

I2 TECHNOLOGIES INC  
Form 10-Q  
August 07, 2008  
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**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

**Washington, D.C. 20549**

**Form 10-Q**

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**  
For the quarterly period ended June 30, 2008

or

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**  
For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number 0-28030

**i2 Technologies, Inc.**

(Exact Name of Registrant as Specified in Its Charter)

**Delaware**  
(State or other jurisdiction of  
incorporation or organization)

**75-2294945**  
(I.R.S. Employer Identification No.)

**One i2 Place**  
**11701 Luna Road**  
**Dallas, Texas**  
(Address of principal executive offices)

**75234**  
(Zip code)

**(469) 357-1000**

(Registrant's telephone number, including area code)

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

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Yes  No

Indicate by check mark whether the Registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer, and smaller reporting company in Rule 12b-2 of the Exchange Act. (check one):

Large accelerated filer

Accelerated filer

Non-accelerated filer (Do not check if a smaller reporting company)

Smaller reporting company

Indicate by check mark whether the Registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

As of August 1, 2008, the Registrant had 21,567,303 shares of \$0.00025 par value Common Stock outstanding.

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**i2 TECHNOLOGIES, INC.**

**QUARTERLY REPORT ON FORM 10-Q**

**June 30, 2008**

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**Table of Contents****PART 1. FINANCIAL INFORMATION****ITEM 1. FINANCIAL STATEMENTS****i2 TECHNOLOGIES, INC.****CONDENSED CONSOLIDATED BALANCE SHEETS****(In thousands, except par value)****(unaudited)**

	<b>June 30, 2008</b>	<b>December 31, 2007</b>
<b>ASSETS</b>		
Current assets:		
Cash and cash equivalents	\$ 143,061	\$ 120,978
Restricted cash	6,668	8,456
Accounts receivable, net	29,020	25,108
Other current assets	91,868	7,746
<b>Total current assets</b>	<b>270,617</b>	<b>162,288</b>
Premises and equipment, net	6,081	7,559
Goodwill	16,684	16,684
Non-current deferred tax asset	7,192	8,454
Other non-current assets	6,945	7,168
<b>Total assets</b>	<b>\$ 307,519</b>	<b>\$ 202,153</b>
<b>LIABILITIES AND STOCKHOLDERS EQUITY</b>		
Current liabilities:		
Accounts payable	\$ 5,958	\$ 4,741
Accrued liabilities	15,696	14,631
Accrued compensation and related expenses	17,354	17,636
Deferred revenue	72,408	61,715
<b>Total current liabilities</b>	<b>111,416</b>	<b>98,723</b>
Total long-term debt, net	84,768	84,453
Taxes payable	6,278	4,484
<b>Total liabilities</b>	<b>202,462</b>	<b>187,660</b>
Commitments and contingencies		
Stockholders' equity:		
Preferred Stock, \$0.001 par value, 5,000 shares authorized, none issued and outstanding		
Series A junior participating preferred stock, \$0.001 par value, 2,000 shares authorized, none issued and outstanding		
Series B 2.5% convertible preferred stock, \$1,000 par value, 150 shares authorized, 108 issued and outstanding at June 30, 2008 and 107 issued and outstanding December 31, 2007	105,003	103,450
Common stock, \$0.00025 par value, 2,000,000 shares authorized, 21,560 and 21,448 shares issued and outstanding at June 30, 2008 and December 31, 2007, respectively	5	5
Additional paid-in capital	10,464,084	10,458,101
Accumulated other comprehensive income	9,649	9,963

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Accumulated deficit	(10,473,684)	(10,557,026)
Net stockholders' equity	105,057	14,493
Total liabilities and stockholders' equity	\$ 307,519	\$ 202,153

**See accompanying notes to consolidated financial statements.**

**Table of Contents****i2 TECHNOLOGIES, INC.****CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS AND COMPREHENSIVE INCOME****(In thousands, except per share data)****(unaudited)**

	<b>Three Months Ended June 30,</b>		<b>Six Months Ended June 30,</b>	
	<b>2008</b>	<b>2007</b>	<b>2008</b>	<b>2007</b>
<b>Revenues:</b>				
Software solutions	\$ 12,569	\$ 11,412	\$ 24,241	\$ 24,845
Services	30,508	31,553	59,350	60,248
Maintenance	21,651	22,018	43,713	43,027
Contract				2,450
<b>Total revenues</b>	<b>64,728</b>	<b>64,983</b>	<b>127,304</b>	<b>130,570</b>
<b>Costs and expenses:</b>				
<b>Cost of revenues:</b>				
Software solutions	2,874	2,175	5,488	4,649
Services	23,624	24,467	46,095	48,310
Maintenance	2,655	2,800	5,498	5,737
Amortization of acquired technology		6	4	12
Sales and marketing	13,072	12,957	25,022	24,654
Research and development	7,541	8,750	15,174	17,555
General and administrative	10,919	10,549	20,428	20,928
Amortization of intangibles	25	25	50	28
Restructuring charges and adjustments		(49)		(75)
<b>Costs and expenses, subtotal</b>	<b>60,710</b>	<b>61,680</b>	<b>117,759</b>	<b>121,798</b>
Intellectual property settlement, net	(81,315)		(79,860)	
<b>Total (benefit) costs and expenses</b>	<b>(20,605)</b>	<b>61,680</b>	<b>37,899</b>	<b>121,798</b>
<b>Operating income</b>	<b>85,333</b>	<b>3,303</b>	<b>89,405</b>	<b>8,772</b>
<b>Non-operating expense, net:</b>				
Interest income	932	1,302	2,127	2,648
Interest expense	(1,236)	(1,236)	(2,475)	(2,476)
Foreign currency hedge and transaction losses, net	(464)	(74)	(605)	(191)
Other (expense) income, net	(335)	(231)	284	(553)
<b>Total non-operating expense, net</b>	<b>(1,103)</b>	<b>(239)</b>	<b>(669)</b>	<b>(572)</b>
<b>Income before income taxes</b>	<b>84,230</b>	<b>3,064</b>	<b>88,736</b>	<b>8,200</b>
<b>Income tax expense</b>	<b>2,714</b>	<b>740</b>	<b>3,842</b>	<b>1,598</b>
<b>Net income</b>	<b>\$ 81,516</b>	<b>\$ 2,324</b>	<b>\$ 84,894</b>	<b>\$ 6,602</b>
<b>Preferred stock dividend and accretion of discount</b>	<b>776</b>	<b>765</b>	<b>1,552</b>	<b>1,524</b>

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Net income applicable to common stockholders	\$ 80,740	\$ 1,559	\$ 83,342	\$ 5,078
Net income per common share applicable to common stockholders:				
Basic	\$ 3.09	\$ 0.06	\$ 3.20	\$ 0.20
Diluted	\$ 3.05	\$ 0.06	\$ 3.15	\$ 0.19
Weighted-average common shares outstanding:				
Basic	26,105	25,770	26,080	25,690
Diluted	26,475	26,806	26,459	26,870

**See accompanying notes to consolidated financial statements.**

**Table of Contents****i2 TECHNOLOGIES, INC.****CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS AND COMPREHENSIVE INCOME****(In thousands, except per share data)****(unaudited)**

	<b>Three Months Ended June 30,</b>		<b>Six Months Ended June 30,</b>	
	<b>2008</b>	<b>2007</b>	<b>2008</b>	<b>2007</b>
<b>Comprehensive income:</b>				
Net income applicable to common stockholders	\$ 80,740	\$ 1,559	\$ 83,342	\$ 5,078
<b>Other comprehensive income:</b>				
Foreign currency translation adjustments	(2,019)	2,918	(313)	3,643
<b>Total other comprehensive income</b>	<b>(2,019)</b>	<b>2,918</b>	<b>(313)</b>	<b>3,643</b>
<b>Total comprehensive income</b>	<b>\$ 78,721</b>	<b>\$ 4,477</b>	<b>\$ 83,029</b>	<b>\$ 8,721</b>

**See accompanying notes to consolidated financial statements.**



**Table of Contents****i2 TECHNOLOGIES, INC.****CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS****(In thousands)****(unaudited)**

