on our operating results and financial condition.

Use of Estimates

The consolidated financial statements and the accompanying notes require us to make significant estimates and assumptions affecting the amounts reported therein. Actual results could differ significantly from those estimates.

NOTE 2 - FINANCE RECEIVABLES

Finance receivables comprise installment sale agreements and secured loans (including line of credit arrangements), collectively referred to as loans, with fixed or floating (indexed to the prime rate) interest rates, and direct financing leases as follows:

|                           | January 31,<br>2005 | July 31,<br>2004 |
|---------------------------|---------------------|------------------|
| Loans:                    |                     |                  |
| Fixed rate                | \$1,278,178         | \$1,183,812      |
| Floating rate             | 83,142              | 71,742           |
| -----                     |                     |                  |
| Total loans               | 1,361,320           | 1,255,554        |
| Direct financing leases * | 172,810             | 205,355          |
| -----                     |                     |                  |
| Finance receivables       | \$1,534,130         | \$1,460,909      |

\* includes residual values of \$36,300 at January 31, 2005 and \$42,200 at July 31, 2004

The allowance for credit losses activity is summarized as follows:

Three Months Ended Six Months End

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|                                   | January 31, |          | January 3 |        |
|-----------------------------------|-------------|----------|-----------|--------|
|                                   | 2005        | 2004     | 2005      | 20     |
| Beginning balance                 | \$24,245    | \$23,592 | \$24,081  | \$23,7 |
| Provision                         | 300         | 2,350    | 1,250     | 5,9    |
| Write-downs                       | (1,552)     | (3,060)  | (3,084)   | (7,0   |
| Recoveries                        | 1,257       | 589      | 2,003     | 8      |
| Ending balance                    | \$24,250    | \$23,471 | \$24,250  | \$23,4 |
| Percentage of finance receivables | 1.58%       | 1.67%    | 1.58%     | 1.     |
| Net charge-offs *                 | \$ 295      | \$ 2,471 | \$ 1,081  | \$ 6,1 |
| Loss ratio **                     | 0.08%       | 0.70%    | 0.14%     | 0.     |

\* write-downs less recoveries

\*\* net charge-offs over average finance receivables, annualized

Non-performing assets comprise finance receivables classified as non-accrual (income recognition has been suspended) and assets received to satisfy finance receivables (repossessed equipment, included in other assets) as follows:

|  | January 31,<br>2005 | July 31,<br>2004 |
|--|---------------------|------------------|
| Finance receivables classified as non-accrual  | \$26,446            | \$29,251         |
| Assets received to satisfy finance receivables | 1,375               | 3,177            |
| Non-performing assets                          | \$27,821            | \$32,428         |

The allowance for credit losses included \$470 at January 31, 2005 and \$650 at July 31, 2004 specifically allocated to \$5,000 and \$7,500, respectively, of impaired finance receivables.

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We also provide commitments to extend credit. These commitments contain off-balance sheet risk. We use the same credit policies and procedures in providing these commitments as we do for finance receivables. At January 31, 2005 and July 31, 2004, the unused portion of these commitments was \$15,100 and \$10,400, respectively.

NOTE 3 - DEBT

Debt is summarized as follows:

|  | January 31,<br>2005 | July 31,<br>2004 |
|--|---------------------|------------------|
| Floating rate term notes due 2005 - 2010 * | \$ 338,750          | \$ 338,750       |
| Fixed rate term notes due 2005 - 2008 *    | 161,250             | 181,250          |
| 2.0% convertible debentures due 2034       | 175,000             | 175,000          |



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|                                      |   |             |
|--------------------------------------|---|-------------|
| Total term debt                      | 675,000   | 695,000     |
| Asset securitization financings      | 325,000   | 286,000     |
| Commercial paper                     | 110,000   | 103,600     |
| Bank borrowings                      | 34,500  | 12,000      |
|                                      |   |             |
| Total principal                      | 1,144,500   | 1,096,600   |
| Fair value adjustment of hedged debt | (2,400)   | (2,900)     |
|                                      |   |             |
| Total debt                           | \$1,142,100   | \$1,093,700 |
|                                      |   |             |
| *                                    | \$143,250 at January 31, 2005 and July 31, 2004 of fixed rate term notes swapped to floating rates have been classified as floating rate term notes |             |

### Term Notes

In February 2005, we prepaid \$46.5 million of floating rate term notes; \$40.5 million originally maturing in four to six months and \$6.0 million in three and a half years. We prepaid the notes with proceeds from borrowings under bank credit facilities bearing lower interest rates.

### Convertible Debentures

The convertible debentures were originally convertible into 3,969,000 shares of common stock at a conversion price of \$44.10 per share resulting in an initial conversion rate of 22.6778 shares per \$1 (one thousand) of principal. On December 8, 2004, we irrevocably elected to fix the payment of the value of converted debentures, not exceeding the principal amount, in cash. Any value in excess of principal will be paid in shares of common stock. This eliminated the 3,969,000 shares of common stock originally issuable upon conversion. At January 31, 2005, no event occurred that would have allowed for conversion of the debentures.

In January 2005, we were required to adjust the conversion rate to 22.74 shares of common stock due to the payment of a quarterly cash dividend. The new conversion price is \$43.98 and we would have to deliver the value of 3,980,000 shares upon conversion of all of the debentures. Subsequent quarterly cash dividends will require similar adjustments to the conversion rate.

### Asset Securitization Financings

We have a \$325,000 asset securitization facility that provides for committed revolving financing for one year. If the facility is not renewed prior to its current expiration date of April 29, 2005, we can convert borrowings outstanding into term debt. Finance receivables include \$395,000 and \$347,900 of securitized receivables at January 31, 2005 and July 31, 2004, respectively. At January 31, 2005, we could securitize an additional \$213,000 of finance receivables. Borrowings are limited to 94% of securitized receivables.

### Bank Borrowings

We have \$315,000 of committed unsecured revolving credit facilities with various banks expiring as follows: \$157,500 within one year and \$157,500 on various dates from February 2006 through January 2010.

### Other

The debt agreements of our major operating subsidiary contain restrictive covenants including limitations on the subsidiary's indebtedness, encumbrances, investments, dividends and other distributions to us, sales of assets, mergers and other business combinations, capital expenditures, interest coverage and net

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worth. None of the agreements contain a material adverse change clause. All of our debt is senior.

