

CASELLA WASTE SYSTEMS INC  
Form DEFA14A  
October 20, 2015

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**  
**Washington, DC 20549**

**SCHEDULE 14A**  
**Proxy Statement Pursuant to Section 14(a) of the**  
**Securities Exchange Act of 1934**  
**(Amendment No. )**

Filed by the Registrant

Filed by a Party other than the Registrant

Check the appropriate box:

- Preliminary Proxy Statement
- Confidential, For Use of the Commission Only (as permitted by Rule 14a-6(e)(2))**
- Definitive Proxy Statement
- Definitive Additional Materials
- Soliciting Material Pursuant to §240.14a-12

**CASELLA WASTE SYSTEMS, INC.**

**(Name of Registrant as Specified in Its Charter)**

**(Name of Person(s) Filing Proxy Statement, if Other Than the Registrant)**

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Casella Waste Systems, Inc., a Delaware corporation ( Casella or the Company ), is filing materials contained in this Schedule 14A with the U.S. Securities and Exchange Commission ( SEC ) in connection with the solicitation of proxies from its stockholders in connection with its 2015 Annual Meeting of Stockholders to be held on Friday, November 6, 2015, and at any and all adjournments or postponements thereof (the 2015 Annual Meeting ). On September 22, 2015, Casella filed with the SEC its definitive proxy statement and accompanying definitive WHITE proxy card in connection with its solicitation of proxies to be used at the 2015 Annual Meeting.

### **Investor Presentation Made Publicly Available on October 20, 2015**

Attached hereto is an investor presentation that Casella is making publicly available, beginning on October 20, 2015, to stockholders and proxy advisory firms with respect to the 2015 Annual Meeting. The presentation outlines Casella's strategic priorities and the actions the Casella Board of Directors is taking to fulfill those priorities and why the Casella Board of Directors unanimously recommends that stockholders vote the WHITE proxy card in favor of its highly qualified and experienced nominees, and not support JCP Investment Partnership, LP ( JCP ) in its attempt to elect two opposing director candidates. This investor presentation is being filed herewith because it may be deemed to be solicitation material in connection with Casella's solicitation of proxies to be used at the 2015 Annual Meeting. As previously announced, JCP and the other participants in its solicitation are pursuing a proxy contest to elect two nominees to the Casella Board of Directors at the 2015 Annual Meeting.

### **Important Information And Where To Find It**

Casella, its directors and certain of its executive officers are deemed to be participants in the solicitation of proxies from Casella's stockholders in connection with the matters to be considered at Casella's 2015 Annual Meeting of Stockholders. On September 22, 2015, Casella filed a definitive proxy statement and accompanying definitive WHITE proxy card with the Securities and Exchange Commission ( SEC ) in connection with the solicitation of proxies from Casella stockholders in connection with the matters to be considered at Casella's 2015 Annual Meeting of Stockholders. Information regarding the identity of participants, and their direct or indirect interests, by security holdings or otherwise, is set forth in such definitive proxy statement, including the schedules and appendices thereto. INVESTORS AND STOCKHOLDERS ARE STRONGLY ENCOURAGED TO READ THE PROXY STATEMENT, THE ACCOMPANYING WHITE PROXY CARD AND OTHER DOCUMENTS FILED BY CASELLA WITH THE SEC CAREFULLY AND IN THEIR ENTIRETY WHEN THEY BECOME AVAILABLE AS THEY WILL CONTAIN IMPORTANT INFORMATION. Stockholders may obtain the definitive proxy statement, any amendments or supplements to the definitive proxy statement, the accompanying definitive WHITE proxy card, and any other documents filed by Casella with the SEC for no charge at the SEC's website at [www.sec.gov](http://www.sec.gov). Copies are also available at no charge at the Investor Relations section of Casella's corporate website at [www.casella.com](http://www.casella.com), by writing to Casella's Corporate Secretary at Casella Waste Systems, Inc., 25 Greens Hill Lane, Rutland, VT 05701, or by calling Casella's Corporate Secretary at (802) 772-2257.

Casella Waste Systems, Inc.  
Investor Presentation  
October 2015

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and other targets; landfill operations and permit status may be affected by factors outside our control; we may be required to incur capital expenditures in excess of our estimates; fluctuations in energy pricing or the commodity pricing of our recyclables may make it more difficult for us to predict our results of operations or meet our estimates; actions of activist investors and the cost and disruption of responding to those actions; and we may incur environmental charges or asset impairments in the future. There are a number of other important risks and uncertainties that could cause our actual results to differ materially from those indicated by such forward-looking statements. These additional risks and uncertainties include, without limitation, those detailed in Item 1A, Risk Factors in our Form 10-KT for the transition period ended December 31, 2014 and in our Form 10-Q for the quarterly period ended June 30, 2015.

We undertake no obligation to update publicly any forward-looking statements whether as a result of new information, future events or otherwise, except as required by the federal securities laws.

Safe harbor statement

Certain matters discussed in this presentation are "forward-looking statements" intended to qualify for the safe harbors from liability established by the Private Securities Litigation Reform Act of 1995. These forward-looking statements can generally be identified as such by the context of the statements, including words such as believe, expect, anticipate, plan, may, would, intend, estimate, guidance and other similar expressions, whether in the negative or affirmative. These forward-looking statements are based on current expectations, estimates, forecasts and projections about the industry and markets in which we operate and management's beliefs and assumptions. We cannot guarantee that we actually will achieve the plans, intentions, expectations or guidance disclosed in the forward-looking statements made. Such forward-looking statements, and all phases of our operations, involve a number of risks and uncertainties, any one or more of which could cause actual results to differ materially from those described in our forward-looking statements. Such risks and

uncertainties include or relate to, among other things: adverse weather conditions that have negatively impacted and may continue to negatively impact our revenues and our operating margin; current economic conditions that have adversely affected and may continue to adversely affect our revenues and our operating margin; we may be unable to increase volumes at our landfills or improve our route profitability; our need to service our indebtedness may limit our ability to invest in our business; we may be unable to reduce costs or increase pricing or volumes sufficiently to achieve estimated Adjusted EBITDA

Casella Waste Systems

3

Casella's strategies are driving improved stockholder value  
Redirected strategy and reconstituted management team in  
Dec 2012 -  
which has resulted in improved financial performance.

Execution of key strategies has driven improved financial performance, reduced risk  
exposure, increased cash flows, and reduced leverage.

Stock price up significantly since Dec 2012 with this clear execution.



Continue to execute against long-term plan to drive additional stockholder value.  
Independent Board leadership and oversight aligned with the interests  
of long-term stockholders

Added 2 new highly-qualified independent directors with extensive waste management  
industry experience in the past 4 months.

Enhanced corporate governance practices to be more consistent with best practices.  
In contrast, JCP does not have a plan to increase shareholder value,  
nor do the JCP nominees have relevant experience to add value to  
Casella's Board.

Casella Waste Systems  
4  
Business Overview

Casella Waste Systems

5

Casella Waste Systems -  
Overview

Casella provides integrated solid waste, recycling and resource services.

\$535.8 mm of revenues for LTM ended 6/30/15.

Integrated operations located in six northeast states.

Emphasis on waste solutions, landfills, recycling and customer solutions.  
Focused on providing customers with waste and resource solutions.

Waste and resource assets are well positioned in the northeast.

Robust transfer network allows us to  
effectively move waste and recyclables  
to our disposal & processing facilities.

Provide customers with value-added  
resource solutions through our  
Recycling, Organics, and  
Customer Solutions operations.