	<b>Six Months Ended June 30,</b>	
	<b>2008</b>	<b>2007</b>
<b>Cash flows from operating activities:</b>		
Net income	\$ 84,894	\$ 6,602
Adjustments to reconcile net income to net cash provided by operating activities:		
Amortization of debt issuance expense	541	504
Warrant accretion	315	315
Depreciation and amortization	1,850	2,471
Stock based compensation	5,872	7,347
Loss on disposal of premises and equipment	144	222
Expense (credit) for bad debts charged to costs and expenses	173	(116)
Deferred income taxes	1,398	(92)
Changes in operating assets and liabilities, excluding the effects of acquisitions:		
Accounts receivable	(4,033)	(440)
Other assets	(86,212)	3,791
Accounts payable	1,769	(854)
Taxes payable	2,055	(9)
Accrued liabilities	1,178	(5,442)
Accrued compensation and related expenses	(119)	(7,516)
Deferred revenue	10,575	(1,688)
<b>Net cash provided by operating activities</b>	<b>20,400</b>	<b>5,095</b>
<b>Cash flows provided by (used in) investing activities:</b>		
Restrictions (placed) released on cash	1,788	(1,656)
Purchases of premises and equipment	(562)	(1,209)
Proceeds from sale of premises and equipment	17	12
Business acquisitions		(2,125)
<b>Net cash provided by (used in) investing activities</b>	<b>1,243</b>	<b>(4,978)</b>
<b>Cash flows provided by financing activities:</b>		
Cash dividends paid - preferred stock		(1,307)
Net proceeds from common stock issuance from options and employee stock purchase plans	112	2,960
<b>Net cash provided by financing activities</b>	<b>112</b>	<b>1,653</b>
Effect of exchange rates on cash	328	(200)
<b>Net change in cash and cash equivalents</b>	<b>22,083</b>	<b>1,570</b>
Cash and cash equivalents at beginning of period	120,978	109,419
<b>Cash and cash equivalents at end of period</b>	<b>\$ 143,061</b>	<b>\$ 110,989</b>

**Supplemental cash flow information**

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Interest paid	\$	2,156	\$	2,156
Income taxes paid (net of refunds received)	\$	882	\$	1,772
<b>Schedule of non-cash financing activities</b>				
Preferred stock dividend and accretion of discount	\$	1,552	\$	217

**See accompanying notes to consolidated financial statements.**

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**i2 TECHNOLOGIES, INC.**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

**(Table dollars in thousands, except per share data)**

**(Unaudited)**

**1. Summary of Significant Accounting Policies**

*Nature of Operations.* We are a provider of supply chain management solutions, consisting of various software and service offerings. In addition to application software, we offer hosted software solutions, such as business optimization and technical consulting, managed services, training, solution maintenance, software upgrades and development. We operate our business in one business segment. Supply chain management is the set of processes, technology and expertise involved in managing supply, demand and fulfillment throughout divisions within a company and with its customers, suppliers and partners. The goals of our solutions include increasing supply chain efficiency and enhancing customer and supplier relationships by managing variability, reducing complexity, improving operational visibility, increasing operating velocity and integrating planning and execution. Our offerings are designed to help customers better achieve the following critical business objectives:

Visibility a clear and unobstructed view up and down the supply chain

Planning supply chain optimization to match supply and demand considering system-wide constraints

Collaboration interoperability with supply chain partners and elimination of functional silos

Control management of data and business processes across the extended supply chain

*Basis of Presentation.* Our unaudited condensed consolidated financial statements have been prepared by management and reflect all adjustments (all of which are normal and recurring in nature) that, in the opinion of management, are necessary for a fair presentation of the interim periods presented. The results of operations for the interim periods presented are not necessarily indicative of the results to be expected for any subsequent quarter or for the entire year ending December 31, 2008. Certain information and disclosures normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States of America have been condensed or omitted under the Securities and Exchange Commission's (SEC) rules and regulations. These unaudited condensed consolidated financial statements should be read in conjunction with our audited consolidated financial statements and notes thereto, together with management's discussion and analysis of financial condition and results of operations, presented in our Annual Report on Form 10-K for the year ended December 31, 2007 filed on March 17, 2008 with the SEC (2007 Annual Report on Form 10-K).

*Recent Accounting Pronouncements.* We adopted SFAS No. 157, *Fair Value Measurements*, on January 1, 2008. The statement creates a single definition of fair value, establishes a framework for measuring fair value, and expands disclosure requirements about items measured at fair value. SFAS No. 157 applies to both items recognized and reported at fair value in the financial statements and items disclosed at fair value in the notes to the financial statements. The statement does not change existing accounting rules governing what can or what must be recognized and reported at fair value in our financial statements, or disclosed at fair value in our notes to the financial statements. Additionally, SFAS No. 157 does not eliminate practicability exceptions that exist in accounting pronouncements amended by this Statement when measuring fair value. As a result, we are not required to recognize any new assets or liabilities at fair value.

Prior to SFAS No. 157, certain measurements of fair value were based on the price that would be paid to acquire an asset, or received to assume a liability (an entry price). The statement clarifies the definition of fair value as the price that would be received to sell an asset, or paid to transfer a liability, in an orderly transaction between market participants at the measurement date (that is, an exit price). The exit price is based on the amount that the holder of the asset or liability would receive or need to pay in an actual transaction (or in a hypothetical transaction if an actual transaction does not exist) at the measurement date. In some circumstances, the entry and exit price may be the same; however, they are conceptually different.

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Fair value is generally determined based on quoted market prices in active markets for identical assets or liabilities. If quoted market prices are not available, the Company uses valuation techniques that place greater reliance on observable inputs and less reliance on unobservable inputs. In measuring fair value, the Company may make adjustments for risks and uncertainties, if a market participant would include such an adjustment in its pricing. Adoption of SFAS No. 157 did not have a material impact on our financial statements.

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We adopted SFAS No. 159, *The Fair Value Option for Financial Assets and Financial Liabilities*, on January 1, 2008. This statement permits but does not require entities to measure many financial instruments and certain other items at fair value. Once an entity has elected the fair value option for designated financial instruments and other items, changes in fair value must be recognized in the statement of operations. The election is irrevocable once made. Adoption of SFAS No. 159 did not have a material impact on the Company's financial statements.

In December 2007, the FASB issued Statement No. 141R, *Business Combinations* ( SFAS No. 141R) which changes how an entity accounts for the acquisition of a business. When effective, SFAS No. 141R will replace existing SFAS No. 141 in its entirety, will amend SFAS No. 109 and Interpretation 48 and also will amend the goodwill impairment test requirements in SFAS No. 142. SFAS No. 141R is effective for fiscal years and interim periods within those fiscal years beginning on or after December 15, 2008. Early adoption is prohibited.

We currently record all changes to a valuation allowance for acquired deferred tax assets or the effect of changes in an acquired tax position that occur after the acquisition date by initially reducing the related goodwill to zero, next by reducing other noncurrent intangible assets related to the acquisition to zero and lastly by reducing income tax expense. However, SFAS No. 141R amends SFAS No. 109 and Interpretation 48 to require us to recognize changes to the valuation allowance for an acquired deferred tax asset or the effect of changes to an acquired tax position as adjustments to income tax expense or contributed capital, as appropriate, and not as adjustments to goodwill. This accounting will be required when SFAS No. 141R becomes effective (January 1, 2009) and applies to valuation allowances and tax positions related to acquisitions accounted for originally under SFAS No. 141 as well as those accounted for under SFAS No. 141R.

We intend to adopt SFAS No. 141R effective January 1, 2009 and apply its provisions prospectively. We are evaluating the impact that the adoption of SFAS No. 141R will have on our financial statements.

In May 2008, the FASB issued Statement No. 162, *The Hierarchy of Generally Accepted Accounting Principles*. The new standard is intended to improve financial reporting by identifying a consistent framework, or hierarchy, for selecting accounting principles to be used in preparing financial statements that are presented in conformity with U.S. generally accepted accounting principles ( GAAP ). The pronouncement mandates that the GAAP hierarchy reside in the accounting literature as opposed to audit literature. This pronouncement will become effective 60 days following SEC approval. The Company does not believe this pronouncement will impact its financial statements.

In May 2008, the FASB issued FASB staff position (FSP) APB 14-1, *Accounting for Convertible Debt Instruments That May Be Settled in Cash Upon Conversion (Including Partial Cash Settlement)* ( FSP APB 14-1 ). FSP APB 14-1 requires that the liability and equity components of convertible debt instruments that may be settled in cash upon conversion (including partial cash settlement) be separately accounted for in a manner that reflects an issuer's nonconvertible debt borrowing rate. FSP APB 14-1 is effective for financial statements issued for fiscal years beginning after December 15, 2008, and interim periods within those fiscal years and shall be applied retrospectively to all periods presented. Early adoption of FSP APB 14-1 is not permitted.

Our 5% Senior Convertible Notes ( Notes ) are within the scope of FSP APB 14-1. During the first quarter of 2009, we will be required to report the debt components of the Notes at fair value as of the date of issuance and amortize the discount as an increase to interest expense over the expected life of the debt. The implementation of this standard will result in a decrease to net income and earnings per share for all periods presented; however, there is no effect on our cash interest payments. We are currently assessing the impact of adopting FSP APB 14-1 on our financial condition and results of operations.

From time to time, new accounting pronouncements applicable to the Company are issued by the FASB or other standards setting bodies, which we will adopt as of the specified effective date. Unless otherwise discussed, we believe the impact of recently issued standards that are not yet effective will not have a material impact on our consolidated financial statements upon adoption.

