

PHOTRONICS INC  
Form 10-K/A  
June 26, 2003

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**SECURITIES AND EXCHANGE COMMISSION**  
Washington, D.C. 20549

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**FORM 10-K/A**  
(Amendment No. 1)

- ANNUAL REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934  
For the fiscal year ended November 3, 2002  
OR  
 TRANSITION REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934  
For the transition period from \_\_\_ to \_\_\_  
Commission file number 0-15451

**PHOTRONICS, INC.**

*(Exact name of registrant as specified in its charter)*

**Connecticut**  
*(State or other jurisdiction  
of incorporation of organization)*

**06-0854886**  
*(IRS Employer  
Identification Number)*

**15 Secor Road, Brookfield, Connecticut 06804**  
*(Address of principal executive offices and zip code)*

**(203) 775-9000**  
*(Registrant's telephone number, including area code)*

*Securities registered pursuant to Section 12(b) of the Act:* **None**  
*Securities registered pursuant to Section 12(g) of the Act:* **Common Stock, \$0.01 par value per share**

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter periods that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

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Yes  No

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained to the best of registrant's knowledge in definitive proxy or information statements incorporated by reference in Part III of the Form 10-K or any amendment to this Form 10-K.

As of December 31, 2002, 32,040,020 shares of the registrant's Common Stock were outstanding. The aggregate market value of registrant's voting stock held by non-affiliates of the registrant as of December 31, 2002 was approximately \$398,163,018.

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### Explanatory Note

Pursuant to this Form 10-K/A, the registrant amends "Item 8. Consolidated Financial Statements and Supplementary Data" of Part I of its Annual Report on Form 10-K for the year ended November 3, 2002 to correct Note 10 - Employee Stock Purchase and Option Plans, to the Consolidated Financial Statements. These changes, which are described in the following paragraph and Note 21, did not impact the registrant's consolidated balance sheets, statements of operations, shareholders' equity or cash flows, or earnings (loss) per share for any of the periods presented.

The Company has revised certain pro-forma and other calculations computed in accordance with Statement of Financial Accounting Standards No. 123, "Accounting for Stock-Based Compensation." These changes relate to the computations of pro-forma compensation expense and pro-forma net income (loss) per share for the years ended November 3, 2002 and October 31, 2001 and 2000 and the weighted average fair values of options granted. Other than the changes indicated in Note 21, and the adjustment to the pro-forma amounts in Note 10, no other changes have been made to the registrant's Annual Report on Form 10-K for the year ended November 3, 2002.

### ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA

#### INDEPENDENT AUDITORS' REPORT

##### Board of Directors and Shareholders Photronics, Inc. Brookfield, Connecticut

We have audited the accompanying consolidated balance sheets of Photronics, Inc. and subsidiaries as of November 3, 2002 and October 31, 2001, and the related consolidated statements of operations, shareholders' equity, and cash flows for each of the three fiscal years ended November 3, 2002, October 31, 2001 and 2000. These consolidated financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these consolidated financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, such consolidated financial statements present fairly, in all material respects, the financial position of Photronics, Inc. and subsidiaries as of November 3, 2002 and October 31, 2001, and the results of their operations and their cash flows for each of the three fiscal years ended November 3, 2002, October 31, 2001 and 2000 in conformity with accounting principles generally accepted in the United States of America.

As discussed in Note 5 to the consolidated financial statements, the Company changed its method of accounting for goodwill and other intangible assets to conform to Statement of Financial Accounting Standards No. 142 "Goodwill and Other Intangible Assets."

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As discussed in Note 21, the Company has revised its Statement of Financial Accounting Standards No. 123 "Accounting for Stock-Based Compensation" pro-forma calculation disclosures.

**DELOITTE & TOUCHE LLP**

Hartford, Connecticut

December 6, 2002 (June 25, 2003 as to Note 21)

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**PHOTRONICS, INC. AND SUBSIDIARIES**

**Consolidated Balance Sheets**

*(in thousands, except per share amounts)*

	<b>November 3, 2002</b>	<b>October 31, 2001</b>
	<u>          </u>	<u>          </u>
<b>ASSETS</b>		
Current assets:		
Cash and cash equivalents	\$113,944	\$ 34,684
Short-term investments	15,148	-
Accounts receivable (less allowance for doubtful accounts of \$1,840 in 2002 and \$1,000 in 2001)	62,545	70,704
Inventories	19,948	21,492
Deferred income taxes	21,270	20,052
Other current assets	16,205	4,464
	<u>          </u>	<u>          </u>
Total current assets	249,060	151,396
Property, plant and equipment, net	443,860	402,776
Intangible assets, net	121,217	93,199
Other assets	18,305	13,327
	<u>          </u>	<u>          </u>
	\$832,442	\$660,698
	<u>          </u>	<u>          </u>
<b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>		
Current liabilities:		
Current portion of long-term debt and notes payable	\$ 10,649	\$ 33,918
Accounts payable	57,401	37,142
Accrued liabilities	38,982	31,604
	<u>          </u>	<u>          </u>
Total current liabilities	107,032	102,664
Long-term debt	296,785	188,021
Deferred income taxes	33,330	25,350
Other liabilities	11,209	12,492
	<u>          </u>	<u>          </u>
Total liabilities	448,356	328,527
Minority interest	44,971	45,010
Shareholders' equity:		
Preferred stock, \$0.01 par value, 2,000 shares authorized, none issued and outstanding	-	-
Common stock, \$0.01 par value, 150,000 shares authorized, 32,033 shares issued and outstanding at November 3, 2002 and 30,276 shares issued and outstanding at October 31, 2001	320	303
Additional paid-in capital	195,588	146,378
Retained earnings	158,363	163,220
Accumulated other comprehensive loss	(14,999)	(22,740)
Deferred compensation on restricted stock	(157)	-
	<u>          </u>	<u>          </u>

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Total shareholders' equity	339,115	287,161
	<u>832,442</u>	<u>660,698</u>

See accompanying notes to consolidated financial statements.

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**PHOTRONICS, INC. AND SUBSIDIARIES**

**Consolidated Statements of Operations**  
(in thousands, except per share amounts)

	Years Ended		
	November 3, 2002	October 31, 2001	October 31, 2000
Net sales	\$386,871	\$377,969	\$331,212
Cost and expenses:			
Cost of sales	276,451	254,272	220,650
Selling, general and administrative	57,973	53,758	46,059
Research and development	30,154	24,858	20,731
Consolidation, restructuring and related charges	14,500	38,100	23,000
Operating income	7,793	6,981	20,772
Other income (expense):			
Interest expense	(17,801)	(11,966)	(11,091)
Investment and other income, net	4,510	2,664	5,783
Income (loss) before provision (benefit) for income taxes and minority interest	(5,498)	(2,321)	15,464
Income tax provision (benefit)	(7,019)	(3,000)	4,700
Income before minority interest	1,521	679	10,764
Minority interest in income of consolidated subsidiaries	(6,378)	(4,705)	(588)
Net income (loss)	<u>\$(4,857)</u>	<u>\$(4,026)</u>	<u>\$10,176</u>
Earnings (loss) per share:			
Basic	<u>\$ (0.16)</u>	<u>\$ (0.13)</u>	<u>\$ 0.35</u>
Diluted	<u>\$ (0.16)</u>	<u>\$ (0.13)</u>	<u>\$ 0.34</u>
Weighted average number of common shares outstanding:			
Basic	<u>31,278</u>	<u>29,919</u>	<u>28,761</u>
Diluted	<u>31,278</u>	<u>29,919</u>	<u>29,831</u>

See accompanying notes to consolidated financial statements.

