THOR INDUSTRIES INC Form 10-Q November 30, 2009

### **UNITED STATES** SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549 **FORM 10-Q**

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES þ **EXCHANGE ACT OF 1934** 

for the quarterly period ended October 31, 2009.

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES O **EXCHANGE ACT OF 1934** 

for the transition period from \_\_\_\_\_ to \_\_\_ **COMMISSION FILE NUMBER 1-9235** THOR INDUSTRIES, INC.

(Exact name of registrant as specified in its charter)

Delaware 93-0768752

(State or other jurisdiction of (I.R.S. Employer incorporation or organization) Identification No.)

419 West Pike Street, Jackson Center, OH 45334-0629

(Address of principal executive offices) (Zip Code)

(937) 596-6849

(Registrant s telephone number, including area code)

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes b No o Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes o No o

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, accelerated filer and smaller reporting or a smaller reporting company. See the definitions of large accelerated filer, company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer b Accelerated filer o

Non-accelerated filer o

Smaller reporting company o

(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes

Indicate the number of shares outstanding of each of the issuer s classes of common stock, as of the latest practicable date.

Class

Outstanding at 10/31/2009

Common stock, par value \$ .10 per share

55,440,924 shares

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**PART I Financial Information** 

Unless otherwise indicated, all amounts presented in thousands except units, share and per share data.

#### ITEM 1. Financial Statements

## THOR INDUSTRIES, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED BALANCE SHEETS (UNAUDITED)

ASSETS	О	ctober 31, 2009	J	July 31, 2009
Current assets:				
Cash and cash equivalents	\$	223,202	\$	221,684
Investments- short term	Ψ	92,200	Ψ	107,150
Accounts receivable:		, , , ,		, , , , ,
Trade		128,782		111,793
Other		5,924		3,823
Inventories		134,029		105,278
Prepaid expenses		5,556		10,949
Note receivable		10,000		10,000
Deferred income taxes		33,341		33,341
Total current assets		633,034		604,018
Property:				
Land		20,135		20,310
Buildings and improvements		133,897		134,161
Machinery and equipment		69,947		69,566
Total cost		223,979		224,037
Accumulated depreciation		84,030		81,176
Property, net		139,949		142,861
Investment in joint ventures		2,704		2,257
Other assets:				
Long term investments		13,334		13,428
Goodwill		148,411		148,411
Non-compete agreements		526		617
Trademarks		13,336		13,336
Long term note receivable		10,988		10,000
Other		16,838		16,196
Total other assets		203,433		201,988
TOTAL ASSETS	\$	979,120	\$	951,124

#### LIABILITIES AND STOCKHOLDERS EQUITY

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Current liabilities:		
Accounts payable	\$ 96,485	\$ 78,120
Accrued liabilities:		
Taxes	15,994	5,700
Compensation and related items	24,711	22,548
Product warranties	42,510	41,717
Promotions and rebates	7,379	6,743
Product/property liability and related	13,598	12,990
Other	18,922	16,656
Total current liabilities	219,599	184,474
Long term liabilities		
Unrecognized tax benefits	46,838	46,355
Other	15,723	15,262
Total long term liabilities	62,561	61,617
Stockholders equity:		
Common stock authorized 250,000,000 shares: issued 57,318,263 shares		
@ 10/31/09 and 7/31/09; par value of \$.10 per share	5,732	5,732
Additional paid-in capital	94,576	94,367
Retained earnings	669,375	677,548
Accumulated other comprehensive income	961	1,070
Less Treasury shares of 1,877,339 @ 10/31/09 & 7/31/09	(73,684)	(73,684)
Total stockholders equity	696,960	705,033
TOTAL LIABILITIES AND STOCKHOLDERS EQUITY	\$ 979,120	\$ 951,124

See notes to condensed consolidated financial statements

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# THOR INDUSTRIES, INC. AND SUBSIDIARIES STATEMENTS OF CONDENSED CONSOLIDATED OPERATIONS FOR THE THREE MONTHS ENDED OCTOBER 31, 2009 AND 2008 (UNAUDITED)

	Three Months Ended October 31,			
		2009	31,	2008
Net sales	\$	502,552	\$	438,817
Cost of products sold		432,781		398,754
Gross profit		69,771		40,063
Selling, general and administrative expenses		34,767		34,266
Amortization of intangibles		91		200
Interest income		1,670		2,017
Interest expense		99		130
Other income		769		766
Income before income taxes		37,253		8,250
Provision for income taxes		13,824		3,130
Net income	\$	23,429	\$	5,120
Average common shares outstanding: Basic Diluted		55,436,924 55,516,772		55,408,576 55,472,773
Earnings per common share: Basic	\$	.42	\$	.09
Diluted	\$	.42	\$	.09
Regular dividends declared and paid per common share:	\$	.07	\$	.07
Special dividends declared and paid per common share:  See notes to condensed consolidated financial sta  3	\$ teme	.50	\$	

# THOR INDUSTRIES, INC. AND SUBSIDIARIES STATEMENTS OF CONDENSED CONSOLIDATED CASH FLOWS FOR THE THREE MONTHS ENDED OCTOBER 31, 2009 AND 2008 (UNAUDITED)