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Short-term time deposits and other liquid investments in debt securities with original maturities of less than three months when acquired are classified as available-for-sale and reported as cash and cash equivalents on our condensed consolidated balance sheet. Based on their maturities, interest rate movements do not affect the balance sheet valuation of these investments. Investment securities reported as cash and cash equivalents as of June 30, 2008 and December 31, 2007 were as follows:

	June 30, 2008	December 31, 2007
Short-term time deposits	\$ 6,926	5,143
	\$ 6,926	\$ 5,143

We typically invest our cash in a variety of interest-earning financial instruments, including bank time deposits, money market funds and taxable and tax-exempt variable-rate and fixed-rate obligations of corporations and federal, state and local governmental entities and agencies. These investments are primarily denominated in U.S. Dollars.

**3. Borrowings and Debt Issuance Costs**

The following table summarizes the outstanding debt and related capitalized debt issuance costs recorded on our condensed consolidated balance sheet at June 30, 2008 and December 31, 2007.

	June 30, 2008	December 31, 2007
Senior convertible notes, 5% annual rate payable semi-annually, due November 15, 2015.....	86,250	86,250
Unamortized discount on 5% notes	(1,482)	(1,797)
<b>Total debt</b>	<b>\$ 84,768</b>	<b>\$ 84,453</b>
Capitalized debt issuance costs, net	\$ 2,620	\$ 3,161

We recorded capitalized debt issuance costs, net of accumulated amortization, in other non-current assets and are amortizing these costs over a five-year period, beginning in November 2005.

In connection with the issuance of our 5% senior convertible notes, we issued certain warrants to purchase our common stock. We assessed the characteristics of the warrants and determined that they should be included in additional paid in capital in the stockholders' equity portion of our condensed consolidated balance sheet, valued using a Black-Scholes model. The effect of recording the warrants as equity is that the 5% senior convertible notes are recorded at an original discount to their face value. The discount recorded was originally \$3.1 million, and this discount is being accreted through earnings over five years. We determined a five-year life to be appropriate due to the conversion features of the 5% senior convertible notes and our assessment of the probability that the debt would be converted prior to the scheduled maturity.

**4. Restructuring Charges and Adjustments**

*Restructuring Plans.* In prior periods, we implemented restructuring plans, which included the elimination of personnel as well as other targeted cost reductions. See *Note 11, Restructuring Charges and Adjustments*, in our Notes to Consolidated Financial Statements in our 2007 Annual Report on Form 10-K for a description of our previous restructuring plans.

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The following table summarizes the changes to our restructuring accruals, as well as the components of the remaining restructuring accruals at June 30, 2008 and June 30, 2007.

	Employee Severance and Termination		Office Closure and Consolidation		Total	
	2008	2007	2008	2007	2008	2007
January 1,	\$ 283	\$ 192	\$ 123	\$ 123	\$ 283	\$ 315
Adjustments to restructuring plans		(8)		(17)		(25)
Cash payments	(108)			(32)	(108)	(32)
Remaining accrual balance at March 31,	\$ 175	\$ 184	\$ 74	\$ 74	\$ 175	\$ 258
Adjustments to restructuring plans				(49)		(49)
Cash payments	(46)			10	(46)	10
Remaining accrual balance at June 30,	\$ 129	\$ 184	\$ 35	\$ 35	\$ 129	\$ 219

**5. Net Income Per Common Share**

*Net Income Per Common Share.* Basic net income per common share was computed by dividing net income applicable to common stockholders by the weighted average number of common shares outstanding for the reporting period following the two-class method. Under the two-class method, participating convertible securities are required to be included in the calculation of basic net income per common share when the effect is dilutive. Accordingly, for the periods presented, the effect of the convertible preferred stock is included in the calculation of basic net income per common share.

Diluted net income per common share includes the dilutive effect of stock options, share rights awards, and warrants granted using the treasury stock method, and the effect of contingently issuable shares earned during the period and shares issuable under the conversion feature of our convertible debt and convertible preferred stock using the if-converted method. A loss causes all common stock equivalents to be anti-dilutive due to an increase of the weighted average shares from the potential dilution that could occur if securities or other contracts were exercised or converted into common stock. EITF 04-8 requires the inclusion of the effect of contingently convertible instruments in the calculation of diluted income per share including when the market price of our common stock is below the conversion price of the convertible security and the effect is not anti-dilutive. Accordingly, the effect of our convertible debt is included in the calculation of diluted earnings per share. Convertible instruments are anti-dilutive when conversion would cause diluted earnings per share to be greater than basic earnings per share. The effect of our convertible preferred stock is included in basic earnings per share under the two-class method per EITF 03-6, *Participating Securities and the Two-Class Method* under FASB No. 128 *Earnings per Share*; therefore, it is similarly included in diluted income per share when the effect is dilutive.

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The following is a reconciliation of the number of shares used in the calculation of basic income per share under the two-class method and diluted earnings per share and the number of anti-dilutive shares excluded from such computations for the three and six months ended June 30, 2008 and June 30, 2007.

	Three Months Ended June 30,		Six Months Ended June 30,	
	2008	2007	2008	2007
Common and common equivalent shares outstanding using two-class method - basic:				
Weighted average common shares outstanding	21,500	21,222	21,475	21,142
Participating convertible preferred stock	4,605	4,548	4,605	4,548
Total common and common equivalent shares outstanding using two-class method - basic	26,105	25,770	26,080	25,690
Effect of dilutive securities:				
Outstanding stock option and share right awards	370	916	379	1,031
Warrants associated with 5% debt		120		149
Weighted average common and common equivalent shares outstanding - diluted	26,475	26,806	26,459	26,870
Anti-dilutive shares excluded from calculation:				
Outstanding stock option and share right awards	3,723	1,686	3,612	1,570
Convertible debt		949		949
Total anti-dilutive shares excluded from calculation	3,723	2,635	3,612	2,519

**6. Segment Information, International Operations and Customer Concentrations**

We operate our business in one segment, supply chain management solutions designed to help enterprises optimize business processes both internally and among trading partners. SFAS No. 131, *Disclosures About Segments of an Enterprise and Related Information*, establishes standards for the reporting of information about operating segments. Operating segments are defined as components of an enterprise about which separate financial information is available that is evaluated regularly by the chief operating decision maker, who is our Chief Executive Officer (CEO), in deciding how to allocate resources and in assessing performance.

We market our software and services primarily through our worldwide sales organization augmented by other service providers, including both domestic and international systems consulting and integration firms and other industry-related partners. Our chief executive officer evaluates resource allocation decisions and our performance based on financial information, presented on a consolidated basis, accompanied by disaggregated information by geographic regions. Sales to our customers generally include products from some or all of our product suites. We have not consistently allocated revenues from such sales to individual products for internal or general-purpose financial statements.

Revenues are attributable to regions based on the locations of the customers' operations. Total revenues by geographic region, as reported to our CEO, were as follows:

	Three Months Ended June 30,		Six Months Ended June 30	
	2008	2007	2008	2007
United States	\$ 36,058	\$ 37,005	\$ 74,425	\$ 75,046
International revenue:				
Non-US Americas	1,297	1,959	2,276	3,307
Europe, Middle East and Africa	15,294	13,205	27,867	29,391
Greater Asia Pacific	12,079	12,814	22,736	22,826
Total international revenue	28,670	27,978	52,879	55,524



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Total Revenue	\$ 64,728	\$ 64,983	\$ 127,304	\$ 130,570
International revenue as a percent of total revenue	44%	43%	42%	43%

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No individual customer accounted for more than 10% of our total revenues during the periods presented.

Long-lived assets by geographic region excluding deferred taxes, as reported to our CEO, were as follows:

	June 30, 2008	December 31, 2007
United States	\$ 27,692	\$ 29,251
Europe, Middle East, Africa	94	113
Greater Asia Pacific	1,924	2,047
Total Long Lived Assets	\$ 29,710	\$ 31,411

**7. Commitments and Contingencies***Derivative Action*

On March 7, 2007, a purported shareholder derivative lawsuit was filed in the Delaware Chancery Court against certain of our current and former officers and directors, naming the company as a nominal defendant. The complaint, entitled *George Keritsis and Mark Kert v. Michael E. McGrath, Michael J. Berry, Pallab K. Chatterjee, Robert C. Donohoo, Hiten D. Varia, M. Miriam Wardak, Sanjiv S. Sidhu, Stephen P. Bradley, Harvey B. Cash, Richard L. Clemmer, Lloyd G. Waterhouse, Jackson L. Wilson Jr., Robert L. Crandall and i2 Technologies, Inc.*, alleges breach of fiduciary duty and unjust enrichment in connection with stock option grants to certain of the defendant officers and directors on three dates in 2004 and 2005. The complaint states that those stock option grants were manipulated so as to work to the recipients' favor when material non-public information about the company was later disclosed to positive or negative effect. The complaint is derivative in nature and does not seek relief from the company, but does seek damages and other relief from the defendant officers and directors. We have entered into indemnification agreements in the ordinary course of business with certain of the defendant officers and directors and may be obligated throughout the pendency of this action to advance payment of legal fees and costs incurred by the defendants pursuant to our obligations under the indemnification agreements and/or applicable Delaware law. Based on the stage of the litigation, it is not possible to estimate the amount or range of possible loss that might result from an adverse judgment or a settlement of this matter.