Casella Waste Systems  
6  
35 Collection Operations  
18 Recycling Facilities  
10 Disposal Facilities  
(1)  
4 Landfill Gas-to-Energy

44 Transfer Stations

Casella Service Area

Note: Total disposal capacity includes permitted and permittable airspace estimates at each site as of December 31, 2014.

(1)  
Includes nine Subtitle D landfills and one landfill permitted to accept construction and demolition materials.

(2)  
Annual capacity does not reflect the 1.5 million tons per year rail permit at McKean LF.

Hakes LF

462k tons/yr

4.0mm tons capacity

Chemung LF

200.5k tons/yr

6.8mm tons capacity

Hyland LF

312k tons/yr

14.6mm tons capacity

Clinton LF

175k tons/yr

15.7mm tons capacity

WasteUSA LF

600k tons/yr

14.4mm tons capacity

NCES LF

No annual cap

1.8mm tons capacity

Juniper Ridge LF

No annual cap

23.8mm tons capacity

Southbridge LF

405k tons/yr

7.0mm tons capacity

Ontario LF

918k tons/yr

12.8mm tons capacity

McKean LF

(2)

312k tons/yr

2.1mm tons capacity

Company Overview

Casella Waste Systems

7

Strong execution of key strategies since Dec 2012

(1)

Excludes low priced soils at the Worcester landfill closure project.

Strategic Focus since Dec 2012

Results

#1

Strengthening  
management  
team

New President/COO and CFO in Dec 2012

#2

-

Sourcing  
incremental  
landfill  
volumes

Annual  
Landfill  
volumes

up  
+716k  
tons  
since  
FY  
2013  
(1)

Annual  
Disposal  
AEBITDA

up  
+\$15.8mm  
since  
FY  
2013  
(1)  
#3

-

Driving  
additional  
profitability  
of  
collection operations

Pricing programs continue to drive value; with Residential  
& Commercial pricing up +4.3% in Q2 2015

Focused on operational efficiency programs

#4

-

Executing  
Eastern  
Region  
strategy

AEBITDA margins up from 15.0% LTM 10/31/12 to  
over 22% LTM 6/30/15

Repositioned assets and improved operations  
New municipal contracts; MSW permit at Juniper  
Ridge LF; expanded Southbridge LF; sold  
BioFuels; acquired BBI; sold Maine Energy  
#5

-  
Reducing  
business  
risk

Sold non-core, non-performing operations (Maine  
Energy, BioFuels, GreenFiber, CARES assets)

Changed fiscal year end to better match business cycle

Refinanced Revolver in Feb 2015 (new maturity 2020)



Casella Waste Systems  
Results since FY 2013:

Revenue growth +\$80.5mm (or +17.7%)  
mainly  
driven  
by  
Disposal  
(+\$39.7mm)  
(2)  
,  
Collection (+\$23.6mm), and Customer

Solutions (+\$18.2mm).

Adj. EBITDA up +\$12.5mm (or +14.2%)  
mainly driven by higher landfill volumes and  
strategic execution.

Landfill tons up +716k annually (or +20.1%),  
while  
increasing  
pricing  
by  
+2.5%.  
(3)

Residential and Commercial collection price  
increases accelerating (up +4.3% in Q2 2015).

8

Results up significantly on strategic execution

Revenue (\$mm)

Adj. EBITDA (\$mm) & Margin

(1)

\$535

to

\$525

\$107

to

\$103

(4)

(4)

2015

Guidance

FYE

4/30/13

FYE

4/30/14

CYE

12/31/14

LTM

6/30/15

---

(1)

Please refer to the appendix for further information and a reconciliation of Adjusted EBITDA and Adjusted EBITDA Margin to the most directly comparable GAAP measure, which is net loss. Net loss for the periods presented above was (\$54.5mm) for the fiscal year ended 4/30/13, (\$27.4mm) for the fiscal year ended 4/30/14, (\$29.1mm) for the calendar year ended 12/31/14 and (\$12.2mm) for the twelve months ended June 30, 2015.

(2)

Disposal Revenue includes Worcester landfill.

(3)

Excludes low-priced soils at the Worcester landfill closure project.

(4)

CY 2015 Guidance as reaffirmed on 10/19/15.

\$455.3

\$497.6

\$525.9

\$535.8

FYE

4/30/13

FYE

4/30/14

CYE

12/31/14

LTM

6/30/15

2015

Guidance

\$87.8

\$95.1

\$96.8

\$100.3

19.3%

19.1%

18.4%

18.7%

19.8%

Casella Waste Systems  
~74%  
revenues  
in  
Solid  
Waste.

Solid Waste consists of integrated collection,  
transfer, landfill, energy, and processing.

Margin improvement driven by higher landfill  
tons, pricing, cost efficiencies, and asset

repositioning.

Target Adj. EBITDA margins > 27% in 2018.

~26% revenues in Resource Solutions.

(1)

Resource Solutions consists of recycling, organics, and Customer Solutions operations.

Recycling margins down on lower commodity pricing; working to improve with SRA Fee, contract resets, and operating efficiencies.

Organics margins flat; low margin, high return business.

Customer Solution margins up on Industrials growth and higher G&A leverage.

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Solid Waste operations driving improving margins

(1)

Resource Solutions includes revenues derived from the Recycling, Organics, and Customer Solutions business units; disclosed the Recycling and Other segments.

FYE

4/30/13

FYE

4/30/14

CYE

12/31/14

LTM

6/30/15

Collection

43.3%

Disposal

27.6%

Energy &

Processing

2.8%

Recycling

8.9%

Organics

7.4%

Customer

Solutions

10.0%

24.0%

24.6%

24.5%

25.2%

LTM 6/30/15

Revenue Splits

(1)

Solid Waste Adjusted EBITDA Margins

Casella Waste Systems

Strategic plan expected to drive significant shareholder value

10

Management focused in key areas to increase free cash flow and to reduce debt leverage:

Creating incremental value through Resource Solutions

3

1

Increasing landfill returns

2

Driving additional profitability in collection operations

Improving balance sheet and reducing risk

4

Casella Waste Systems

Strategic plan expected to drive significant shareholder value

Plan focused on improving Free Cash Flow and reducing debt leverage:

CY 2015

Guidance Range

(1)

CY 2018

Financial Targets

Revenues

\$525mm

to \$535mm

CAGR 1.7%

to 2.6%

Adjusted

EBITDA

(2)

\$103mm



to \$107mm

\$122mm

to \$132mm

Free Cash Flow

(2)

\$15mm

to \$19mm

\$30mm

to \$40mm

Total Debt-to-EBITDA

(3)

N/A

3.25x to 3.75x

Capital

Expenditures

\$45mm

to \$48mm

(8.6% to 9.0% of revenues)

8.7% to 9.5% of

revenues

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(1)

CY 2015 Guidance as reaffirmed on 10/19/15.

(2)

Adjusted EBITDA and Free Cash Flow as defined in the appendix reconciliation.