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Long-term debt comprised the following:

|   | January 31,<br>2005 | July 31,<br>2004 |
|---|---------------------|------------------|
| Term notes  | \$361,100           | \$409,350        |
| Convertible debentures  | 175,000             | 175,000          |
| Asset securitization financings   | 171,200             | 126,700          |
| Bank borrowings and commercial paper supported by<br>bank credit facilities expiring after one year | 144,500             | 115,600          |
| Total long-term debt  | \$851,800           | \$826,650        |

#### NOTE 4 - DERIVATIVES

At January 31, 2005 and July 31, 2004, the notional amount of interest rate swaps was \$143,250. The swaps have been designated as fair value hedges of fixed rate term notes. We receive fixed rates equal to the rates of the respective hedged notes and pay floating rates indexed to six-month LIBOR on the swaps' notional amounts. The swaps expire on the maturity dates of the respective notes. The fair value of the swaps was a liability of \$2,400 and \$2,900 at January 31, 2005 and July 31, 2004, respectively.

#### NOTE 5 - STOCKHOLDERS' EQUITY

In 2005, we received 20,000 shares of common stock from senior officers at an average price of \$37.93 per share in exchange for their exercise of 39,000 stock options. These shares were retired. At January 31, 2005, \$19,228 was available for future repurchases under our repurchase program.

In December 2004, we initiated a quarterly cash dividend and paid our first dividend of \$0.10 per share of common stock in January 2005.

#### NOTE 6 - STOCK PLANS

In October 2004, we awarded 10,000 shares of restricted stock to our Chief Executive Officer under the 2001 Management Incentive Plan as part of the Chief Executive Officer's fiscal 2004 bonus. The shares vest evenly over their five-year life. Vesting of the shares may be accelerated and unvested shares are subject to forfeiture.

In October 2004, we granted 11,000 stock options to employees with an exercise price of \$36.97 per share under our 1998 Stock Option and Restricted Stock Plan. The options vest evenly over four years starting in October 2006 and expire in October 2010.

#### NOTE 7 - EARNINGS PER COMMON SHARE

Earnings per common share ("EPS") was calculated as follows (in thousands,

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except per share amounts):

|   | Three Months Ended<br>January 31, |          | Six Months Ended<br>January 31, |          |
|---|-----------------------------------|----------|---------------------------------|----------|
|   | 2005                              | 2004     | 2005                            | 2004     |
| Net income  | \$ 9,238                          | \$ 7,791 | \$17,798                        | \$14,943 |
| Weighted average common shares outstanding<br>(used for basic EPS)            | 16,978                            | 18,240   | 16,936                          | 18,179   |
| Effect of dilutive securities:  |                                   |          |                                 |          |
| Stock options   | 291                               | 244      | 278                             | 275      |
| Restricted stock/stock units  | 147                               | 106      | 130                             | 95       |
| Adjusted weighted average common shares<br>outstanding (used for diluted EPS) | 17,416                            | 18,590   | 17,344                          | 18,549   |
| Earnings per common share:  |                                   |          |                                 |          |
| Diluted   | \$ 0.53                           | \$ 0.42  | \$ 1.03                         | \$ 0.81  |
| Basic   | 0.54                              | 0.43     | 1.05                            | 0.82     |

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On September 30, 2004, the Emerging Issues Task Force ("EITF") Issued EITF No. 04-8, "The Effect of Contingently Convertible Debt on Diluted Earnings per Share." EITF No. 04-8 eliminated the exclusion of convertible debentures with a contingent conversion feature from the computation of diluted earnings per share. Our convertible debentures contain this feature. On December 8, 2004, we irrevocably elected to fix the payment of the value of converted debentures, not exceeding the principal amount, in cash. Any value in excess of principal will be paid in shares of common stock. This eliminates the 3,980,000 shares (as adjusted) of common stock issuable upon conversion. As a result, EITF 04-8 will not affect the computation of diluted earnings per share.

The debentures will not affect the computation of diluted EPS until the price of our common stock exceeds the adjusted conversion price of \$43.98. In fiscal periods in which the average price of our common stock exceeds \$43.98, a percentage (equal to the excess of the average price above \$43.98, divided by the average price) of the number of shares of common stock required to deliver the value of the converted debentures over principal would be treated as shares outstanding in the computation of diluted EPS (referred to as the treasury stock method). Our common stock closed at \$34.50 per share on January 31, 2005.

Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

OVERVIEW

Financial Federal Corporation is an independent financial services company operating through three wholly-owned subsidiaries. We do not have any unconsolidated subsidiaries, partnerships or joint ventures. We also do not have any off-balance sheet assets or liabilities or goodwill recorded and we are not

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involved in any income tax shelters. We have one fully consolidated special purpose entity that we established for our on-balance-sheet asset securitization facility.

We have one line of business; lending money in the form of secured loans and leases (collectively referred to as finance receivables) to small and medium sized businesses for their equipment financing needs. Our revenue is generated solely by interest and other fees/charges earned on our finance receivables. We need to borrow most of the money we lend; therefore liquidity is of paramount importance to us. Typically, we borrow from banks and insurance companies and issue commercial paper directly and indirectly to money market funds and other investors. At January 31, 2005, approximately 75% of our finance receivables were funded with debt and 25% with equity.

We earn interest income on our finance receivables and incur interest expense on our debt. We focus on maximizing the spread between the rates we earn on our receivables and the rates we incur on our debt, maintaining the credit quality of our receivables and managing our interest rate risk. Interest rates earned on our finance receivables are currently 95% fixed and 5% floating and interest rates incurred on our debt are currently 29% fixed and 71% floating. Therefore, our profitability can be affected significantly by changes in market interest rates. Our profitability can also be affected significantly by the credit quality of our finance receivables. Credit quality can affect revenue, provisions for credit losses and operating expenses through reclassifying receivables to/from non-accrual status, incurring charge-offs and incurring costs associated with non-performing assets. We use various strategies to manage our interest rate risk and credit risk.

Our main areas of focus are asset quality, liquidity and interest rate risk. Each is discussed in detail in separate sections of this discussion. These areas are integral to our long-term profitability. Our key performance measures are net charge-offs and loss ratio, non-performing assets, delinquencies, receivables growth, leverage, available liquidity, net interest margin and net interest spread and expense ratio.

### CRITICAL ACCOUNTING POLICIES AND ESTIMATES

The preparation of financial statements and related disclosures in conformity with accounting principles generally accepted in the United States requires us to make judgments, assumptions and estimates that affect the amounts reported in the Consolidated Financial Statements and accompanying notes. Note 1 to the Consolidated Financial Statements in our Annual Report on Form 10-K for the fiscal year ended July 31, 2004 describes the significant accounting policies and methods used in the preparation of the Consolidated Financial Statements. Estimates are used for, but not limited to, the accounting for the allowance for credit losses on finance receivables, impaired finance receivables, assets received to satisfy receivables and residual values on direct financing leases. The following critical accounting policies are impacted significantly by judgments, assumptions and estimates used in the preparation of the Consolidated Financial Statements.

