

NORTHWEST PIPE CO  
Form 10-Q  
November 04, 2014  
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**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**  
**WASHINGTON, D. C. 20549**

**FORM 10-Q**

x **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the quarterly period ended: September 30, 2014**

**OR**

.. **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the transition period from \_\_\_\_\_ to \_\_\_\_\_**

**Commission File Number: 0-27140**

**NORTHWEST PIPE COMPANY**  
**(Exact name of registrant as specified in its charter)**

**OREGON**  
**(State or other jurisdiction of**  
**incorporation or organization)**

**93-0557988**  
**(I.R.S. Employer**  
**Identification No.)**

**5721 SE Columbia Way**

**Suite 200**

**Vancouver, Washington 98661**

**(Address of principal executive offices and zip code)**

**360-397-6250**

**(Registrant's telephone number including area code)**

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days: Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the Registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of large accelerated filer, accelerated filer, and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer  Accelerated filer

Non-accelerated filer  Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

**Common Stock, par value \$.01 per share**  
**(Class)**

**9,520,067**  
**(Shares outstanding at October 31, 2014)**



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**NORTHWEST PIPE COMPANY**

**FORM 10-Q**

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**NORTHWEST PIPE COMPANY**  
**CONDENSED CONSOLIDATED BALANCE SHEETS**

(Unaudited)

(In thousands, except share and per share data)

	September 30, 2014	December 31, 2013
<b>Assets</b>		
Current assets:		
Cash and cash equivalents	\$ 72	\$ 588
Trade and other receivables, less allowance for doubtful accounts of \$391 and \$685	47,544	72,470
Costs and estimated earnings in excess of billings on uncompleted contracts	55,774	50,468
Inventories	77,272	110,392
Refundable income taxes	3,888	1,073
Deferred income taxes	5,430	6,208
Prepaid expenses and other	5,873	2,381
Total current assets	195,853	243,580
Property and equipment, net	132,097	143,061
Goodwill	21,348	25,760
Other assets	19,698	21,058
Total assets	\$ 368,996	\$ 433,459
<b>Liabilities and Stockholders Equity</b>		
Current liabilities:		
Current portion of long-term debt	\$ 998	\$ 5,714
Current portion of capital lease obligations	21,978	2,216
Accounts payable	10,301	21,731
Accrued liabilities	1,312	15,194
Billings in excess of costs and estimated earnings on uncompleted contracts	34,589	3,368
Total current liabilities	34,589	48,223
Note payable to financial institution	46,649	87,919
Long-term debt, less current portion		643
Capital lease obligations, less current portion	846	5,679
Deferred income taxes	12,208	11,842
Pension and other long-term liabilities	15,742	17,303
Total liabilities	110,034	171,609
Commitments and contingencies (Note 6)		

Stockholders' equity:

Preferred stock, \$.01 par value, 10,000,000 shares authorized, none issued or outstanding		
Common stock, \$.01 par value, 15,000,000 shares authorized, 9,520,067 and 9,449,299 shares issued and outstanding	95	94
Additional paid-in-capital	115,370	114,559
Retained earnings	144,567	148,458
Accumulated other comprehensive loss	(1,070)	(1,261)
Total stockholders' equity	258,962	261,850
Total liabilities and stockholders' equity	\$ 368,996	\$ 433,459

The accompanying notes are an integral part of these condensed consolidated financial statements.

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**NORTHWEST PIPE COMPANY**  
**CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS**

(Unaudited)

(In thousands, except per share amounts)

	Three Months Ended September 30, 2014		Three Months Ended September 30, 2013	
	2014	2013	2014	2013
Net sales	\$ 116,505	\$ 78,527	\$ 301,140	\$ 273,804
Cost of sales	100,685	67,273	269,689	224,421
Gross profit	15,820	11,254	31,451	49,383
Selling, general and administrative expense	6,489	5,556	17,847	17,527
Operating income	9,331	5,698	13,604	31,856
Other income (expense)	39	(242)	2	(279)
Interest income	220	94	383	337
Interest expense	(457)	(893)	(1,796)	(2,717)
Income before income taxes	9,133	4,657	12,193	29,197
Income tax expense	3,275	1,923	4,364	9,940
Income from continuing operations	5,858	2,734	7,829	19,257
Discontinued operations:				
Income (loss) from operations of discontinued business	46	(2,895)	(2,601)	(5,034)
Loss on sale of business	(1,414)		(13,497)	
Income tax benefit	(531)	(1,177)	(4,378)	(1,860)
Loss on discontinued operations	(837)	(1,718)	(11,720)	(3,174)
Net income (loss)	\$ 5,021	\$ 1,016	\$ (3,891)	\$ 16,083
Basic earnings (loss) per share				
Continuing operations	\$ 0.62	\$ 0.29	\$ 0.82	\$ 2.04
Discontinued operations	(0.09)	(0.18)	(1.23)	(0.34)
Total	\$ 0.53	\$ 0.11	\$ (0.41)	\$ 1.70
Diluted earnings (loss) per share				
Continuing operations	\$ 0.61	\$ 0.29	\$ 0.82	\$ 2.03
Discontinued operations	(0.09)	(0.18)	(1.23)	(0.34)

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Total	\$	0.52	\$	0.11	\$	(0.41)	\$	1.69
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Shares used in per share calculations:

Basic		9,519		9,449		9,513		9,443
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Diluted		9,616		9,517		9,595		9,498
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The accompanying notes are an integral part of these condensed consolidated financial statements.



Table of Contents**NORTHWEST PIPE COMPANY****CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS)**

(Unaudited)

(In thousands)

	<b>Three Months Ended September 30,</b>		<b>Three Months Ended September 30,</b>	
	<b>2014</b>	<b>2013</b>	<b>2014</b>	<b>2013</b>
Net income (loss)	\$ 5,021	\$ 1,016	\$ (3,891)	\$ 16,083
Other comprehensive income (loss):				
Pension liability adjustment, net of tax	63	65	191	194
Deferred gain (loss) on cash flow derivatives, net of tax	45	(62)		93
Other comprehensive income	108	3	191	287
Comprehensive income (loss)	\$ 5,129	\$ 1,019	\$ (3,700)	\$ 16,370

The accompanying notes are an integral part of these condensed consolidated financial statements.

Table of Contents**NORTHWEST PIPE COMPANY****CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**

(Unaudited)

(In thousands)

	<b>Nine Months Ended September 30,</b>	
	<b>2014</b>	<b>2013</b>
<b>Cash Flows From Operating Activities:</b>		
Net income (loss)	\$ (3,891)	\$ 16,083
Adjustments to reconcile net income (loss) to net cash provided by operating activities:		
Depreciation	10,098	10,111
Amortization of intangible assets	409	20
Provision for doubtful accounts	(294)	(1,029)
Amortization of debt issuance costs	305	476
Loss on impairment		250
Deferred income taxes	1,144	3,603
Loss on sale of business	13,497	
Stock based compensation expense	2,067	2,167
Unrealized (gain) loss on foreign currency forward contracts	(23)	(193)
Adjustments to contingent consideration	(1,736)	
Other, net	25	16
Changes in operating assets and liabilities:		
Trade and other receivables, net	19,113	(22,082)
Costs and estimated earnings in excess of billings on uncompleted contracts, net	(7,362)	19,775
Inventories	1,435	3,901
Refundable income taxes	(2,815)	(1,339)
Prepaid expenses and other assets	1,524	1,702
Accounts payable	2,246	2,566
Accrued and other liabilities	(4,576)	(14,642)
<b>Net cash provided by operating activities</b>	<b>31,166</b>	<b>21,385</b>
<b>Cash Flows From Investing Activities:</b>		
Additions to property and equipment	(11,619)	(22,080)
Proceeds from sale of business	29,791	
Proceeds from the sale of property and equipment	8	1,695
Issuance of notes receivable		(5,700)
Other investing activities	22	(250)
<b>Net cash provided by (used in) investing activities</b>	<b>18,202</b>	<b>(26,335)</b>

<b>Cash Flows From Financing Activities:</b>			
Proceeds from issuance of common stock		28	72
Tax withholdings related to net share settlements of restricted stock awards and performance shares		(1,283)	(802)
Payments on long-term debt		(6,357)	(4,286)
Borrowings under note payable to financial institution		184,081	138,971
Payments on note payable to financial institution		(225,351)	(126,553)
Payments on capital lease obligations		(1,002)	(2,465)
Net cash provided by (used in) financing activities		(49,884)	4,937
Change in cash and cash equivalents		(516)	(13)
Cash and cash equivalents, beginning of period		588	46
Cash and cash equivalents, end of period	\$	72	\$ 33

**Non-Cash Investing Activity:**

Accrued property and equipment purchases		222	1,233
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The accompanying notes are an integral part of these condensed consolidated financial statements.