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## PHOTRONICS, INC. AND SUBSIDIARIES

**Consolidated Statements of Shareholders' Equity**  
**Years Ended November 3, 2002, October 31, 2001 and 2000**  
*(in thousands)*

	<u>Common Stock</u>		<u>Add'l Paid-In Capital</u>	<u>Retained Earnings</u>	<u>Accumulated Other Comprehensive Income (Loss)</u>			<u>Deferred Compensation on Restricted Stock</u>	<u>Total Share- holders' Equity</u>	
	<u>Shares</u>	<u>Amount</u>			<u>Unrealized Investment Gains</u>	<u>Cash Flow Hedges</u>	<u>Foreign Currency Translation</u>			<u>Total</u>
<b>Balance at October 31, 1999</b>	27,925	\$279	\$99,544	\$156,929	\$2,524	-	\$(5,095)	\$(2,571)	\$(51)	\$254,130
Comprehensive Income:										
Net income	-	-	-	10,176	-	-	-	-	-	10,176
Change in unrealized gains on investments	-	-	-	-	2,776	-	-	2,776	-	2,776
Adjustment to reflect Align-Rite's results for the period from October 1, 1999 to October 31, 1999	-	-	-	141	-	-	-	-	-	141
Foreign currency translation adjustment	-	-	-	-	-	-	(10,082)	(10,082)	-	(10,082)
<b>Total comprehensive income (loss)</b>	-	-	-	10,317	2,776	-	(10,082)	(7,306)	-	3,011
Sale of common stock in private placement	1,000	10	21,831	-	-	-	-	-	-	21,841
Sale of common stock through employee stock option and purchase plans	763	8	14,809	-	-	-	-	-	-	14,817
Restricted stock awards, net of amortization to compensation expense	-	-	261	-	-	-	-	-	(80)	181
<b>Balance at October 31, 2000</b>	29,688	297	136,445	167,246	5,300	-	(15,177)	(9,877)	(131)	293,980
Comprehensive income:										
Net loss	-	-	-	(4,026)	-	-	-	-	-	(4,026)
Change in unrealized gains on investments	-	-	-	-	(2,318)	-	-	(2,318)	-	(2,318)
Change in fair value of cash flow hedges	-	-	-	-	-	\$(431)	-	(431)	-	(431)
Foreign currency translation adjustment	-	-	-	-	-	-	(10,114)	(10,114)	-	(10,114)
<b>Total comprehensive loss</b>	-	-	-	(4,026)	(2,318)	(431)	(10,114)	(12,863)	-	(16,889)
Sale of common stock through employee stock option and purchase plans	588	6	9,933	-	-	-	-	-	-	9,939
Amortization of restricted stock to compensation expense	-	-	-	-	-	-	-	-	131	131
<b>Balance at October 31, 2001</b>	30,276	303	146,378	163,220	2,982	(431)	(25,291)	(22,740)	-	287,161
Comprehensive income:										

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Net loss	-	-	-	(4,857)	-	-	-	-	-	(4,857)
Change in unrealized gains on investments	-	-	-	-	(2,082)	-	-	(2,082)	-	(2,082)
Change in fair value of cash flow hedges	-	-	-	-	-	(691)	-	(691)	-	(691)
Foreign currency translation adjustment	-	-	-	-	-	-	10,514	10,514	-	10,514
<b>Total comprehensive income (loss)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(4,857)</b>	<b>(2,082)</b>	<b>(691)</b>	<b>10,514</b>	<b>7,741</b>	<b>-</b>	<b>2,884</b>
Sale of common stock through employee stock option and purchase plans	527	5	8,464	-	-	-	-	-	-	8,469
Issuance of common stock in connection with acquisition of additional shares of PKL	1,212	12	40,173	-	-	-	-	-	-	40,185
Restricted stock awards, net of amortization to compensation expense	18	-	573	-	-	-	-	-	(157)	416
<b>Balance at November 3, 2002</b>	<b>32,033</b>	<b>\$320</b>	<b>\$195,588</b>	<b>\$158,363</b>	<b>\$900</b>	<b>\$(1,122)</b>	<b>\$(14,777)</b>	<b>\$(14,999)</b>	<b>\$(157)</b>	<b>\$339,115</b>

See accompanying notes to consolidated financial statements.

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**PHOTRONICS, INC. AND SUBSIDIARIES**

**Consolidated Statements of Cash Flows**

*(in thousands)*

	Years Ended		
	November 3, 2002	October 31, 2001	October 31, 2000
Cash flows from operating activities:			
Net income (loss)	\$ (4,857)	\$ (4,026)	\$ 10,176
Adjustments to reconcile net income (loss) to net cash provided by operating activities:			
Depreciation and amortization of property, plant and equipment	80,402	67,502	53,322
Amortization of intangible assets	2,785	5,473	3,546
Gain on sale of investments	-	-	(6,430)
Gain on repurchase of notes	(2,648)	-	-
Deferred income taxes	(938)	(6,031)	1,251
Restructuring and related charges	14,500	38,100	17,500
Other	1,479	(631)	2,398
Changes in assets and liabilities, net of effects of acquisitions:			
Accounts receivable	9,996	(205)	(3,591)
Inventories	2,194	1,353	596
Other current assets	(11,562)	2,276	(1,171)
Accounts payable and accrued liabilities	45,051	9,768	(28,009)

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Net cash provided by operating activities:	136,402	113,579	49,588
Cash flows from investing activities:			
Acquisitions of and investments in photomask operations, net of cash acquired	-	(48,864)	(37,312)
Deposits on and purchase of property, plant and equipment	(126,462)	(48,670)	(43,599)
Purchase of short-term investments	(15,000)	-	-
Proceeds from sale of investments and other	732	(1,026)	6,571
Net cash used in investing activities	(140,730)	(98,560)	(74,340)
Cash flows from financing activities:			
Net borrowings (repayments) of long-term debt	(115,174)	(24,828)	10,376
Proceeds from issuance of common stock and other	4,590	7,817	32,424
Proceeds from issuance of convertible debt, net	193,237	-	-
Net cash provided by (used in) financing activities	82,653	(17,011)	42,800
Effect of exchange rate changes on cash	935	(1,506)	493
Net increase (decrease) in cash and cash equivalents	79,260	(3,498)	18,541
Cash and cash equivalents at beginning of year	34,684	38,182	23,115
Adjustment related to Align-Rite's net cash flows resulting from differences in fiscal reporting periods	-	-	(3,474)
Cash and cash equivalents at end of year	\$113,944	\$ 34,684	\$ 38,182

See accompanying notes to consolidated financial statements.

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**PHOTRONICS, INC. AND SUBSIDIARIES**

**Notes to Consolidated Financial Statements**  
**Years Ended November 3, 2002, October 31, 2001 and 2000**  
*(in thousands, except per share amounts)*

**NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

**Consolidation**

The accompanying consolidated financial statements include the accounts of Photronics, Inc. and its majority-owned subsidiaries ("Photronics" or the "Company"), in which the Company exercises control. All significant intercompany balances and transactions have been eliminated in consolidation.

**Estimates and Assumptions**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect amounts reported in them. Actual results may differ from such estimates.

**Derivative Investments and Hedging Activities**

The Company records derivatives on the balance sheet as assets or liabilities, measured at fair value. Gains or losses resulting from changes in the values of those derivatives are reported in the statement of operations or as accumulated other comprehensive income (loss), a separate

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component of shareholders' equity, depending on the use of the derivatives and whether they qualify for hedge accounting. In order to qualify for hedge accounting, the derivative must be highly effective in achieving offsetting changes in fair value or cash flows of the hedged items during the term of the hedge.

### **Fiscal Year**

The Company's fiscal year ends on the Sunday closest to October 31, and as a result, a 53-week year occurs every five to six years. Fiscal year 2002 includes 53 weeks. Fiscal years 2001 and 2000 include 52 weeks.

### **Cash and Cash Equivalents**

Cash and cash equivalents include cash and highly liquid investments purchased with an original maturity of three months or less. The carrying values approximate fair values based on the short maturity of these instruments.

### **Investments**

The Company's investments, comprised of equities and a fixed income bond fund, are classified as available-for-sale, and are carried at fair value. Investments available for current operations are classified in the consolidated balance sheets as current assets; investments held for long-term purposes are classified as non-current assets. Unrealized gains and losses, net of tax, are reported as other comprehensive income (loss) as a separate component of shareholders' equity. Gains and losses are included in income when realized, determined based on the disposition of specifically identified investments.

### **Inventories**

Inventories, principally raw materials, are stated at the lower of cost, determined under the first-in, first-out (FIFO) method, or market.

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### **Property, Plant and Equipment**

Property, plant and equipment is stated at cost less accumulated depreciation and amortization. Repairs and maintenance as well as renewals and replacements of a routine nature are charged to operations as incurred, while those which improve or extend the lives of existing assets are capitalized. Upon sale or other disposition, the cost of the asset and accumulated depreciation are eliminated from the accounts, and any resulting gain or loss is reflected in income.

For financial reporting purposes, depreciation and amortization are computed on the straight-line method over the estimated useful lives of the related assets. Buildings and improvements are depreciated over 15 to 40 years, machinery and equipment over 3 to 10 years and furniture, fixtures and office equipment over 3 to 5 years. Leasehold improvements are amortized over the life of the lease or the estimated useful life of the improvement, whichever is less.