	2009	2008
Cash flows from operating activities:		
Net income	\$ 23,429	\$ 5,120
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation	3,179	3,293
Amortization	91	200
Deferred income taxes	(195)	
Loss on disposition of assets	(6)	14
Stock based compensation	209	152
Changes in non cash assets and liabilities:		
Accounts receivable	(19,090)	27,722
Inventories	(28,751)	(13,981)
Prepaids and other	3,527	1,566
Accounts payable	18,336	(19,174)
Accrued liabilities	17,243	(14,113)
Other liabilities	481	(2,791)
Net cash provided by (used in) operating activities	18,453	(11,992)
Cash flows from investing activities:		
Purchases of property, plant & equipment	(911)	(1,865)
Proceeds from disposition of assets	659	1,342
Proceeds from disposition of investments	15,000	4,450
Proceeds on dissolution of joint venture		1,578
Net cash provided by investing activities	14,748	5,505
Cash flows from financing activities:		
Cash dividends	(31,602)	(3,880)
Proceeds from issuance of common stock		27
Net cash used in financing activities	(31,602)	(3,853)
Effect of exchange rate changes on cash	(81)	(1,549)
Net increase (decrease) in cash and equivalents	1,518	(11,889)
Cash and equivalents, beginning of period	221,684	189,620
Cash and equivalents, end of period	\$ 223,202	\$ 177,731
Supplemental cash flow information:		
Income taxes paid	\$ 4,203	\$ 15,044
Interest paid	\$ 99	\$ 130
Non cash transactions:		
Capital expenditures in accounts payable	\$ 24	\$ 540

See notes to condensed consolidated financial statements

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#### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

1. The July 31, 2009 amounts are derived from the annual audited financial statements. The interim financial statements are unaudited. In the opinion of management, all adjustments (which consist of normal recurring adjustments) necessary to present fairly the financial position, results of operations and change in cash flows for the interim periods presented have been made. These financial statements should be read in conjunction with the Company s Annual Report on Form 10-K for the year ended July 31, 2009. The results of operations for the three months ended October 31, 2009 are not necessarily indicative of the results for the full year. *Accounting Pronouncements* 

In June 2009, the FASB issued SFAS No. 167, Amendments to FASB Interpretation No. 46(R) (SFAS 167) (not yet codified under the Accounting Standards Codification ASC). SFAS No. 167 amends ASC 810-10 (formerly FASB Interpretation No. 46(R)) by adding previously considered qualifying special purpose entities (the concept of these entities was eliminated by SFAS No. 166). In addition, companies must perform an analysis to determine whether the company s variable interest or interests give it a controlling financial interest in a variable interest entity. Companies must also reassess on an ongoing basis whether the company is the primary beneficiary of a variable interest entity. SFAS 167 is effective for fiscal years beginning after November 15, 2009. The Company is currently evaluating the impact that the adoption of SFAS 167 may have on the Company s consolidated financial statements.

#### Subsequent Events

We evaluated events occurring between the end of our most recent quarter end and November 30, 2009, the date the financial statements were issued.

2. Major classifications of inventories are:

	Oc	tober 31, 2009	J	July 31, 2009
Raw materials	\$	68,999	\$	55,956
Chassis		32,442		28,613
Work in process		45,138		38,159
Finished goods		11,707		6,682
Total		158,286		129,410
Excess of FIFO costs over LIFO costs		(24,257)		(24,132)
Total inventories	\$	134,029	\$	105,278

#### 3. Earnings Per Share

	Three Months Ended October 31, 2009	Three Months Ended October 31, 2008
Weighted average shares outstanding for basic earnings per share Stock options and restricted stock	55,436,924 79,848	55,408,576 64,197
Total For diluted shares	55,516,772	55,472,773

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#### 4. Comprehensive Income

	Thre	ee Months	Thre	ee Months
	Ended		Ended	
	Octob	er 31, 2009	Octob	per 31, 2008
Net Income	\$	23,429	\$	5,120
Foreign currency translation adjustment, net of tax		(81)		(1,549)
Change in temporary impairment of investment, net of tax		(28)		(365)
Comprehensive income	\$	23,320	\$	3,206

#### 5. Segment Information

The Company has three reportable segments: (1) towable recreation vehicles, (2) motorized recreation vehicles, and (3) buses. The towable recreation vehicle segment consists of product lines from the following operating companies that have been aggregated: Airstream, Breckenridge, CrossRoads, Dutchmen, General Coach, Keystone and Komfort. The motorized recreation vehicle segment consists of product lines from the following operating companies that have been aggregated: Airstream, Damon and Four Winds. The bus segment consists of the following operating companies that have been aggregated: Champion Bus, ElDorado California, ElDorado Kansas and Goshen Coach.

	Three Months Ended October 31, 2009		Three Months Ended October 31, 2008	
Net Sales:		ŕ		ŕ
Recreation vehicles: Towables	\$	342,136	\$	285,537
Motorized	φ	47,793	φ	44,865
Total recreation vehicles		389,929		330,402
Buses		112,623		108,415
Total	\$	502,552	\$	438,817
	Three N	Jontha	TEL NA	41
	End	led	Three M Ende October 3	ed
Income (Loss) Before Income Taxes:		led		ed
Recreation vehicles:	End October	led 31, 2009	Ende October 3	ed 1, 2008
Recreation vehicles: Towables	End	led 31, 2009 31,540	Ende	ed 1, 2008
Recreation vehicles:	End October	led 31, 2009	Ende October 3	ed 1, 2008
Recreation vehicles: Towables	End October	led 31, 2009 31,540	Ende October 3	ed 1, 2008
Recreation vehicles: Towables Motorized	End October	31, 2009 31,540 102	Ende October 3	2008 1, 2008 12,374 (6,602)
Recreation vehicles: Towables Motorized  Total recreation vehicles	End October	31, 2009 31,540 102 31,642	Ende October 3	12,374 (6,602) 5,772

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	Od	etober 31, 2009	J	July 31, 2009
Identifiable Assets: Recreation vehicles: Towables	\$	380,666	\$	358,562
Motorized		71,849		73,969
Total recreation vehicles		452,515		432,531
Buses		125,873		106,823
Corporate		400,732		411,770
Total	\$	979,120	\$	951,124

#### 6. Investments and Fair Value Measurements

Accounting Standards Codification ( ASC ) 820-10 defines fair value, establishes a framework for measuring fair value under generally accepted accounting principles and enhances disclosures about fair value measurements. Fair value is defined as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. Valuation techniques used to measure fair value must maximize the use of observable inputs and minimize the use of unobservable inputs. The standard describes a fair value hierarchy based on three levels of inputs, of which the first two are considered observable and the last unobservable, that may be used to measure fair value, which are the following:

Level 1 Quoted prices in active markets for identical assets or liabilities.