On October 23, 2007, a purported shareholder derivative lawsuit was filed in the Delaware Chancery Court against certain of our current and former officers and directors, naming the company as a nominal defendant. The complaint, entitled *John McPadden, Sr. v. Sanjiv S. Sidhu, Stephen Bradley, Harvey B. Cash, Richard L. Clemmer, Michael E. McGrath, Lloyd G. Waterhouse, Jackson L. Wilson, Jr., Robert L. Crandall and Anthony Dubreille and i2 Technologies, Inc.*, alleges breach of fiduciary duty and unjust enrichment based upon allegations that the company sold its wholly-owned subsidiary, Trade Services Corporation, for an inadequate price in 2005. The complaint is derivative in nature and does not seek relief from the company, but does seek damages and other relief from the defendant officers and directors.

*Indemnification Agreements*

We have indemnification agreements with certain of our officers, directors and employees that may require us, among other things, to indemnify such officers, directors and employees against certain liabilities that may arise by reason of their status or service as directors, officers or employees and to advance their expenses incurred as a result of any proceeding against them as to which they could be indemnified. We have also entered into agreements regarding the advancement of costs with certain other officers and employees.

Pursuant to these indemnification and cost-advancement agreements, we have advanced fees and expenses incurred by certain current and former directors, officers and employees in connection with the governmental investigations and actions related to the 2003 restatement of our consolidated financial statements and other matters. We incurred no such expenses during the three months ended June 30, 2008 and June 30, 2007, and incurred no such expense in the six months ended June 30, 2008 and incurred approximately \$0.1 million of such expenses during the six months ended June 30, 2007.

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We may continue to advance fees and expenses incurred by certain current and former directors, officers and employees in the future. The maximum potential amount of future payments we could be required to make under these indemnification and cost-advancement agreements is unlimited. Additionally, our corporate by-laws allow us to choose to indemnify any employee for certain events or occurrences while the employee is, or was, serving at our request in such capacity.

Under the terms of our software license agreements with our customers, we agree that in the event the licensed software infringes upon any patent, copyright, trademark, or any other proprietary right of a third-party, we will indemnify our customer licensees against any loss, expense, or liability from any damages that may be awarded against our customer. We include this infringement indemnification in substantially all of our software license agreements and selected managed service arrangements. In the event the customer cannot use the software or service due to infringement and we can not obtain the right to use, replace or modify the software or service in a commercially feasible manner so that it no longer infringes, then we may terminate the license and provide the customer a pro-rata refund of the fees paid by the customer for the infringing software or service. We believe the estimated fair value of these intellectual property indemnification clauses is minimal.

### *India Tax Examinations and Assessments*

We currently are under income tax examinations in India primarily related to our intercompany pricing for services rendered by our Indian subsidiary to other i2 companies, the taxability of certain payments received from our Indian customers, and our statutory qualification for a tax holiday. An aggregate of approximately \$7.0 million has been assessed by the tax authorities for the Indian statutory fiscal years ended March 31, 2002, 2003 and 2004. We believe the Indian tax authorities' positions regarding these matters to be without merit, that all intercompany transactions were conducted at arm's length pricing levels, all payments received from our Indian customers have been properly treated for tax purposes, and that our operations qualify for the tax holiday claimed. Accordingly, we appealed all of these assessments and sought assistance from the United States competent authority under the mutual agreement procedure of the income tax treaty between the United States and the Republic of India. This provides us with an opportunity to resolve these matters in a forum that includes governmental representatives of both countries.

Pending resolution of these matters, we have paid approximately \$3.7 million of the assessed amount and have arranged for \$2.9 million in bank guarantees in favor of the Indian government in respect of a portion of the balance as required. The bank guarantees are supported by letters of credit issued in the United States and are reflected on our condensed consolidated balance sheet as restricted cash.

We expect subsequent tax years to be examined and assessments made similar to those discussed above and no assurances can be given that these issues ultimately will be resolved in our favor. We continue to monitor and assess these issues as they progress through the relevant processes and believe that the ultimate resolution of these matters will not exceed the tax contingency reserves we have established for them.

### *SAP Litigation*

On June 23, 2008 we entered into a settlement agreement with SAP America, Inc., a Delaware corporation, and SAP AG, a German corporation and the parent of SAP America, Inc., to settle existing patent litigation between us and the SAP companies.

Under the terms of the settlement agreement, each party licenses to the other party certain patents in exchange for a one-time cash payment to i2 of \$83.3 million. In addition, each party has agreed not to pursue legal action against the other party for its actions taken to enforce any of the licensed patents prior to the effective date of the agreement. The agreement also provides for general releases, indemnification for its violation, and dismisses the existing litigations between the parties with prejudice. We have satisfied all our obligations under the agreement and no additional contingencies exist with respect to receipt of the settlement proceeds.

During the second quarter of 2008, we recorded income from an intellectual property lawsuit settlement. The settlement was for \$83.3 million and was recorded net of external litigation expenses of \$2.0 million and \$3.5 million for the three and six month periods ending June 30, 2008, respectively. The patent licenses received in the settlement have no significant value.

**Table of Contents***Certain Accruals*

We have accrued for estimated losses in the accompanying condensed consolidated financial statements for matters where we believe the likelihood of an adverse outcome is probable and the amount of the loss is reasonably estimable.

We are subject to various claims and legal proceedings that arise in the ordinary course of our business from time to time, including claims and legal proceedings that have been asserted against us by former employees and certain customers, and have been in negotiations to settle certain of those contingencies. The adverse resolution of any one or more of those matters or the matters described above, over and above the amount, if any, that has been estimated and accrued in our condensed consolidated financial statements could have a material adverse effect on our business, financial condition, results of operations and/or cash flows.

**8. Stock-Based Compensation Plans.**

For a description of our stock-based compensation plans, see *Note 10, Stock-Based Compensation*, in our Notes to Consolidated Financial Statements filed in our 2007 Annual Report on Form 10-K.

Stock-based compensation expense for the three-month and six-month periods ended June 30, 2008 and June 30, 2007 is as follows:

	Three Months Ended June 30,		Six Months Ended June 30,	
	2008	2007	2008	2007
Services	\$ 432	\$ 597	\$ 1,043	\$ 1,187
Maintenance	61	57	130	\$ 130
Sales and marketing	760	676	1,386	1,774
Research and development	627	713	1,382	1,604
General and administrative	1,090	1,125	1,931	2,652
Total	\$ 2,970	\$ 3,168	\$ 5,872	\$ 7,347

Included in stock-based compensation expense was restricted stock expense of \$1.0 million and \$0.2 million for the three-month periods ended June 30, 2008 and June 30, 2007, respectively, and \$1.9 million and \$1.2 million for the six-month periods ended June 30, 2008 and June 30, 2007, respectively.

In February 2007, we granted Restricted Stock Units ( RSUs ) to certain key employees that vest based on specified performance over a two-year performance period. This performance period is from January 1, 2008 to December 31, 2009. We are required to assess whether the performance criteria is probable of being achieved, and only recognize compensation expense if the vesting is considered probable. On a quarterly basis, we assess whether vesting is probable and based on that assessment record the appropriate expense. Based on our second quarter 2008 and prior assessments, no compensation expense associated with these performance-based RSUs is reflected in our results of operations in the three-month periods or six-month periods ended June 30, 2008 and June 30, 2007.

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Fair values of stock options and employee stock purchase plan (ESPP) shares are estimated at the date of grant using the Black-Scholes option-pricing model with the following weighted-average assumptions:

	Stock Options		ESPP		Stock Options		ESPP	
	Three Months Ended		Three Months Ended		Six Months Ended		Six Months Ended	
	June 30,		June 30,		June 30,		June 30,	
	2008	2007	2008	2007	2008	2007	2008	2007
Expected term (years)	4	4	*	0.5	4	4	*	0.5
Volatility factor	66%	78%	*	36%	67%	81%	*	34%
Risk-free interest rate	2.95%	4.77%	*	4.64%	2.74%	4.70%	*	4.66%
Dividend yield	0%	0%	*	0%	0%	0%	*	0%

\* ESPP plan was discontinued during the second quarter of 2007.