### **Intangible Assets**

Intangible assets consist primarily of goodwill and other acquisition-related intangibles, and software development costs. These assets are stated at fair value as of the date acquired less accumulated amortization. Amortization is calculated on a straight-line basis over an estimated useful life of 5 years for software development costs and, prior to November 1, 2001, 3 to 15 years for goodwill and acquisition-related assets (see Note 5). As a result of the adoption of SFAS No. 142, the future economic benefit of the carrying value of all intangible assets (see Note 5) is reviewed periodically and any diminution in useful life or impairment in value based on future anticipated undiscounted cash flows or market factors would be recorded in the period so determined.

### **Income Taxes**

The provision for income taxes is computed on the basis of consolidated financial statement income. Deferred income taxes reflect the tax effects of differences between the carrying amounts of assets and liabilities for financial reporting and the amounts used for income tax purposes.



**Earnings Per Share**

Basic EPS is based on the weighted average number of common shares outstanding for the period, excluding any dilutive common share equivalents. Diluted EPS reflects the potential dilution that could occur if certain securities or other contracts to issue common stock were exercised or converted.

**Stock-Based Compensation**

The Company records stock option awards in accordance with the provisions of Accounting Principles Board Opinion 25, "Accounting for Stock Issued to Employees." The Company estimates the fair value of stock option awards in accordance with SFAS No. 123, "Accounting for Stock-Based Compensation," and discloses the resulting estimated compensation effect on net income on a pro forma basis.

**Foreign Currency Translation**

The Company's foreign subsidiaries maintain their accounts in their respective local currencies. Assets and liabilities of such subsidiaries are translated to U.S. dollars at year-end exchange rates. Income and expenses are translated at average rates of exchange prevailing during the year. Foreign currency translation adjustments are accumulated and reported as other comprehensive income (loss) as a separate component of shareholders' equity. The effects of changes in exchange rates on foreign currency transactions are included in income.

**Revenue Recognition**

The Company recognizes revenue upon shipment of goods to customers.

**Reclassifications**

Certain prior year amounts have been reclassified to conform to the current year presentation.

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**NOTE 2 - BUSINESS COMBINATIONS****Acquisition of PKL Ltd.**

In 2001, the Company completed the acquisition of a majority of the total share capital (approximately 51%) of PKL Ltd. ("PKL"), a photomask manufacturer based in Korea for approximately \$56 million. In April of 2002, the Company acquired an additional 28% of PKL in exchange for 1,212,218 shares of Photronics common stock. The acquisition was accounted for as a purchase and accordingly goodwill in the aggregate of \$69.4 million was recorded. The operating results of PKL have been included in the consolidated statements of operations from August 27, 2001, the date the Company acquired majority share.

The following table presents unaudited consolidated pro forma information as if the initial acquisition of approximately 51% of PKL and the additional acquisition of approximately 28% of PKL had occurred as of the beginning of the periods presented:

	<b>Year Ended</b>		
	<b>November 3, 2002</b>	<b>October 31, 2001</b>	<b>October 31, 2000</b>
Net sales	\$386,871	\$416,274	\$378,386
Net (loss) income	\$ (3,927)	\$ (751)	\$ 13,742
Diluted (loss) earnings per share	\$ (0.13)	\$ (0.03)	\$ 0.46

In management's opinion, these unaudited consolidated pro forma amounts are not necessarily indicative of what the actual combined results of operations might have been had the acquisitions of PKL stock occurred at the beginning of the periods presented.

**Acquisition of PSMC****Revenue Recognition**

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Effective June 20, 2000, the Company acquired a majority of the total share capital of Precision Semiconductor Mask Corporation ("PSMC"), a photomask manufacturer based in Taiwan, for approximately \$63.4 million. The acquisition was accounted for as a purchase. Accordingly, a portion of the purchase price has been allocated to assets acquired and liabilities assumed based upon estimated fair value at the date of acquisition, while the balance of \$31.2 million was recorded as goodwill. The operating results of PSMC have been included in the consolidated statement of operations from the date of acquisition.

Unaudited consolidated information as if the acquisition of PSMC had occurred as of the beginning of the fiscal year ended October 31, 2000 follows: net sales - \$343,248; net income - \$6,508; and diluted earnings per share - \$0.22. In management's opinion, these unaudited consolidated pro forma amounts are not necessarily indicative of what the actual combined results of operations might have been if the acquisition of PSMC had been effective at the beginning of the fiscal year ended October 31, 2000.

### Align-Rite Merger

On June 7, 2000, Photronics completed its merger with Align-Rite International, Inc. ("Align-Rite"). Under the terms of the merger agreement, each of the 4,731,232 shares of common stock of Align-Rite issued and outstanding as of June 7, 2000 was converted into 0.85 shares of common stock of Photronics. Cash was paid in lieu of the issuance of any fractional shares of Photronics that would otherwise have been issued. Any stock options to acquire Align-Rite common stock that had not been exercised as of June 7, 2000 became fully vested options to acquire Photronics common stock in accordance with the merger agreement. The merger constituted a tax-free reorganization and has been accounted for as a pooling-of-interests. Accordingly, the consolidated financial statements for the year ended October 31, 2000 and the accompanying notes thereto reflect the Company's financial position, results of operations and cash flows as if Align-Rite had been a wholly owned subsidiary of Photronics for the entire fiscal year.

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The Company recorded a pre-tax charge of approximately \$5.5 million for transaction costs incurred in connection with the merger. Such costs consisted primarily of fees for investment bankers, attorneys, accountants, financial printing and other related charges.

### NOTE 3 - INVESTMENTS

Short-term investments at November 3, 2002 consist of available-for-sale fixed income and equity securities; there were no short-term investments at October 31, 2001. Long-term investments (\$2,554 at November 3, 2002 and \$6,658 at October 31, 2001) included in "Other Assets" primarily consist of available-for-sale equity securities, where fair values were determined based upon quoted market prices. For investments with no quoted market price, the estimated fair value is based upon the financial condition and the operating results and projections of the investee and is considered to approximate cost. Unrealized gains on investments were determined as follows:

	November 3, 2002	October 31, 2001
Fair value	\$17,702	\$ 6,658
Cost	16,095	1,851
	1,607	4,807
Less deferred income taxes	707	1,825
Net unrealized gains	\$ 900	\$ 2,982

### NOTE 4 - PROPERTY, PLANT AND EQUIPMENT

Property, plant and equipment consists of the following:

November 3, 2002	October 31, 2001
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Land	\$ 5,224	\$ 3,129
Buildings and improvements	43,526	32,090
Machinery and equipment	729,782	612,042
Leasehold improvements	23,168	20,331
Furniture, fixtures and office equipment	27,096	26,344
	<u>828,796</u>	<u>693,936</u>
Less accumulated depreciation and amortization	384,936	291,160
	<u>\$443,860</u>	<u>\$402,776</u>

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**NOTE 5 - INTANGIBLE ASSETS**

Effective November 1, 2001 the Company adopted SFAS No. 142, "Goodwill and Other Intangible Assets." This standard changed the accounting for goodwill and intangible assets with an indefinite life whereby such assets are no longer amortized; however, the standard does require evaluation for impairment and a corresponding writedown, if appropriate. SFAS No. 142 requires an initial evaluation of goodwill and impairment upon adoption and annual evaluations thereafter. The initial evaluation was performed as of November 1, 2001 and a subsequent evaluation was performed in fiscal year 2002 resulting in no impairment in the value of the Company's goodwill.

Comparative information as if goodwill had not been amortized follows (in thousands, except per share information):

	Year Ended		
	November 3, 2002	October 31, 2001	October 31, 2000
Reported net income (loss)	\$ (4,857)	\$ (4,026)	\$ 10,176
Goodwill amortization	-	1,111	577
Adjusted net income (loss)	<u>\$ (4,857)</u>	<u>\$ (2,915)</u>	<u>\$ 10,753</u>
Reported diluted earnings (loss) per share	\$ (0.16)	\$ (0.13)	\$ 0.34
Goodwill amortization	-	0.04	0.02
Adjusted net income (loss)	<u>\$ (0.16)</u>	<u>\$ (0.09)</u>	<u>\$ 0.36</u>

Goodwill at November 3, 2002 and October 31, 2001 amounted to approximately \$115.9 million and \$85.1 million, respectively. Other intangible assets, which continue to be amortized, consist of software development costs and a non-compete agreement. The balance of other intangible assets consists of a gross carrying amount of \$13,054 at November 3, 2002 and \$12,984 at October 31, 2001, less accumulated amortization of \$7,702 and \$4,911 at November 3, 2002 and October 31, 2001, respectively.