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**NORTHWEST PIPE COMPANY**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

(Unaudited)

**1. Basis of Presentation**

The condensed consolidated financial statements include the accounts of Northwest Pipe Company (the Company) and its subsidiaries in which the Company exercises control as of the financial statement date. Intercompany accounts and transactions have been eliminated.

The accompanying unaudited condensed consolidated financial statements have been prepared in conformity with accounting principles generally accepted in the United States of America. The financial information as of December 31, 2013 is derived from the audited consolidated financial statements presented in the Company's Annual Report on Form 10-K/A for the year ended December 31, 2013 (the 2013 Form 10-K). Certain information or footnote disclosures normally included in consolidated financial statements prepared in accordance with accounting principles generally accepted in the United States of America have been condensed or omitted, pursuant to the rules and regulations of the Securities and Exchange Commission (the SEC). In the opinion of management, the accompanying condensed consolidated financial statements include all adjustments necessary (which are of a normal and recurring nature) for the fair statement of the results of the interim periods presented. The condensed consolidated financial statements should be read in conjunction with the consolidated financial statements and notes thereto together with management's discussion and analysis of financial condition and results of operations contained in the Company's 2013 Form 10-K.

On March 30, 2014 the Company completed the sale of substantially all of the assets and liabilities associated with its oil country tubular goods (OCTG) business. See Note 2, Acquisitions and Disposals for further information regarding the sale. The Company's results of operations for its disposed OCTG business have been presented as discontinued operations for all periods presented within the condensed consolidated statements of operations.

Certain amounts from the prior year financial statements have been reclassified in order to conform to the current year presentation.

Operating results for the nine months ended September 30, 2014 are not necessarily indicative of the results that may be expected for the entire fiscal year ending December 31, 2014.

**2. Acquisitions and Disposals**

***Disposal of OCTG Business***

On March 30, 2014 the Company completed the sale of substantially all of the assets and liabilities associated with the OCTG business conducted by the Company at its manufacturing facilities in Bossier City, Louisiana and Houston, Texas, excluding the real property located in Houston, Texas. These facilities were previously included within the Company's Tubular Products Group. Total consideration of \$42.7 million was paid by the buyer, resulting in a loss on sale of \$12.1 million recorded in the three months ended March 31, 2014. The calculation of the loss on sale included a writedown of \$4.4 million of goodwill. Of the proceeds received, \$4.3 million was placed in escrow to secure the

Company's indemnification obligations under the purchase agreement, \$5.0 million was used to repay capital leases related to and secured by certain assets at the Bossier City, Louisiana manufacturing facility, and \$1.8 million was used to pay for transaction costs, resulting in net proceeds paid to the Company at closing of \$31.6 million.

During the three months ended September 30, 2014, an additional loss of \$1.4 million on the sale of the OCTG business was recorded, due primarily to the net working capital adjustment settled between the Company and the buyer in September 2014. For the nine months ended September 30, 2014, loss on disposal of the OCTG business was \$13.5 million, and net proceeds from the sale were \$29.8 million.

In connection with the sale, the Company and the purchaser entered into a six-month lease of the real property located in Houston, Texas and the Company granted the purchaser an option to purchase the property under certain circumstances. In September 2014, the lease on the Houston property was extended an additional three months.

The table below presents the components of the balance sheet accounts associated with the OCTG business as of December 31, 2013 (in thousands). All sold assets and liabilities were transferred to the buyer as of March 30, 2014.

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	<b>December 31, 2013</b>
<b>Assets:</b>	
Trade and other receivables, net	\$ 11,673
Inventories	44,668
Prepaid expenses and other	206
<b>Total current assets</b>	<b>56,547</b>
Property and equipment, net	11,509
<b>Total assets</b>	<b>68,056</b>
<b>Liabilities:</b>	
Current portion of capital lease obligations	1,289
Accounts payable	3,013
Accrued liabilities	1,466
Deferred revenue	4,505
<b>Total current liabilities</b>	<b>10,273</b>
Capital lease obligations, less current portion	4,075
<b>Total liabilities</b>	<b>\$ 14,348</b>

The table below presents the operating results for the Company's discontinued operations (in thousands). These operating results for the three month and nine month periods ended September 30, 2014 do not necessarily reflect what they would have been had the OCTG business not been classified as a discontinued operation.

	<b>Three Months Ended September 30,</b>		<b>Nine Months Ended September 30,</b>	
	<b>2014</b>	<b>2013</b>	<b>2014</b>	<b>2013</b>
Net sales	\$	\$ 24,495	\$ 22,225	\$ 86,553
Cost of sales	(46)	26,937	24,331	90,252
Gross profit (loss)	46	(2,442)	(2,106)	(3,699)
Selling, general and administrative expense		416	396	1,117
Operating income (loss)	46	(2,858)	(2,502)	(4,816)
Interest income		47		47
Interest expense		(84)	(99)	(265)
Loss on sale of business	(1,414)		(13,497)	
Loss before income taxes	(1,368)	(2,895)	(16,098)	(5,034)
Income tax benefit	(531)	(1,177)	(4,378)	(1,860)
Loss on discontinued operations	\$ (837)	\$ (1,718)	\$ (11,720)	\$ (3,174)

***Acquisition of Permalok Corporation***

On December 30, 2013 the Company acquired 100% of the outstanding shares of capital stock of Permalok Corporation ( Permalok ), a fabricator of steel piping utilizing the Permalok interlocking pipe joining system. Total consideration (net of cash received) of \$15.7 million was paid to the owners of the business, resulting in the recording of \$5.3 million of goodwill, none of which is expected to be deductible for tax purposes. Contingent consideration of \$17,000 and \$2.7 million is recorded in accrued liabilities and other long-term liabilities as of September 30, 2014, respectively. Contingent consideration was initially recorded based on the estimated present value of the probability weighted revenue projections for the three fiscal years following the acquisition date. In the second quarter of 2014, an adjustment to contingent consideration was recorded based on revised estimates, which resulted in a \$0.9 million reduction in cost of sales during the three months ended June 30, 2014. In the third quarter of 2014, an additional adjustment to contingent consideration was recorded based on further revised estimates, which resulted in a \$0.9 million and \$1.7 million reduction in cost of sales during the three and nine months ended September 30, 2014, respectively.

**Table of Contents****3. Inventories**

Inventories are stated at the lower of cost or market and consist of the following (in thousands):

	September 30, 2014	December 31, 2013
<b>Short-term inventories:</b>		
Raw materials	\$ 53,472	\$ 52,598
Work-in-process	2,057	4,902
Finished goods	19,406	49,351
Supplies	2,337	3,541
	77,272	110,392
<b>Long-term inventories:</b>		
Finished goods	1,398	1,249
<b>Total inventories</b>	<b>\$ 78,670</b>	<b>\$ 111,641</b>

Long-term inventories are recorded in other assets.

**4. Fair Value Measurements**

The Company records its financial assets and liabilities at fair value, which is defined as the price that would be received to sell an asset or paid to transfer a liability, in the principal or most advantageous market for the asset or liability, in an orderly transaction between market participants at the measurement date.

The authoritative guidance establishes a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value into three broad levels. These levels are: Level 1 (inputs are quoted prices in active markets for identical assets or liabilities); Level 2 (inputs are other than quoted prices that are observable, either directly or indirectly through corroboration with observable market data); and Level 3 (inputs are unobservable, with little or no market data that exists, such as internal financial forecasts). The Company is required to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value.