Level 2 Inputs other than Level 1 that are observable, either directly or indirectly, such as quoted prices for similar assets or liabilities; quoted prices in markets that are not active; or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities.

Level 3 Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities.

The following table represents the Company s fair value hierarchy for its financial assets (cash equivalents and investments) measured at fair value on a recurring basis as of October 31, 2009:

	Significant Quoted arket Prices in Active Markets (Level 1)	Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	(	r Value at October 31, 2009
Cash & cash equivalents Auction rate securities (including Put	\$ 223,202	\$	\$	\$	223,202
Rights)			105,534		105,534

Total \$ 223,202 \$ \$ 105,534 \$ 328,736

Our cash equivalents are comprised of money market funds traded in an active market with no restrictions.

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In addition to the above investments, the Company holds non-qualified retirement plan assets of \$6,437 at October 31, 2009 (\$6,016 at July 31, 2009). These assets, which are held for the benefit of certain employees of the Company, represent Level 1 investments primarily in mutual funds which are valued using observable market prices in active markets. They are included in Other Assets on the Consolidated Balance Sheet.

Level 3 assets consist of municipal bonds with an auction reset feature ( auction rate securities or ARS ) whose underlying assets are primarily student loans which are substantially backed by the federal government. Auction rate securities are long-term floating rate bonds tied to short-term interest rates. After the initial issuance of the securities, the interest rate on the securities is reset periodically, at intervals established at the time of issuance based on market demand for a reset period. Auction rate securities are bought and sold in the marketplace through a competitive bidding process often referred to as a Dutch auction. If there is insufficient interest in the securities at the time of an auction, the auction may not be completed and the rates may be reset to pre-determined penalty or maximum rates based on mathematical formulas in accordance with each security s prospectus.

The following table provides a reconciliation of the beginning and ending balances for the assets measured at fair value using significant unobservable inputs (Level 3 financial assets):

	Reportin Significant In	Measurements at g Date Using Unobservable aputs evel 3)
Balances at August 1, 2009	\$	120,578
Net change in other comprehensive income		(44)
Net loss included in earnings		
Purchases		
Sales/Maturities		(15,000)
Balances at October 31, 2009	\$	105,534

#### **Auction Rate Securities**

At October 31, 2009, we held \$14,500 (par value) of long-term investments and \$92,200 (par value) of short-term investments comprised of taxable and tax-exempt ARS, which are variable-rate debt securities and have a long-term maturity with the interest being reset through Dutch auctions that are typically held every 7, 28 or 35 days. The securities have historically traded at par and are callable at par at the option of the issuer. Interest is typically paid at the end of each auction period or semi-annually. At October 31, 2009, the majority of the ARS we held were AAA rated or equivalent, and none were below A rated or equivalent, with most collateralized by student loans substantially backed by the U.S. Federal government.

Since February 12, 2008, most auctions have failed for these securities and there is no assurance that future auctions on the ARS in our investment portfolio will succeed and, as a result, our ability to liquidate our investment and fully recover the par value of our investment in the near term may be limited or not exist. An auction failure means that the parties wishing to sell securities could not.

In November 2008, the Company elected to participate in a rights offering by UBS AG ( UBS ), a Swiss bank which is one of the Company s investment providers, that provides the Company with the right (the

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Put Rights ) to sell to UBS at par value ARS purchased from UBS (approximately \$92,200 of our entire ARS portfolio of \$106,700) at any time during a two-year sale period beginning June 30, 2010.

The Put Rights are not transferable or marginable. By electing to participate in the rights offering the Company granted UBS the right, exercisable at any time prior to June 30, 2010 or during the two-year sale period, to purchase or cause the sale of the Company s ARS (the Call Right). UBS has stated that it will only exercise the Call Right for the purpose of restructurings, dispositions or other solutions that will provide their clients with par value for their ARS. UBS will pay their clients the par value of their ARS within one day of settlement of any Call Right transaction. Notwithstanding the Call Right, the Company would be permitted to sell ARS to parties other than UBS, in which case the Put Rights attached to the ARS that are sold would be extinguished.

As consideration for this transaction, Thor has released UBS from all claims relating to the marketing or sale of ARS (except claims for consequential damages) and has agreed not to sue UBS for such claims. During 2008, UBS was sued by the Massachusetts Securities Division and by the New York Attorney General in separate civil lawsuits alleging improper sales practices relating to ARS. The rights offering reflects the terms of a settlement entered into by UBS and various regulators, including the SEC, the New York Attorney General, and the Massachusetts Securities Division, pursuant to which UBS agreed to pay a fine of \$150 million. UBS has also been sued by investors in civil lawsuits and arbitrations seeking damages relating to sales of ARS.

Through its acceptance of the UBS offer, the Company also became eligible to participate in a no net cost loan program pursuant to which it may borrow up to the par value of its ARS until June 30, 2010. The Company is still permitted to obtain ARS based financing from lenders other than UBS.

At October 31, 2009, there was insufficient observable ARS market information available to determine the fair value of our ARS investments, including the Put Rights. Therefore, management, assisted by Houlihan, Smith & Company, Inc., an independent consultant, determined an estimated fair value. In determining the estimate, consideration was given to credit quality, final stated maturities, estimates on the probability of the issue being called prior to final maturity, impact due to extended periods of maximum auction rates and broker quotes. Based on this analysis, we recorded a temporary impairment of \$1,166 (\$720 net of tax in other comprehensive income which is in the equity section of the balance sheet) related to our long-term ARS investments of \$14,500 (par value) that were not part of the UBS settlement as of October 31, 2009. These same assumptions were used to estimate the fair value of our UBS ARS portfolio described above, including the Put Rights.