**9. Income Taxes**

Income taxes are provided using the liability method in accordance with SFAS No. 109, *Accounting for Income Taxes* ( SFAS 109 ). In accordance with Accounting Principles Board Opinion No. 28, *Interim Financial Reporting* ( APB 28 ), and FASB Interpretation No. 18, *Accounting for Income Taxes in Interim Periods – an interpretation of APB Opinion No. 28* ( FIN 18 ), the provision for income taxes reflects the Company's estimate of the effective rate expected to be applicable for the full fiscal year, adjusted by any discrete events which are reported in the period in which they occur. This estimate is re-evaluated each quarter based on our estimated tax expense for the year.

We recorded income tax expense of approximately \$2.7 million for the three months ended June 30, 2008 and \$0.7 million for the three months ended June 30, 2007, representing effective income tax rates of 3.2% and 24.1%, respectively. Various factors affect our effective income tax rate including, among others, changes in our valuation allowance, the effect of foreign operations, state income taxes (net of federal income tax benefits), certain non-deductible meals and entertainment expenses, research and development tax credits, and the effect of foreign withholding taxes. Our effective income tax rates during the three months ended June 30, 2008 and June 30, 2007 differ from the U.S. statutory rate primarily due to the effect these items have on our valuation allowance.

Income tax expense included the effect of foreign withholding taxes of \$0.6 million for the three months ended June 30, 2008 and \$1.0 million for the three months ended June 30, 2007. Foreign withholding taxes are incurred on certain payments from international customers and are recorded upon receipt of such payments that are received net of the withheld taxes. Foreign withholding taxes generally are available to reduce domestic income tax. Due to our net operating loss carryforwards and associated valuation allowance against our domestic deferred tax assets, these withholding taxes increase our income tax expense.

During the three months ended June 30, 2008 we recorded a benefit to operating expense of approximately \$83.3 million related to the settlement of the SAP patent litigation. We utilized net operating loss carryforwards and other tax attributes to reduce taxes on the settlement. We recorded federal and state alternative minimum tax (AMT) of approximately \$1.1 million and \$0.1 million, respectively, and other state income taxes of approximately \$0.2 million in income tax expense during the three months ended June 30, 2008 related to the settlement. Alternative minimum tax generally is available to reduce regular income tax in the future. Due to our net operating loss carryforwards and associated valuation allowance against our domestic deferred tax assets, these AMT amounts increase our income tax expense.

Income tax expense during the three months ended June 30, 2007 included a benefit of approximately \$0.8 million resulting from the favorable resolution of our United Kingdom tax examination related to the 2003 tax year.

Estimated potential interest and penalties related to our unrecognized tax benefits within our global organization are recorded in income tax expense and totaled approximately \$0.1 million and \$0.3 million for the three and six months ended June 30, 2008, respectively. Accrued interest and penalties were approximately \$1.9 million at June 30, 2008. Management believes recording interest and penalties related to income tax uncertainties as income tax expense better reflects income tax expense and provides better information reporting.

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We or one of our subsidiaries file income tax returns in the United States (U.S.) federal jurisdiction and various state and foreign jurisdictions. We have open tax years for the U.S. federal return back to 1992 with respect to our net operating loss ( NOL ) carryforwards, where the IRS may not raise tax for these years, but can reduce NOLs. Otherwise, with few exceptions, we are no longer subject to federal, state, local or foreign income tax examinations for years prior to 2003.

We are subject to potential challenges and assessments by various tax jurisdictions to the inter-company pricing at which we have conducted business within our global related group of companies or our tax treatment of certain types of revenue generated in the conduct of business with our international customers. Additional tax examinations may be opened or existing examinations may be resolved within the next 12 months. We closely monitor developments in these areas and make changes as necessary in the accruals we have recorded for what we believe will be the ultimate outcome of any tax adjustments resulting from such examinations. It is not possible to reasonably estimate a range of potential increases or decreases of such changes.

As part of the process of preparing unaudited condensed consolidated financial statements, we are required to estimate our full-year income and the related income tax expense in each jurisdiction in which we operate. Changes in the geographical mix or estimated level of annual pre-tax income can impact our effective tax rate. This process involves estimating our current tax liabilities in each jurisdiction in which we operate, including the impact, if any, of additional taxes resulting from tax examinations, as well as making judgments regarding the recoverability of deferred tax assets. To the extent recovery of deferred tax assets is not likely based on, among other things, our estimation of future taxable income in each jurisdiction, a valuation allowance is established. Tax controversies often involve complex issues across multiple jurisdictions and may require an extended period to resolve.

## **ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

### **Forward-Looking Statements**

This report contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. All statements other than statements of historical or current facts, including, without limitation, statements about our business strategy, plans, objectives and future prospects, are forward-looking statements. Such forward-looking statements are subject to risks and uncertainties that could cause actual results to differ materially from these expectations, which could have a material adverse effect on our business, results of operations, cash flow and financial condition. Such risks and uncertainties include, without limitation, the following:

Certain large stockholders have called for the public sale of the Company, and the Board of Directors of i2 has formed a Strategic Review Committee in connection with an ongoing review of i2's management, operations and strategy. Continued pressure by activist stockholders for the sale of the Company and/or the Company's ongoing exploration of strategic options, could create distractions for our management, sales staff and other employees and create uncertainty in existing and potential customers regarding our ability to meet our contractual obligations. Such distractions and uncertainty could harm our business, results of operations, cash flow and financial condition.

We have recently implemented restructuring and reorganization initiatives. Failure to achieve the desired results of our restructuring and reorganization initiatives could harm our business, results of operations, cash flow and financial condition.

Our financial results have varied and may continue to vary significantly from quarter-to-quarter. We may fail to meet analysts' and investors' expectations.

We experienced negative cash flows for the quarters ended March 31, 2007, September 30, 2006 and March 31, 2006, and for each of the five years ended December 31, 2005. A failure to maintain profitability and achieve consistent positive cash flows would have a significant adverse effect on our business, impair our ability to support our operations and adversely affect our liquidity.

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Holders of our 5% senior convertible notes may convert the senior convertible notes upon the occurrence of certain events prior to May 15, 2010, and at any time on or after May 15, 2010, and have the right to require us to repurchase all or any portion of the senior convertible notes on November 15, 2010. There is no assurance that at the time of conversion or required repurchase, we will have the ability to satisfy the cash portion of any such conversion obligation or to make any such required repurchase.

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We may require additional private or public debt or equity financing. Such financing may only be available on disadvantageous terms, or may not be available at all. Any new financing could have a substantial dilutive effect on our existing shareholders.

The indenture governing our 5% senior convertible notes contains a debt incurrence covenant that places restrictions on the amount and type of additional indebtedness that we can incur. The debt incurrence restrictions imposed by the indenture could restrict or impede our ability to incur additional debt, which in turn could impair our ability to support our operations, adversely affect our liquidity and threaten our ability to repay our debts when they become due.

If we are unable to develop and generate additional demand for our products, serious harm could result to our business.

We may not be competitive, and increased competition could seriously harm our business. Our focus on a solutions-oriented approach may not be successful.

We face risks related to product quality and performance claims and other litigation that could have a material adverse effect on our relationships with customers and our business, results of operations, cash flow and financial condition. We may face other claims and litigation in the future that could harm our business and impair our liquidity.

Loss of key personnel or our failure to attract, train and retain additional personnel could negatively affect our operating results and revenues and seriously harm our company.

We face other risks indicated in Item 1A, Risk Factors, in our 2007 Annual Report on Form 10-K.

Many of these risks and uncertainties are beyond our control and, in many cases, we cannot accurately predict the risks and uncertainties that could cause our actual results to differ materially from those indicated by the forward-looking statements. When used in this document, the words believes, plans, expects, anticipates, intends, continue, may, will, should or the negative of such terms and similar expressions relate to us, our customers or our management are intended to identify forward-looking statements.

References in this report to the terms optimal and optimization and words to that effect are not intended to connote the mathematically optimal solution, but may connote near-optimal solutions, which reflect practical considerations such as customer requirements as to response time, precision of the results and other commercial factors.