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The following table summarizes information regarding the Company's financial assets and financial liabilities that are measured at fair value (in thousands):

Description	Balance at			
	September 30, 2014	Level 1	Level 2	Level 3
<b>Financial Assets</b>				
Non-qualified retirement savings plan assets	\$ 6,220	\$ 5,054	\$ 1,166	\$
Derivatives	27		27	
Total Assets	\$ 6,247	\$ 5,054	\$ 1,193	\$
<b>Financial Liabilities</b>				
Contingent consideration	\$ (2,689)	\$	\$	\$ (2,689)
Derivatives	(27)		(27)	
Total Liabilities	\$ (2,716)	\$	\$ (27)	\$ (2,689)

Description	Balance at			
	December 31, 2013	Level 1	Level 2	Level 3
<b>Financial Assets</b>				
Non-qualified retirement savings plan assets	\$ 6,000	\$ 4,944	\$ 1,056	\$
Derivatives	1		1	
Total Assets	\$ 6,001	\$ 4,944	\$ 1,057	\$
<b>Financial Liabilities</b>				
Contingent consideration	\$ (4,425)	\$	\$	\$ (4,425)
Derivatives	(1)		(1)	
Total Liabilities	\$ (4,426)	\$	\$ (1)	\$ (4,425)

The non-qualified retirement savings plan assets consist of cash and several publicly traded stock and bond mutual funds, valued using quoted market prices in active markets classified as Level 1 within the fair value hierarchy, as well as securities that are not actively traded on major exchanges, valued using the Net Asset Value ( NAV ) of the underlying investments classified as Level 2 within the fair value hierarchy. The Company's derivatives consist of foreign currency forward contracts, which are accounted for as cash flow hedges, and are valued using various pricing models or discounted cash flow analyses that incorporate observable market parameters, such as interest rate yield curves and currency rates, classified as Level 2 within the valuation hierarchy. Derivative valuations incorporate credit risk adjustments that are necessary to reflect the probability of default by the counterparty or the Company.

The fair value of contingent consideration was estimated based on the present value of the probability weighted revenue projections for the three fiscal years following the acquisition date of Permalok. The inputs used to measure

contingent consideration are classified as Level 3 within the valuation hierarchy. The valuation is not supported by market criteria and reflects the Company's internal revenue forecasts. The discount rate used in the analysis was 4.7% at September 30, 2014 and 5.3% at December 31, 2013. Changes in the fair value of the contingent consideration payment are reflected in earnings during the period that the change in the estimated fair value is calculated.

The net carrying amounts of cash and cash equivalents, trade and other receivables, accounts payable, accrued liabilities and note payable to financial institution approximate fair value due to the short-term nature of these instruments.

## **5. Derivative Instruments and Hedging Activities**

The Company conducts business in various foreign countries and, from time to time, settles transactions in foreign currencies. The Company has established a program that utilizes foreign currency forward contracts to offset the risk associated with the effects of certain foreign currency exposures, typically arising from sales contracts denominated in Canadian currency. Instruments that do not qualify for cash flow hedge accounting treatment are remeasured at fair value on each balance sheet date and resulting gains and losses are recognized in income. As of September 30, 2014, all derivative contracts held by the Company were designated as hedges. As of December 31, 2013, the total notional amount of the derivative contracts not designated as hedges was \$0.1 million (CAD\$0.1 million). As of September 30, 2014 and December 31, 2013, the total notional amount of the derivative contracts designated as hedges was \$3.6 million (CAD\$4.0 million) and \$3.8 million (CAD\$4.1 million), respectively. Derivative assets are included within prepaid expenses and other current assets and derivative liabilities are included within accrued liabilities in the condensed consolidated balance sheets. All of the Company's foreign currency forward contracts are subject to an enforceable master netting arrangement.

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The Company presents the assets and liabilities associated with its foreign currency forward contracts at their gross fair values within the condensed consolidated balance sheets.

For each derivative contract entered into in which the Company seeks to obtain cash flow hedge accounting treatment, the Company formally documents all relationships between hedging instruments and hedged items, as well as its risk management objective and strategy for undertaking the hedge transaction, the nature of the risk being hedged, how the hedging instrument's effectiveness in offsetting the hedged risk will be assessed prospectively and retrospectively, and a description of the method of measuring ineffectiveness. This process includes linking all derivatives to specific firm commitments or forecasted transactions and designating the derivatives as cash flow hedges. The Company also formally assesses, both at the hedge's inception and on an ongoing basis, whether the derivative contracts that are used in hedging transactions are highly effective in offsetting changes in cash flows of hedged items. The effective portion of these hedged items is reflected in other comprehensive income in stockholders' equity. If it is determined that a derivative contract is not highly effective, or that it has ceased to be a highly effective hedge, the Company will be required to discontinue hedge accounting with respect to that derivative contract prospectively.

All of the Company's Canadian forward contracts have maturities not longer than 12 months as of September 30, 2014.

For the three month and nine month periods ended September 30, 2014, the gains from derivative contracts not designated as hedging instruments recognized in net sales were \$0.2 million and \$0.1 million, respectively. For both the three months and nine months ended September 30, 2013 the losses from derivative contracts not designated as hedging instruments recognized in net sales were \$0.1 million. At September 30, 2014, there is \$18,000 of unrealized pretax gain on outstanding derivatives accumulated in other comprehensive loss, substantially all of which is expected to be reclassified to net sales within the next 12 months as a result of underlying hedged transactions also being recorded in net sales. See Note 11, "Accumulated Other Comprehensive Income (Loss)" for additional quantitative information regarding derivative gains and losses.

## **6. Commitments and Contingencies**

### **Portland Harbor Superfund**

On December 1, 2000, a section of the lower Willamette River known as the Portland Harbor was included on the National Priorities List at the request of the United States Environmental Protection Agency (the "EPA"). While the Company's Portland, Oregon manufacturing facility does not border the Willamette River, an outfall from the facility's stormwater system drains into a neighboring property's privately owned stormwater system and slip. Since the listing of the site, the Company was notified by the EPA and the Oregon Department of Environmental Quality (the "ODEQ") of potential liability under the Comprehensive Environmental Response, Compensation and Liability Act ("CERCLA"). In 2008, the Company was asked to file information disclosure reports with the EPA (CERCLA 104 (e) information request). By agreement with the EPA, the ODEQ is responsible for overseeing remedial investigation and source control activities for all upland sites to investigate sources and prevent future contamination to the river. A remedial investigation and feasibility study ("RI/FS") of the Portland Harbor has been directed by a group of 14 potentially responsible parties known as the Lower Willamette Group (the "LWG") under agreement with the EPA. The Company made a payment of \$175,000 to the LWG in June 2007 as part of an interim settlement, and is under no obligation to make any further payment. The final draft remedial investigation ("RI") was submitted to the EPA by the LWG in fall of 2011 and the draft feasibility study ("FS") was submitted by the LWG to the EPA in March 2012. The draft FS identifies ten possible remedial alternatives which range in estimated cost from approximately \$169 million to \$1.76 billion and estimates a range of two to 28 years to implement the remedial work, depending on the selected alternative. The report does not determine who is responsible for the costs of cleanup or how the cleanup costs will be

allocated among the potentially responsible parties. As of the date of this filing, the final RI and the revised FS are pending approval of the EPA.

In 2001, groundwater containing elevated volatile organic compounds ( VOCs ) was identified in one localized area of leased property adjacent to the Portland facility furthest from the river. Assessment work in 2002 and 2003 to further characterize the groundwater was consistent with the initial conclusion that the source of the VOCs is located off of Company-owned property. In February 2005, the Company entered into a Voluntary Agreement for Remedial Investigation and Source Control Measures (the Agreement ) with the ODEQ. The Company is one of many Upland Source Control Sites working with the ODEQ on Source Control and is considered a medium priority site by the ODEQ indicating more investigation was recommended. The Company performed RI work required under the Agreement and submitted a draft RI/Source Control Evaluation Report ( SCE ) in December 2005 and a revised draft RI/SCE Report in January 2014 (2014 RI/SCE Report). The conclusions of the report include: (1) the VOCs found in the groundwater do not present an unacceptable risk to human or ecological receptors in the Willamette River; (2) there is no evidence at this time showing a connection between detected VOCs in groundwater and Willamette River sediments; (3) the interim remedial measure to conduct a limited excavation of soil and complete paving the site was completed; (4) a state-of-the-art- stormwater treatment system was installed; and (5) an area of stained soil was characterized and remediated.

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During the localized soil excavation in 2011, additional stained soil was discovered. At the request of the ODEQ, the Company developed an additional Work Plan to characterize the nature and extent of soil and/or groundwater impacts from the staining. The Company began implementing this Work Plan in the second quarter of 2012 and submitted sampling results to the ODEQ in the third quarter of 2012. Comments from the ODEQ were received in November 2012. In February 2013, the ODEQ clarified its comments from November 2012, and the Company completed its second round of groundwater sampling for the Stained Soil Investigation Area in May and November 2013. The results were reported to ODEQ in January 2014 in the RI/SCE Report. Comments were received by the ODEQ in June 2014 and will be addressed in a revised report by the end of 2014.

The Company anticipates having to spend less than \$0.1 million for further Source Control work in 2014.