The enforceability of the Put Rights results in a put option which has been recognized as a separate freestanding instrument that is accounted for separately from the ARS investment. The Company has elected to account for this put option at fair value and elected to treat this portion of our ARS portfolio as trading securities. As such, we recorded a charge to operations of \$1,733 related to the Put Rights provided by the settlement and an other-than-temporary impairment benefit to operations of \$1,733 on the \$92,200 (par value) portion of our ARS portfolio to properly record our investment at par as we may decide not to hold these ARS until final maturity with the opportunity provided by the Put Rights.

We have no reason to believe that any of the underlying issuers of our ARS are presently at risk of default. Through October 31, 2009, we have continued to receive interest payments on the ARS in accordance with their terms. We believe we will be able to liquidate our investments without significant loss primarily due to the government guarantee of the underlying securities; however, it could take until the final

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maturity of the underlying notes (up to 31 years) to realize our investments par value. Based on the terms of the UBS Call Right, which is exercisable at any time after June 30, 2010, effective June 30, 2009, the ARS held by UBS were classified as short-term. The remaining ARS held by another institution remain classified as long-term at July 31, 2009. Although there is uncertainty with regard to the short-term liquidity of these securities, the Company continues to believe that the carrying amount represents the fair value of these marketable securities because of the overall quality of the underlying investments and the anticipated future market for such investments. In addition, the Company has the intent and ability to hold these securities until the earlier of: the market for ARS stabilizes, the issuer refinances the underlying security, a buyer is found outside of the auction process at acceptable terms, the underlying securities have matured or the Company exercises its right to put the securities to UBS, one of the Company s investment providers.

7. Goodwill and Other Intangible Assets

Goodwill and indefinite-lived intangible assets are reviewed for impairment by applying a fair-value based test on an annual basis, or more frequently if circumstances indicate a potential impairment.

The components of other intangible assets are as follows:

	October 31, 2009 Accumulated		Jul	y 31, 2009 Accumulated
	Cost	Amortization	Cost	Amortization
Amortized Intangible Assets:	Φ2.000	ΦΩ 262	ΦΔ 000	Φ 2. 27.1
Non-compete agreements	\$2,888	\$2,362	\$2,888	\$ 2,271
		Three M End Octobe 200	ed er 31,	Three Months Ended October 31, 2008
Non-compete Agreements:				
Amortization Expense		\$ 9	)1	\$ 200
Non-compete agreements are amortized on a straig	ght-line basis.			
Estimated Amortization Expense:				
For the year ending July 2010				\$322
For the year ending July 2011				\$238
For the year ending July 2012				\$ 57
Goodwill and indefinite-lived intangible assets are	not subject to a	mortization.		

There was no change in the carrying amount of goodwill and trademarks for the three month period ended October 31, 2009.

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As of October 31, 2009 and July 31, 2009, Goodwill and Trademarks by segment are as follows:

	Goodwill	Tra	Trademarks		
Recreation Vehicles: Towables Motorized	\$ 143,795	\$	10,237 2,036		
Total Recreation Vehicles Bus	143,795 4,616		12,273 1,063		
Total	\$ 148,411	\$	13,336		

#### 8. Product Warranties

Thor provides customers of our products with a warranty covering defects in material or workmanship for primarily one year with longer warranties of up to two years on certain structural components. We record a liability based on a consistent calculation reflecting our best estimate of the amounts necessary to settle future and existing claims on products sold as of the balance sheet date. Factors we use in estimating the warranty liability include a history of units sold, existing dealer inventory, average cost incurred and a profile of the distribution of warranty expenditures over the warranty period. A significant increase in dealer shop rates, the cost of parts or the frequency of claims could have a material adverse impact on our operating results for the period or periods in which such claims or additional costs materialize. Management believes that the warranty reserve is adequate. However, actual claims incurred could differ from estimates, requiring adjustments to the reserves. Warranty reserves are reviewed and adjusted as necessary on a quarterly basis.

		Months ided	Three Months Ended	
	October 31, 2009		October 31, 2008	
Beginning Balance	\$	41,717	\$	61,743
Provision		12,791		11,614
Payments		(11,998)		(14,534)
Ending Balance	\$	42,510	\$	58,823

#### 9. Contingent Liabilities and Commitments

Our principal commercial commitments at October 31, 2009 are summarized in the following chart:

	Total	Term of
	Amount	
Commitment	Committed	Commitment
Guarantee on dealer financing	\$ 7,981	various
		up to eighteen
Standby repurchase obligation on dealer financing	\$ 447,663	months

The Company records repurchase and guarantee reserves based on prior experience and known current events. The combined repurchase and recourse reserve balances are approximately \$6,689 as of October 31, 2009.

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		Months nded		ee Months Ended
	Octobe	r 31, 2009	Octob	oer 31, 2008
Cost of units repurchased	\$	1,377	\$	10,181
Realization on units resold		1,041		8,392
Losses due to repurchase	\$	336	\$	1,789

The Company obtains certain vehicle chassis from automobile manufacturers under converter pool agreements. These agreements generally provide that the manufacturer will supply chassis at the Company s various production facilities under the terms and conditions set forth in the agreement. The manufacturer does not transfer the certificate of origin to the Company and, accordingly, the Company accounts for the chassis as consigned, unrecorded inventory. Chassis are typically converted and delivered to customers within 90 days of delivery. If the chassis is not converted within 90 days of delivery to the Company, the Company generally purchases the chassis and records the inventory. At October 31, 2009 and July 31, 2009, chassis on hand accounted for as consigned, unrecorded inventory was approximately \$26,132 and \$31,201 respectively.