The allowance for credit losses on finance receivables is an estimate of losses inherent in our finance receivables at the balance sheet date. The allowance is difficult to determine and requires a significant degree of judgment. The allowance is based on total finance receivables, charge-off experience, non-accrual/delinquent finance receivables and our current assessment of the risks inherent in our finance receivables from national and

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regional economic conditions, industry conditions, concentrations, the financial condition of counterparties (includes the obligor/lessee and other parties we may have recourse to such as equipment vendors/manufacturers and owners/affiliates of the obligor/lessee), equipment collateral values and other factors. The allowance level may need to be changed significantly due to unexpected changes in these factors. Increases in the allowance would reduce net income through higher provisions for credit losses. The allowance was \$24.3 million (1.58% of finance receivables) at January 31, 2005 including \$0.5 million specifically allocated to impaired receivables.

The allowance includes amounts specifically allocated to impaired receivables and an unallocated general amount to provide for losses inherent in the remainder of the receivables portfolio. Upon evaluating the net realizable value of impaired receivables, we may record a write-down or establish a specific allowance based on the probability of loss. Write-downs are recorded based on the fair value of the underlying collateral. Specific allowances are established when the collection of all amounts due is not fully supported solely by the value of the underlying primary equipment collateral depending on the level and type of other items supporting collectibility. The general allowance is supported by an analysis of historical losses (charge-offs) covering two years (comparable with the average life of our receivables) from which percentage loss ranges are developed and applied to receivables based on their assigned risk profile. Risk profiles are assigned to receivables based on industry and past due status. The computed range of losses is adjusted for expected recoveries and differences between current and historical loss trends and other factors. The analysis is performed quarterly and is reviewed by senior management. At January 31, 2005, the computed range of losses was adjusted upward to account for the potential effects that significantly higher oil prices could have on our customers' cash flows and ability to remit payments to us. Although our methodology is designed to compute probable losses, due to the significance of the estimates used, the computed range of losses, as adjusted, may differ significantly from actual losses.

Impaired finance receivables are recorded at their current estimated net realizable value (if less than their carrying amount). Assets received to satisfy receivables are recorded at their current estimated fair value less selling costs (if less than their carrying amount). These estimated values are based on our evaluation of the expected cash flows and market value/condition of the collateral/assets. Values are estimated by analyzing recent sales of similar equipment, used equipment publications, market knowledge and equipment vendor inquiries. Unexpected adverse changes in or incorrect conclusions regarding expected cash flows, market value/condition of collateral/assets or length of time needed to sell the equipment would require a write-down to be recorded. This would reduce net income. Impaired finance receivables and assets received to satisfy receivables totaled \$27.8 million (1.8% of finance receivables) at January 31, 2005.

Residual values are recorded on direct financing leases at the lowest of (i) any stated purchase option, (ii) the present value at the end of the initial lease term of rentals due under any renewal options or (iii) our projection of the equipment's fair value at the end of the lease. Residual values may not be fully realized due to subsequent unexpected adverse changes in equipment values. This would result in a write-down and reduce net income. Residual values were \$36.3 million (2.4% of finance receivables) at January 31, 2005. Historically, we have realized the recorded residual value upon disposition.

### RESULTS OF OPERATIONS

Comparison of three months ended January 31, 2005 to three months ended January 31, 2004

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| (\$ in millions, except per<br>share amounts)            | Three Months Ended<br>January 31, |         | \$ Change | % Change |
|--|-----------------------------------|---------|-----------|----------|
|  | 2005                              | 2004    |           |          |
| Finance income   | \$ 31.1                           | \$ 29.6 | \$ 1.5    | 5%       |
| Interest expense   | 10.5                              | 8.6     | 1.9       | 22       |
| Net finance income before<br>provision for credit losses | 20.6                              | 21.0    | (0.4)     | (2)      |
| Provision for credit losses                              | 0.3                               | 2.4     | (2.1)     | (88)     |
| Salaries and other expenses                              | 5.2                               | 5.8     | (0.6)     | (11)     |
| Provision for income taxes                               | 5.9                               | 5.0     | 0.9       | 17       |
| Net income   | 9.2                               | 7.8     | 1.4       | 19       |
| Diluted earnings per share                               | 0.53                              | 0.42    | 0.11      | 26       |
| Basic earnings per share                                 | 0.54                              | 0.43    | 0.11      | 26       |

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Net income increased by 19% to \$9.2 million in the second quarter of fiscal 2005 from \$7.8 million in the second quarter of fiscal 2004. The increase resulted from the effects of significantly fewer non-performing assets and receivables growth, partially offset by the effects of significantly higher short-term market interest rates, continued low market interest rates, and, to a lesser extent, increased costs associated with being a public company (includes external and internal audit costs, Sarbanes-Oxley compliance costs, legal fees, insurance and board of directors fees).

Finance income increased by 5% to \$31.1 million in the second quarter of fiscal 2005 from \$29.6 million in the second quarter of fiscal 2004. The increase resulted from the 7% increase in average finance receivables (\$103.9 million) to \$1.514 billion in the second quarter of fiscal 2005 from \$1.410 billion in the second quarter of fiscal 2004 and, to a lesser extent, lower non-accrual receivables. Partially offsetting these positive factors was the lower net yield of finance receivables. Continued low market interest rates reduced the net yield on finance receivables to 8.1% in the second quarter of fiscal 2005 from 8.3% in the second quarter of fiscal 2004. This trend in yield may reverse due to recent increases in market interest rates.

Interest expense, incurred on borrowings used to fund finance receivables, increased by 22% to \$10.5 million in the second quarter of fiscal 2005 from \$8.6 million in the second quarter of fiscal 2004. The increase resulted from higher average short-term market interest rates and the 11% (\$107.2 million) increase in average debt. Increases in short-term market interest rates, partially offset by the lower average rate on our fixed rate term debt, raised our weighted average cost of funds to 3.7% in the second quarter of fiscal 2005 from 3.4% in the second quarter of fiscal 2004.

Net finance income before provision for credit losses on finance receivables decreased by 2% to \$20.6 million in the second quarter of fiscal 2005 from \$21.0 million in the second quarter of fiscal 2004. Net interest margin (net finance income before provision for credit losses expressed as an annual percentage of average finance receivables) decreased to 5.4% in the second quarter of fiscal 2005 from 5.9% in the second quarter of fiscal 2004. Net interest margin decreased because our weighted average cost of funds was

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higher, the net yield on our finance receivables was lower and our leverage increased to 3.5 from 3.0.