Concurrent with the activities of the EPA and the ODEQ, the Portland Harbor Natural Resources Trustee Council ( Trustees ) sent some or all of the same parties, including the Company, a notice of intent to perform a Natural Resource Damage Assessment ( NRDA ) for the Portland Harbor Site to determine the nature and extent of natural resource damages under CERCLA section 107. The Trustees for the Portland Harbor Site consist of representatives from several Northwest Indian Tribes, three federal agencies and one state agency. The Trustees act independently of the EPA and the ODEQ. The Trustees have encouraged potentially responsible parties to voluntarily participate in the funding of their injury assessments and several of those parties have agreed to do so. In June 2014, the Company agreed to participate in the injury assessment process, which will include funding \$360,000 of the assessment; \$216,000 of the assessment was paid out in July and the remaining \$144,000 is expected to be paid out by the end of the year. The Company has not assumed any additional payment obligations or liabilities with the participation with the NRDA.

The Company s potential liability is a portion of the costs of the remedy the EPA will select for the entire Portland Harbor Superfund site. The cost of that remedy is expected to be allocated among more than 100 potentially responsible parties. Because of the large number of responsible parties and the variability in the range of remediation alternatives, the Company is unable to estimate an amount or an amount within a range of costs for its obligation with respect to the Portland Harbor matters, and no further adjustment to the condensed consolidated financial statements has been recorded as of the date of this filing. The Company has insurance policies for defense costs, as well indemnification policies it believes will provide reimbursement for any share of the remediation assessed. However, the Company can provide no assurance that those policies will cover all of the costs which the Company may incur.

## **Houston Environmental Cleanup**

In connection with the Company s sale of its OCTG business, a Limited Phase II Environmental Site Assessment was conducted at the Houston, Texas plant and completed in March 2014, which revealed the presence of VOCs in the groundwater and certain metals in the soil. In June 2014, the Company was admitted into the Texas Commission on Environmental Quality ( TCEQ ) Voluntary Cleanup Program to address these issues and obtain a Certificate of Completion from TCEQ. The cost of any potential cleanup will not be covered by insurance. However, any costs incurred will be reimbursed by the purchaser of the OCTG business discussed in Note 2, Acquisitions and Disposals if the purchaser of the OCTG business exercises its option to purchase the property under certain circumstances after the Certificate of Completion is obtained. As the Company is in the early stages of this process, no adjustment to the condensed consolidated financial statements has been recorded as of the date of this filing. We expect to be able to estimate the potential costs by early 2015.

## **All Sites**

The Company operates its facilities under numerous governmental permits and licenses relating to air emissions, storm water run-off, and other environmental matters. The Company's operations are also governed by many other laws and regulations, including those relating to workplace safety and worker health, principally the Occupational Safety and Health Act and regulations there under which, among other requirements, establish noise and dust standards. The Company believes it is in material compliance with its permits and licenses and these laws and regulations, and the Company does not believe that future compliance with such laws and regulations will have a material adverse effect on its financial position, results of operations or cash flows.

From time to time, the Company is involved in litigation relating to claims arising out of its operations in the normal course of its business. The Company maintains insurance coverage against potential claims in amounts that are believed to be adequate. The Company believes that it is not presently a party to any other litigation, the outcome of which would have a material adverse effect on its business, financial condition, results of operations or cash flows.

**Table of Contents****Guarantees**

The Company has entered into certain stand-by letters of credit that total \$3.1 million at September 30, 2014. The stand-by letters of credit relate to workers' compensation insurance and equipment financing.

**7. Segment Information**

The Company's business is the manufacturing of welded steel pipe. Within this business, the Company's operations are organized into two reportable segments: the Water Transmission Group and the Tubular Products Group. These reportable segments are based on the nature of the products and the manufacturing process. The Water Transmission Group manufactures large-diameter, high-pressure steel pipeline systems for use in water infrastructure applications, which are primarily related to drinking water systems. These products are also used for hydroelectric power systems, wastewater systems and other applications. In addition, the Water Transmission Group makes products for industrial plant piping systems and certain structural applications. The Tubular Products Group manufactures and markets smaller diameter, electric resistance welded steel pipe used in a wide range of applications, including energy, construction, agriculture and industrial systems. These two segments represent distinct business activities, which management evaluates based on segment gross profit and operating income. Transfers between segments in the periods presented were not material.

The Tubular Products Group also manufactured and marketed OCTG products through March 30, 2014. The operating results of the OCTG business have been classified as discontinued operations and are not included in the operating results presented below.

	Three months ended September 30,		Nine months ended September 30,	
	2014	2013	2014	2013
	(in thousands)			
<b>Net sales:</b>				
Water transmission	\$ 76,857	\$ 46,835	\$ 182,061	\$ 183,596
Tubular products	39,648	31,692	119,079	90,208
<b>Total</b>	<b>\$ 116,505</b>	<b>\$ 78,527</b>	<b>\$ 301,140</b>	<b>\$ 273,804</b>
<b>Gross profit (loss):</b>				
Water transmission	\$ 16,559	\$ 7,932	\$ 29,718	\$ 39,927
Tubular products	(739)	3,322	1,733	9,456
<b>Total</b>	<b>\$ 15,820</b>	<b>\$ 11,254</b>	<b>\$ 31,451</b>	<b>\$ 49,383</b>
<b>Operating income (loss):</b>				
Water transmission	\$ 14,429	\$ 6,306	\$ 23,673	\$ 34,838
Tubular products	(1,155)	2,951	550	8,460
Corporate	(3,943)	(3,559)	(10,619)	(11,442)
<b>Total</b>	<b>\$ 9,331</b>	<b>\$ 5,698</b>	<b>\$ 13,604</b>	<b>\$ 31,856</b>

**8. Share-based Compensation**

The Company has one active stock incentive plan for employees and directors: the 2007 Stock Incentive Plan, which provides for awards of stock options to purchase shares of common stock, stock appreciation rights, restricted and unrestricted shares of common stock, restricted stock units (RSUs) and performance share awards (PSAs). In addition, the Company has one inactive stock option plan, the 1995 Stock Option Plan for Nonemployee Directors, under which previously granted options remain outstanding.



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The Company recognizes compensation cost as service is rendered based on the fair value of the awards. The following table summarizes share-based compensation expense recorded (in thousands):

	Three months ended September 30,		Nine months ended September 30,	
	2014	2013	2014	2013
Cost of sales	\$ 62	\$ 199	\$ 154	\$ 466
Selling, general and administrative expenses	820	678	1,913	1,701
<b>Total</b>	<b>\$ 882</b>	<b>\$ 877</b>	<b>\$ 2,067</b>	<b>\$ 2,167</b>

As of September 30, 2014, unrecognized compensation expense related to the unvested portion of the Company's RSUs and PSAs was \$5.0 million, which is expected to be recognized over a weighted average period of 1.9 years.

**Stock Option Awards**

A summary of the status of the Company's stock options as of September 30, 2014 and changes during the nine months then ended is presented below:

	Options Outstanding	Weighted Average Exercise Price per Share	Weighted Average Remaining Contractual Life	Aggregate Intrinsic Value (In thousands)
Balance, January 1, 2014	40,000	\$ 25.44		
Options granted				
Options exercised or exchanged	(2,000)	14.00		
Options canceled				
<b>Balance, September 30, 2014</b>	<b>38,000</b>	<b>26.05</b>	<b>4.03</b>	<b>\$ 310</b>
<b>Exercisable, September 30, 2014</b>	<b>38,000</b>	<b>26.05</b>	<b>4.03</b>	<b>\$ 310</b>

**Restricted Stock Units and Performance Awards**

A summary of the status of the Company's RSUs and PSAs as of September 30, 2014 and changes during the nine months then ended is presented below:

Number of RSUs and PSAs	Weighted Average Grant Date Fair Value
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Unvested RSUs and PSAs at January 1, 2014	257,087	\$	30.69
RSUs and PSAs granted	87,353		41.76
RSUs and PSAs vested	(80,469)		25.82
RSUs and PSAs canceled	(32,756)		32.36
Unvested RSUs and PSAs at September 30, 2014	231,215		36.34

RSUs and PSAs are measured at the estimated fair value on the date of grant. RSUs are service-based awards and vest according to vesting schedules, which range from immediate to ratably over a three-year period. PSAs are service-based awards with a market-based vesting condition. Vesting of the market-based PSAs is dependent upon the performance of the market price of the Company's stock relative to a peer group of companies and ranges from two to three years. The unvested balance of RSUs and PSAs at September 30, 2014 includes approximately 185,000 PSAs at a target level of performance; the actual number of common shares that will ultimately be issued will be determined by multiplying this number of PSAs by a payout percentage ranging from 0% to 200%.