(3)

Total Debt-to-EBITDA as defined as Consolidated Leverage Ratio in the Company's Loan & Security Agreement dated as

11

Casella Waste Systems

Adjusted EBITDA Bridge (\$mm)

12

Strategic initiatives expected to drive profitable growth

\$132 to

\$122

\$87.8

\$95.1

FYE

4/30/13

FYE

4/30/14

2015  
Guidance  
2018  
Target

Eastern LF price  
(+350bps/yr in  
excess of CPI)

Western LF volumes  
(+200k to +400k  
tons/yr)

Focus on operating  
efficiencies

Improve margins by  
+80 to +120bps/yr

Focus on pricing,  
operating efficiencies  
and selling/swapping  
under-performing  
routes

Recycling focus on  
driving returns (SRA  
fee, increased 3  
rd  
party tipping fees,  
and efficiencies)

Customer Solutions  
focus on industrial  
services growth

Unidentified  
downsides to  
projections  
+\$10 to +\$18  
+\$11 to +\$15  
+\$6 to +\$7  
(\$10) to (\$13)

#1 -

Landfills

#2 -

Collection

#3 -

Resource Solutions

Other

\$107 to  
\$103  
Upsides  
not  
included  
in  
plan:

McKean landfill rail infrastructure

Recovery of C&D

Recovery of commodity pricing  
(recycling or energy)

Additional  
landfill  
volumes  
in  
East

Landfill permit expansions

Casella Waste Systems  
Landfill Highlights:

Casella controls 10 landfills in strategic locations  
across the Northeast.

Total  
disposal

capacity

~103

mm

tons.

(2)

Total annual landfill volumes up +716k tons

(or +20.1%) since FY 2013.

Roughly 0.5mm tons of excess annual

permitted capacity at 6/30/15.

Average price per ton up +4.9% in Q2 2015,  
with strong pricing in Eastern Region (+6.2%).

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Annual Landfill Volumes (mm Tons) and

Average

Price

per

Ton

(1)

(1)

Annual Landfill Disposal Volumes includes amortizable and non-amortizable tons, excludes low-priced soils at the Worcester

(2)

Includes both permitted and permittable

airspace at landfills.

3.6

3.9

4.2

/ton

1

Increasing landfill returns

1.5

2.8

4.3

\$29.48

\$29.89

\$29.62

\$30.22

FYE

4/30/13

FYE

4/30/14

CYE

12/31/14

LTM

6/30/15

Western Region

Eastern Region

Casella Waste Systems

14

Strategy capitalizes on improving market and asset positioning to further improve landfill returns.

Eastern Region

focus on pricing; capacity constraints provide tailwind. Goal to increase pricing +350bps/yr in excess of inflation.

Western Region

focus on maximizing capacity utilization; high margin incremental tons.

Goal to increase annual tons by +200k to +400k tons/yr.

Market dynamics are improving across our footprint area.

Disposal site closures (and expected closures) are creating a supply-demand imbalance.

Within our footprint, roughly 1.5mm tons/yr of disposal capacity has closed since Dec 2012, and an additional 1.3mm tons/yr is expected to permanently close in the next couple years, offset by 0.4mm tons/yr of new disposal capacity (= net closure of 2.4mm tons/yr).

NYC Dept of Sanitation contracts expected to shift roughly +1.0mm tons/yr of additional waste to competitor landfills in upstate NY (reducing excess capacity in market).

Tullytown

closure in Eastern PA expected to remove over 2.5mm tons/yr of landfill capacity.

1

Increasing landfill returns -  
continued



Casella Waste Systems

Note: Total disposal capacity includes permitted and permittable airspace estimates at each site as of December 31, 2014.

(1)

Annual capacity does not reflect the 1.5mm tons per year rail permit at McKean LF.

2

2

3



235k  
tons/yr,  
Closed  
2014  
S.  
Hadley  
LF

156k  
tons/yr,  
Closed  
2014  
Barre  
LF

-  
94k  
tons/yr,  
Closing  
2015  
Northampton  
LF

50k  
tons/yr,  
Closed  
2013  
Chicopee  
LF

-  
365k  
tons/yr,  
Closing  
2018

2  
2  
1  
1  
3  
3  
4  
4  
5  
5  
5  
5

Albany LF  
275k tons/yr  
Closing 2016  
Rockland  
45k tons/yr,

Closing 2015  
Dunn LF  
~300k tons/yr  
New 2015  
Finch LF  
130k tons/yr  
New 2014  
Disposal market in Northeast is contracting  
Chemung LF  
200.5k tons/yr  
6.8mm tons capacity  
Hakes LF  
462k tons/yr  
4.0mm tons capacity  
Wallingford WTE  
130k tons/yr  
Closed 2015  
Taunton LF  
120k tons/yr  
Closing 2018  
NYC Dept of Sanitation

10k

12k  
tons  
per  
day.

Building 4 marine transfer  
stations to transload waste to rail  
(1 operational in early 2015).

Expect an additional 1.0m tons/yr  
to be disposed in NY.

18 Recycling Facilities

10 Disposal Facilities

35 Collection Operations

Other disposal sites (closed)

Expected NYC waste flows

10 Disposal Facilities

4 Landfill Gas-to-Energy Facilities

2 New Disposal Facilities online

Tullytown

LF

2.5mm tons/yr,

Closing 2017

Other disposal sites (potential to close)

Allegany LF

55k tons/yr

Closing 2016  
Big Run LF  
775k tons/yr,  
Rail to cease 2016

Casella Waste Systems

Massachusetts

6.3

5.6

Disposal

Capacity

(tons in mm)

5.0

New York

4.4

4.5

Disposal Capacity

(tons in mm)

4.2

Vermont, New Hampshire & Maine

16.5

16.6

16.6

Service Area

10 Landfills

4 Landfill Gas-to-Energy

Disposal Capacity

(tons in mm)

16

Note: Data collected from active landfill and waste to energy facilities from State Annual Facility Reports in October 2014 creating a supply-demand imbalance

(0.4)

5.0

5.3

5.4

1.3

0.3

2012

2015

2018

Excess

Tons Disposed

Shortfall

(0.2)

3.7

4.2

4.4

0.7

0.3

2012

2015

2018

Excess

Tons Disposed

Shortfall

13.6

14.6

15.4

2.9

2.0

1.2

2012

2015

2018

Excess

Tons Disposed

Casella Waste Systems

22.4%

20.8%

20.2%

22.2%

FYE

4/30/13

FYE



4/30/14

CYE

12/31/14

LTM

6/30/15

Strategies to improve Collection  
margins by +80 to 120bps/yr:

1)

Pricing over inflation;

2)

Operating efficiencies; and

3)

Selling or swapping under-performing  
routes or operations.

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Collection

Adjusted

EBITDA

Margins

(1)

(1)

Collection Adjusted EBITDA margins on a last 12 months basis.

Driving additional profitability in collection operations

2

Casella Waste Systems  
FYE  
4/30/13  
FYE  
4/30/14  
CYE  
12/31/14  
LTM

6/30/15

(1) Focus on pricing discipline.

Residential and commercial pricing  
up +4.3% YOY in Q2 2015.

Centralized pricing strategy with a decentralized  
sales model focused on pricing execution and  
quality of revenues.

Launched an SRA fee in Q2 2015 to offset  
lower recycling commodity values.

Launched an Environmental Fee on temporary  
roll-off services in Q3 2015.

The roll-off market has shown early signs of  
rebounding, with growth in select markets.

18

Collection Price

Driving

additional

profitability

in

collection

operations

-

continued

2

Residential &

Commercial

Price

Collection

Price

1.0%

1.3%

1.6%

2.3%

2.0%

1.9%

2.1%

2.9%

Casella Waste Systems

73.4%

75.1%

75.6%

73.8%

19

2

Driving additional profitability in collection operations

continued

Collection Cost of Operations as  
% of Revenues

(1)

FYE

4/30/13

FYE

4/30/14

CYE

12/31/14

LTM

6/30/15

(2) Focus on operating efficiencies.

Cost of Operations as a % of revenues  
down -350bps YOY in Q2 2015.