## **Overview**

### **Nature of Operations**

We are a provider of supply chain management solutions, consisting of various software and service offerings. In addition to application software, we offer hosted software solutions, such as business optimization and technical consulting, managed services, training, solution maintenance, software upgrades and development. We operate our business in one business segment. Supply chain management is the set of processes, technology and expertise involved in managing supply, demand and fulfillment throughout divisions within a company and with its customers, suppliers and partners. The goals of our solutions include increasing supply chain efficiency and enhancing customer and supplier relationships by managing variability, reducing complexity, improving operational visibility, increasing operating velocity and integrating planning and execution. Our offerings are designed to help customers better achieve the following critical business objectives:

Visibility a clear and unobstructed view up and down the supply chain

Planning supply chain optimization to match supply and demand considering system-wide constraints

Collaboration interoperability with supply chain partners and elimination of functional silos



Control management of data and business processes across the extended supply chain

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### Revenue Categories

We recognize revenue for software and our related service offerings in accordance with *Statement of Position (SOP) 81-1, Accounting for Certain Construction Type and Certain Production Type Contracts, SOP 97-2, Software Revenue Recognition, as modified by SOP 98-9, Modification of SOP 97-2, Software Revenue Recognition with Respect to Certain Transactions, SEC Staff Accounting Bulletin (SAB) 104, Revenue Recognition, and SAB 103, Update of Codification of Staff Accounting Bulletins, and SEC Staff Accounting Bulletin Topic 13, Revenue Recognition.*

*Software Solutions.* Software solutions revenue includes core license revenue, recurring license revenue, and fees received to develop the licensed functionality. We recognize these revenues under SOP 97-2 or SOP 81-1 based on our evaluation of whether the associated services are essential to the licensed software as described within SOP 97-2. If the services are considered essential, revenue is generally recognized on a percentage of completion basis under SOP 81-1. Services are considered essential to the software when they involve significant modifications or additions to the software features and functionality. In addition, we have several subscription and other recurring revenue transactions, which are recognized ratably over the life of each contract.

*Services.* Services revenue is primarily derived from fees for services that are not essential to the software, including implementation, integration, training and consulting, and is generally recognized when services are performed. In addition, services revenue may include fees received from arrangements to customize or enhance previously purchased licensed software, when such services are not essential to the previously licensed software. Services revenue also includes reimbursable expense revenue, with the related costs of reimbursable expenses included in cost of services.

*Maintenance.* Maintenance revenue consists of fees generated by providing support services, such as telephone support, and unspecified upgrades/enhancements on a when-and-if available basis. A customer typically prepays maintenance and support fees for an initial period, and the related revenue is deferred and generally recognized over the term of such initial period. Maintenance is renewable by the customer on an annual basis thereafter. Rates for maintenance, including subsequent renewal rates, are typically established based upon a specified percentage of net license fees as set forth in the contract.

*Contract Revenue.* As explained in more detail below, we do not consider contract revenue to be an indication of the current performance of our business. We collected the cash associated with contract revenue in prior periods and recorded the revenue as we fulfilled the contract obligations. As of March 31, 2007 our deferred contract revenue balance was zero.

### Transition to a Solutions-Oriented Provider

Our software and service offerings have changed in recent years in response to market demands as well as the introduction of new technology and products. We are transitioning our business approach to being a solutions-oriented provider, and accordingly have experienced a shift to a greater level of services revenue versus software solutions revenue.

Beginning in 2006, we increased our hiring of services personnel based on our expectations regarding the demand for our services and our existing services backlog. In addition to generating increased services revenue from the increased headcount, we have also increased the utilization of our services personnel so more revenue is generated for each person and have been successful at strategically placing certain of our research and development staff on billable services projects when their skill sets are appropriate.

The focus on services impacts our mix of revenues and profitability because services will typically earn a lower margin than software solutions. These changes also influence the proportion of revenue recognized on a percentage of completion basis or subscription basis. We now expect a higher proportion of our software solutions revenue will be recognized under a percentage of completion basis or subscription basis, rather than being recognized in the period the contract is signed.

### Key Performance Indicators and Operating Metrics

The markets in which we operate are highly competitive. Our competitors are diverse and offer a variety of solutions targeting various segments of the extended supply chain as well as the enterprise as a whole. Some competitors offer suites of applications, while most offer solutions designed to target specific processes or industries.

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We believe our principal competitors continue to strengthen, in part based on consolidation within the industry. In addition, our shift to a more solutions-oriented approach, where services are more critical, increases our exposure to competition from offshore providers and consulting companies. All of these factors are creating pricing pressure for our software and service offerings. However, we believe our focus on a solutions-oriented approach that leverages our deep supply chain expertise differentiates us from our competitors.

In managing our business and reviewing our results, management focuses most intently on our revenue generation process, including bookings, backlog, operating revenue (total revenue excluding contract revenue), cash flow from operations and liquidity.

*Bookings.* We define bookings as the total value of non-contingent fees payable to the company pursuant to the terms of duly executed contracts. Bookings are expected to result in revenue as products are delivered or services are performed, and may reflect contracts from which revenue will be recognized over multi-year periods, however there can be no assurance that bookings will result in future revenue. Bookings do not include amounts subject to contingencies, such as optional renewal periods, amounts subject to a customer's internal approvals, amounts subject to customer specific cancellation provisions and amounts that are refundable for reasons outside of our standard warranty provisions. Based on the nature of the transactions, certain of our subscription bookings have termination provisions upon payment of a penalty. Because our revenues are recognized under several different accounting standards and thus are subject to period-to-period variability, we closely monitor our bookings as a leading indicator of future revenues and the overall performance of our business.

Total bookings for the three months ended June 30, 2008 and June 30, 2007 were \$64.1 million and \$75.0 million, respectively, a decrease of 15% or \$10.9 million. Included in total bookings for the second quarter of 2007 are \$13.1 million related to the renewal of two supply chain leader agreements from 2004. Total bookings for the six months ended June 30, 2008 and June 30, 2007 were \$130.5 million and \$136.5 million, respectively, a decline of approximately 4% or \$6.0 million.

*Backlog.* Backlog represents the balance of bookings that has not been recognized as revenue. The amount of backlog for which we have received payment is recorded as deferred revenue on our condensed consolidated balance sheet. We review our backlog to assess future revenue that may be recognized from bookings in previous fiscal periods. This review allows us to determine whether we are recognizing more or less revenue compared to the bookings in that period and whether our backlog is increasing or decreasing.

*Revenue.* In our internal analysis of revenue, we focus on operating revenue (total revenue excluding contract revenue). Contract revenue is the result of the recognition of certain revenue that was carried on our balance sheet as a portion of deferred revenue and was a result of our 2003 financial restatement. Inclusion of contract revenue in the evaluation of our performance would skew comparisons of our periodic results since recognition of that revenue was based on fulfillment of contractual obligations which often required only minimal cash outlays and generally did not involve any significant activity in the period of recognition. Additionally, the cash associated with contract revenue had been collected in prior periods. All remaining contract revenue was recognized by March 31, 2007, so it is not relevant to our on-going operations and we exclude it from comparisons to prior period results.

For the three months ended June 30, 2008 operating revenue (total revenue excluding contract revenue) was down 0.4% or \$0.3 million compared to the same period in 2007, and for the six months ended June 30, 2008 operating revenue was down 0.6% or \$0.8 million compared to the same period in 2007. Our annual operating revenue was approximately \$257.9 million, \$275.6 million and \$294.3 million in 2007, 2006 and 2005, respectively. These declines represent annual declines of 6% for each period. As part of our transition to being a solutions-oriented provider, we have experienced a shift to a greater level of services revenue, which has partially offset our decline in software solutions and maintenance revenue.

Software solutions revenue increased 10% or \$1.2 million for the three months ended June 30, 2008 compared to the same period in 2007, and declined 2% or \$0.6 million for the six months ended June 30, 2008 compared to the same period in 2007. The primary reason for the increase is that during the second quarter of 2008 we recognized approximately \$5.5 million from prior period bookings versus approximately \$3.4 million in the second quarter of 2007. During the 12 months ended December 31, 2006 and the six months ended June 30, 2008, we have recognized more

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revenue from backlog than from new software solutions bookings. We monitor whether we are recognizing more or less revenue in each period compared to the amount we book in that period as an indicator of whether we are adding to or subtracting from our backlog and deferred revenue. We have generally been recognizing more revenue in each quarter than the corresponding amount of bookings, leading to a decline in our backlog. As a result, in order to increase future revenues, our future bookings need to increase and consistently exceed our recognized revenue.

	Twelve Months Ended		Six Months Ended
	December 31, 2006	December 31, 2007	June 30, 2008
<b>Additions to Backlog:</b>			
Software Solutions Bookings	\$ 49,540	\$ 54,556	\$ 16,940
Platform Technology/Source Code Bookings	10,480	500	
Net Additions to Backlog	60,020	55,056	16,940
Less: Software Solutions Revenue Recognized	76,243	47,721	24,241
Increase/(Decrease) in Backlog	\$ (16,223)	\$ 7,335	\$ (7,301)

Services revenue decreased 3% or \$1.0 million for the three months ended June 30, 2008 when compared to the same period in 2007, and decreased 1% or \$0.9 million for the six months ended June 30, 2008 when compared to the same period in 2007. This decline in services revenue is primarily due to a mix shift in the type of services work performed in the second quarter of 2008. We expect services revenue to continue to be a larger percentage of our total revenue than it has been in previous years. Services revenue generally earns a lower margin than our other revenue types.