The provision for credit losses on finance receivables decreased to \$0.3 million in the second quarter of fiscal 2005 from \$2.4 million in the second quarter of fiscal 2004. The decrease resulted from significantly lower net charge-offs and, to a lesser extent, improved asset quality, partially offset by receivables growth. The provision for credit losses is the amount required to change the allowance for credit losses to the appropriate estimated level. Net charge-offs (write-downs of finance receivables less recoveries) decreased to \$0.3 million in the second quarter of fiscal 2005 from \$2.5 million in the second quarter of fiscal 2004. The loss ratio (net charge-offs expressed as an annual percentage of average finance receivables) decreased to 0.08% in the second quarter of fiscal 2005 from 0.70% in the second quarter of fiscal 2004. Net charge-offs decreased due to a higher level of recoveries, fewer non-accrual receivables and improved equipment resale values.

Salaries and other expenses decreased by 11% to \$5.2 million in the second quarter of fiscal 2005 from \$5.8 million in the second quarter of fiscal 2004. The decrease resulted from cost savings generated by fewer non-performing assets partially offset by higher costs associated with being a public company. Salary expense did not change significantly. The expense ratio (salaries and other expenses expressed as an annual percentage of average finance receivables) decreased to 1.4% in the second quarter of fiscal 2005 from 1.6% in the second quarter of fiscal 2004 due to the decrease in expenses and receivables growth. The efficiency ratio (expense ratio expressed as a percentage of net interest margin) decreased to 25.2% in the second quarter of fiscal 2005 from 27.8% in the second quarter of fiscal 2004.

Diluted earnings per share increased by 26% to \$0.53 per share in the second quarter of fiscal 2005 from \$0.42 per share in the second quarter of fiscal 2004, and basic earnings per share increased by 26% to \$0.54 per share in the second quarter of fiscal 2005 from \$0.43 per share in the second quarter of fiscal 2004. The percentage increases in diluted and basic earnings per share were higher than the percentage increase in net income due to the repurchase of 1.5 million shares of common stock in April 2004.

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Comparison of six months ended January 31, 2005 to six months ended January 31, 2004

| (\$ in millions, except per share amounts)            | Six Months Ended<br>January 31, |         | \$ Change | % Change |
|---|---------------------------------|---------|-----------|----------|
|   | 2005                            | 2004    |           |          |
| Finance income  | \$ 61.0                         | \$ 59.8 | \$ 1.2    | 2%       |
| Interest expense                                      | 19.8                            | 17.2    | 2.6       | 15       |
| Net finance income before provision for credit losses | 41.2                            | 42.6    | (1.4)     | (3)      |
| Provision for credit losses                           | 1.3                             | 5.9     | (4.6)     | (78)     |
| Salaries and other expenses                           | 10.9                            | 12.2    | (1.3)     | (10)     |
| Provision for income taxes                            | 11.2                            | 9.6     | 1.6       | 17       |
| Net income  | 17.8                            | 14.9    | 2.9       | 19       |

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|                            |      |      |      |    |
|----------------------------|------|------|------|----|
| Diluted earnings per share | 1.03 | 0.81 | 0.22 | 27 |
| Basic earnings per share   | 1.05 | 0.82 | 0.23 | 28 |
| =====                      |      |      |      |    |

Net income increased by 19% to \$17.8 million in the first half of fiscal 2005 from \$14.9 million in the first half of fiscal 2004. The increase resulted from the effects of significantly fewer non-performing assets and, to a lesser extent, receivables growth, partially offset by the effects of significantly higher short-term market interest rates, continued low market interest rates, and, to a lesser extent, increased costs associated with being a public company.

Finance income increased by 2% to \$61.0 million in the first half of fiscal 2005 from \$59.8 million in the first half of fiscal 2004. The increase resulted from the 6% increase in average finance receivables (\$83.2 million) to \$1.495 billion in the first half of fiscal 2005 from \$1.412 billion in the first half of fiscal 2004 and, to a lesser extent, lower non-accrual receivables. Partially offsetting these positive factors was the lower net yield of finance receivables. Continued low market interest rates reduced the net yield on finance receivables to 8.1% in the first half of fiscal 2005 from 8.4% in the first half of fiscal 2004.

Interest expense increased by 15% to \$19.8 million in the first half of fiscal 2005 from \$17.2 million in the first half of fiscal 2004. The increase resulted from higher average short-term market interest rates and the 9% (\$90.2 million) increase in average debt. Increases in short-term market interest rates, partially offset by the lower average rate on our fixed rate term debt, raised our weighted average cost of funds to 3.5% in the first half of fiscal 2005 from 3.3% in the first half of fiscal 2004.

Net finance income before provision for credit losses on finance receivables decreased by 3% to \$41.2 million in the first half of fiscal 2005 from \$42.6 million in the first half of fiscal 2004. Net interest margin decreased to 5.5% in the first half of fiscal 2005 from 6.0% in the first half of fiscal 2004. Net interest margin decreased because our weighted average cost of funds was higher, the net yield on our finance receivables was lower and our leverage increased to 3.5 from 3.0.

The provision for credit losses on finance receivables decreased to \$1.3 million in the first half of fiscal 2005 from \$5.9 million in the first half of fiscal 2004. The decrease resulted from significantly lower net charge-offs and, to a lesser extent, improved asset quality, partially offset by receivables growth. Net charge-offs decreased to \$1.1 million in the first half of fiscal 2005 from \$6.2 million in the first half of fiscal 2004. The loss ratio decreased to 0.14% in the first half of fiscal 2005 from 0.88% in the first half of fiscal 2004. Net charge-offs decreased due to a higher level of recoveries, fewer non-accrual receivables and improved equipment resale values.

Salaries and other expenses decreased by 10% to \$10.9 million in the first half of fiscal 2005 from \$12.2 million in the first half of fiscal 2004. The decrease resulted from cost savings generated by fewer non-performing assets partially offset by higher costs associated with being a public company. Salary expense did not change significantly. The expense ratio decreased to 1.4% in the first half of fiscal 2005 from 1.7% in the first half of fiscal 2004 due to the decrease in expenses and receivables growth. The efficiency ratio decreased to 26.4% in the first half of fiscal 2005 from 28.5% in the first half of fiscal 2004.