Route profitability  
improving routing  
efficiency with new routing tools, marketing  
improving density, equipment choice.

Fleet optimization -  
implementing fleet plan to  
standardize fleet selection, reduce  
maintenance costs, reduce spare ratios, and  
solve lingering fleet issues.

Reducing volatility by locking in roughly 45%  
of fuel at fixed forward prices.

(3) Focus on selling or swapping  
under-performing routes.

Sold low-margin hauling routes for \$0.9mm in  
total proceeds during Q2 2015.

Completing review for additional opportunities.

(1)

Collection Cost of Operations as a % of Collection Revenues on a last 12 months basis.  
-180bps

Casella Waste Systems  
Zero-Sort  
®  
Recycling

Casella operates 6 Zero-Sort MRFs in our integrated footprint.

Mature facilities operating at ~95% of capacity; new Lewiston, ME MRF online in Q2 2015.

Recycling volumes up +10.8% YOY for LTM ended 6/30/15.

(1)

Reshaping business to reduce commodity risk and improve returns through: higher tipping fees, SRA fee (+\$4.9mm when fully implemented in Q1 2016), operating efficiencies, and contract resets (expect to complete ~50% in next 12 months).

Customer Solutions

Resource solutions for Industrial, Municipal, Institutional, and multi-location Retail customers.

Growth opportunities in the Industrial segment (lower margins with high FCF).

CS revenues up +16.3% YOY for LTM ended 6/30/15.

Casella Organics

Business model is primarily focused on transforming Biosolids into renewable products for fertilization and landscaping.

Working with partners to transform source separated organics into energy or compost.

20

3

Creating incremental value through Resource Solutions

(1)

Shipped tons from MRFs on a same store basis .

Casella Waste Systems

Focused over last 2 ½ years on reducing risk, improving the balance sheet, and increasing cash flows:

Dec  
2012

sold



Maine  
Energy  
for  
\$6.7mm;  
eliminated  
negative  
cash  
flow  
operation.  
(1)

July 2013  
sold BioFuels  
for \$2.0mm; eliminated negative cash flow operation.

Dec 2013  
sold 50% stake in US GreenFiber resulting in \$3.4mm net cash proceeds;  
eliminated  
non-integrated,  
negative  
cash  
flow  
operation.  
(2)

Dec 2014  
completed environmental remediation and closure at three sites.

Feb 2015  
refinanced Senior Secured Revolver with new ABL Revolver (LIBOR +225bps);  
moved out maturities 5-yrs and increased financial flexibility.

Mar 2015  
sold CARES assets and wholly-owned assets/real estate for \$3.1mm net cash  
proceeds; eliminated non-integrated, negative cash flow operation.

Jun 2015  
sold low-margin hauling routes for \$0.9mm in total proceeds.

21  
(1)  
Maine Energy sold for \$6.7mm to the City of Biddeford, ME, with the purchase price to be paid in equal annual payments over  
part of the transaction, Casella dismantled the facility and remediated the site.  
(2)  
US GreenFiber sold for \$18.0mm gross proceeds, with \$3.4mm net proceeds for Casella's 50% equity interest.  
Improving balance sheet and reducing risk

4

Casella Waste Systems  
Disciplined capital strategy driving  
down capital expenditures.

Hurdle rates increased to reduce risk and  
improve return on invested capital.

Capital expenditures also down due to the  
sale/closure of under-performing assets.  
Capital Expenditures estimated at  
8.6% to 9.0% of CY 2015 revenues.

74% revenues in integrated Solid Waste and  
26% in Resource Solutions (recycling,  
organics, Customer Solutions, and other).

Solid Waste CapEx at roughly 11.0% as a  
% of segment revenues for CY 2015 (in-line  
with industry average spend).

Resource Solutions CapEx at roughly 4.0% as  
a % of revenues for CY 2015.

22

Focus on capital discipline driving down capital expenditures

Capital Expenditures as % of revenues

Capital Expenditures (\$mm)

Growth

CapEx

(2)

---

(1)

CY 2015 Guidance as reaffirmed on 10/19/15.

(2)

Growth capital expenditures as defined in the Appendix.

Solid Waste

Resource

Solutions

(1)

(1)

\$45

to

\$48

Total

8.6%

to 9.0%

\$41.1

\$38.6

\$53.5

\$48.7

\$12.2

\$4.7

\$13.8

\$11.6

FYE

4/30/13

FYE

4/30/14

CYE

12/31/14

LTM

6/30/15

2015

Guidance

14.6%

10.1%

15.4%

13.6%

3.0%

4.4%

5.4%

4.7%

11.0%

4.0%

11.7%

8.7%

12.8%

11.2%

FYE

4/30/13

FYE

4/30/14

CYE

12/31/14

LTM

6/30/15

2015

Guidance

Casella Waste Systems  
Paid down \$18.7mm of debt and reduced  
debt  
leverage  
by  
-0.35x  
in  
Q2  
2015.  
(1)

Borrowing

Availability

\$58.8mm

on

6/30/15.

(3)

Plan to further pay down debt and reduce leverage through the remainder of 2015.

Next major debt maturity is the 7.75%

Senior Sub Notes due Feb 2019.

New \$190mm ABL Revolver (due Feb 2020)

creates additional financial flexibility.

ABL Revolver allows prepayment of Senior Sub Notes with excess cash (enabling repayment of our highest cost debt, 7.75% interest rate).

Continue to add tax-exempt SW Disposal Revenue bonds to capital structure to reduce cost of long-term debt (~17% of debt).

(2)

23

Capital structure provides runway and flexibility to execute strategy

Total Debt (\$mm)

Total Debt-to-EBITDA

(1)

---

(1)

Total

Debt-to-EBITDA

as

defined

as

Consolidated

Leverage

Ratio

in

the

Company's

Loan

&

Security

Agreement dated as of 2/27/15 ( ABL Revolver ); as reconciled in the Appendix.

(2)

As of 6/30/15, \$77.0mm of SW Disposal Revenue bonds; closed \$15.0mm FAME bond offering on 8/27/15.

(3)

As of 6/30/15, our Borrowing Availability under the ABL Facility was calculated as a borrowing base of \$150.4mm, less revolver borrowings of \$64.7mm, less outstanding irrevocable letters of credit totaling \$27.0mm, at which date no amount had been drawn.

4/30/13  
4/30/14  
12/31/14  
6/30/15  
4/30/13  
4/30/14  
12/31/14  
6/30/15  
87% Fixed  
Rate Debt  
\$500.0  
\$509.5  
\$537.0  
\$529.9  
5.37 x  
5.04 x  
5.42 x  
5.08 x

Casella Waste Systems

Focused on improving Free Cash Flow:

Free Cash Flow +\$10.8mm YTD 6/30/15.

Strategic actions taken since Dec 2012 have reduced risk and improved free cash flows.

Plan to use excess cash to repay high cost debt, along with select strategic tuck-in acquisitions or investments.



Driving higher FCF through operating cash flows, lower interest costs, and maintaining strict capital discipline.

Tax loss carryforwards will help to accelerate delevering

(as of 12/31/14, \$89.5mm of Federal NOLs and tax credits).

(3)

24

Strategic execution driving higher Free Cash Flows

Free Cash Flow (\$mm)

(1), (2)

Free

Cash

Flow

Yield

(as

%

of

revenues)

(2)

\$15 to \$19

+\$10.8mm

YTD 6/30/15

\$30 to \$40

3% to 4%

5% to 7%

---

(1)

See attached appendix for further information and for a reconciliation of Free Cash Flow to net cash provided by operating activities, which is the most directly comparable GAAP measure. Net cash provided by operating activities for the periods presented above was \$43.9mm for the fiscal year ended 4/30/13, \$49.6mm for the fiscal year ended 4/30/14, \$62.2mm for the calendar year ended 12/31/14 and \$63.6mm for the twelve months ended June 30, 2015.