The Company has been named in approximately 340 complaints, some of which were originally styled as putative class actions (with respect to which class certification was ultimately denied) and some of which were filed by individual plaintiffs, filed against manufacturers of travel trailers and manufactured homes supplied to the Federal Emergency Management Agency (FEMA) for use as emergency living accommodations in the wake of Hurricanes Katrina and Rita. The complaints have been transferred to the Eastern District of Louisiana by the federal panel on multidistrict litigation for consideration in a matter captioned In re FEMA Trailer Formaldehyde Products Liability Litigation, Case Number MDL 07-1873, United States District Court for the Eastern District of Louisiana. The complaints generally assert claims for damages (for health related problems, medical expenses, emotional distress and lost earnings) and for medical monitoring costs due to the presence of formaldehyde in the units. Some of the lawsuits also seek punitive and/or exemplary damages. Thus far, however, none of the lawsuits allege a specific amount of damages sought and instead make general allegations about the nature of the plaintiffs claims without placing a dollar figure on them. The Company strongly disputes the allegations in these complaints, and intends to vigorously defend itself in all such matters.

In addition, we are involved in certain litigation arising out of our operations in the normal course of our business, most of which are based upon state—lemon laws,—warranty claims, other claims and accidents (for which we carry insurance above a specified deductible amount). While it is impossible to estimate with certainty the ultimate legal and financial liability with respect to this litigation, we believe that while the final resolution of any such litigation may have an impact on our consolidated results for a particular reporting period, the ultimate disposition of such litigation will not have any material adverse effect on our financial position, results of operation or liquidity.

#### 10. Provision for Income Taxes

The Company accounts for income taxes under the provisions of ASC 740-10. The objectives of accounting for income taxes are to recognize the amount of taxes payable or refundable for the current year and deferred tax liabilities and assets for the future tax

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consequences of events that have been recognized in the Company s financial statements or tax returns. Judgment is required in assessing the future tax consequences of events that have been recognized in the Company s financial statements or tax returns. Fluctuations in the actual outcome of these future tax consequences could materially impact the Company s financial position or its results of operations.

It is the Company s policy to recognize interest and penalties accrued relative to unrecognized tax benefits in income tax expense. For the three month period ended October 31, 2009, no material change relative to unrecognized tax benefits was recorded and \$300 in interest and penalties had been accrued.

The Company and its corporate subsidiaries file a consolidated U.S. federal income tax return and multiple state income tax returns. The federal returns are subject to exam by taxing authorities for all years after fiscal 2006. Periodically, various state and local jurisdictions conduct audits, therefore, a variety of other years are subject to state and local review.

The Company anticipates a decrease of approximately \$2,000 in unrecognized tax benefits within the next twelve months from (1) expected settlements or payments of uncertain tax positions, and (2) lapses of the applicable statutes of limitations. Actual results may differ materially from this estimate.

#### 11. Retained Earnings

The components of changes in retained earnings are as follows:

Balance as of July 31, 2009	\$ 677,548
Net Income	23,429
Dividends Paid	(31,602)

Balance as of October 31, 2009 \$ 669,375

#### 12. Loan Transactions and Related Notes Receivable

On January 15, 2009, the Company entered into a Credit Agreement (the First Credit Agreement ) with Stephen Adams, in his individual capacity, and Stephen Adams and his successors, as trustee under the Stephen Adams Living Trust (the Trust and together with each of the foregoing persons, the Borrowers ), pursuant to which the Company loaned \$10,000 to the Borrowers (the First Loan ). The Borrowers own approximately 90% of FreedomRoads Holding Company, LLC ( FreedomRoads Holding ), the parent company of one of the Company s dealers, and pursuant to the terms of the First Credit Agreement, the Borrowers agreed to use the proceeds of the First Loan solely to make an equity contribution to FreedomRoads Holding to enable FreedomRoads Holding to repay its principal obligations under floorplan financing arrangements with third parties in respect of products of the Company and its subsidiaries.

The principal amount of the First Loan is payable in full on January 15, 2014 and bears interest at a rate of 12% per annum. Interest is payable in kind for the first year and is payable in cash on a monthly basis thereafter.

In connection with the First Loan, the Borrowers caused FreedomRoads Holding and its subsidiaries (collectively, the FR Dealers ), to enter into an agreement pursuant to which the FR Dealers agreed to purchase additional recreation vehicles from the Company and its subsidiaries. The term of this agreement continues until the repayment in full of the First Loan under the First Credit Agreement (including any refinancing or replacement thereof).

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On January 30, 2009, the Company entered into a Second Credit Agreement (the Second Credit Agreement and together with the First Credit Agreement, the Credit Agreements) with the Borrowers pursuant to which the Company loaned an additional \$10,000 to the Borrowers (the Second Loan and together with the First Loan, the Loans). Pursuant to the terms of the Second Credit Agreement, the Borrowers agreed to use the proceeds of the Second Loan solely to make an equity contribution to FreedomRoads Holding to be used by FreedomRoads Holding or its subsidiaries to purchase the Company s products.

The principal amount of the Second Loan is payable in full on January 29, 2010 and bears interest at a rate of 12% per annum. Interest is payable in cash and the first three interest payments were due and paid in full on April 30, 2009, July 31, 2009 and October 31, 2009. The remaining interest payment date is January 29, 2010.

The Credit Agreements contain customary representations and warranties, affirmative and negative covenants, events of default and acceleration provisions for loans of this type.

The obligations of the Borrowers under the Credit Agreements are guaranteed by FreedomRoads Holding and are secured by a first priority security interest in all of the direct and indirect legal, equitable and beneficial interests of the Borrowers in FreedomRoads Holding.

In connection with the Second Loan, the FR Dealers and the Company amended their prior agreement pursuant to which the FR Dealers agreed to purchase additional recreation vehicles from the Company and its subsidiaries to provide that the term of this agreement now continues until the repayment in full of the Loans (including any refinancing or replacement thereof).