Diluted earnings per share increased by 27% to \$1.03 per share in the first half of fiscal 2005 from \$0.81 per share in the first half of fiscal 2004, and basic earnings per share increased by 28% to \$1.05 per share in the first half of fiscal 2005 from \$0.82 per share in the first half of fiscal 2004. The



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percentage increases in diluted and basic earnings per share were higher than the percentage increase in net income due to the repurchase of 1.5 million shares of common stock in April 2004.

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### RECEIVABLE PORTFOLIO AND ASSET QUALITY

This section discusses trends and characteristics of our finance receivables and our approach to managing credit risk. A key part of this section is asset quality. Asset quality statistics measure our underwriting standards, skills and policies/procedures and can indicate the direction and levels of future charge-offs.

| (\$ in millions)                | January 31,<br>2005* | July 31,<br>2004* | \$ Change | % Change |
|---------------------------------|----------------------|-------------------|-----------|----------|
| Finance receivables             | \$1,534.1            | \$1,460.9         | \$ 73.2   | 5%       |
| Allowance for credit losses     | 24.3                 | 24.1              | 0.2       | 1        |
| Non-performing assets           | 27.8                 | 32.4              | (4.6)     | (14)     |
| Delinquent finance receivables  | 12.8                 | 15.0              | (2.2)     | (15)     |
| Net charge-offs                 | 1.1                  | 3.3               | (2.2)     | (67)     |
| As a percentage of receivables: |                      |                   |           |          |
| Allowance for credit losses     | 1.58%                | 1.65%             |           |          |
| Non-performing assets           | 1.81                 | 2.22              |           |          |
| Delinquent finance receivables  | 0.83                 | 1.03              |           |          |
| Net charge-offs (annualized)    | 0.14                 | 0.46              |           |          |

\* as of and for the six months ended

Finance receivables comprise installment sale agreements and secured loans (collectively referred to as loans) and direct financing leases. Finance receivables outstanding increased by 5% (\$73.2 million) to \$1.534 billion at January 31, 2005 from \$1.461 billion at July 31, 2004. At January 31, 2005, 89% (\$1,361.3 billion) of finance receivables were loans and 11% (\$172.8 million) were leases.

Finance receivables originated in the second quarter of fiscal 2005 and 2004 were \$274 million and \$180 million, respectively, and finance receivables originated in the first half of fiscal 2005 and 2004 were \$493 million and \$349 million, respectively. Originations increased due to greater demand for domestic equipment financing, the hiring of additional marketing professionals and possibly due to the 50% bonus depreciation tax deduction on new equipment that expired on December 31, 2004 as customers may have accelerated equipment purchases to benefit from this expiring tax incentive. Finance receivables collected in the second quarter of fiscal 2005 and 2004 were \$225 million and \$171 million, respectively, and finance receivables collected in the first half of fiscal 2005 and 2004 were \$411 million and \$344 million, respectively. Collections increased due to higher average receivables and increased pre-payment activity.

Maintaining the credit quality of our portfolio is our primary focus. We

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manage our credit risk by using disciplined and established underwriting policies and procedures, by closely monitoring our portfolio and by effectively handling non-performing accounts. Our underwriting policies and procedures require obtaining a first lien on equipment financed. We focus on financing equipment that has an economic life exceeding the term of the transaction, historically low levels of technological obsolescence, use in multiple industries, ease of access and transporting, and a broad, established resale market. Securing our receivables with such equipment can mitigate potential charge-offs. We may also obtain additional equipment or other collateral, third-party guarantees, advanced payments and/or hold back a portion of the amount financed. We do not finance/lease aircraft or railcars, computer related equipment, telecommunications equipment or equipment located outside the United States, and we do not lend to consumers.

Our underwriting policies limit our credit exposure with any single customer. At January 31, 2005, this limit was \$28.5 million. Our largest and ten largest customer(s) accounted for \$12.4 million (0.8%) and \$83.3 million (5.4%), respectively, of total finance receivables at January 31, 2005.

The allowance for credit losses was \$24.3 million at January 31, 2005 and \$24.1 million at July 31, 2004. The allowance level declined to 1.58% of finance receivables at January 31, 2005 from 1.65% at July 31, 2004 due to the improvement in asset quality statistics. We periodically review the allowance to determine that its level is appropriate. The allowance level may decline further if our asset quality statistics remain at favorable levels.

Net charge-offs of finance receivables (write-downs less recoveries) decreased to \$1.1 million in the first six months of fiscal 2005 from \$3.3 million in the last six months of fiscal 2004 and the loss ratio decreased to 0.14% from 0.46%. Net charge-offs of finance receivables decreased to \$0.3 million in the second quarter of fiscal 2005 from \$0.8 million in the first quarter of fiscal 2005 and the loss ratio decreased to 0.08% from 0.21%. Net charge-offs have been decreasing due to a

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higher level of recoveries of amounts previously written-down, fewer non-performing assets and improved economic conditions and equipment resale values.

Non-performing assets comprise non-accrual finance receivables and repossessed equipment (assets received to satisfy receivables) as follows (in millions):

|                                 | January 31,<br>2005 | July 31,<br>2004 |
|---------------------------------|---------------------|------------------|
| Non-accrual finance receivables | \$26.4              | \$29.2           |
| Repossessed equipment           | 1.4                 | 3.2              |
| Total non-performing assets     | \$27.8              | \$32.4           |

Delinquent finance receivables (transactions with a contractual payment 60 or more days past due) were \$12.8 million at January 31, 2005 compared to \$15.0 million at July 31, 2004.

Our asset quality statistics remained at favorable levels during the quarter; improving slightly. Repossessed equipment, delinquencies and net

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charge-offs are below expected levels. Therefore, further improvement in these measures is not expected. Non-accrual finance receivables may decline further (decreases in non-accrual receivables typically trail decreases in delinquencies since several months of payment performance is required to reclassify a receivable to accrual status). At January 31, 2005, 70% of non-accrual finance receivables were not delinquent. Reductions in net charge-offs and non-accrual receivables would have a positive effect on earnings through decreases in the provision for credit losses and by increasing finance income.

Although we expect our asset quality statistics to remain at favorable levels, significantly higher oil prices and market interest rates could adversely affect our statistics. Gasoline and interest are significant costs for a majority of our customers and higher than normal increases in these costs could adversely impact their operating cash flows and their ability to remit payments to us. In addition, we have several customers that owe us over \$5.0 million. If any of these receivables became delinquent, impaired or repossessed, our asset quality statistics could worsen even though the overall trend for the portfolio may remain positive.