(2)

CY 2015 Guidance as reaffirmed on 10/19/15; CY 2018 Financial Targets as presented on 8/11/15.

(3)

Total tax carryforwards include \$83.1mm of Federal NOLs and \$6.4mm of Federal tax credits; total tax carry forwards exclude \$100.4mm of State NOLs.

\$(12.2)

\$1.3

\$(9.7)

\$3.0

FYE

4/30/13

FYE

4/30/14

CYE

12/31/14

LTM  
6/30/15  
2015  
Guidance  
2018  
Financial  
Targets  
-2.7%  
0.3%  
-1.8%  
0.6%  
FYE  
4/30/13  
FYE  
4/30/14  
CYE  
12/31/14  
LTM  
6/30/15  
2015  
Guidance  
2018  
Financial  
Targets

Casella Waste Systems

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CWST 2015 stock price gains reflect strong execution of strategic plan

CWST Stock Price (2015 YTD)

(1)

(1)

CWST stock price through 10/19/15.

Announced TP 2014 results

Revenues up +8.3% YOY

Adj. EBITDA up +2.4% YOY

Successfully completed  
planned asset repositioning

Refinanced Senior Secured  
Credit facility

\$4.12

\$6.13

YTD up +48.8%

or +\$2.01/sh

Announced Q1 2015 results

Revenues up +3.0% YOY

Adj. EBITDA up +7.9% YOY

Jim

O Connor

joins

Board

Bill Hullivan

joins Board

Announced Q2 2015 results

Revenues up +4.7% YOY

Adj. EBITDA up +8.4% YOY

\$18.7mm of debt repaid

JCP files 13D announcing

intention to nominate

Directors for election at

2015 Annual Meeting

\$3.00

\$4.00

\$5.00

\$6.00

\$7.00

1/2/2015

3/2/2015

5/2/2015

7/2/2015

9/2/2015

Announced refreshed multi-year plan  
and 2018 financial targets

Casella Waste Systems

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CWST 2015 stock price gains far outpace the market and peer group

Stock Price (2015 YTD)

(1), (2)

(1)

Stock prices through 10/19/15.

(2)

Peer group comprised of Waste Management, Inc. (WM), Republic Services, Inc. (RSG), Waste Connections, Inc. (WCN), and

CWST up +48.8%

Peers up +5.4%

S&P500 down -1.2%

Our decisive actions to transform Casella and the success of our strategy are not going unnoticed . . .

80%

90%

100%

110%

120%

130%

140%

150%

160%

170%

1/2/2015

3/2/2015

5/2/2015

7/2/2015

9/2/2015

Casella Waste Systems

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Q3 2015 preliminary financial results

Continued to execute well against our key strategies in Q3 2015 driving improved financial performance:

Revenues were \$146.2mm, up \$4.3mm (or +3.0%) year-over-year.

Operating Income was \$12.7mm, up \$2.1mm (or +19.5%) year-over-year.

Adjusted EBITDA

(1)  
was \$33.1mm, up \$2.4mm (or +7.8%) year-over-year.

Free Cash Flow

(2)  
was \$0.8mm, up \$7.0mm year-over-year. Generated +\$11.6mm of Free Cash Flow year-to-date.

Solid Waste pricing up +2.9%, with residential and commercial collection pricing up +5.2%. Permanently retired \$9.7mm of our 7.75% Senior Subordinate Notes in Q3 2015 using positive Free Cash Flow generated year-to-date.

Demonstrated our commitment to reduce leverage and accelerate Free Cash Flow generation by retiring our highest cost debt.

---

(1)  
Please refer to the appendix for further information and for a reconciliation of Adjusted EBITDA to the most directly comparable measure. Net cash provided by operating activities was \$1.2mm for the three months ended 9/30/14 and \$2.3mm for the three months ended 9/30/15.

(2)  
Please refer to the appendix for further information and for a reconciliation of Adjusted EBITDA to the most directly comparable measure. Net cash provided by operating activities, which is the most directly comparable GAAP measure.



Net  
cash  
provided

by operating activities for the periods presented above was \$14.8mm for the three months ended 9/30/14 and \$16.6mm for the

Casella Waste Systems

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Casella's value drivers

Valuable integrated solid waste assets in disposal limited Northeast markets.

Management focused on increasing Free Cash Flow and reducing debt leverage.

Results demonstrate strong execution of plan.

Near term focus of team:

Improving landfill returns;

Driving profitability of collection operations;

Creating value through Resource Solutions;

Improving balance sheet & reducing risk.

Casella Waste Systems

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Highly Qualified, Experienced,  
Engaged and Refreshed Board

Casella Waste Systems

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Casella's directors have excellent credentials

Board is composed of 9 highly qualified directors dedicated to serving the best interests of shareholders.

7 out of 9 directors are independent.

Only one member of management (CEO) on Board.

Casella's Board balances the value of longevity of service with the value of new ideas and perspectives through the addition of new

independent members.

4 independent directors have joined the Board since 2008, bringing fresh perspectives and relevant business experience to the Casella Board.

Directors have broad and diverse skill sets and experiences including:

Solid waste collection, recycling, disposal services, operations, accounting, finance, investment banking, mergers and acquisitions, capital markets, capital allocation, capital structure, risk management, IT, and strategic planning.

Casella Waste Systems  
John W. Casella\*

CEO of Casella

Close to 40 years of experience in the waste management industry

Member  
of  
numerous  
industry

related  
and  
community  
service-related  
state  
and  
local  
boards  
and  
commissions,  
including  
the  
National  
Recycling  
Coalition,  
Board  
of  
Directors  
of  
the  
Associated  
Industries  
of  
Vermont,  
the  
Association  
of  
Vermont  
Recyclers,  
the  
Vermont  
State  
Chamber  
of  
Commerce,  
and  
the  
Rutland  
Industrial  
Development  
Corporation  
Highly-qualified, experienced, engaged and refreshed Board  
Douglas R. Casella

Founded Casella in 1975

President of Casella Construction, Inc.

Over 40 years of experience in the waste management industry  
Michael K. Burke



Audit Committee, Nominations & Governance Committee

Member of the Casella Board since 2008

Former  
CFO  
of  
a  
number  
of  
publicly-traded  
companies,  
including  
Landauer,  
Inc.,  
Albany  
International  
Corp.  
and  
Intermagnetics  
General  
Corporation

Former investment banking executive at CIBC Oppenheimer Corp.  
James F. Callahan, Jr.  
Audit Committee (Chair), Nominations & Governance Committee

Member of the Casella Board since 2003

Former Audit Partner at Arthur Andersen LLP  
Joseph G. Doody  
Compensation Committee (Chair)

Member of the Casella Board since 2004

Vice Chairman of Staples, Inc.

Former President of North American Commercial of Staples, Inc.

Previously spent more than 2 decades at Eastman Kodak Company where  
he held various senior management positions

Member of the Board of Directors of Paychex, Inc.  
Emily Nagle Green  
Compensation Committee

Member of the Casella Board since 2012

Former CEO of Smart Lunches, Inc., an online fresh meal delivery service

Former CEO and a member of the Board of Directors of Yankee Group

Former President and CEO of Cambridge Energy Research

William P. Hulligan\*

Audit Committee

Member of the Casella Board since 2015

Over 40 years of experience in the waste management industry

Former

President

and

COO

of

Progressive

Waste

Solutions

Ltd.,

the

3

rd

largest

waste management company in North America

Former EVP of North America Operations of Waste Services, Inc.