Amortization expense of other intangible assets for each of the fiscal years ended November 3, 2002 and October 31, 2001 was approximately \$2.8 million. Estimated annual amortization expense of other intangible assets is expected to be \$2,799 in 2003 and \$2,553 in 2004.

**NOTE 6 - ACCRUED LIABILITIES**

Accrued liabilities consist of the following:

	<b>November 3, 2002</b>	<b>October 31, 2001</b>
Salaries, wages and related benefits	\$ 8,348	\$ 8,530
Income taxes	6,833	7,092
Restructuring	5,956	7,557
Interest	5,322	3,386
Other	12,523	5,039
	<u>\$38,982</u>	<u>\$31,604</u>

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**NOTE 7 - LONG-TERM DEBT**

Long-term debt consists of the following:

	<b>November 3, 2002</b>	<b>October 31, 2001</b>
6% convertible subordinated notes due June 1, 2004	\$ 62,100	\$103,300
4.75% Convertible subordinated notes due December 15, 2006 including \$1,672 fair value of interest rate swap contract	201,672	-
Debt of non-wholly owned subsidiaries:		
Borrowings under current revolving credit facility	10,630	-
Unsecured notes payable	12,877	-
Secured notes payable	19,963	35,677
10.7% bond payable	-	11,613
Borrowings under former revolving credit facility	-	58,311
Other	192	260
	<u>307,434</u>	<u>209,161</u>
Less current portion	10,649	21,140
Long-term debt	<u>\$296,785</u>	<u>\$188,021</u>

Long-term debt matures as follows: 2003 - \$10,649; 2004 - \$67,441; 2005 - \$26,476; 2006 - \$1,196 and 2007 - \$201,672. The fair value of long-term debt not yet substantively extinguished is estimated based on the current rates offered to the Company and is not significantly different from the carrying value, except that the fair value of the 6% and the 4.75% Convertible subordinated notes, based upon the most recently reported trade as of November 3, 2002, amounted to \$57,986 and \$156,750, respectively.

On December 12, 2001 the Company sold \$200 million of 4.75% convertible subordinated notes due 2006 in a private offering pursuant to SEC Rule 144A. These notes are convertible into the Company's common stock at a conversion price of \$37.00 per share. Net proceeds from the issuance amounted to approximately \$193.2 million. Concurrent with the issuance of the Notes, on December 12, 2001 the Company repaid all of the outstanding borrowings under its former revolving credit agreement which amounted to \$57.7 million and terminated the agreement.

The \$100 million notional amount of the 4.75% convertible notes which have been effectively converted to a variable rate under an interest rate swap contract are stated at an amount equal to the sum of its principal amount plus \$1,672 representing the change in the fair value of the debt obligation attributable to the interest rate risk being hedged. This fair value adjustment has been calculated using a discounted cash flow

methodology (see Note 14).

In July 2002, the Company entered into a credit agreement with a group of financial institutions that provides for a three-year, revolving credit facility with an aggregate commitment of \$100 million. The credit facility allows for borrowings in various currencies and includes a provision which allows for an increase in aggregate commitments up to \$125 million upon the conversion of at least 50% of the Company's \$103 million, 6% convertible subordinated notes due June 1, 2004. The interest rate is based on the terms of the agreement and will vary based on currencies borrowed and market conditions. The effective interest rate for fiscal 2002 was approximately 7%. Currently the facility fee is 0.4% of total aggregate commitments. As of November 3, 2002, \$89.4 million was available under the facility. The Company is subject to compliance with and maintenance of certain financial and other covenants, and matters set forth in the agreement, including a limitation on cash dividends available for payment to shareholders. The credit facility is secured by a pledge of the Company's stock in certain of its subsidiaries.

Committed credit available under the revolving credit facility provides management with the ability to refinance a portion of its debt on a long-term basis. At November 3, 2002, \$12.1 million in outstanding foreign borrowings due in the course of the next year were classified as long-term debt based on the Company's ability and intent to refinance these borrowings on a long-term basis utilizing the credit available under the revolving credit facility.

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In the fourth quarter of fiscal 2002, the Company repurchased \$41.2 million of its 6% convertible notes for total consideration of \$38.2 million. The Company recorded a gain on the repurchase of those notes of \$2.6 million, net of the write off of deferred financing fees associated with the portion of 6% convertible notes that were repurchased. In 2002 the Company adopted SFAS No. 145, "Rescission of FASB Statements No. 4, 44, and 64, Amendment of FASB Statement No. 13, and Technical Corrections." SFAS No. 145 rescinds certain guidance for reporting extinguishments of debt and provides guidance to determine if the transactions are part of recurring operations or if they meet the criteria for classification as an extraordinary item. The Company has classified the gain in other income.

The unsecured and secured notes payable are obligations of non-wholly owned subsidiaries and are not guaranteed by the Company. Unsecured notes payable consist primarily of working capital loans with interest rates ranging from approximately 6.3% to 6.5%. Secured notes payable consist primarily of collateralized equipment loans with interest rates ranging from approximately 2.5% to 6.7% and are due in monthly installments through May 2006.

Interest payments were \$15,749, \$11,006 and \$11,724 in 2002, 2001 and 2000, respectively.

#### NOTE 8 - EARNINGS PER SHARE

A reconciliation of basic and diluted EPS as follows:

	Net Income (Loss)	Average Shares Outstanding	Earnings (Loss) Per Share
2002:			
Basic	\$(4,857)	31,278	\$(0.16)
Effect of potential dilution from exercise of stock options	-	-	-
Diluted	\$(4,857)	31,278	\$(0.16)
2001:			
Basic	\$(4,026)	29,919	\$(0.13)
Effect of potential dilution from exercise of stock options	-	-	-
Diluted	\$(4,026)	29,919	\$(0.13)

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2000:			
Basic	\$10,176	28,761	\$ 0.35
Effect of potential dilution from exercise of stock options	-	1,070	-
	<u>                    </u>	<u>                    </u>	<u>                    </u>
Diluted	\$10,176	29,831	\$ 0.34
	<u>                    </u>	<u>                    </u>	<u>                    </u>

The effect of the potential conversion of notes into 7.6 million shares of common stock would be anti-dilutive for all years presented. If the assumed conversion of convertible subordinated notes and stock options had been dilutive, the incremental additional shares outstanding would have been 8,849 in 2002, 4,453 in 2001 and 3,700 in 2000.

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**NOTE 9 - INCOME TAXES**

The provision (benefit) for income taxes consists of the following:

	<u>2002</u>	<u>2001</u>	<u>2000</u>
Current:			
Federal	\$(7,870)	\$ 619	\$1,344
State	67	127	54
Foreign	1,722	2,285	2,051
	<u>                    </u>	<u>                    </u>	<u>                    </u>
	(6,081)	3,031	3,449
Deferred:			
Federal	(2,886)	(7,078)	1,498
State	52	(913)	(12)
Foreign	1,896	1,960	(235)
	<u>                    </u>	<u>                    </u>	<u>                    </u>
	(938)	(6,031)	1,251
	<u>                    </u>	<u>                    </u>	<u>                    </u>
Total	<u>                    </u>	<u>                    </u>	<u>                    </u>
	\$(7,019)	\$(3,000)	\$4,700

The provision (benefit) for income taxes differs from the amount computed by applying the statutory U.S. Federal income tax rate to income (loss) before taxes as a result of the following:

	<u>2002</u>	<u>2001</u>	<u>2000</u>
U.S. Federal income tax at statutory rate	\$(1,924)	\$ (810)	\$5,413
State income taxes, net of federal benefit	(2,159)	(770)	23
Valuation allowance, state income taxes	2,189	-	-
Foreign tax rate differential	(4,097)	(3,920)	(1,399)
Other, net	(1,028)	2,500	663
	<u>                    </u>	<u>                    </u>	<u>                    </u>
	\$(7,019)	\$(3,000)	\$4,700

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The net deferred income tax liability consists of the following:

	November 3, 2002	October 31, 2001
<b>Deferred income tax assets:</b>		
Reserves not currently deductible	\$ 9,498	\$ 4,482
Intangibles amortization	1,798	2,367
Net operating losses	9,576	15,630
Alternative minimum tax credits	3,205	831
Tax credit carryforwards	3,810	2,783
Foreign exchange gain	1,626	-
Intercompany transactions	2,971	6,661
Non qualified stock options	1,825	956
Other	2,028	2,454
	<u>36,337</u>	<u>36,164</u>
Valuation allowance	(2,510)	(293)
	<u>33,827</u>	<u>35,871</u>
<b>Deferred income tax liabilities:</b>		
Property, plant and equipment	43,113	36,981
Investments	1,846	2,964
Research and development costs	657	948
Other	271	276
	<u>45,887</u>	<u>41,169</u>
<b>Net deferred tax liability</b>	<u>\$12,060</u>	<u>\$ 5,298</u>

Cash paid for income taxes amounted to \$0.8 million, \$2.0 million and \$0.9 million in 2002, 2001 and 2000 respectively. Cash received for refunds of income taxes paid in prior years amounted to \$13.5 million in 2002 and \$4.1 million in 2000.