### LIQUIDITY AND CAPITAL RESOURCES

This section describes our needs for substantial amounts of capital (debt and equity), our approach to managing liquidity and our current funding sources. Key indicators are leverage, available ongoing liquidity and credit ratings. Our credit rating was recently raised, our leverage is low by finance company standards, we have ample liquidity available and the maturities of our term debt are staggered and exceed the maturities of our finance receivables.

Liquidity and access to capital are vital to our operations and growth. We need continued availability of funds to originate/acquire finance receivables, to purchase portfolios of finance receivables and to repay maturing debt. To ensure that we have adequate liquidity; we project our financing needs based on estimated receivables growth and maturing debt, we closely monitor capital markets and we diversify our funding sources. We can obtain funds from many sources, including operating cash flow, private and public issuances of term debt, conduit and term securitizations of finance receivables, committed unsecured revolving credit facilities, dealer placed and directly issued commercial paper and sales of common and preferred equity. We believe that our sources of liquidity are well diversified. We are not dependent on any funding source or on any credit provider.

At January 31, 2005, we had \$170.5 million of unused bank credit facilities (net of commercial paper outstanding). We can also issue an additional \$200.0 million of asset securitization financings. We believe, but cannot assure, that sufficient liquidity is available to us to support our future operations and growth.

Our term debt is rated 'BBB+' by Fitch Ratings, Inc. ("Fitch") and the commercial paper our major operating subsidiary issues (\$98.3 million at January 31, 2005) is rated 'F2' by Fitch. Our access to capital markets at competitive rates is partly dependent on these investment grade credit ratings.

Our major operating subsidiary's debt agreements contain restrictive covenants including limitations on indebtedness, encumbrances, investments, dividends and other distributions to us, sales of assets, mergers and other business combinations, capital expenditures, interest coverage and net worth. None of the agreements contain a material adverse change clause.

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Total debt increased by 4% (\$48.4 million) to \$1.142 billion at January 31, 2005 from \$1.094 billion at July 31, 2004 and stockholders' equity increased by 7% (\$20.7 million) to \$324.5 million at January 31, 2005 from \$303.9 million at July 31, 2004. Leverage (debt-to-equity ratio) decreased to a low 3.5 at January 31, 2005 from 3.6 at July 31, 2004 allowing for substantial asset growth. Historically, our leverage has not exceeded 5.5.

Debt comprised the following (\$ in millions):

|   | January 31, 2005 |             | July 31, 2004    |             |
|---|------------------|-------------|------------------|-------------|
|   | Amount           | Percent     | Amount           | Percent     |
| Term notes                              | \$ 500.0         | 44%         | \$ 520.0         | 44%         |
| Asset securitization financings         | 325.0            | 28          | 286.0            | 26          |
| Convertible debentures                  | 175.0            | 15          | 175.0            | 16          |
| Commercial paper                        | 110.0            | 10          | 103.6            | 9           |
| Borrowings under bank credit facilities | 34.5             | 3           | 12.0             | 1           |
| <b>Total principal</b>                  | <b>1,144.5</b>   | <b>100%</b> | <b>1,096.6</b>   | <b>100%</b> |
| Fair value adjustment of hedged debt    | (2.4)            |             | (2.9)            |             |
| <b>Total debt</b>                       | <b>\$1,142.1</b> |             | <b>\$1,093.7</b> |             |

### Term Notes

In February 2005, we prepaid \$46.5 million of floating rate term notes; \$40.5 million originally maturing in four to six months and \$6.0 million in three and a half years. We prepaid the notes with proceeds from borrowings under bank credit facilities bearing lower interest rates. In January 2005, we repaid \$20.0 million of 6.68% fixed rate term notes at maturity.

At January 31, 2005, the \$500.0 million of term notes outstanding comprised \$455.0 million of private placements and medium term notes with insurance companies and \$45.0 million of bank term loans.

### Asset Securitization Financings

We have a \$325.0 million asset securitization facility. In January 2005, we borrowed the \$39.0 million available under the facility and used the proceeds to repay bank borrowings. The facility expires in April 2005 subject to renewal (we expect that the facility will be renewed for another year). The facility has been renewed three times since it was established in July 2001. Borrowings under the facility are limited to a minimum level of securitized receivables. If borrowings exceed the minimum level, we must repay the excess or securitize more receivables. We can securitize more receivables during the term of the facility. Upon expiration and non-renewal of the facility, we must repay borrowings outstanding or convert them into term debt. The term debt would be repaid monthly in amounts equal to collections of securitized receivables less interest incurred. Currently, we would exercise the conversion option upon non-renewal. Based on the contractual payments of the \$395.0 million of securitized receivables at January 31, 2005, the term debt would be fully repaid by April 2007.

The unsecured debt agreements of our major operating subsidiary allow 40%

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of its finance receivables to be securitized; approximately \$608.0 million at January 31, 2005. Therefore, we can securitize an additional \$213.0 million of finance receivables at January 31, 2005. Borrowings are limited to 94% of securitized receivables.

### Convertible Debentures

The convertible debentures were convertible into 4.0 million shares (as adjusted) of common stock at the adjusted conversion price of \$43.98 per share resulting in an adjusted conversion rate of 22.74 shares per \$1,000 of principal. In December 2004, we irrevocably elected to fix the payment of the value of converted debentures, not exceeding the principal amount, in cash. Any value in excess of principal would be paid in shares of common stock. This eliminated the 4.0 million shares of common stock issuable upon conversion. At January 31, 2005, no event occurred that would have allowed for conversion of the debentures.

### Commercial Paper

We issue commercial paper directly and through a \$350.0 million program. Commercial paper is unsecured and matures between 1 and 270 days. We have not obtained commitments from any purchaser of our commercial paper for additional or future purchases. Increases in commercial paper are generally offset by decreases in bank and other borrowings, and vice versa. We are required (as a condition of our credit rating) to maintain committed revolving credit facilities from banks so that the aggregate amount available thereunder exceeds commercial paper outstanding. Therefore, at January 31, 2005, the combined amount of commercial paper and bank borrowings outstanding was limited to \$315.0 million (\$144.5 million was outstanding at January 31, 2005).

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### Bank Credit Facilities

We have \$315.0 million of committed unsecured revolving credit facilities from seven banks (a \$10.0 million decrease from July 31, 2004). This includes \$202.5 million of facilities with original terms ranging from two to five years and \$112.5 million of facilities with an original term of one year. These facilities provide us with a dependable, low-cost source of funds and support for our commercial paper program. We can borrow the full amount under each facility. None of the facilities are for commercial paper back-up only. These facilities may or may not be renewed upon expiration.