***Stock Awards***

For the nine months ended September 30, 2014 and 2013, stock awards of 9,150 and 4,912 shares, respectively, were granted to non-employee directors, which vested immediately upon issuance. The Company records compensation expense based on the fair value per share of the awards on the grant date. The weighted average fair value per share of the awards was \$36.07 and \$27.49 in the first nine months of 2014 and 2013, respectively.

**Table of Contents****9. Income Taxes**

The Company files income tax returns in the United States Federal jurisdiction, in a limited number of foreign jurisdictions, and in many state jurisdictions. Internal Revenue Service examinations have been completed for years prior to 2011. With few exceptions, the Company is no longer subject to U.S. Federal, state or foreign income tax examinations for years before 2010.

The Company had \$3.0 million and \$6.2 million of unrecognized tax benefits at September 30, 2014 and December 31, 2013, respectively. The Company believes it is reasonably possible that the total amounts of unrecognized tax benefits will decrease in the following twelve months due to statute requirements; however, actual results could differ from those currently expected. Of the balance of unrecognized tax benefits, \$2.5 million would affect the Company's effective tax rate if recognized at some point in the future.

The Company recognizes interest and penalties related to uncertain tax positions in income tax expense. The Company provided for income taxes from continuing operations at an estimated effective tax rate of 35.9% and 35.8% for the three and nine month periods ended September 30, 2014, respectively, and estimated effective tax rates of 41.3% and 34.0%, respectively for the three and nine month periods ended September 30, 2013. Our effective tax rate in the three month period ended September 30, 2013 was greater than our federal statutory rate of 35% primarily due to an increase in the valuation allowance related to an investment in which we were anticipating a future capital loss. Our effective tax rate was less than our federal statutory rate for the nine month period ended September 30, 2013 primarily due to the favorable impact of the research and development tax credit.

**10. Earnings per Share**

Earnings per basic and diluted weighted average common share outstanding for continuing and discontinued operations were calculated as follows for the three and nine months ended September 30, 2014 and 2013 (in thousands, except per share data):

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2014	2013	2014	2013
Income from continuing operations	\$ 5,858	\$ 2,734	\$ 7,829	\$ 19,257
Loss from discontinued operations	(837)	(1,718)	(11,720)	(3,174)
Net income (loss)	\$ 5,021	\$ 1,016	\$ (3,891)	\$ 16,083
Basic weighted-average common shares outstanding	9,519	9,449	9,513	9,443
Effect of potentially dilutive common shares <sup>(1)</sup>	97	68	82	55
Diluted weighted-average common shares outstanding	9,616	9,517	9,595	9,498
Earnings (loss) per basic common share				

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Continuing operations	\$ 0.62	\$ 0.29	\$ 0.82	\$ 2.04
Discontinued operations	(0.09)	(0.18)	(1.23)	(0.34)
Total	\$ 0.53	\$ 0.11	\$ (0.41)	\$ 1.70
Earnings (loss) per diluted common share				
Continuing operations	\$ 0.61	0.29	0.82	2.03
Discontinued operations	(0.09)	(0.18)	(1.23)	(0.34)
Total	\$ 0.52	\$ 0.11	\$ (0.41)	\$ 1.69
Antidilutive shares not included in diluted common share calculation				
	65	93	65	97

- (1) Represents the effect of the assumed exercise of stock options and the vesting of restricted stock units and performance stock awards, based on the treasury stock method.

**Table of Contents****11. Accumulated Other Comprehensive Income (Loss)**

The following tables summarize changes in the components of accumulated other comprehensive income (loss) during the nine months ended September 30, 2014 and September 30, 2013 (in thousands). All amounts are net of tax:

	<b>Defined Benefit Pension Items</b>	<b>Gains (Losses) on Cash Flow Hedges</b>	<b>Total</b>
Balance, December 31, 2012	\$ (2,188)	\$ (85)	\$ (2,273)
Other comprehensive income (loss) before reclassifications		175	175
Amounts reclassified from accumulated other comprehensive income (loss)	194	(82)	112
Net current period other comprehensive income (loss)	194	93	287
Balance, September 30, 2013	\$ (1,994)	\$ 8	\$ (1,986)

	<b>Defined Benefit Pension Items</b>	<b>Gains (Losses) on Cash Flow Hedges</b>	<b>Total</b>
Balance, December 31, 2013	\$ (1,275)	\$ 14	\$ (1,261)
Other comprehensive income (loss) before reclassifications	107	1	108
Amounts reclassified from accumulated other comprehensive income (loss)	84	(1)	83
Net current period other comprehensive income (loss)	191		191
Balance, September 30, 2014	\$ (1,084)	\$ 14	\$ (1,070)

The following table provides additional detail about accumulated other comprehensive income (loss) components that were reclassified to the condensed consolidated statement of operations during the nine months ended September 30, 2014 and 2013 (in thousands):

**Nine Months Ended September 30,  
2014      2013**

**Details about Accumulated Other**

Comprehensive Income (Loss) Components	Amount reclassified from Accumulated Other Comprehensive Income		Affecting Other Comprehensive Income
	Comprehensive Income (Loss)		Consolidated Statement of Operations
Pension liability adjustment			
Net periodic pension cost	\$ (130)	\$ (295)	Cost of sales
Associated tax benefit	46	101	Income tax expense
	\$ (84)	\$ (194)	Net of tax
Deferred gain on cash flow derivatives			
Gain on cash flow derivatives	\$ 4	\$ 131	Net sales
Hedge ineffectiveness	(2)		Net sales
Associated tax expense	(1)	(49)	Income tax expense
	\$ 1	\$ 82	Net of tax
Total reclassifications for the period	\$ (83)	\$ (112)	

## 12. Recent Accounting and Reporting Developments

In August 2014, the FASB issued Accounting Standards Update ( ASU ) No. 2014-15, Presentation of Financial Statements - Going Concern. This standard requires management to evaluate for each annual and interim reporting period whether it is probable that the reporting entity will not be able to meet its obligations as they become due within one year after the date that the financial statements are issued. If the entity is in such a position, the standard provides for certain disclosures depending on whether or not the entity will be able to successfully mitigate its going concern status. This guidance is effective for annual periods ending after December 15, 2016 and interim periods within annual periods beginning after December 15, 2016. Early application is permitted. The Company does not expect a material impact to the Company's financial condition, results of operations or cash flows from the adoption of this guidance.

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In May 2014, the FASB issued Accounting Standards Update ( ASU ) No. 2014-09, Revenue from Contracts with Customers, which will replace most existing revenue recognition guidance in U.S. GAAP. The core principle of the ASU is that an entity should recognize revenue for the transfer of goods or services equal to the amount that it expects to be entitled to receive for those goods or services. The ASU requires additional disclosure about the nature, amount, timing and uncertainty of revenue and cash flows arising from customer contracts, including significant judgments and changes in judgments. The ASU will be effective for the Company beginning January 1, 2017, including interim periods in 2017, and allows for both retrospective and prospective methods of adoption. The Company is in the process of determining the method of adoption and assessing the impact of this ASU on its consolidated financial statements.

In April 2014, the FASB issued ASU No. 2014-08, Presentation of Financial Statements and Property, Plant, and Equipment, which changes the criteria for when the disposal of a component of an entity may be presented as discontinued operations. The guidance requires that the disposal be considered a strategic shift (such as the disposal of a major geographical area, a major line of business, a major equity method investment, or other major part of an entity), which will have a major effect on a reporting entity's operating and financial results in order to be presented as discontinued operations. Disposals that qualify for discontinued operations presentation will require expanded disclosures. The guidance is effective for disposals that occur during annual periods beginning on or after December 15, 2014. The Company will implement the guidance if and when the Company has a disposal of a component of its business, and the effect on the Company's financial position, results of operations and cash flows will be assessed at that time.

**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations****Forward Looking Statements**

This Management's Discussion and Analysis of Financial Condition and Results of Operations and other sections of this Report contain forward-looking statements within the meaning of the Securities Litigation Reform Act of 1995 and Section 21E of the Exchange Act that are based on current expectations, estimates and projections about our business, management's beliefs, and assumptions made by management. Words such as expects, anticipates, intends, plans, believes, seeks, estimates, forecasts, should, could, and variations of such words and similar expressions are intended to identify such forward-looking statements. These statements are not guarantees of future performance and involve risks and uncertainties that are difficult to predict. Therefore, actual outcomes and results may differ materially from what is expressed or forecasted in such forward-looking statements as a result of a variety of important factors. While it is impossible to identify all such factors, those that could cause actual results to differ materially from those estimated by us include changes in demand and market prices for our products, product mix, bidding activity, the timing of customer orders and deliveries, production schedules, the price and availability of raw materials, excess or shortage of production capacity, international trade policy and regulations and other risks discussed in our Annual Report on Form 10-K/A for the year ended December 31, 2013 (the 2013 Form 10-K) and from time to time in our other SEC filings and reports. Such forward-looking statements speak only as of the date on which they are made, and we do not undertake any obligation to update any forward-looking statement to reflect events or circumstances after the date of this Report. If we do update or correct one or more forward-looking statements, investors and others should not conclude that we will make additional updates or corrections with respect thereto or with respect to other forward-looking statements.