#### 13. Thor CC, Inc.

In March 1994, the Company and a financial services company formed a joint venture, Thor Credit Corporation, to finance the sale of recreation vehicles to consumer buyers. This joint venture was dissolved in September 2008 after the joint venture partner informed us that it was no longer providing retail financing for recreation vehicles. We recovered our investment of \$1,578 upon dissolution.

In November 2008, the Company announced that it will again be providing retail financing for recreation vehicle customers of Thor dealers through the Company s wholly owned subsidiary, Thor CC, Inc. ( Thor CC ). The new business, which is led by employees of the former joint venture, finances new Thor and used recreation vehicle products sold by our dealers.

The retail financing provided by Thor CC is being funded by Thor s operating cash flow. We have allocated approximately \$2,500 which has been used to fund retail loans. The retail loans are then sold to banks with which Thor CC has established relationships, and the proceeds of such sales are then available to make new loans. The retail loans are made to prime and super prime customers with high credit scores. The Company does not anticipate the aggregate capital to be allocated to Thor CC will exceed \$10,000.

As of November 11, 2009, Thor CC offered retail financing through Thor recreation vehicle dealers in the following states: Alabama, California, Florida, Georgia, Maryland, North Carolina, Oregon, Pennsylvania, South Carolina, Tennessee, Texas, Virginia and Washington. We expect that Thor CC will expand its lending ability beyond these states in the future.

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14. Liquidation of Insurance Subsidiary

The Company does not intend to insure any future risks through its insurance subsidiary because of the uncertainty of the timing of the deductibility of the insurance premium. Further, the Company does not believe that the future benefits of the insurance subsidiary, including the risk shifting and risk distribution among the Company s operating subsidiaries, are in excess of the administrative cost of maintenance. The Company is in the process of liquidating the entity. The Company does not anticipate any significant losses related to the liquidation.

15. Concentration of Risk

One of our dealers accounted for 20% of the Company s recreation vehicle net sales and 16% of its consolidated net sales for the three months ended October 31, 2009. The loss of this dealer could have a significant effect on the Company s recreation vehicle business.

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## ITEM 2. MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS.

Unless otherwise indicated, all amounts presented in thousands of dollars except unit, share and per share data. Executive Overview

We were founded in 1980 and have grown to be the largest manufacturer of Recreation Vehicles (RVs) and a major manufacturer of commercial buses in North America. Our market share in the travel trailer and fifth wheel segment of the industry (towables) is approximately 31%. In the motorized segment of the industry we have a market share of approximately 17%. Our market share in small and mid-size buses is approximately 40%. We also manufacture and sell 30-foot buses, 35-foot buses, and 40-foot buses.

On November 13, 2009, the Company reported that Wade F. B. Thompson, our co-founder, chairman, president and CEO passed away. He has been succeeded by Peter B. Orthwein, also a co-founder of the Company, to the offices of chairman, president and CEO. Management succession is in place and the Company is proceeding with its business uninterrupted.

Our growth has been internal and by acquisition. Our strategy has been to increase our profitability in North America in the recreation vehicle industry and in the bus business through product innovation, service to our customers, manufacturing quality products, improving our facilities and acquisitions.

We rely on internally generated cash flows from operations to finance our growth although we may borrow to make an acquisition if we believe the incremental cash flows will provide for rapid payback. In fiscal 2009, capital expenditures of approximately \$5,135 were made primarily to upgrade IT systems and replace machinery and equipment used in the ordinary course of business.

Our business model includes decentralized operating units and we compensate operating management primarily with cash based upon the profitability of the unit which they manage. Our corporate staff provides financial management, purchasing services, insurance, legal and human resources, risk management, and internal audit functions. Senior corporate management interacts regularly with operating management to assure that corporate objectives are understood clearly and are monitored appropriately.

Our RV products are sold to dealers who, in turn, retail those products. Our buses are sold through dealers to municipalities and private purchasers such as rental car companies and hotels. We generally do not directly finance dealers but do provide repurchase agreements to make it easier for our dealers to obtain floor plan financing. In October 2009 we decided to close our General Coach, Oliver, British Columbia production facility and move all General Coach RV and Park Model production to our other General Coach facility in Hensall, Ontario. We expect the wind-down of production in Oliver to be completed by the end of the calendar year. Related closure costs of approximately \$1,900 were recorded in the first quarter ended October 31, 2009.

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One of our recreation vehicle dealers accounted for 20% of RV net sales for the three months ended October 31, 2009. **Trends and Business Outlook** 

Industry conditions in the RV market have been adversely affected over the past year by low consumer confidence, tighter lending practices and the general economic downturn. Although the RV market is beginning to improve, market conditions continue to be relatively soft and we anticipate this weakness may continue in fiscal 2010. The motorized market has been significantly impacted by current market conditions. The tightening of the retail credit markets, low consumer confidence, the volatility of fuel prices and the uncertainty of economic recovery are continuing to place pressure on retail sales and our dealers continue to be cautious in the amount of inventory they are willing to carry. Our towables market has been significantly impacted as well, albeit less than our motorized market, as the price of a towable recreation vehicle is generally about one-fourth that of a motorhome and sales of more expensive recreation vehicles have suffered greater in the current economic downturn. The decline in wholesale demand has directly impacted our gross margins as we have had to offer historically higher discounts to meet competitive pricing.

When consumer confidence stabilizes and retail and wholesale credit availability improves, we expect to see a rebound in sales from dealers ordering units for stock and expect to benefit from our ability to ramp up production in an industry with fewer manufacturing facilities than before, due to competitor failures or plant consolidations. A short-term positive indicator for us is reflected in our order backlog, which has increased from \$381,187 at October 31, 2008 to \$599,001 at October 31, 2009, an increase of \$217,814 or 57%. A longer-term positive outlook for the recreation vehicle industry is supported by favorable demographics as baby boomers reach the age brackets that historically have accounted for the bulk of retail RV sales, and an increase in interest has occurred in the RV lifestyle among both older and younger segments of the population.