As of November 3, 2002, the Company had a federal net operating loss carryforward of \$17.2 million; \$5.0 million expires in 2020 and \$12.2 million expires in 2022. The Company expects to fully utilize these carryforwards, thus a deferred tax asset has been established.

The Company established a valuation reserve against various state net operating loss carryovers because the possibility exists that these net operating loss carryovers may expire prior to their utilization.

As of November 3, 2002, the Company has \$3.2 million of alternative minimum tax credit carryforwards that are available to offset future federal taxes payable. The Company also has a \$0.9 million general business credit carryforward available as a tax credit until year 2019 when, if still unused, will convert into a tax deduction.

As of November 3, 2002, deferred income taxes approximating \$35.7 million were not provided on undistributed earnings of certain foreign subsidiaries because such undistributed earnings are expected to be reinvested indefinitely overseas.

Deferred tax benefits from the exercise of non qualified stock options recorded as an increase to additional paid-in capital amounted to \$1.8 million and \$1.0 million in 2002 and 2001, respectively.

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In 2000, the shareholders approved the adoption of the 2000 Stock Option Plan which includes provisions allowing for the award of qualified and non-qualified stock options and the granting of restricted stock awards. A total of 2.5 million shares of common stock may be issued pursuant to options or restricted stock awards granted under the Plan. Restricted stock awards do not require the payment of any cash consideration by the recipient, but shares subject to an award may be forfeited unless conditions specified in the grant are satisfied.

The Company has previously adopted other stock option plans under which incentive and non-qualified stock options and restricted stock awards may be granted. All plans provide that the exercise price may not be less than the fair market value of the common stock at the date the options are granted and limit the term of options granted to a maximum of ten years.

The following table summarizes stock option activity for each of the three years ended November 3, 2002, October 31, 2001 and 2000 under the plans:

	Stock Options	Exercise Prices		
<b>Balance at October 31, 1999</b>	2,828,200	\$0.94	-	\$31.44
Granted	848,281	22.13	-	27.88
Exercised	(646,464)	0.94	-	22.38
Cancelled	(236,351)	3.08	-	31.44
<b>Balance at October 31, 2000</b>	2,793,666	0.94	-	31.44
Granted	352,950	16.12	-	27.34
Exercised	(428,092)	0.94	-	31.44
Cancelled	(131,287)	11.00	-	31.44
<b>Balance at October 31, 2001</b>	2,587,237	0.94	-	31.44
Granted	791,723	15.90	-	32.47
Exercised	(485,705)	0.94	-	26.25
Cancelled	(204,520)	2.67	-	27.88
<b>Balance at November 3, 2002</b>	2,688,735			

The following table summarizes information concerning currently outstanding and exercisable options as of November 3, 2002:

	Range of Exercise Prices		
	\$0.94 - \$10.00	\$10.00 - \$20.00	\$20.00 - \$31.44
<b>Outstanding:</b>			
Number of options	99,036	964,473	1,625,226
Weighted average remaining years	2.0	5.8	7.1
Weighted average exercise price	\$6.63	\$14.15	\$24.51
<b>Exercisable:</b>			
Number of options	95,286	607,675	539,843
Weighted average exercise price	\$6.89	\$12.99	\$23.00

At November 3, 2002, 1,475,564 shares were available for grant and 1,242,804 shares were exercisable at a weighted average exercise price of \$16.87.

The Company has not recognized compensation expense in connection with stock option grants under the plans. However, had compensation expense been determined based on the fair value of the options on the grant dates, the Company's pro-forma net (loss) income and earnings (loss) per share would have been increased (decreased) by approximately \$(4.1) million, or \$(0.13) per diluted share in 2002, by approximately \$(3.2) million, or \$(0.11) per diluted share in 2001, and by approximately \$(2.7) million, or \$(0.09) per diluted share in 2000. The weighted



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average fair value of options granted was \$11.46 per share in 2002, \$9.02 per share in 2001 and \$12.26 per share in 2000. Fair value is estimated based on the Black-Scholes option-pricing model with the following weighted average assumptions: dividend yield of 0%; expected volatility of 70.9% in 2002, 75.2% in 2001 and 68.8% in 2000; and risk-free interest rates of 3.0% in 2002, 6.0% in 2001, and 7.5% in 2000. See Note 21.

The Company maintains an Employee Stock Purchase Plan ("Purchase Plan"), under which 600,000 shares of common stock were reserved for issuance. The Purchase Plan enables eligible employees to subscribe, through payroll deductions, to purchase shares of the Company's common stock at a purchase price equal to 85% of the lower of the fair market value on the commencement date of the offering and the last day of the payroll payment period. At November 3, 2002, 205,652 shares had been issued and 83,353 shares were subject to outstanding subscriptions under the Purchase Plan.

### NOTE 11 - EMPLOYEE BENEFIT PLANS

The Company maintains a 401(k) Savings and Profit-Sharing Plan (the "Plan") which covers all domestic employees who have completed six months of service and are eighteen years of age or older. Under the terms of the Plan, employees may contribute up to 25% of their compensation, subject to certain maximum amounts, which will be matched by the Company at 50% of the employee's contributions, which are not in excess of 4% of the employee's compensation. Employee and employer contributions vest fully upon contribution. Employer contributions amounted to \$0.7 million in 2002, \$0.9 million in 2001 and \$0.9 million in 2000.

The Company maintains a cafeteria plan to provide eligible domestic employees with the option to receive non-taxable medical, dental, disability and life insurance benefits. The cafeteria plan is offered to all active full-time domestic employees and their qualifying dependents. The Company's contribution amounted to \$5.5 million in 2002, \$5.7 million in 2001 and \$5.4 million in 2000.

The Company's foreign subsidiaries maintain benefit plans for their employees, which vary by country. The obligations and cost of these plans are not significant to the Company.

### NOTE 12 - LEASES

The Company leases various real estate and equipment under non-cancelable operating leases. Rental expense under such leases amounted to \$2.6 million in 2002, \$1.6 million in 2001 and \$2.2 million in 2000.

Future minimum lease payments (excluding costs associated with facilities closed under restructuring plans) under non-cancelable operating leases with initial or remaining terms in excess of one year at November 3, 2002 follow:

2003	\$2,462
2004	1,947
2005	1,642
2006	1,027
2007	1,013
Thereafter	930
	<hr/>
	\$9,021
	<hr/>

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### NOTE 13 - COMMITMENTS AND CONTINGENCIES

At November 3, 2002 the Company had capital expenditure purchase commitments outstanding of approximately \$30 million.

Financial instruments that potentially subject the Company to credit risk consist principally of trade receivables and temporary cash investments. The Company sells its products primarily to manufacturers in the semiconductor and computer industries in North America, Europe and Asia. The Company believes that the concentration of credit risk in its trade receivables is substantially mitigated by the Company's ongoing credit evaluation process and relatively short collection terms. The Company does not generally require collateral from customers. The Company establishes an allowance for doubtful accounts based upon factors surrounding the credit risk of specific customers, historical trends and other

information. Historically, the Company has not incurred any significant credit-related losses.

#### NOTE 14 - DERIVATIVE INSTRUMENTS, HEDGING INSTRUMENTS AND HEDGING ACTIVITY

On October 22, 2002, the Company entered into an interest rate swap contract, which effectively converted \$100 million of its 4.75% fixed rate convertible notes to a variable rate. Under the contract, payments are made on a LIBOR based variable rate (2.98% at November 3, 2002).