Over 20 years at Waste Management, Inc. where he held various senior management positions, including EVP

Previous public company board experience (including waste management cos.)

James E. O Connor\*

Lead Independent Director, Compensation Committee

Member of the Casella Board since 2015

Over 40 years of experience in the waste management industry

Former Chairman and CEO of Republic Services, Inc.

Previously spent close to 30 years at Waste Management, Inc. where he held various senior management positions

Previous public company board experience (including waste management cos.)

Gregory B. Peters

Audit Committee, Compensation Committee,

Nominations and Governance Committee (Chair)

Member of the Casella Board since 1993

Co-founder North Atlantic Capital Corporation

Former General Partner of North Atlantic Capital Partners

Previously served as managing general partner of Vermont Venture Capital Partners, L.P.

Founder & Managing general partner of Lake Champlain Capital Management

\*Standing for Election at 2015 Annual Meeting of Stockholders

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Casella Waste Systems

Casella's newest directors join a refreshed Board

2 new highly qualified independent directors, Messrs. Hulligan and O'Connor, added in the past four months after a year-long process by the Board to identify one or more new independent directors with strong industry experience to expand the depth and breadth of the Board.

Each have more than 40 years of waste management industry experience

Both are two of the most experienced, accomplished and admired individuals in the waste management industry

Both have public company board and leadership experience

Both have extensive senior management and governance experience at leading waste management companies and a track record of driving growth and stockholder value creation which will be extremely valuable to Casella

Both are well suited to make substantial contributions to Casella

Both  
are  
committed

to  
acting  
in  
the  
best  
interests

of  
ALL  
stockholders

The appointments of Messrs. Hulligan and O'Connor reflect the Casella Board's commitment to recruit new independent, highly qualified directors with perspectives, experiences and competencies that expand the Board's scope and depth.

Casella Waste Systems

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Casella's highly qualified 2015 Board nominees

Possesses close to 40 years of waste management industry experience building Casella and extensive operational and industry expertise relevant to our markets, most notably the regulatory, competitive and political sectors.

Understands  
the  
business  
and  
culture

has  
devoted  
his  
entire  
career  
to  
building  
Casella  
into  
one  
of  
the  
most  
respected regional waste management companies in the United States.

One of the two largest individual stockholders in the Company.

Mr. Casella has been responsible for driving many of the strategic priorities that we believe have resulted in significant improvements in our financial and operating performance.

John W, Casella -  
Director since 1993  
Chairman & Chief Executive Officer of Casella Waste Systems

Industry veteran who brings over 40 years of waste management industry experience to the Board along with public company board experience.

Former Chairman and CEO of Republic Services, a publicly-traded waste management company in North America, which, during his tenure, grew its annual revenues from \$1.4 billion to \$8 billion, making it one of the largest waste management companies in the world.

Member of the Board of Directors of Clean Energy Fuels Corp. and the Canadian National Railway Company

James E. O Connor -  
Director since 2015, Lead Independent Director  
Retired Chairman & Chief Executive Officer of Republic Services, Inc.

Industry veteran who brings over 40 years of waste management industry experience to the Board along with public company board experience.

Helped to grow Waste Management, Inc. s annual revenue from approximately \$1 billion to more than \$6 billion.

Has  
served  
as  
a  
member  
of  
the  
Board  
of

Directors  
of  
EarthCare  
Company  
and  
OHM  
Corporation,  
publicly-traded  
waste management companies.

William P. Hulligan -

Director since 2015

Former President and Chief Operating Officer of Progressive Waste Solutions

Casella Waste Systems  
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Governance Overview



Casella Waste Systems

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Independent Board oversight and enhanced corporate governance  
Independent Board leadership and oversight aligned with the interests  
of long-term stockholders.

7 out of 9 directors are independent.

Only one member of management (CEO) on Board.

Independent directors meet without management.

Highly-qualified and experienced Lead Independent Director (James E. O'Connor).

Casella Board members and executives beneficially own 9% of the outstanding shares of Casella's common stock.

Casella's Board has demonstrated its commitment to enhancing corporate governance to be more consistent with best practices.

Enhanced corporate governance practices further the ability of the Board and management to serve the long-term interests of stockholders.

Casella Waste Systems

Commitment to enhancing corporate governance practices

Recent corporate governance enhancements that serve the long-term interests of stockholders include:

Adopted a majority vote resignation policy for the election of directors in uncontested director elections;

Adopted stock ownership guidelines applicable to all executive officers who are required to file reports pursuant to Section 16 of the Securities Exchange Act of 1934, as amended (which supplement an existing stock ownership policy that was already in place for Directors);

Adopted a policy restricting any hedging and pledging activities with respect to Casella's securities, which is contained within Casella's insider trading policy;

Adopted  
a  
compensation  
clawback  
policy  
applicable  
to  
all  
executives;

Adopted an amendment to Casella's 2006 Stock Incentive Plan to provide that the Casella Board may not cancel in exchange for a cash payment any outstanding option with an exercise price per share above the then-current fair market value or take any other action under the Plan that constitutes a repricing within the meaning of the rules of the NASDAQ Stock Market; and

Adopted a policy providing that any new employment agreements to be entered into by Casella will not contain any provisions providing for gross-up payments for excise taxes paid under Section 4999 of the Internal Revenue Code of 1986, as amended.

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Casella Waste Systems

Stringent review process for all related party transactions

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Independent review and approval eliminates related party conflicts.

The Audit Committee has established specific procedures for all related party transactions.

All bidding projects over \$500k require a minimum of 3 qualified bidders.

When

a

related  
party  
bids,  
a  
3  
rd  
-party  
professional  
engineer  
opens,  
compiles  
and  
tabulates  
all  
bids.

The project team evaluates these bids based on price, performance references, qualifications, experience, alternative bid items, proposed schedule, subcontractor s qualifications, and adherence to bid specifications and makes recommendations to the CFO and President/COO (executive officers who are not affiliated with the related parties).

If a related party is selected, the CFO and President/COO must present the bids and a recommendation to the Audit Committee and the Independent Directors for approval.

Debt instruments require independent Board review and approval. Independent bidding process ensures that Casella gets the best value while maintaining a diverse vendor base.

Over the last 3 years, Casella Construction, Inc. ( CCI ) has been selected to be contractor for ~33% of

Casella's  
landfill  
construction  
projects,  
following  
the  
stringent  
process  
described  
above.

During this same period, Casella used 7 different general contractors on 15 construction projects. Saved roughly 17% when CCI was selected for construction projects.

Over  
the  
last  
10  
years,  
Casella  
saved  
approximately  
\$14  
million  
on  
construction  
projects  
when  
CCI was chosen as the lowest priced qualified bidder.

Casella Waste Systems  
JCP Proxy Contest  
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Casella Waste Systems

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JCP is an activist investor who only first began accumulating their position in CWST on May 27, 2014.

Contrary to its SEC filings, JCP has not been a long-term investor in Casella. JCP has no experience whatsoever in the waste management industry.

We do not believe that JCP's experience in food-related business such as restaurants and convenience stores translates into the waste management industry.



JCP has yet to consistently demonstrate in any of its activist investments that it is a long-term stockholder looking to work constructively to improve a company's long-term prospects. JCP lacks a specific plan on how to enhance stockholder value and its nominees lack the relevant experience necessary to oversee our ongoing efforts to drive stockholder value.