We believe an important determinant of demand for recreation vehicles is demographics. The baby boomer retiree population in the United States is expected to grow five times as fast as the total United States population. We believe a primary indicator of the strength of the recreation vehicle industry is retail RV sales, which we closely monitor to determine industry trends. Recently, although the entire RV industry has been weak, the towable segment of the RV industry has been stronger than the motorized segment. For the towable segment, retail sales as reported by Statistical Surveys, Inc. were down approximately 29% for the nine months ended September 30, 2009 compared with the same period last year. The motorized segment was down approximately 39%. Tighter retail credit and lower consumer confidence appear to affect the motorized segment more severely.

Economic or industry-wide factors affecting our recreation vehicle business include raw material costs of commodities used in the manufacture of our product. Material cost is the primary factor determining our cost of products sold. Material costs have generally been flat in 2009. Future increases in raw material costs would impact our profit margins negatively if we were unable to raise prices for our products by corresponding amounts.

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Government entities are the primary users of our buses. Demand in this segment is subject to fluctuations in government spending on transit. In addition, hotel and rental car companies are also major users of our small and mid-size buses and therefore travel is an important indicator for this market. The majority of our buses have a 5-year useful life and are being continuously replaced by operators. According to the Mid Size Bus Manufacturers Association, unit sales of small and mid-sized buses are down 8.9% for the nine months ended September 30, 2009 compared with the same period last year. Bus sales may benefit from the U.S. government s emphasis on mass transportation in the American Reinvestment and Recovery Act stimulus package.

We do not expect the current condition of the U.S. auto industry, including the recent bankruptcy filings and reorganizations of General Motors and Chrysler, to have a significant impact on our supply of chassis. Supply of chassis is adequate for now and we believe that on-hand inventory would compensate for changes in supply schedules if they occur. To date, we have not noticed any unusual cost increases from our chassis suppliers. If the condition of the U.S. auto industry significantly worsens, this could result in supply interruptions and a decrease in our sales and earnings while we obtain replacement chassis from other sources.

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## Three Months Ended October 31, 2009 vs. Three Months Ended October 31, 2008

\$

69,771

Total

NET SALES:	Three Months Ended October 31, 2009			Three Months Ended October 31, 2008		Change Amount		%
Recreation Vehicles								
Towables	\$	342,136		\$	285,537	:	\$ 56,599	19.8
Motorized		47,793			44,865		2,928	6.5
Total Recreation								
Vehicles		389,929			330,402		59,527	18.0
Buses		112,623			108,415		4,208	3.9
Total	\$	502,552		\$	438,817	:	\$ 63,735	14.5
# OF UNITS: Recreation Vehicles								
Towables		15,801			12,539		3,262	26.0
Motorized		606			522		84	16.1
Total Recreation		4.5.40=						
Vehicles		16,407			13,061		3,346	25.6
Buses		1,590			1,648		(58)	(3.5)
Total		17,997			14,709		3,288	22.4
GROSS PROFIT:								
			% of			% of		
			Segment Net			Segment Net	Change	
<b>.</b>			Sales			Sales	Amount	%
Recreation Vehicles								
Towables	\$	52,845	15.4	\$	30,822	10.8	\$ 22,023	71.5
Motorized		3,491	7.3		(776)	(1.7)	4,267	549.9
Total Recreation								
Vehicles		56,336	14.4		30,046	9.1	26,290	87.5
Buses		13,435	11.9		10,017	9.2	3,418	34.1
						_		

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\$

40,063

9.1

\$ 29,708

74.2

13.9

## SELLING, GENERAL AND ADMINISTRATIVE

EXPENSES:								
Recreation								
Vehicles								
Towables	\$	21,298	6.2	\$	18,314	6.4	\$ 2,984	16.3
Motorized		3,378	7.1		5,809	12.9	(2,431)	(41.8)
Total Recreation								
Vehicles		24,676	6.3		24,123	7.3	553	2.3
Buses		4,956	4.4		4,587	4.2	369	8.0
Corporate		5,135			5,556		(421)	(7.6)
Total	\$	34,767	6.9	\$	34,266	7.8	\$ 501	1.5
INCOME (LOSS) E TAXES: Recreation Vehicles	BEFOR	E INCOME						
Towables	\$	31,540	9.2	\$	12,374	4.3	\$ 19,166	154.9
Motorized		102	0.2		(6,602)	(14.7)	6,704	101.5
Total Recreation								
Vehicles		31,642	8.1		5,772	1.7	25,870	448.2
Buses		8,380	7.4		5,297	4.9	3,083	58.2
Corporate		(2,769)			(2,819)		50	1.8
Total	\$	37,253	7.4	\$	8,250	1.9	\$ 29,003	351.6
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#### **ORDER BACKLOG:**

	Oc	As of etober 31,	Oc	As of etober 31,	Change		
		2009		2008	Amount	%	
Recreation Vehicles							
Towables	\$	266,500	\$	92,238	\$ 174,262	188.9	
Motorized		48,554		32,305	16,249	50.3	
Total Recreation Vehicles		315,054		124,543	190,511	153.0	
Buses		283,947		256,644	27,303	10.6	
Total	\$	599,001	\$	381,187	\$217,814	57.1	

#### **CONSOLIDATED**

Net sales and gross profit for the three months ended October 31, 2009 increased 14.5% and 74.2%, respectively, compared to the three months ended October 31, 2008. Selling, general and administrative expenses for the three months ended October 31, 2009 increased 1.5% compared to the three months ended October 31, 2008. Income before income taxes for the three months ended October 31, 2009 was \$37,253 as compared to the three months ended October 31, 2008 of \$8,250, an increase of 351.6%. The specifics on changes in net sales, gross profit, selling, general and administrative expenses and income before income taxes are addressed in the segment reporting below. Corporate costs included in selling, general and administrative expenses decreased \$421 to \$5,135 for the three months ended October 31, 2009 compared to \$5,556 for the three months ended October 31, 2008. Corporate interest income and other income was \$2,366 for the three months ended October 31, 2009 compared to \$2,737 for the three months ended October 31, 2008. The decrease of \$371 is primarily due to a decrease in interest income due to lower interest rates and the contractual terms of our auction rate securities which restrict the maximum yearly interest earned.