**Overview**

We are a leading North American manufacturer of large-diameter, high-pressure steel pipeline systems for use in water infrastructure applications, which are primarily related to drinking water systems, and we also manufacture

other welded steel pipe products for use in a wide range of applications, including energy, construction, agriculture, and industrial systems. Our pipeline systems are also used for hydroelectric power systems, wastewater systems and other applications, and we also make products for industrial plant piping systems and certain structural applications. These pipeline systems are produced by our Water Transmission Group from eight manufacturing facilities located in Portland, Oregon; Denver, Colorado; Adelanto, California; Parkersburg, West Virginia; Saginaw, Texas; St. Louis, Missouri; Salt Lake City, Utah; and Monterrey, Mexico. Our Water Transmission Group accounted for approximately 60.5% of net sales from continuing operations in the first nine months of 2014.

Our water infrastructure products are generally sold to installation contractors, who include our products in their bids to municipal agencies or privately-owned water companies for specific projects. Within the total pipeline system, our products best fit the larger-diameter, higher-pressure applications. We believe our sales are substantially driven by spending on new water infrastructure with additional spending on water infrastructure upgrades, replacements, and repairs. Pricing of our water infrastructure products is largely determined by the competitive environment in each regional market, and the regional markets generally operate independently of each other. We operate our Water Transmission business with a long-term time horizon. Projects are often planned for many years in advance and are sometimes part of fifty-year build out plans. In the near-term, we expect strained municipal budgets will continue to impact the Water Transmission Group.



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Our Tubular Products Group manufactures other welded steel products in Atchison, Kansas. The oil country tubular goods ( OCTG ) division of our business, which previously operated out of Houston, Texas and Bossier City, Louisiana, was sold on March 30, 2014 and has been classified as discontinued operations. We produce a range of products used in several different markets, including energy, construction, agriculture, and industrial systems, which are sold to distributors and used in many different applications. Our Tubular Products Group's sales volume is typically driven by energy spending, non-residential construction spending, and general economic conditions. Our Tubular Products Group generated approximately 39.5% of net sales from continuing operations in the first nine months of 2014.

Purchased steel represents a substantial portion of our cost of sales, and changes in our selling prices often correlate directly to changes in steel costs. This correlation is the greatest in our Tubular Products Group as its margins are highly sensitive to changes in steel costs, although margins are also influenced by the current level of imports and overall demand in the marketplace.

**Critical Accounting Policies and Estimates**

The discussion and analysis of our financial condition and results of operations are based upon our condensed consolidated financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States. The preparation of these financial statements requires us to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses, and related disclosure of contingent assets and liabilities. We evaluate our estimates on an on-going basis. We base our estimates on historical experience and on various other assumptions that are believed to be reasonable under the circumstances. Actual results may differ from these estimates under different assumptions or conditions. A description of our critical accounting policies and related judgments and estimates that affect the preparation of our condensed consolidated financial statements is set forth in our 2013 Form 10-K.

**Recent Accounting Pronouncements**

See Note 12 of the condensed consolidated financial statements in Part I Item I, Financial Statements for a description of recent accounting pronouncements, including the dates of adoption and estimated effects on financial position, results of operations and cash flows.

**Results of Operations**

The following tables set forth, for the period indicated, certain financial information regarding costs and expenses expressed as a percentage of total net sales and net sales of our business segments from continuing operations. The results of our OCTG business have been classified as discontinued operations and have been excluded from the tables below.

	Three months ended September 30, 2014		Three months ended September 30, 2013	
	\$	% of Net Sales	\$	% of Net Sales
Net sales				
Water Transmission	\$ 76,857	66.0%	\$ 46,835	59.6%
Tubular Products	39,648	34.0	31,692	40.4
Total net sales	116,505	100.0	78,527	100.0

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Cost of sales	100,685	86.4	67,273	85.7
Gross profit	15,820	13.6	11,254	14.3
Selling, general and administrative expense	6,489	5.6	5,556	7.1
Operating income	9,331	8.0	5,698	7.2
Other income	39	0.0	(242)	(0.3)
Interest income	220	0.2	94	0.1
Interest expense	(457)	(0.4)	(893)	(1.1)
Income before income taxes	9,133	7.8	4,657	5.9
Income tax expense	3,275	2.8	1,923	2.4
Income from continuing operations	\$ 5,858	5.0%	\$ 2,734	3.5%
Gross profit (loss) as a percentage of segment net sales:				
Water Transmission		21.5%		16.9%
Tubular Products		(1.9)		10.5

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	Nine months ended September 30, 2014		Nine months ended September 30, 2013	
	\$	% of Net Sales	\$	% of Net Sales
Net sales				
Water Transmission	\$ 182,061	60.5%	\$ 183,596	67.1%
Tubular Products	119,079	39.5	90,208	32.9
Total net sales	301,140	100.0	273,804	100.0
Cost of sales	269,689	89.6	224,421	82.0
Gross profit	31,451	10.4	49,383	18.0
Selling, general and administrative expense	17,847	5.9	17,527	6.4
Operating income	13,604	4.5	31,856	11.6
Other income (expense)	2	0.0	(279)	(0.1)
Interest income	383	0.1	337	0.1
Interest expense	(1,796)	(0.6)	(2,717)	(1.0)
Income before income taxes	12,193	4.0	29,197	10.6
Income tax expense	4,364	1.4	9,940	3.6
Income from continuing operations	\$ 7,829	2.6%	\$ 19,257	7.0%
Gross profit as a percentage of segment net sales:				
Water Transmission		16.3%		21.7%
Tubular Products		1.5		10.5

**Three Months and Nine months Ended September 30, 2014 Compared to Three Months and Nine months Ended September 30, 2013**

**Net sales.** Net sales from continuing operations increased 48.4% to \$116.5 million for the third quarter of 2014 compared to \$78.5 million for the third quarter of 2013 and increased 10.0% to \$301.1 million for the first nine months of 2014 compared to \$273.8 million for the first nine months of 2013. One customer from the Water Transmission segment accounted for 27.1% of total net sales from continuing operations in the third quarter of 2014. The same customer from the Water Transmission segment accounted for 18.4% of total net sales from continuing operations in the first nine months of 2014. No single customer accounted for more than 10% of total net sales in the third quarter of 2013. One customer in the Water Transmission segment accounted for 18.4% of total net sales from continuing operations in the first nine months of 2013.

Water Transmission sales from continuing operations increased 64.1% to \$76.9 million for the third quarter of 2014 compared to \$46.8 million for the third quarter of 2013 and decreased 0.8% to \$182.1 million for the first nine months of 2014 compared to \$183.6 million for the first nine months of 2013. The increase in sales in the third quarter of 2014 compared to the third quarter of 2013 was due to a 175% increase in tons produced, partially offset by a 40% decrease in selling prices per ton. The increase in tons produced was due to the continuing work on the Tarrant County Integrated Pipeline Project and the Madison Gillette project in Wyoming. The decrease in selling prices per ton in the third quarter of 2014 was due to an overall 31% decrease in material costs per ton including steel. The decrease in sales in the first nine months of 2014 compared to the first nine months of 2013 was due to a 22% decrease in average

selling price per ton partially offset by a 28% increase in tons produced. The decrease in selling prices per ton in the first nine months of 2014 was due to a 14% decrease in material costs per ton including steel. We have experienced significant competition on recent project bids, which has also contributed to decreased selling prices. Bidding activity, backlog and production levels may vary significantly from period to period affecting sales volumes.