The interest rate swap contract is used to adjust the proportion of total debt that is subject to fixed interest rates. This contract is considered to be a hedge against changes in the fair value of the Company's fixed rate debt obligation. Accordingly, the interest rate swap contract is stated at fair value in the Company's consolidated balance sheet and the related portion of fixed rate debt being hedged is stated at an amount equal to the sum of its principal amount plus an adjustment representing the change in fair value of the debt obligation attributable to the interest rate risk being hedged. In addition, changes during any accounting period in the fair value of the interest rate swap contract, as well as offsetting changes in the adjusted carrying value of the related portion of fixed rate debt being hedged, are recognized as adjustments to interest expense in the Company's consolidated statement of operations. The net effect of this interest rate swap contract on the Company's statement of operations is that the interest expense portion of fixed rate debt being hedged is generally recorded based on variable rates.

At November 3, 2002 the interest rate swap contract was recorded as an asset of \$1.6 million in the Company's consolidated balance sheet. The fair value adjustment for the related portion of fixed rate debt being hedged increased the \$100 million carrying amount of such debt by approximately \$1.7 million (See Note 7). These fair values have been calculated using a discounted cash flow methodology. The net gain or loss on the ineffective portion of the interest rate swap contract was not material to the Company's consolidated statement of operations.

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#### NOTE 15 - SEGMENT INFORMATION

The Company operates in a single industry segment as a manufacturer of photomasks, which are high precision quartz plates containing microscopic images of electronic circuits for use in the fabrication of semiconductors. In addition to its manufacturing facilities in the United States, the Company currently has operations in the United Kingdom, Germany, Switzerland, Singapore, Taiwan, and Korea. The Company's 2002, 2001 and 2000 net sales, operating income (loss) and identifiable assets by geographic area were as follows:

	Net Sales	Operating Income (Loss)	Identifiable Assets
<b>2002:</b>			
North America	\$194,279	\$(27,807)	\$460,099
Europe	63,192	11,936	120,509
Asia	129,400	23,664	251,834
	<u>\$386,871</u>	<u>\$ 7,793</u>	<u>\$832,442</u>
<b>2001:</b>			
North America	\$241,873	\$(12,980)	\$332,706
Europe	64,809	7,905	94,818
Asia	71,287	12,056	233,174
	<u>\$377,969</u>	<u>\$ 6,981</u>	<u>\$660,698</u>
<b>2000:</b>			
North America	\$240,013	\$ 9,599	\$412,930
Europe	59,211	7,143	93,727
Asia	31,988	4,030	98,319
	<u>\$331,212</u>	<u>\$ 20,772</u>	<u>\$604,976</u>

Approximately 4% of net domestic sales in 2002, 2001 and 2000 were for delivery outside of the United States.

During fiscal 2002 one customer accounted for 10.4% of the Company's net sales. During fiscal 2001 and 2000, no single customer accounted for more than 10% of total net sales.

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**NOTE 16 - COMPREHENSIVE INCOME (LOSS)**

The Company's comprehensive income (loss) as reported in the consolidated statements of shareholders' equity, consists of net earnings (losses) and all changes in equity during a period except those resulting from investments by owners and distributions to owners, which are presented before-tax. The Company does not provide for U.S. income taxes on foreign currency translation adjustments. Accumulated other comprehensive income (loss) consists of unrealized gains and losses on certain investments in equity securities and foreign currency translation adjustments. The related tax effects allocated to each component of other comprehensive income (loss) were as follows for the three fiscal years ended November 3, 2000, October 31, 2001 and 2000:

	<b>Before-Tax Amount</b>	<b>Tax (Expense) or Benefit</b>	<b>Net-of-Tax Amount</b>
<b>2002:</b>			
Foreign currency translation adjustment	\$10,514	-	\$10,514
Loss on change in fair value of cash flow hedge	(691)	-	(691)
Unrealized holding losses arising during the period	(3,200)	1,118	(2,082)
	<u>\$ 6,623</u>	<u>\$ 1,118</u>	<u>\$ 7,741</u>
Other comprehensive income			
<b>2001:</b>			
Foreign currency translation adjustment	\$(10,114)	-	\$(10,114)
Loss on change in fair value of cash flow hedge	(431)	-	(431)
Unrealized holding losses arising during the period	(4,803)	2,485	(2,318)
	<u>\$(15,348)</u>	<u>\$ 2,485</u>	<u>\$(12,863)</u>
Other comprehensive loss			
<b>2000:</b>			
Foreign currency translation adjustment	\$(10,082)	-	\$(10,082)
Unrealized gains on investments:			
Unrealized holding gains arising during the period	10,499	(3,318)	7,181
Reclassification adjustment for gains realized in net income	(6,430)	2,025	(4,405)
	<u>4,069</u>	<u>(1,293)</u>	<u>2,776</u>
Net unrealized gains			
Other comprehensive loss	<u>\$ (6,013)</u>	<u>\$ (1,293)</u>	<u>\$ (7,306)</u>

**NOTE 17 - CONSOLIDATION, RESTRUCTURING AND RELATED CHARGES**

On August 14, 2002 the Company implemented a plan to reduce its operating cost structure by reducing its work force in the United States by approximately 135 employees and by ceasing the manufacture of photomasks at its Milpitas, California facility. Total consolidation and related charges of \$14.5 million were recorded in the fourth quarter of 2002. Of the total charge, \$10.5 million was non-cash for the impairment in carrying value of fixed assets, \$2.5 million of cash charges for severance and benefits for terminated employees that will be paid during their entitlement periods, and \$1.5 million of cash charges for facilities closing costs as well as lease termination costs. Through November 3, 2002,

cash charges of approximately \$1.5 million had been expended.

In April 2001, the Company initiated a plan to consolidate its global photomask manufacturing network in order to increase capacity utilization and manufacturing efficiencies, as well as accelerate the expansion of its world-class technology development. The Company initiated this plan as the final phase of its June 2000 merger with Align-Rite. Total associated consolidation and related charges associated with this plan of \$38.1 million were recorded in the second quarter of 2001. Of the total charge, \$30.6 million related to this plan and \$7.5 million related to the impairment of associated intangible assets that no longer had any future economic benefit to the Company. A significant component of this plan included the closing of the former Align-Rite manufacturing facilities in Burbank, California, Palm Bay, Florida and Heilbronn, Germany which resulted in a reduction in work force of approximately 120 employees. The consolidation

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charge of \$30.6 million includes: \$4.0 million of cash charges for severance benefits for terminated employees paid during their entitlement periods; \$4.5 million for facilities closings and lease termination costs expended over the projected lease terms; and non-cash charges of \$22.1 million that approximate the carrying value of fixed assets that are primarily associated with this plan based upon their expected disposition. Through November 3, 2002 cash charges of approximately \$6.1 million had been expended.

During March 2000, the Company implemented a plan to restructure its mature products group in order to increase capacity utilization, manufacturing efficiencies and customer service activities worldwide. Total charges associated with this restructuring plan of \$17.5 million were recorded in the second quarter of 2000. Of the total charge, \$9.1 million related to restructuring and \$8.4 million related to the impairment of associated intangible assets because such assets no longer had future economic benefit to the Company. The significant components of the restructuring plan included the closing of the Company's Sunnyvale, California and Neuchatel, Switzerland manufacturing facilities and the consolidation and regionalization of sales and customer service functions. As part of the plan, the Company reduced its work force by approximately 125 employees. The restructuring charge of \$9.1 million includes \$1.5 million of cash charges for severance benefits paid to terminated employees which was disbursed over their entitlement periods and \$2.3 million for facilities closings and lease termination costs expended through the first quarter of 2001. Additionally, non-cash charges of \$5.3 million approximated the carrying value primarily of fixed assets associated with the manufacturing restructuring based upon their expected disposition.

**NOTE 18 - RELATED PARTY TRANSACTIONS**

In June of 2002 the Company purchased land from an entity controlled by the Chairman of the Board of the Company for approximately \$530 thousand. The Company also purchased in June 2002 one of its manufacturing facilities (the "purchased manufacturing facility") and the land in June 2002 from an entity controlled by the Chairman's two sons, one of whom is a Board member, for approximately \$2.2 million. The purchase price for both transactions was equal to the appraised value as established by independent appraisals obtained by the Company.