Maintenance revenue declined 2% or \$0.4 million for the three months ended June 30, 2008 when compared to the same period in 2007, and increased 2% or \$0.7 million for the six months ended June 30, 2008 when compared to the same period in 2007. Declines in maintenance revenue occur when customers fail to renew their maintenance agreements or renew them at lower rates.

*Operating Cash Flow and Liquidity.* We closely monitor our operating cash flow, working capital and cash levels. In doing so, we attempt to limit our restricted cash and cash balances held by foreign subsidiaries.

Our operating cash flow for the six months ended June 30, 2008 was approximately \$20.4 million compared to operating cash flow of \$5.1 million in the six months ended June 30, 2007. The main components of our cash flow improvement are as follows: Higher cash inflows of approximately \$7.1 million, which includes higher collections of approximately \$4.8 million and a net tax refund from an international tax authority of approximately \$1.0 million for previously paid taxes, and lower cash disbursements of approximately \$7.9 million, consisting of lower annual bonus payments and lower non-operating legal and legal-litigation payments.

Our working capital was approximately \$159.2 million at June 30, 2008, an improvement from the \$73.8 million balance at March 31, 2008 and the \$63.6 million at December 31, 2007. The increase in current assets during the second quarter of 2008 includes the effect of the SAP litigation settlement for \$83.3 million. The chart below shows the components of our working capital and the dollar changes from period to period for 2006 and 2007 and the first and second quarters of 2008.

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	December 31, 2006	December 31, 2007	March 31, 2008	June 30, 2008
Total cash	\$ 114,045	\$ 129,434	\$ 138,862	\$ 149,729
Accounts receivable	25,677	25,108	27,446	29,020
Other current assets, net	9,231	7,746	10,797	91,868
Total current assets	148,953	162,288	177,105	270,617
Current liabilities	57,538	37,008	34,314	39,008
Deferred revenue	74,047	61,715	68,986	72,408
Current portion long-term debt				
Total current liabilities	131,585	98,723	103,300	111,416
Working capital	\$ 17,368	\$ 63,565	\$ 73,805	\$ 159,201
Dollar change from previous period	\$ 51,704	\$ 46,197	\$ 10,240	\$ 85,396
Net cash	\$ 30,223	\$ 44,981	\$ 54,252	\$ 64,961

In addition to assessing our liquidity based on operating cash flow and working capital, management also considers our cash balances and our net cash balance, which we define as the sum of our total cash and cash equivalents and restricted cash minus our total short-term and long-term debt. As the table above indicates, our cash position and net cash position has improved.

**Application of Critical Accounting Policies and Accounting Estimates**

There have been no changes during the second quarter of 2008 to the critical accounting policies or the areas that involve the use of significant judgments and estimates we described in our 2007 Annual Report on Form 10-K.

**Analysis of Financial Results Three Months Ended June 30, 2008 Compared to Three Months Ended June 30, 2007.**Summary of Second Quarter 2008 Results

Total revenue decreased \$0.3 million from the same period in 2007

Total (benefit) costs and expenses decreased \$82.3 million, reflecting the SAP litigation settlement of \$81.3 net of \$2.0 million of external litigation expense, from the same period in 2007

Net income applicable to common stockholders was \$80.7 million, reflecting the SAP litigation settlement of \$81.3 net of \$2.0 million of legal expense, compared to \$1.6 million in the same period in 2007

Diluted earnings per share were \$3.05 for the second quarter of 2008 and \$0.06 for the second quarter of 2007

Cash flow from operations was \$11.5 million versus cash flow from operations of \$11.6 million in the 2007 period

Total bookings were \$64.1 million versus \$75.0 million in the same period in 2007

Revenues

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The following table sets forth revenues and the percentages of total revenues of selected items reflected in our condensed consolidated statements of operations and comprehensive income for the three months ended June 30, 2008 and June 30, 2007. The period-to-period comparisons of financial results are not necessarily indicative of future results.

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	Three Months Ended		Three Months Ended		Change 2008 versus 2007 Three months ended June 30	
	June 30, 2008	Percent of Revenue	June 30, 2007	Percent of Revenue	\$ Change	% Change
SOP 97-2 recognition	\$ 1,427	2%	\$ 3,180	5%	\$ (1,753)	-55%
SOP 81-1 recognition	5,392	8%	2,552	4%	2,840	111%
Recurring items	5,750	9%	5,680	9%	70	1%
Total Software solutions	12,569	19%	11,412	18%	1,157	10%
Services	30,508	48%	31,553	48%	(1,045)	-3%
Maintenance	21,651	33%	22,018	34%	(367)	-2%
<b>Total revenues</b>	<b>\$ 64,728</b>	<b>100%</b>	<b>\$ 64,983</b>	<b>100%</b>	<b>\$ (255)</b>	

*Software Solutions Revenue.* Total software solutions revenue increased 10% or \$1.2 million for the three months ended June 30, 2008 compared to the same period in 2007. The components of the changes in software solutions revenue are explained below.

The primary cause of the decline in revenue recognized under SOP 97-2 for the three months ended June 30, 2008 is due to declines in the number and size of deals being recognized from current quarter bookings as well as a decrease in the number and size of deals recognized from backlog. During the three months ended June 30, 2008 we recognized revenue related to 13 contracts at an average of \$0.1 million per contract compared to 20 contracts at an average of \$0.2 million per contract in the comparable period of 2007.

Revenue recognized under SOP 81-1 is dependent upon the amount of work performed on software solutions projects and milestones met during the applicable period on projects booked in both current and prior periods and typically has a longer recognition period than revenue recognized under SOP 97-2. During the three months ended June 30, 2008 we recognized revenue related to 23 projects at an average of \$0.2 million per project compared to 13 projects at an average of \$0.2 million in the comparable period of 2007.

Revenue from recurring items was relatively unchanged, increasing \$0.1 million for the three months ended June 30, 2008 when compared to the same period in 2007.

*Services Revenue.* Services revenue decreased 3% or \$1.0 million for the three months ended June 30, 2008 compared to the same period in 2007 primarily due to a lower number of hours worked on services projects, due to personal working on software solutions projects,

Services revenue is dependent upon a number of factors, including:

the number, value and rate per hour of services transactions booked during the current and preceding periods,

the mix of our projects between services projects and software solutions (81-1) projects,

the number and availability of service resources actively engaged on billable projects,

the timing of milestone acceptance for engagements contractually requiring customer sign-off, and

the timing of cash payments when collectibility is uncertain

*Maintenance Revenue.* Maintenance revenue was relatively unchanged, decreasing 2% or \$0.4 million for the three months ended June 30, 2008 compared to the same period in 2007. This decrease was partially related to the delay of some maintenance renewals that had been expected in the second quarter of 2008, which are subject to continued renewal efforts in the third quarter of 2008.

Maintenance revenue varies from period-to-period based on several factors, including:

initial maintenance from new Software solutions bookings,

the timing of negotiating and signing of maintenance renewals,

completing a renewal several months into the annual maintenance period resulting in a one-time catch up for the period that maintenance services were performed prior to signature of the contract. A similar catch-up of revenue occurs due to the timing of cash receipts for cash basis customers when cash is not received until several months into the maintenance period,



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renewals that occur on less favorable terms than in the prior period, and

customers that do not renew their maintenance agreements.

*International Revenue.* Our international revenues included in the categories discussed above are primarily generated from customers located in Europe, Asia, Latin America and Canada. International revenue totaled \$28.7 million, or 44% of total revenue, in the three months ended June 30, 2008 compared to \$28.0 million, or 43% of total revenue, in the same period in 2007.

*Customer Concentration.* During the periods presented, no individual customer accounted for more than 10% of total revenues.

**Impact of Indian Rupee on Expenses**

Assuming a constant currency exchange rate for our rupee expenditures in 2008 as we experienced in 2007, the impact of rupee depreciation was approximately \$0.1 million for the three months ended June 30, 2008.

**Cost of Revenues**

The following table sets forth cost of revenues and the gross margins of selected items reflected in our condensed consolidated statements of operations and comprehensive income for the three months ended June 30, 2008 and June 30, 2007. The period-to-period comparisons of financial results are not necessarily indicative of future results.