Tubular Products sales from continuing operations increased 25.1% to \$39.6 million in the third quarter of 2014 compared to \$31.7 million in the third quarter of 2013 and increased 32.0% to \$119.1 million in the first nine months of 2014 compared to \$90.2 million in the first nine months of 2013. The sales increase in the third quarter of 2014 compared to the third quarter of 2013 was due to a 23% increase in tons sold and a 2% increase in selling price per ton. We sold 39,700 tons in the third quarter of 2014 compared to 32,400 tons in the third quarter of 2013. The increase in tons sold was primarily due to increased production volumes obtained after the completion of our modernization project, which increased our capacity. The sales increase in the first nine months of 2014 compared to the same period in 2013 was due to a 33% increase in tons sold from 89,700 tons to 119,600 tons partially offset by a 1% decrease in selling price per ton. The increase in tons sold in the first nine months of 2014 was due to increased production volume capacity obtained following the completion of our modernization project and pipe shipped during the first quarter of 2014 for the Double H Pipeline project, the largest line pipe project in Company history. Energy pipe sales volume increased 26% from 21,900 tons in the third quarter of 2013 to 27,600 tons in the third quarter of 2014, and increased 52% from 59,500 tons in the first nine months of 2013 to 90,400 tons in the first nine months of 2014.

**Gross profit.** Gross profit increased 40.6% to \$15.8 million (13.6% of total net sales from continuing operations) in the third quarter of 2014 compared to \$11.3 million (14.3% of total net sales from continuing operations) in the third quarter of 2013 and decreased 36.3% to \$31.5 million (10.4% of total net sales from continuing operations) in the first nine months of 2014 compared to \$49.4 million (18.0% of total net sales from continuing operations) in the first nine months of 2013.

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Water Transmission gross profit increased \$8.6 million, or 108.8%, to \$16.6 million (21.5% of segment net sales from continuing operations) for the third quarter of 2014 compared to \$7.9 million (16.9% of net sales from continuing operations) for the third quarter of 2013. Water Transmission gross profit decreased \$10.2 million, or 25.6% to \$29.7 million (16.3% of segment net sales from continuing operations) for the first nine months of 2014 compared to \$39.9 million (21.7% of segment net sales from continuing operations) for the first nine months of 2013. The increase in gross profit as a percent of net sales in the third quarter of 2014 compared to the third quarter of 2013 was due to the mix of projects produced. The most significant factor in the reduction of gross profit for the first nine months of 2014 was the lower selling price per ton described above coupled with historically low demand in the first quarter of 2014. The mix of projects produced also contributed to the decrease in gross profit as well as \$2.0 million from non-cash inventory purchase adjustments and intangible asset amortization related to our acquisition of Permalok. These decreases were partially offset by \$1.7 million in reductions in estimated Permalok contingent consideration recorded through September 2014. These adjustments to gross profit were based on revisions to Permalok revenue projections.

Gross profit from Tubular Products decreased \$4.1 million, or 122.2%, to a \$0.7 million gross loss (negative 1.9% of segment net sales from continuing operations) in the third quarter of 2014 compared to a \$3.3 million gross profit (10.5% of segment net sales from continuing operations) in the third quarter of 2013 and decreased \$7.7 million, or 81.7%, to \$1.7 million (1.5% of segment net sales from continuing operations) in the first nine months of 2014 compared to \$9.5 million (10.5% of segment net sales from continuing operations) in the first nine months of 2013. Margins were negatively impacted by a 9% increase in steel cost per ton in the quarter compared to average selling prices that increased 2%. The decrease in gross profit and gross profit as a percent of net sales in the first nine months of 2014 were negatively impacted by a 9% increase in steel coil cost per ton compared to average selling prices that increased 1%. In addition, we had an unfavorable lower of cost or market inventory adjustment of \$1.4 million in the first nine months of 2014.

***Selling, general and administrative expenses.*** Selling, general and administrative expenses increased \$0.9 million to \$6.5 million (5.6% of total net sales from continuing operations) for the third quarter of 2014 compared to \$5.6 million (7.1% of total net sales from continuing operations) for the third quarter of 2013 and increased to \$17.8 million (5.9% of total net sales from continuing operations) for the first nine months of 2014 compared to \$17.5 million (6.4% of total net sales from continuing operations) for the first nine months of 2013. The increase for the third quarter of 2014 compared to the third quarter of 2013 was primarily due to higher stock incentive and bonus plan expense, additional spending with outside service providers and the inclusion of amortization expense for intangible assets associated with our acquisition of Permalok in December 2013.

***Interest expense.*** Interest expense from continuing operations was \$0.5 million for the third quarter of 2014 compared to \$0.9 million for the third quarter of 2013 and \$1.8 million for the first nine months of 2014 compared to \$2.7 million for the first nine months of 2013. The decrease in interest expense primarily was a result of lower average borrowings and lower capital lease balances during the third quarter and first nine months of 2014 compared to the third quarter and first nine months of 2013.

***Income Taxes.*** The tax expense from continuing operations was \$3.3 million in the third quarter of 2014 (an effective tax rate of 35.9%) compared to \$1.9 million in the third quarter of 2013 (an effective tax rate of 41.3%) and \$4.4 million in the first nine months of 2014 (an effective tax rate of 35.8%) compared to \$9.9 million in the first nine months of 2013 (an effective tax rate of 34.0%). Our effective tax rate in the third quarter of 2013 was greater than our federal statutory rate of 35% primarily due to an increase in the valuation allowance related to an investment in which we were anticipating a future capital loss. Our effective tax rate was less than our federal statutory rate for the first nine months of 2013 primarily due to the favorable impact of the research and development tax credit.

**Liquidity and Capital Resources**

***Sources and Uses of Cash***

Our principal sources of liquidity generally include operating cash flows and our bank credit agreement ( Credit Agreement ). Our principal uses of liquidity generally include capital expenditures, working capital and debt service. The condensed consolidated statements of cash flows include the impacts from discontinued operations.

As of September 30, 2014, our working capital (current assets minus current liabilities) was \$161.3 million compared to \$195.4 million as of December 31, 2013. The primary reason for the decrease in working capital was the sale of the working capital assets associated with the OCTG business. Net cash provided by operating activities in the first nine months of 2014 was \$31.2 million, including net cash provided by discontinued operations of \$11.7 million. Cash from operating activities was primarily the result of fluctuations in working capital accounts including a decrease in trade receivables, an increase in billings in excess of cost on uncompleted contracts and a decrease in inventories, partially offset by increases in refundable income taxes, and prepaid expenses and other assets and a decrease in accrued liabilities.

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Net cash provided by operating activities in the first nine months of 2013 was \$21.4 million, net of \$2.4 million used for discontinued operations. Our primary source of operating cash flow in the first nine months of 2013 was net income of \$16.1 million and a decrease in cost and estimated earnings in excess of billings. This was partially offset by an increase in accounts receivable and a decrease in accrued and other liabilities.

Fluctuations in our working capital accounts result from timing differences between production, shipment, invoicing, and collection, as well as changes in levels of production and costs of materials. We typically have a relatively large investment in working capital, as we generally pay for materials, labor, and other production costs in the initial stages of a project, while payments from our customers are generally received after finished product is delivered. Our revenues in the Water Transmission segment are recognized on a percentage-of-completion method; therefore, cash receipts typically occur subsequent to when revenue is recognized and the elapsed time between when revenue is recorded and when cash is received can be significant. As such, our payment cycle is a significantly shorter interval than our collection cycle, although the effect of this difference in the cycles may vary by project, and from period to period.

Net cash provided by investing activities in the first nine months of 2014 was \$18.2 million, primarily due to net proceeds of \$29.8 million received from the sale of substantially all of the assets and liabilities associated with the OCTG business, partially offset by capital expenditures of \$11.6 million. Capital expenditures during the first nine months of 2014 included \$2.9 million for the replacement of the existing front end of our 16 inch mill and \$1.5 million for a new hydro tester at our Atchison plant. Net cash used for investing activities for discontinued operations in the first nine months of 2014 was not material. Capital expenditures in 2014 are expected to be approximately \$15 million to \$16 million.

Net cash used in investing activities in the first nine months of 2013 was \$26.3 million, primarily for capital expenditures of \$22.1 million related to strategic investments and funds disbursed under a notes receivable arrangement of \$5.7 million. Expenditures for these strategic investments during the first nine months of 2013 included \$4.0 million for the replacement of the existing front end of

our 16 inch mill and \$1.4 million for a new hydrotester at our Atchison plant, and \$8.6 million for expansion projects at our Saginaw plant. This was partially offset by proceeds received from the sale of property and equipment of \$1.7 million. Net cash used for investing activities for discontinued operations in the first nine months of 2013 was \$1.9 million.

Net cash used by financing activities in the first nine months of 2014 was \$49.9 million, which resulted primarily from net repayments under our Credit Agreement and long-term debt totaling \$41.3 million. Net cash used for financing activities for discontinued operations in the first nine months of 2014 was \$0.3 million.