JCP has not shared with Casella any suggestions for operational improvements, an alternative strategic plan or any specific ideas for improving Casella's long-term prospects.

In fact, JCP states in its Definitive Proxy Statement dated September 29, 2015 that

Our (JCP's) nominees do not have any specific plans for the Company .

In JCP's October 2015 proxy materials, JCP indicates that it does not disagree with Casella's business plan and that a vote for JCP's nominees is not a vote against Casella's plan. JCP seeks to disrupt Casella's strategic trajectory to pursue a self interested, undisclosed agenda

Casella Waste Systems

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JCP refused to allow us to conduct in-person interviews of their proposed director candidates and would not allow them to complete our standard director questionnaires.

We made clear to JCP our willingness to consider a director proposed by them.

In response to our request for a settlement proposal, JCP sent us a lengthy list of demands that went far beyond us adding one additional independent

director that we regarded as overreaching and demonstrating a lack of sincere interest in constructively working towards a settlement.

Our response letter to JCP specifically stated that Casella would like to find a mutually agreeable solution that avoids a proxy contest at the 2015 Annual Meeting.

Since responding to JCP's settlement proposal in August 2015 and indicating to them that we would like to find a mutually agreeable solution that avoids a proxy contest at the 2015 Annual Meeting, we have not heard further from JCP on a settlement framework.

We attempted to constructively engage with JCP to avoid a costly and distracting proxy contest

Casella Waste Systems

We

believe

JCP's

nominees

lack

the

relevant

experience

necessary

to drive long-term stockholder value

Neither of JCP's nominees have experience comparable to any of the members of the Casella Board that JCP is seeking to replace.

JCP's nominees would not bring to Casella's Board any relevant insights, perspectives, skills or competencies not already present among the current members of the Casella Board.

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No public company board experience.

Board experience is limited to serving on the board of directors of his local country club.

No experience overseeing management, directly developing or implementing strategies to enhance long-term

stockholder value or fulfilling the important fiduciary duties owed to stockholders by the directors of a public company.

No experience in the waste management industry, either as an executive or as a member of a board of directors.

Public company board experience has mostly been limited to food-related companies and an exploration stage Canadian mining company that had its stock traded in the Over-the-Counter (OTC) market and ceased operations in 2013 after failing, during Mr. Pappas' board tenure, to identify a suitable strategic option.

Claims to have held a career with major investment banking firms, but in fact was employed in investment banking for less than 3 years by two different firms, in each case as a junior-level investment banking analyst.

James C. Pappas (Age 34)

Brett W. Frazier (Age 60)

Casella Waste Systems

Casella's Board and management team are driving stockholder value

Casella Board of Directors

Took decisive action to drive Casella's strategic execution, drive improved operating and financial results, and enhance Casella's long-term prospects.

Senior management team strengthened by promoting Ed Johnson to the role of President & Chief Operating Officer as well as promoting Ned Coletta to the role of Chief Financial Officer.

Improved performance and reduced risk by divesting or closing operations that did not fit within our core strategy and by focusing management's attention and

our resources on core operations.

Continuing focus on core operations, improving free cash flow and reducing leverage.

Casella's stock price has increased from \$4.12 at the beginning of the year to \$6.13 as of October 19, 2015.

Board has been significantly refreshed with four independent board members added since 2008, including two waste management industry veterans added in past four months.

Recently appointed James E. O'Connor as Lead Independent Director.

Concrete action to enhance corporate governance practices to be more consistent with best practices.

Has nominated three highly qualified nominees with insights, experiences and competencies that are central to Casella's strategic priorities and the creation of long-term stockholder value.

JCP

An activist investor which began accumulating its current holdings in Casella in May 2014.

JCP's nominees would not bring to the Casella board any relevant experience, skills or competencies not already present among current Casella board members.

JCP admits that its nominees have no specific plans to enhance value for shareholders.

JCP admits that they are not challenging Casella's business plan.

JCP nominee Brett Frazier has no public company board experience.

JCP nominee James Pappas has no experience in the waste management industry, either as an executive or as a member of a board of directors and his public company board experience has mostly been limited to food-related companies and an exploration stage Canadian mining company that had its stock traded in the Over-the-Counter (OTC) market and ceased operations in 2013 after failing, during Mr. Pappas board tenure, to identify a suitable strategic option.

Has nominated two candidates who we believe lack the relevant experience necessary to drive Casella's strategic priorities and the creation of long-term stockholder value.

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Casella Waste Systems

This presentation may be deemed to be soliciting material in respect of the solicitation of proxies from stockholders in connection with Casella Waste Systems, Inc.'s 2015 Annual Meeting of Stockholders. Casella, its directors and certain of its executive officers are deemed to be participants in the solicitation of proxies from Casella's stockholders in connection with the matters to be considered at Casella's 2015 Annual Meeting of Stockholders. On September 22, 2015,  
Casella  
filed



a  
definitive  
proxy  
statement  
and  
accompanying  
definitive  
WHITE

proxy  
card  
with  
the  
Securities  
and  
Exchange  
Commission  
( SEC )

in  
connection  
with  
the  
solicitation of

proxies from Casella stockholders in connection with the matters to be considered at Casella's  
2015 Annual Meeting of Stockholders. Information regarding the identity of participants, and their  
direct or indirect interests, by security holdings or otherwise, is set forth in such definitive proxy  
statement, including the schedules and appendices thereto. INVESTORS AND STOCKHOLDERS

ARE  
STRONGLY  
ENCOURAGED  
TO  
READ  
THE  
PROXY  
STATEMENT,  
THE  
ACCOMPANYING  
WHITE

PROXY CARD AND OTHER DOCUMENTS FILED BY CASELLA WITH THE SEC CAREFULLY AND IN  
THEIR ENTIRETY WHEN THEY BECOME AVAILABLE AS THEY WILL CONTAIN IMPORTANT  
INFORMATION. Stockholders may obtain the definitive proxy statement, any amendments or  
supplements

to  
the  
definitive  
proxy  
statement,  
the  
accompanying  
definitive  
WHITE

proxy  
card,

and any other documents filed by Casella with the SEC for no charge at the SEC's website at [www.sec.gov](http://www.sec.gov). Copies are also available at no charge at the Investor Relations section of Casella's corporate website at [www.casella.com](http://www.casella.com), by writing to Casella's Corporate Secretary at Casella Waste Systems, Inc., 25 Greens Hill Lane, Rutland, VT 05701, or by calling Casella's Corporate Secretary at (802) 772-2257.