### MARKET INTEREST RATE RISK AND SENSITIVITY

This section discusses how changes in market interest rates can affect our profitability and our approach to managing interest rate risk. Market interest rates have been rising and are expected to continue to rise. This has and would continue to reduce our net income as explained below.

Our earnings are sensitive to fluctuations in market interest rates (includes LIBOR, rates on U.S. Treasury securities, money market rates and the prime rate). Changes in these rates affect our finance income and interest expense. Rate increases would reduce earnings (this is occurring currently) and rate decreases would increase earnings because floating rate debt (includes short-term debt) significantly exceeds floating rate finance receivables. When market interest rates rise, the resulting increase in interest expense would significantly exceed the resulting increase in finance income. Conversely, when market interest rates decline, the resulting decrease in interest expense would

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significantly exceed the resulting decrease in finance income. These effects would diminish over time. In addition, since our interest earning assets exceed our interest bearing liabilities, eventually, continued low market interest rates would reduce earnings and continued high rates would increase earnings. These broad statements do not take into account the effects of economic and other conditions that could accompany interest rate fluctuations. Increases in market interest rates increased interest expense by approximately \$2.0 million and \$3.0 million in the second quarter and first half of fiscal 2005, respectively.

Our earnings are subject to the risk of rising interest rates at January 31, 2005 because of our high ratios of fixed rate receivables and floating rate debt. Floating rate debt exceeded floating rate receivables by \$721.6 million as shown in the table below. This risk is mitigated by the terms and prepayment experience of our receivables. Finance receivables provide for monthly payments over relatively short periods of two to five years that historically have been accelerated by prepayments. At January 31, 2005, \$551.0 million (38%) of fixed rate finance receivables are scheduled to be collected within one year and the weighted average remaining maturity of fixed rate finance receivables is under two years. We do not match the maturities of our debt to our finance receivables.

| (\$ in millions)      | Fixed Rate |         | Floating Rate |         | Tot     |
|-----------------------|------------|---------|---------------|---------|---------|
|                       | Amount     | Percent | Amount        | Percent |         |
| Finance receivables   | \$1,449.9  | 95%     | \$ 84.2       | 5%      | \$1,534 |
| Debt (principal)      | \$ 336.2   | 29%     | \$ 805.9      | 71%     | \$1,142 |
| Stockholders' equity  | 324.5      | 100     | --            | --      | 324     |
| Total debt and equity | \$ 660.7   | 45%     | \$ 805.9      | 55%     | \$1,466 |

At January 31, 2005, floating rate debt (asset securitization financings, floating rate term notes, fixed rate term notes swapped to floating rates, commercial paper and bank borrowings) reprices (interest rate changes) as follows: \$422.6 million (52%) within one month; \$351.1 million (44%), within the following two months and the remainder, \$31.8 million (4%), within the following six months. Floating rate notes last repriced in January 2005 and the majority of the floating rate swaps of fixed rate notes last repriced in October 2004. The repricing periods of floating rate debt at January 31, 2005 follow (\$ in millions):

|   | Balance | Repricing Frequency            |
|---|---------|--------------------------------|
| Asset securitization financings         | \$325.0 | monthly                        |
| Floating rate notes                     | 195.5   | quarterly                      |
| Floating rate swaps of fixed rate notes | 143.3   | semi-annually                  |
| Commercial paper                        | 110.0   | 1 to 220 days (26 day average) |
| Bank borrowings                         | 34.5    | generally daily                |

We quantify interest rate risk by calculating the effect on net income of a hypothetical, immediate 100 basis point (1.0%) rise in market interest rates. At January 31, 2005, such a hypothetical adverse change in rates would reduce quarterly net income by approximately \$0.7 million based on scheduled repricings of floating rate debt and fixed rate term debt maturing within one year and the expected effects on the yields of new receivables. We believe this amount represents an acceptable level of risk considering the lower cost of floating rate debt. Actual future changes in market interest rates and the effect on net income may differ materially due to changes in finance receivable and debt repricing structures. In addition, other factors that may accompany an actual immediate 100 basis point increase in market interest rates were not considered in the calculation.

We monitor and manage our exposure to market interest rate fluctuations through risk management procedures that include using certain derivative financial instruments and changing the proportion of our fixed rate term debt versus our floating rate debt. We may use derivatives to hedge our exposure to interest rate risk on certain debt obligations. We do not speculate with nor do we trade derivatives.

At January 31, 2005, fixed rate notes swapped to floating rates totaled \$143.3 million. Under the terms of the swaps, we receive fixed rates equal to the rates on the respective hedged notes and pay floating rates indexed to six-month LIBOR (2.9% at January 31, 2005). The weighted average receive rate (4.9%) exceeded the current weighted average pay rate (3.9%) by 100 basis points (1.0%) at January 31, 2005. Information on our swaps at January 31, 2005 follows (\$ in millions):

| Issued      | Expires     | Notional Amount | Receive Rate | Pay Rate | Reprices   |
|-------------|-------------|-----------------|--------------|----------|------------|
| April 2003  | April 2010  | \$12.5          | 4.96%        | 3.40%    | April 2005 |
| July 2003   | April 2008  | 25.0            | 4.37         | 3.09     | April 2005 |
| July 2003   | June 2008   | 12.5            | 4.37         | 3.73     | April 2005 |
| July 2003   | June 2008   | 25.0            | 4.37         | 3.54     | April 2005 |
| July 2003   | June 2010   | 12.5            | 4.96         | 3.71     | April 2005 |
| August 2003 | April 2008  | 24.5            | 4.37         | 2.99     | April 2005 |
| April 2004  | August 2007 | 31.3            | 6.23         | 5.99     | July 2005  |

The net yield of finance receivables less the weighted average cost of borrowed funds represents the net interest spread, a key measure of a finance company's profitability.

|       |  | Three Months Ended<br>January 31, |      | Six Months Ended<br>January 31, |      |
|-------|--|-----------------------------------|------|---------------------------------|------|
|       |  | 2005                              | 2004 | 2005                            | 2004 |
| ===== |  |                                   |      |                                 |      |

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|   |      |      |      |      |
|---|------|------|------|------|
| Net yield of finance receivables        | 8.1% | 8.3% | 8.1% | 8.4% |
| Weighted average cost of borrowed funds | 3.7  | 3.3  | 3.5  | 3.3  |
|   |      |      |      |      |
| Net interest spread                     | 4.4% | 5.0% | 4.6% | 5.1% |
|   |      |      |      |      |

The net yield of finance receivables declined in fiscal 2005 from fiscal 2004 because yields on receivables originated were lower than yields on receivables collected. This was caused by the extended period of low interest rates. The net yield is not expected to decline further and may increase since yields on originations have been trending higher. The net yield increased to 8.1% in the second quarter of fiscal 2005 from 8.0% in the first quarter.