The Company previously leased the purchased manufacturing facility from the entity controlled by the Chairman's two sons prior to the purchase by the Company. The rent paid to this entity for the fiscal year ended November 3, 2002 was approximately \$45 thousand.

The Chairman of the Board of the Company is also the Chairman of the Board and majority shareholder of a company who is a supplier of secure managed information technology services. Another director of the Company is also an employee and a director of this company. In 2002 the Company entered into a fifty-two month service contract with this company to provide services to all of the Company's worldwide facilities at a cost of approximately \$3.2 million per year. In 2002 the Company incurred expenses of \$2.4 million related to services provided by this company of which \$302 thousand was owed to this company at November 3, 2002.

The Company believes that the terms of the transactions described above with affiliated persons were negotiated at arm's-length and were no less favorable to the Company than the Company could have obtained from non-affiliated parties.

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**NOTE 19 - QUARTERLY RESULTS OF OPERATIONS (UNAUDITED)**

The following table sets forth certain unaudited quarterly financial data:

	<u>First</u>	<u>Second</u>	<u>Third</u>	<u>Fourth</u>	<u>Year</u>
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2002: (a)

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Net sales	\$95,686	\$103,057	\$98,070	\$90,058	\$386,871
Gross margin	27,932	31,738	28,078	22,672	110,420
Net income (loss)	1,747	2,519	1,185	(10,308)	(4,857)

### Earnings (loss) per share:

Basic	0.06	0.08	0.04	(0.32)	(0.16)
Diluted	0.06	0.08	0.04	(0.32)	(0.16)

### 2001:

Net sales	\$98,557	\$100,572	\$85,016	\$93,824	\$377,969
Gross margin	35,328	36,337	24,447	27,585	123,697
Net income (loss)	8,402	(16,191)	1,777	1,986	(4,026)

### Earnings (loss) per share:

Basic	\$ 0.28	\$ (0.54)	\$ 0.06	\$ 0.07	\$ (0.13)
Diluted	\$ 0.28	\$ (0.54)	\$ 0.06	\$ 0.07	\$ (0.13)

- a) Includes consolidation charges of \$14.5 million (\$10.0 million after tax, or \$0.32 per diluted share), recorded in the fourth quarter, in connection with reduction in workforce in the United States and ceasing the manufacture of photomasks at the Milpitas, California facility.
- b) Includes consolidation charges of \$38.1 million (\$26.1 million after tax, or \$0.87 per diluted share), recorded in the second quarter, in connection with the final phase of the Company's merger with Align-Rite International, Inc. and subsequent consolidation of facilities in California, Florida and Germany.

## NOTE 20 - OTHER RECENT ACCOUNTING PRONOUNCEMENTS

In June 2001, the Financial Accounting Standards Board ("FASB") issued Statement of Financial Accounting Standards ("SFAS") No. 143, "Accounting for Asset Retirement Obligations." SFAS No. 143 supersedes previous guidance for financial accounting and reporting for obligations associated with the retirement of tangible long-lived assets and the associated asset retirement costs. This statement applies to legal obligations associated with the retirement of long-lived assets that result from the acquisition, construction, development and (or) the normal operation of a long-lived asset.

In August 2001, the FASB issued SFAS No. 144, "Accounting for the Impairment or Disposal of Long-Lived Assets." SFAS No. 144 supersedes previous guidance for financial accounting and reporting for the impairment or disposal of long-lived assets.

In June 2002, the FASB issued SFAS No. 146, "Accounting for Costs Associated with Exit or Disposal Activities". SFAS No. 146 nullifies Emerging Issues Task Force Issue No. 94-3, "Liability Recognition for Certain Employee Termination Benefits and Other Costs to Exit an Activity (including Certain Costs Incurred in a Restructuring)."

In December 2002, the FASB issued SFAS No. 148, "Accounting for Stock-Based Compensation - Transition and Disclosure, an Amendment of FASB Statement No. 123." SFAS No. 148 requires quarterly disclosure of pro forma stock compensation information.

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In November 2002, the FASB issued FASB Interpretation ("FIN") No. 45, "Guarantor's Accounting and Disclosure Requirements for Guarantees, Including Indirect Guarantees of Indebtedness of Others." FIN No. 45 clarifies and expands existing disclosure requirements for guarantees, including loan guarantees.

In January 2003, the FASB issued FIN No. 46, "Consolidation of Variable Interest Entities - an Interpretation of Accounting Research Bulletin No. 51." FIN No. 46 clarifies rules for consolidation of special purpose entities.

SFAS No.'s 143, 144, 146 and 148 and FIN No's. 45 and 46 become effective for the Company's financial statements for fiscal year 2003. The Company does not expect the adoption of these statements to have a material impact on its consolidated financial position, consolidated results of operations or consolidated cash flows.

## NOTE 21 - REVISION OF SFAS NO. 123 PRO-FORMA INFORMATION

Subsequent to the issuance of the Company's fiscal 2002 consolidated financial statements, the Company identified certain stock options issued from fiscal years 2000 - 2002 which were inadvertently not included in the Company's Black-Scholes options pricing model (the "model") utilized for the pro-forma stock compensation disclosure information in Note 10 of the Company's 2002 Annual Report on Form 10-K.

## NOTE 18 - RELATED PARTY TRANSACTIONS

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These options were, however, properly disclosed as granted. The exclusion of these options in the model had no effect on the Company's previously reported consolidated balance sheets as of November 3, 2002 and October 31, 2001 and the consolidated statements of operations, shareholders' equity and cash flows for the three years ended November 3, 2002, October 31, 2001 and October 31, 2000. As a result, the pro-forma amounts and earnings (loss) per share effects have been revised in Note 10 from the amounts previously reported.

The following table summarizes changes in previously reported footnote information:

	Year Ended		
	November 3, 2002	October 31, 2001	October 31, 2000
Reported net income (loss)	\$(4,857)	\$(4,026)	\$10,176
Previously reported effect of total stock-based employee compensation expense determined under fair value based method for all awards, net of related tax effects	(100)	(400)	(1,400)
Adjustment	(3,972)	(2,819)	(1,301)
	(4,072)	(3,219)	(2,701)
Pro-forma net income (loss), as adjusted	\$(8,929)	\$(7,245)	\$ 7,475
Pro-forma diluted earnings (loss) per share:			
As previously reported	\$(0.16)	\$(0.14)	\$0.29
As adjusted	\$(0.29)	\$(0.24)	\$0.25

In addition, the weighted average fair value of options granted was revised to be \$11.46, \$9.02 and \$12.26 per share in 2002, 2001 and 2000, respectively, rather than \$24.16, \$18.66 and \$23.76 per share in 2002, 2001 and 2000, respectively, as previously stated.

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### PART IV

#### ITEM 15. EXHIBITS, FINANCIAL STATEMENT SCHEDULES, AND REPORTS ON FORM 8-K

(A) The following documents are filed as part of this report:

1) Financial Statements

Independent Auditor's Reports

Consolidated Balance Sheets at November 3, 2002 and October 31, 2001

Consolidated Statements of Operations for the years ended November 3, 2002, October 31, 2001 and 2000

Consolidated Statements of Shareholders' Equity for the years ended November 3, 2002, October 31, 2001 and 2000

Consolidated Statements of Cash Flows for the years ended November 3, 2002, October 31, 2001 and 2000

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Notes to Consolidated Financial Statements

### 2) Financial Statement Schedules

Schedules for which provision is made in Regulation S-X of the Securities and Exchange Commission are not required under the related instructions or are inapplicable and, therefore, have been omitted.

### 3) Exhibits: See Exhibits Index

### (B) Reports on Form 8-K

Two reports on Form 8-K were filed by the Company during the fourth quarter ended November 3, 2002.

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## SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

PHOTRONICS, INC.  
(Registrant)

By /s/ DANIEL DEL ROSARIO June 25, 2003

Daniel Del Rosario  
Chief Executive Officer  
Director

By /s/ SEAN T. SMITH June 25, 2003

Sean T. Smith  
Vice President  
Chief Financial Officer

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## CERTIFICATIONS

I, Daniel Del Rosario:

1. I have reviewed this annual report on Form 10-K/A of Photronics, Inc.
2. Based on my knowledge, this annual report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this annual report.
3. Based on my knowledge, the financial statements, and other financial information included in this annual report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this annual report.
4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-14 and 15d-14) for the registrant and have:
  - a) designed such disclosure controls and procedures to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this annual report is being prepared;

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- b) evaluated the effectiveness of the registrant's disclosure controls and procedures as of a date within 90 days prior to the filing date of this annual report (the "Evaluation Date"); and
  - c) presented in this annual report our conclusions about the effectiveness of the disclosure controls and procedures based on our evaluation as of the Evaluation Date.
5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent functions):
- a) all significant deficiencies in the design or operation of internal controls which could adversely affect the registrant's ability to record, process, summarize and report financial data and have identified for the registrant's auditors any material weaknesses in internal controls; and
  - b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal controls.
6. The registrants other certifying officers and I have indicated in this annual report whether there were significant changes in internal controls or in other factors that could significantly affect internal controls subsequent to the date of our most recent evaluation, including any corrective actions with regard to significant deficiencies and material weaknesses.