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Important Additional Information



Casella Waste Systems  
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Reconciliation of Adjusted EBITDA  
(1)  
12 months ended  
Non-GAAP  
Reconciliation  
of  
Adjusted  
EBITDA  
to  
Net  
(Loss)  
Income  
(\$ in thousands)

2013	
2014	
2014	
2015	
Revenue	
455,335	
\$	
497,633	
\$	
525,938	
\$	
535,754	
\$	
141,924	
\$	
146,185	
\$	
Net (loss) income	
(54,463)	
\$	
(27,404)	
\$	
(29,136)	
\$	
(12,169)	
\$	
1,240	
\$	
2,259	
\$	
Loss on disposal of discontinued operations, net	
-	
378	
-	
-	
-	
-	
Loss (income) from discontinued operations, net	
4,480	
(284)	
-	
-	
-	
-	
(Benefit) provision for income taxes	
(2,526)	
1,799	
1,340	
1,423	
229	

198  
 Other expense (income), net  
 23,501  
 (436)  
 1,849  
 2,348  
 (286)  
 208  
 Interest expense, net  
 41,429  
 37,863  
 38,082  
 39,148  
 9,440  
 10,031  
 Gain on settlement of acquisition related contingent consideration  
 -  
 (1,058)  
 (1,058)  
 -  
 -  
 -  
 Loss (gain) from divestiture, acquisition and financing costs  
 1,410  
 144  
 (529)  
 (553)  
 -  
 -  
 Severance and reorganization costs  
 3,709  
 586  
 426  
 (4)  
 -  
 -  
 Environmental remediation charge  
 -  
 400  
 950  
 950  
 75  
 -  
 Development project charge  
 -  
 1,394  
 1,394  
 -  
 -  
 -

Divestiture transactions

-  
7,455  
7,455  
(5,611)

-  
-

Depreciation and amortization

56,576  
60,339  
61,206  
60,421

15,787  
16,385

Fiscal  
year-end  
transition  
costs

-  
-  
538  
538  
336

Proxy contest costs

-  
-  
-  
284

-  
507

Tax settlement costs

679

-  
-  
-  
-  
-

Depletion of landfill operating lease obligations

9,372  
9,948  
10,725  
10,046  
3,066  
2,660

Interest accretion on landfill and environmental remediation liabilities

3,675  
3,985  
3,606  
3,484

829  
 868  
 -  
 Adjusted EBITDA  
 87,842  
 \$  
 95,109  
 \$  
 96,848  
 \$  
 100,305  
 \$  
 30,716  
 \$  
 33,116  
 \$  
 Adjusted EBITDA Margin (%)  
 19.3%  
 19.1%  
 18.4%  
 18.7%  
 21.6%  
 22.7%  
 3 months ended  
 Sept. 30,  
 Fiscal Year ended  
 April 30,  
 12 months ended  
 Dec. 31, 2014  
 June 30, 2015

Casella presents Adjusted EBITDA, a non-GAAP measure, because it considers it an important supplemental measure of its performance frequently used by securities analysts, investors and other interested parties in the evaluation of Casella's results. Management understands Casella's core operating performance. Casella believes its core operating performance is helpful in understanding the ordinary course of operations. Casella believes that providing Adjusted EBITDA to investors, in addition to the corresponding GAAP measure, provides investors the benefit of viewing its performance using the same financial metrics that the management team uses in making management decisions. Understanding how the core business and its results of operations have performed. Casella further believes that providing this information provides greater transparency and a better understanding of its core financial performance. In addition, the instruments governing Casella's debt (including additional adjustments) to measure its compliance with covenants.

(1)



Casella Waste Systems

Non-GAAP Reconciliation of Free Cash Flow to Net Cash Provided by Operating Activities

(\$ in thousands)

2013

2014

2014

2015

Net Cash Provided By Operating Activities

43,906

\$

49,642

\$

62,158

\$

63,601

\$

14,818

\$

16,641

\$

Capital expenditures

(53,281)

(43,326)

(67,252)

(60,258)

(19,709)

(14,727)

Payments on landfill operating lease contracts

(6,261)

(6,505)

(5,440)

(5,339)

(1,491)

(1,531)

Proceeds from divestiture transactions

-

-

-

5,335

-

-

Proceeds from sale of property and equipment

883

1,524

815

626

111

377

Proceeds from property insurance settlement

-

-

-

546

-

-

Contributions from (distribution to) noncontrolling interest holders

2,531

-

-

(1,495)

-

-

Free Cash Flow

(12,222)

\$

1,335

\$

(9,719)

\$

3,016

\$

(6,271)

\$

760

\$

3 months ended

Sept. 30,

Fiscal Year ended

April 30,

12 months ended

Dec. 31, 2014

12 months ended

June 30, 2015

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Reconciliation of Free Cash Flow

(1)

Casella presents Free Cash Flow, a non-GAAP measure, because it considers it an important supplemental measure of its performance frequently used by securities analysts, investors and other interested parties in the evaluation of Casella's results. Management understands Casella's core operating performance. Casella believes its core operating performance is helpful in understanding the ordinary course of operations. Casella believes that providing Free Cash Flow to investors, in addition to the corresponding earnings, affords investors the benefit of viewing its performance using the same financial metrics that the management team uses in making decisions. Casella further believes that providing this information provides greater transparency and a better understanding of its core financial performance.

(1)

Casella Waste Systems

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Capital Expenditure detail

Capital Expenditure Detail

(\$ in thousands)

2013

2014

Total Growth Capital Expenditures

12,192

\$

4,664

\$

13,789

\$

11,553

\$

Replacement Capital Expenditures:

Landfill construction & equipment

29,617

24,019

23,216

19,506

Vehicles, machinery / equipment and containers

8,552

10,465

25,102

23,719

Facilities

2,254

3,170

3,605

3,318

Other

666

1,008

1,540

2,161

Total Replacement Capital Expenditures

41,089

38,662

53,463

48,704

Total Capital Expenditures

53,281

\$

43,326

\$

67,252

\$

60,257

\$

Fiscal Year ended

April 30,

12 months ended

Dec. 31, 2014

12 months ended

June 30, 2015

Casella Waste Systems

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Reconciliation of Consolidated Leverage Ratio

Reconciliation of Consolidated EBITDA (as defined by ABL Revolver) to Net cash provided by operating activities  
(\$ in millions)

2013

2014

Net cash provided by operating activities

43.9

\$

49.6

\$

62.2

\$

63.6

\$  
 Changes in assets and liabilities, net of effects of acquisitions and divestitures  
 (0.6)  
 9.2  
 (2.2)  
 (1.4)  
 Divestiture transactions  
 -  
 (7.5)  
 (6.9)  
 6.2  
 Gain on sale of property and equipment  
 0.4  
 0.8  
 0.5  
 0.2  
 Gain (loss) on sale of equity method investment  
 -  
 0.6  
 (0.2)  
 -  
 Loss on debt extinguishment  
 (15.6)  
 -  
 -  
 (0.5)  
 Stock based compensation and related severance expense, net of excess tax benefit  
 (2.4)  
 (2.4)  
 (2.3)  
 (2.5)  
 Development project charge  
 -  
 (1.4)  
 (1.4)  
 -  
 Impairment of investment  
 -  
 -  
 (2.3)  
 (2.3)  
 Loss on derivative instruments  
 (4.5)  
 (0.3)  
 (0.6)  
 (0.3)  
 Interest expense, less discount on long-term debt  
 40.9  
 37.9  
 38.2



39.2  
 Provision for income taxes, net of deferred taxes  
 1.0  
 0.2  
 0.2  
 0.6  
 Gain on settlement of acquisition related contingent consideration  
 -  
 1.1  
 1.1  
 -  
 EBITDA adjustment as allowed by the ABL Facility agreement  
 2.8  
 9.3  
 7.5  
 (2.9)  
 Other adjustments as allowed by the ABL Facility agreement  
 27.1  
 4.0  
 5.3  
 4.5  
 Minimum consolidated EBITDA  
 \$ 93.0  
 \$ 101.1  
 \$ 99.1  
 \$ 104.4  
 Total Debt  
 500.0  
 \$  
 509.5  
 \$  
 537.0  
 \$  
 529.9  
 \$  
 Consolidated Leverage Ratio (Total Debt-to-EBITDA)  
 5.37  
 5.04  
 5.42  
 5.08  
 Fiscal Year ended  
 April 30,  
 12 months ended  
 Dec. 31, 2014  
 12 months ended  
 June 30, 2015