The average cost of funds increased in fiscal 2005 from fiscal 2004 due to higher short-term borrowing costs resulting from rising market interest rates. Short-term market interest rates have risen approximately 150 basis points (1.50%) since the fourth quarter of fiscal 2004. This increase, and any future increases in short-term rates, will raise our average cost of funds as our floating rate debt reprices. We expect our weighted average cost of funds to rise 25-30 basis points (0.25%-0.30%) in the third quarter of fiscal 2005.

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### NEW ACCOUNTING STANDARDS

In December 2004, the Financial Accounting Standards Board issued SFAS No. 123(R), "Share-Based Payment", which requires the measurement and recognition of compensation expense for all stock awards. SFAS No. 123(R) is effective with our fiscal quarter ending October 31, 2005. We are currently evaluating the impact SFAS No. 123(R) will have on our operating results and financial condition.

On September 30, 2004, the Emerging Issues Task Force ("EITF") Issued EITF No. 04-8, "The Effect of Contingently Convertible Debt on Diluted Earnings per Share." EITF No. 04-8 eliminated the exclusion of convertible debentures with a contingent conversion feature from the computation of diluted earnings per share. Our convertible debentures contain this feature. In December 2004, we irrevocably elected to fix the payment of the value of converted debentures, not exceeding the principal amount, in cash. Any value in excess of principal will be paid in shares of common stock. This eliminates the 4.0 million shares of common stock issuable upon conversion. As a result, EITF 04-8 will not affect the computation of diluted earnings per share.

### FORWARD-LOOKING STATEMENTS

Certain statements in this document may include the words or phrases "can be," "expects," "plans," "may," "may affect," "may depend," "believe," "trending," "hopeful," "endeavor," "estimate," "intend," "could," "should," "would," "if" and similar words and phrases that constitute "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. Forward-looking statements are subject to various known and unknown risks and uncertainties and we caution that any forward-looking information provided by or on our behalf is not a guarantee of future performance. Our actual results could differ materially from those anticipated by such forward-looking statements due to a number of factors, some beyond our control, including, without limitation, (i) the ability to obtain funding on acceptable terms, (ii) changes in the risks inherent in finance receivables and the adequacy of our allowance for credit losses, (iii)



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changes in market interest rates, (iv) changes in economic, financial and market conditions, (v) changes in competitive conditions and (vi) the loss of key executives or personnel. Forward-looking statements apply only as of the date made and we are not required to update forward-looking statements for subsequent or unanticipated events or circumstances.

Item 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK  
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See the Market Interest Rate Risk and Sensitivity section in Item 2

Item 4. CONTROLS AND PROCEDURES  
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- a. Evaluation of disclosure controls and procedures. Our Chief Executive Officer and Chief Financial Officer have conducted an evaluation of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) of the Securities Exchange Act of 1934) as of the end of the period covered by this report and each has concluded that such disclosure controls and procedures were effective as of such date to ensure that information required to be disclosed in our reports filed under the Securities Exchange Act of 1934 is recorded, processed, summarized and reported within the time periods specified in Securities and Exchange Commission rules and forms.
- b. Changes in internal control over financial reporting. There were no changes in our internal control over financial reporting that occurred during the last fiscal quarter that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

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PART II

Item 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS  
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ISSUER PURCHASES OF EQUITY SECURITIES  
For the Quarter Ended January 31, 2005

| Month         | (a) Total Number of Shares Purchased | (b) Average Price Paid per Share | (c) Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs | (d) Maximum (or Approximate Value) of Shares Yet Be Purchased Under the Plans or Programs |
|---------------|--------------------------------------|----------------------------------|--|---|
| December 2004 | 7,258                                | \$39.00                          | 7,258  | \$1,000,000   |

We established our common stock repurchase program in August 1996 and subsequently expanded it to include repurchases of convertible debentures. A

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total of \$40.7 million has been authorized for repurchases of common stock and convertible debentures, and through January 31, 2005, \$14.3 million of common stock and \$7.2 million of convertible debentures have been repurchased.

### Item 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

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At our Annual Meeting of Stockholders held on December 14, 2004, our stockholders voted on the following matters:

The following nominees were elected to the Board of Directors:

| Nominee                   | Number of Votes |          |
|---------------------------|-----------------|----------|
|                           | For             | Withheld |
| Lawrence B. Fisher        | 15,519,151      | 842,738  |
| William C. MacMillen, Jr. | 16,022,898      | 338,991  |
| Michael C. Palitz         | 15,995,578      | 366,311  |
| Thomas F. Robards         | 16,232,330      | 129,559  |
| Paul R. Sinsheimer        | 15,996,410      | 365,479  |
| H. E. Timanus, Jr.        | 16,041,965      | 319,924  |
| Michael J. Zimmerman      | 16,253,546      | 108,343  |

The appointment of KPMG LLP as our independent registered public accounting firm for our fiscal year ending July 31, 2005 was ratified by a vote of 16,158,361 shares for, 186,569 shares against and 16,959 shares abstained.

### Item 5. OTHER INFORMATION

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On March 7, 2005, we issued a press release reporting our results for the quarter ended January 31, 2005. The press release is attached hereto as Exhibit 99.1. Exhibit 99.1 shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by specific reference in such a filing.

On March 7, 2005, we issued a press release announcing that our Board of Directors declared a quarterly dividend of \$0.10 per share on our common stock. The dividend is payable on April 29, 2005 to stockholders of record at the close of business on March 28, 2005. The dividend rate is unchanged from the previous quarter.

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### Item 6. EXHIBITS

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| Exhibit No. | Description of Exhibit  |
|-------------|---|
| 31.1        | Rule 13a-14(a)/15d-14(a) Certification of Chief Executive Officer |
| 31.2        | Rule 13a-14(a)/15d-14(a) Certification of Chief Financial         |

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Officer  
32.1 Section 1350 Certification of Chief Executive Officer  
32.2 Section 1350 Certification of Chief Financial Officer  
99.1 Press release dated March 7, 2005  
99.2 Press release dated March 7, 2005

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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

FINANCIAL FEDERAL CORPORATION

-----  
(Registrant)

By: /s/ Steven F. Groth

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Senior Vice President and  
Chief Financial Officer  
(Principal Financial Officer)

By: /s/ David H. Hamm

-----  
Vice President and Controller  
(Principal Accounting Officer)

March 8, 2005

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(Date)

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