June 25, 2003

/s/ DANIEL DEL ROSARIO

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Daniel Del Rosario  
Chief Executive Officer

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I, Sean T. Smith, certify that:

- 1. I have reviewed this annual report on Form 10-K/A of Photronics, Inc.
- 2. Based on my knowledge, this annual report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this annual report.
- 3. Based on my knowledge, the financial statements, and other financial information included in this annual report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this annual report.
- 4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-14 and 15d-14) for the registrant and have:
  - a) designed such disclosure controls and procedures to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this annual report is being prepared;
  - b) evaluated the effectiveness of the registrant's disclosure controls and procedures as of a date within 90 days prior to the filing date of this annual report (the "Evaluation Date"); and
  - c) presented in this annual report our conclusions about the effectiveness of the disclosure controls and procedures based on our evaluation as of the Evaluation Date.
- 5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent functions):
  - a) all significant deficiencies in the design or operation of internal controls which could adversely affect the registrant's ability to record, process, summarize and report financial data and have identified for the registrant's auditors any material weaknesses in internal controls; and



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- b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal controls.
6. The registrants other certifying officers and I have indicated in this annual report whether there were significant changes in internal controls or in other factors that could significantly affect internal controls subsequent to the date of our most recent evaluation, including any corrective actions with regard to significant deficiencies and material weaknesses.

June 25, 2003

/s/ SEAN T. SMITH

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Sean T. Smith  
Chief Financial Officer

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### EXHIBITS INDEX

**Exhibit  
Number Description**

- 3.1 Certificate of Incorporation. (1)
- 3.2 Amendment to Certificate of Incorporation, dated March 16, 1990. (2)
- 3.3 Amendment to Certificate of Incorporation, dated March 16, 1995. (6)
- 3.4 Amendment to Certificate of Incorporation, dated November 13, 1997. (9)
- 3.5 Amendment to Certificate of Incorporation, dated April 15, 2002. (14)
- 3.6 By-Laws, as amended. (1)
- 4.1 Form of Stock Certificate. (1)
- 4.2 Form of Indenture between the Company and The Bank of Nova Scotia Trust Company of New York, as Trustee, relating to the 4.75% Convertible Subordinated Notes due December 15, 2006. (12)
- 4.3 Registration Rights Agreement, dated December 12, 2001 between the Company, Morgan Stanley & Co. Incorporated and Merrill Lynch, Pierce, Fenner and Smith. (12)
- 4.4 Form of Indenture between The Chase Manhattan Bank, as Trustee, and the Company relating to the 6% Convertible Subordinated Notes due June 1, 2004. (8)
- 4.5 Registration Rights Agreement dated April 4, 2002 between the Company and Photo (L) Limited, Mask (L) Limited, Lakeway (L) Limited, and March (L) Limited. (11)
- 10.1 Credit Agreement dated as of July 12, 2002 among Photronics, Inc., JP Morgan Chase Bank, HSBC Bank USA, The Bank of New York, Fleet National Bank and Citizens Bank of Massachusetts. (13)
- 10.2 Master Service Agreement dated January 11, 2002 between the Company and RagingWire Telecommunications, Inc. (15)
- 10.3 Real Estate Agreement dated June 19, 2002 between Constantine Macricostas and the Company. (15)
- 10.4 Real Estate Agreement dated June 26, 2002 between George Macricostas and Stephen Macricostas and the Company. (15)
- 10.5 The Company's 1992 Employee Stock Purchase Plan. (3)
- 10.6 The Company's 1994 Employee Stock Option Plan. (4) +

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- 10.7 The Company's 1996 Stock Option Plan. (7) +
- 10.8 The Company's 1998 Stock Option Plan. (10) +
- 10.9 The Company's 2000 Stock Option Plan filed as Appendix A to the Company's Notice of Annual Meeting and Proxy Statement dated April 4, 2000 is incorporated herein by reference. +
- 10.10 Form of Agreement regarding Life Insurance between the Company and Mr. Macricostas. (5) +
- 10.11 The Company's 2000 Stock Plan, as amended (14). +
- 10.12 Consulting Agreement between the Company and Michael J. Yomazzo, dated October 10, 1997. (9)+
- 10.13 Consulting Agreement between the Company and Constantine S. Macricostas, dated October 10, 1997. (9) +

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- 10.14 Pull/Call Option Agreement dated August 21, 2001, by and among Photronics, Inc., Photo (L) Limited, Mask (L) Limited, Lakeway (L) Limited, The HSBC Private Equity Fund 2 Limited, The HSBC Private Equity Fund, L.P., Taiwan Mask Corp. and Blue Water Ventures International Ltd. filed as Exhibit 10 to the Company's quarterly report on Form 10-Q for the quarter ended July 31, 2001 is incorporated herein by reference.
  - 21 List of Subsidiaries. (15)
  - 23.1 Consent of Deloitte & Touche LLP. (15)
  - 23.2 Consent of Deloitte & Touche LLP.\*
  - 99.1 Certification of the Chief Executive Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. (15)
  - 99.2 Certification of the Chief Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. (15)
  - 99.3 Certification of the Chief Executive Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.\*
  - 99.4 Certification of the Chief Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.\*

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\* Filed herewith.

+ Represents a management contract or compensatory plan or arrangement.

- (1) Filed as an exhibit to the Company's Registration Statement on Form S-1, File Number 33-11694, which was declared effective by the Commission on March 10, 1987, and incorporated herein by reference.
- (2) Filed as an exhibit to the Company's Registration Statement on Form S-2, File Number 33-34772 which was declared effective by the Commission on June 22, 1990, and incorporated herein by reference.
- (3) Filed as an exhibit to the Company's Registration Statement on Form S-8, File Number 33-47446, which was filed on April 24, 1992, and incorporated herein by reference.
- (4) Filed as an exhibit to the Company's Registration Statement on Form S-8, File Number 33-78102, which was filed on April 22, 1994, and incorporated herein by reference.
- (5) Filed as an exhibit to the Company's Quarterly Report on Form 10-Q for the quarter ended July 31, 1995, and incorporated herein by reference.
- (6) Filed as an exhibit to the Company's Current Report on Form 8-K, dated March 24, 1995, and incorporated herein by reference.
- (7) Filed as an exhibit to the Company's Registration Statement on Form S-8, File Number 333-02245, which was filed on April 4, 1996, and incorporated herein by reference.

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- (8) Filed as an exhibit to the Company's Registration Statement on Form S-8, File Number 333-26009, which was declared effective by the Commission on May 22, 1997, and incorporated herein by reference.
- (9) Filed as an exhibit to the Company's Annual Report on Form 10-K for the fiscal year ended November 2, 1997, and incorporated herein by reference.
- (10) Filed as an exhibit to the Company's Registration Statement on Form S-8, File Number 333-50809, which was filed on April 23, 1998, and incorporated herein by reference.
- (11) Filed as an exhibit to the Company's Registration Statement on Form S-3, File Number 333-88122 which was filed on May 13, 2002, and incorporated herein by reference.
- (12) Filed as an exhibit to the Company's Annual Report on Form 10-K for the fiscal year ended October 31, 2001, and incorporated herein by reference.

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- (13) Filed as an exhibit to the Company's Quarterly Report on Form 10-Q for the quarter ended July 31, 2002, and incorporated herein by reference.
- (14) Filed as an exhibit to the Company's Registration Statement on Form S-8, File Number 333-86846, which was filed on April 24, 2002, and incorporated herein by reference.
- (15) Filed as an exhibit to the Company's Annual Report on Form 10-K for the fiscal year ended November 3, 2002, filed by the Company on January 30, 2003, and incorporated herein by reference.

**COPIES OF EXHIBITS WILL BE PROVIDED TO SHAREHOLDERS UPON REQUEST.**

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