The overall effective tax rate for the three months ended October 31, 2009 was 37.1% compared to 37.9% for the three months ended October 31, 2008. The primary reasons for the variance include the correlation between higher projected pre-tax income relative to certain fixed permanent items, a reduction in state tax rate of approximately half a percent for reduced apportionment, a decrease in the amount of uncertain tax position expense relative to pre-tax income, offset by the reduced benefit relative to the expiration of the federal research and development credit as of December 31, 2009. In addition, the Company expects a decrease in tax exempt investment income for the year and compared to the period ended October 31, 2008, income from tax exempt securities decreased, resulting in a reduced benefit on the effective tax rate.

For the three months ended October 31, 2008, a benefit was recorded from the retroactive reinstatement of the federal research and development credit. This benefit was offset partially by additional tax expense related to a California audit.

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### **Segment Reporting**

#### **TOWABLE RECREATION VEHICLES**

Analysis of change in net sales for the three months ended October 31, 2009 vs. the three months ended October 31, 2008:

	Three Months Ended October 31, 2009	% of Segment Net Sales	Three Months Ended October 31, 2008	% of Segment Net Sales	Change Amount	% Change
NET SALES:						
Towables						
Travel Trailers	\$175,633	51.3	\$ 133,565	46.8	\$42,068	31.5
Fifth Wheels	158,271	46.3	139,385	48.8	18,886	13.5
Other	8,232	2.4	12,587	4.4	(4,355)	(34.6)
Total Towables	\$342,136	100.0	\$ 285,537	100.0	\$56,599	19.8
	Three		Three			
	Months	% of	Months	% of	~~	
	Ended October	Segment	Ended October 31,	Segment	Change	<b>%</b>
	31, 2009	Shipments	2008	Shipments	Amount	Change
# OF UNITS:						
Towables						
Travel Trailers	10,305	65.2	7,639	60.9	2,666	34.9
Fifth Wheels	5,258	33.3	4,505	35.9	753	16.7
Other	238	1.5	395	3.2	(157)	(39.7)
Total Towables	15,801	100.0	12,539	100.0	3,262	26.0

#### **Impact Of Change In Price On Net Sales:**

	%
	Increase
	/(Decrease)
Towables	
Travel Trailer	(3.4)%
Fifth Wheel	(3.2)%
Other	5.1%
Total Towables	(6.2)%

The increase in towables net sales of 19.8% resulted from a 26.0% increase in unit shipments and a 6.2% decrease in the impact of the change in the net price per unit resulting primarily from mix of product. Current customer preference is toward the more modestly priced units. Freight revenue per unit has also decreased due to the reduction in fuel costs compared to last year.

The overall industry increase in wholesale unit shipments of towables for August and September 2009 compared to the same period last year was 15.8% according to statistics published by the Recreation Vehicle Industry Association.

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Cost of products sold increased \$34,576 to \$289,291 or 84.6% of towable net sales for the three months ended October 31, 2009 compared to \$254,715 or 89.2% of towable net sales for the three months ended October 31, 2008. The change in material, labor, freight-out and warranty comprised \$34,628 of the \$34,576 increase in cost of products sold due to increased sales volume. Material, labor, freight-out and warranty as a percentage of towable net sales was 78.5% for the three months ended October 31, 2009 and 81.9% for the three months ended October 31, 2008. This decrease as a percentage of towable net sales is due to a reduction in discounting, which increases net sales and lowers the material percentage, and a reduction in freight delivery costs as a percentage of towable net sales due to the reduction in fuel costs. Better procurement procedures also helped reduce material costs. Manufacturing overhead as a percentage of towable net sales decreased from 7.3% to 6.1% due to an increase in production resulting in increased absorption of fixed overhead costs.

Towable gross profit increased \$22,023 to \$52,845 or 15.4% of towable net sales for the three months ended October 31, 2009 compared to \$30,822 or 10.8% of towable net sales for the three months ended October 31, 2008. The increase was due to the combination of increased sales and decreased discounts from unit list prices, decreased wholesale and retail incentives provided to customers and changes in cost of products sold as discussed above. Selling, general and administrative expenses were \$21,298 or 6.2% of towable net sales for the three months ended October 31, 2009 compared to \$18,314 or 6.4% of towable net sales for the three months ended October 31, 2008. The primary reason for the \$2,984 increase in selling, general and administrative expenses was increased towable net sales which caused commissions, bonuses, and other compensation to increase by \$2,976. Other compensation also increased \$899 for costs recognized in October 2009 related to the closure of an operating subsidiary in the towable reportable segment. These increases were offset by decreased costs of \$652 related to reduced vehicle repurchase activity.

Towables income before income taxes increased to 9.2% of towable net sales for the three months ended October 31, 2009 from 4.3% of towable net sales for the three months ended October 31, 2008. The primary factor for this increase was the increased gross profit on the 19.8% increase in towable net sales.

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## **MOTORIZED RECREATION VEHICLES**

Analysis of change in net sales for the three months ended October 31, 2009 vs. the three months ended October 31, 2008:

	Three Months Ended October 31, 2009	% of Segment Net Sales	Three Months Ended October 31, 2008	% of Segment Net Sales	Change Amount	% Change
NET SALES:						
Motorized						
Class A	\$29,983	62.8	\$ 28,882	64.4	\$1,101	3.8
Class C	13,731	28.7	13,142	29.3	589	4.5
Class B	4,079	8.5	2,841	6.3	1,238	43.6
Total Motorized	\$47,793	100.0	\$ 44,865	100.0	\$2,928	6.5