Net cash provided by financing activities in the first nine months of 2013 was \$4.9 million, which resulted primarily from net borrowings under our Credit Agreement and long-term debt of \$8.1 million. Net cash used in financing activities for discontinued operations in the first nine months of 2013 was \$0.9 million.

We anticipate that our existing cash and cash equivalents, cash flows expected to be generated by operations, and amounts available under our credit agreements will be adequate to fund our working capital and capital requirements for the foreseeable future. To the extent necessary, we may also satisfy capital requirements through additional bank borrowings, senior notes, term notes, subordinated debt, and capital and operating leases, if such resources are available on satisfactory terms. We have from time to time evaluated and continue to evaluate opportunities for acquisitions and expansion. Any such transactions, if consummated, may use a portion of our working capital or necessitate additional bank borrowings or other sources of funding.

***Line of Credit and Long-Term Debt***

At September 30, 2014, our debt consisted of \$46.6 million in borrowings pursuant to its \$165.0 million Credit Agreement. The Credit Agreement bears interest at rates related to LIBOR plus 1.75% to 2.75%, or the lending institution's prime rate, plus 0.75% to 1.75%. We were able to borrow at LIBOR plus 2.00% under the Credit Agreement at September 30, 2014. Borrowings under the Credit Agreement are collateralized by substantially all of our personal property. The Credit Agreement will expire on October 24, 2017. At September 30, 2014, we had \$60.2 million available under the Credit Agreement while remaining in compliance with our financial covenants, net of outstanding letters of credit. The Credit Agreement bears interest at a weighted average rate of 2.24% at September 30, 2014.

During the nine month period ended September 30, 2014, we paid all principal balances related to our Series A, Series B, Series C, and Series D Term Notes, ( Term Notes ) and have no outstanding Term Note balances as of September 30, 2014.

We had a total of \$1.8 million in capital lease obligations outstanding at September 30, 2014. The weighted average interest rate on all of our capital leases is 9.87%. Our capital leases are for certain equipment used in the manufacturing process.



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The Credit Agreement places various restrictions on our ability to, among other things, incur certain additional indebtedness, create liens or other encumbrances on assets, and incur additional capital expenditures. The Credit Agreement requires us to be in compliance with certain financial covenants. The results of our financial covenants as of September 30, 2014 are below.

The Consolidated Total Leverage Ratio must not be greater than 3.5:1.0. Our ratio as of September 30, 2014 is 1.53:1.0.

The Consolidated Tangible Net Worth must be greater than \$214.4 million. Our Tangible Net Worth as of September 30, 2014 is \$234.0 million.

The Consolidated Fixed Charge Coverage Ratio must not be less than 1.25:1.0. Our ratio at September 30, 2014 is 3.58:1.0

As of September 30, 2014, we are in compliance with all financial covenants.

## **Off Balance Sheet Arrangements**

We do not have any off balance sheet arrangements that are reasonably likely to have a current or future material effect on our financial position, results of operations or cash flows.

## **Item 3. Quantitative and Qualitative Disclosure About Market Risk**

For a discussion of the Company's market risk associated with foreign currencies and interest rates, see Item 7A, Quantitative and Qualitative Disclosures about Market Risk in Part II of the Company's 2013 Form 10-K/A.

## **Item 4. Controls and Procedures**

### **Evaluation of Disclosure Controls and Procedures**

Disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended ( Exchange Act )) are designed to provide reasonable assurance that information required to be disclosed in reports we file or submit under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the rules and forms of the SEC and that such information is accumulated and communicated to our management, including the Chief Executive Officer ( CEO ) and Chief Financial Officer ( CFO ), as appropriate to allow timely decisions regarding required disclosures.

In connection with the preparation of this Quarterly Report on Form 10-Q for the quarter ended September 30, 2014, our management, under the supervision and with the participation of our CEO and CFO, evaluated the effectiveness of the design and operation of our disclosure controls and procedures as of September 30, 2014. Based upon this evaluation our CEO and CFO have concluded our disclosure controls and procedures were not effective as of September 30, 2014 due to the material weakness in internal control over financial reporting described below.

At the time that our Annual Report on Form 10-K for the year ended December 31, 2013 was filed on March 17, 2014 and when our Quarterly Report on Form 10-Q for the quarter ended March 31, 2014 was filed on May 9, 2014, our

CEO and CFO concluded that our disclosure controls and procedures were effective as of December 31, 2013 and March 31, 2014, respectively, and management concluded that our internal control over financial reporting was effective as of December 31, 2013. Subsequent to these evaluations, our CEO and CFO concluded that our disclosure controls and procedures were not effective as of December 31, 2013 and March 31, 2014 and management concluded that our internal control over financial reporting was not effective as of December 31, 2013 because of the material weakness in our internal control over financial reporting described below.

A material weakness is a deficiency, or a combination of deficiencies, in internal control over financial reporting, such that there is a reasonable possibility that a material misstatement of our annual or interim financial statements will not be prevented or detected on a timely basis.

Management has identified the following control deficiency that constituted a material weakness in our internal control over financial reporting as of June 30, 2014, which management has also determined to exist as of December 31, 2013, March 31, 2014, June 30, 2014 and September 30, 2014:

We did not design and maintain effective controls over our impairment assessment of goodwill. Specifically, we did not design and maintain effective controls related to the critical review of assumptions, data inputs and results of the goodwill impairment analysis, and the identification of changes in events and circumstances that indicate it is more likely than not that a goodwill impairment has occurred between annual impairment tests.

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The control deficiency did not result in any adjustments to our annual or interim consolidated financial statements; however, the control deficiency could result in misstatements to the goodwill and impairment of goodwill account balances and disclosures that would result in a material misstatement to the annual or interim consolidated financial statements that would not be prevented or detected. Accordingly, we have determined that this control deficiency constitutes a material weakness.

### **Plans for Remediation of Material Weakness**

In response to the material weakness described above, our management, with the oversight from our Audit Committee of the Board of Directors, plans to take measures to remediate the underlying causes of the material weakness. We will take the following actions to improve the design of our internal control in order to remediate this weakness:

Review, expand, and enhance documentation of the processes related to the impairment assessment of goodwill.

Design, document, and implement additional control procedures related to the review of the assumptions and data inputs used in the analysis, as well as review of the results of the goodwill impairment analysis.

Design, document, and implement control procedures specifically related to the evaluation of changes in events and circumstances which occur between annual impairment tests.

Test and evaluate the design and operating effectiveness of the control procedures.

Conclude on the effectiveness of the remediation plan.

We believe these additional internal controls will be effective in remediating the material weakness described above; however, we may determine to modify the remediation plan described above. Until the remediation steps set forth above are fully implemented, the material weakness described above will continue to exist.

### **Changes in Internal Control over Financial Reporting**

There have been no changes in our internal control over financial reporting during the quarter ended September 30, 2014 that materially affected or are reasonably likely to materially affect our internal control over financial reporting.

## **Part II Other Information**

### **Item 1. Legal Proceedings**

Information required by this Item 1 is contained in Note 6 to the condensed consolidated financial statements, Part I Item 1, Financial Statements of this report, under the caption Commitments and Contingencies. The text under such caption is incorporated by reference into this Item 1.

### **Item 1A. Risk Factors**

In addition to the other information set forth in this report, the factors discussed in Part I Item 1A, Risk Factors in our Annual Report on Form 10-K/A for the fiscal year ended December 31, 2013 could materially affect our business, financial condition or operating results. The risks described in our Annual Report on Form 10-K/A are not the only risks facing us. There are additional risks and uncertainties not currently known to us or that we currently deem to be immaterial, that may also materially adversely affect our business, financial condition, or operating results.

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(a) The exhibits filed as part of this Report are listed below:

<b>Exhibit</b>	
<b>Number</b>	<b>Description</b>
31.1	Certification Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
31.2	Certification Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
32.1	Certification Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
32.2	Certification Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
101.INS	XBRL Instance Document
101.SCH	XBRL Taxonomy Extension Schema Document
101.CAL	XBRL Taxonomy Extension Calculation Document
101.DEF	XBRL Taxonomy Definition Linkbase Document
101.LAB	XBRL Taxonomy Extension Label Linkbase Document
101.PRE	XBRL Taxonomy Extension Presentation Linkbase Document

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**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Dated: November 4, 2014

NORTHWEST PIPE COMPANY

By: /s/ SCOTT MONTROSS  
Scott Montross  
Director, President and Chief Executive  
Officer

By: /s/ ROBIN GANTT  
Robin Gantt  
Senior Vice President, Chief Financial  
Officer and Assistant Secretary  
(Principal Financial Officer)