	Three Months Ended		Three Months Ended		Change 2008 versus 2007	
	June 30, 2008	Gross Margin	June 30, 2007	Gross Margin	\$ Change	% Change
Software solutions	\$ 2,874	77%	\$ 2,175	81%	\$ 699	32%
Services	23,624	23%	24,467	22%	(843)	-3%
Maintenance	2,655	88%	2,800	87%	(145)	-5%
Amortization of acquired technology			6		(6)	-100%
<b>Total cost of revenues</b>	<b>\$ 29,153</b>		<b>\$ 29,448</b>		<b>\$ (295)</b>	<b>-1%</b>

*Cost of Software Solutions.* These costs consist of:

Salaries and other related costs of employees who provide essential services to customize or enhance the software for the customer

Commissions paid to non-customer third parties in connection with joint marketing and other related agreements, which are generally expensed when they become payable

Royalty fees associated with third-party software utilized with our technology. Such royalties are generally expensed when the products are shipped; however, royalties associated with fixed cost arrangements are generally expensed over the period of the arrangement

The cost of user product documentation

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The cost of delivery of software

Provisions for the estimated costs of servicing customer claims, which we accrue on a case-by-case basis

Cost of software solutions increased 32% or \$0.7 million for the three months ended June 30, 2008 compared to the same period in 2007 primarily because of an increase in the number of hours worked on projects requiring essential services.

During the three months ended June 30, 2008 and June 30, 2007, the costs attributable to the performance of essential services related to SOP 81-1 was \$1.9 million and \$0.8 million, respectively. The remaining costs of software solutions are not directly attributable to specific arrangements, so we do not believe there is a reasonable basis to calculate the cost of each type of software solutions transaction or the resulting contribution margin.

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*Cost of Services.* These costs consist of expenses associated with the delivery of non-essential services, such as implementation, integration, process consulting and training. Cost of services decreased 3% or \$0.8 million for the three months ended June 30, 2008 compared to the same period in 2007. This decrease was related primarily to a decrease in employee-related costs of \$2.2 million partially offset by an increase in travel and entertainment expense of \$0.8 million. The decrease in employee related costs was driven by a shift of approximately 28 associates from the services organization to the sales organization. This shift was done as part of our refocus in late 2007 to a sales approach centered on customer business units.

*Cost of Maintenance.* These costs consist of expenses including support services such as telephone support and unspecified upgrades/enhancements provided on a when-and-if-available basis. Cost of maintenance decreased 5% or \$0.1 million for the three months ended June 30, 2008 compared to the same period in 2007. This decrease was primarily related to a decrease in travel and entertainment expense.

*Amortization of Acquired Technology.* In connection with our business acquisitions, we acquired developed technology that we offer as a part of our solutions. In accordance with applicable accounting standards, the amortization of acquired technology is included as a part of our cost of revenues because it relates to software products that are marketed to potential customers.

**Operating Expenses**

The following table sets forth operating expenses and the percentages of total revenue for those operating expenses as reported in our condensed consolidated statements of operations and comprehensive income. The period-to-period comparisons of financial results are not necessarily indicative of future results.

	Three Months Ended		Three Months Ended		Change 2008 versus 2007	
	June 30, 2008	Percent of Revenue	June 30, 2007	Percent of Revenue	\$ Change	% Change
Sales and marketing	\$ 13,072	20%	\$ 12,957	20%	\$ 115	1%
Research and development	7,541	12%	8,750	13%	(1,209)	-14%
General and administrative	10,919	17%	10,549	16%	370	4%
Amortization of intangibles	25		25			
Restructuring charges and adjustments			(49)		49	-100%
Costs and expenses, subtotal	31,557		32,232		(675)	-2%
Intellectual property settlement, net	(81,315)				(81,315)	
<b>Total operating (benefit), expense</b>	<b>\$ (49,758)</b>		<b>\$ 32,232</b>		<b>\$ (81,990)</b>	<b>-254%</b>

*Sales and Marketing Expense.* These expenses consist primarily of personnel costs, commissions, office facilities, travel and promotional events such as trade shows, seminars, technical conferences, advertising and public relations programs. For the three months ended June 30, 2008, sales and marketing expense increased 1% or \$0.1 million when compared to the same period in 2007.

*Research and Development Expense.* These expenses consist of costs related to software development and product enhancements to existing software. Software development costs are expensed as incurred until technological feasibility has been established, at which time such costs are capitalized until the product is available for general release to customers. To date, the establishment of technological feasibility of our products and general release of such software has substantially coincided. As a result, software development costs qualifying for capitalization have been insignificant; therefore, we have not capitalized any software development costs other than those recorded in connection with our acquisitions. The primary component of research and development expense is employee-related cost. For the three months ended June 30, 2008, the decrease in research and development expense included a \$0.4 million decrease in subcontractor expense and a \$0.2 million decrease in employee-related costs. The decrease in employee-related expenses is due to a 14% decrease in average headcount when compared to the same period in 2007.

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*General and Administrative Expense.* These expenses include the personnel and other costs of our finance, legal, accounting, human resources, information systems and executive departments, as well as external legal costs. General and administrative expense for the three months ended June 30, 2008 increased 4% or \$0.4 million compared to the same period in 2007 primarily due to an increase in legal and litigation related expenses of \$2.1 million, partially offset by decreases in employee-related expense of \$0.7 million, a decrease in non-income taxes of \$0.7 million and a decrease in travel and entertainment expense of \$0.3 million. The increase in legal and litigation related expenses is primarily due to \$1.8 million of expenses related to the resolution of certain litigation activities, which date back to 2005. The decrease in employee related expenses is reflective of a decrease of 11% in average headcount when compared to the same period in 2007.

*Amortization of Intangible Assets and Impairment of Intangible Assets.* From time to time, we have sought to enhance our product offerings through technology and business acquisitions. When an acquisition of a business is accounted for using the purchase method, the amount of the purchase price is allocated to the fair value of assets acquired, net of liabilities assumed. Any excess purchase price is allocated to goodwill. Intangible assets are amortized over their estimated useful lives, while goodwill is only written down if and when it is deemed to be impaired.

*Restructuring Expense.* During the three months ended June 30, 2008 we incurred no restructuring expense. In the three months ended June 30, 2007 we made adjustments to our restructuring accrual.

*Intellectual Property Settlement, Net.* On June 23, 2008, we reached a settlement with SAP to settle existing patent litigation between i2 and SAP. Under the terms of the settlement, SAP agreed to pay i2 \$83.3 million. We recorded the \$83.3 million net of external litigation expenses of \$2.0 million for the three months ended June 30, 2008.

**Non-Operating (Expense), Net**

For the three months ended June 30, 2008 and June 30, 2007, non-operating (expense), net, was as follows:

	Three Months	Three Months	Change 2008 versus 2007	
	Ended June 30, 2008	Ended June 30, 2007	\$ Change	% Change
Interest income	\$ 932	\$ 1,302	(370)	-28%
Interest expense	(1,236)	(1,236)		
Foreign currency hedge and transaction losses, net	(464)	(74)	390	527%
Other income (expense), net	(335)	(231)	(104)	-45%
<b>Total non-operating income (expense), net</b>	<b>\$ (1,103)</b>	<b>\$ (239)</b>	<b>(864)</b>	<b>-362%</b>

Interest income decreased in the three-month period ended June 30, 2008 compared to the same period in 2007 due to lower investment yields on average cash balances, offset partially by higher average cash balances. For the three months ended June 30, 2008, average cash balances increased 26.4% from the three months ended June 30, 2007. The average rate earned for the three months ended June 30, 2008 was 2.5%, and for June 30, 2007 was 4.56%.

Interest expense was flat for the three months ended June 30, 2008 as compared to the same period in 2007.

The market interest rates on investments and the relative exchange values of foreign currencies are influenced by the monetary and fiscal policies of the governments in the countries in which we operate. The nature, timing and extent of any impact on our financial statements resulting from changes in those governments policies are not predictable. Risks associated with market interest rates and foreign exchange rates are discussed below under the section captioned Sensitivity to Market Risks.

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### **Provision for Income Taxes**

We recorded income tax expense of approximately \$2.7 million for the three months ended June 30, 2008 and \$0.7 million for the three months ended June 30, 2007, representing effective income tax rates of 3.2% and 24.1%, respectively. Various factors affect our effective income tax rate including, among others, changes in our valuation allowance, the effect of foreign operations, state income taxes (net of federal income tax benefits), certain non-deductible meals and entertainment expenses, research and development tax credits, and the effect of foreign withholding taxes. Our effective income tax rates during the three months ended June 30, 2008 and June 30, 2007 differ from the U.S. statutory rate primarily due to the effect these items have on our valuation allowance.

Income tax expense included the effect of foreign withholding taxes of \$0.6 million for the three months ended June 30, 2008 and \$1.0 million for the three months ended June 30, 2007. Foreign withholding taxes are incurred on certain payments from international customers and are recorded upon receipt of such payments which are received net of the withheld taxes. Foreign withholding taxes generally are available to reduce domestic federal regular income tax. Due to our net operating loss carryforwards and associated valuation allowance against our domestic deferred tax assets, these withheld taxes increase our income tax expense.

During the three months ended June 30, 2008 we recorded a benefit to operating expense of approximately \$83.3 million related to the settlement of the SAP patent litigation. We utilized net operating loss carryforwards and other tax attributes to reduce taxes on the settlement. Accordingly, we recorded federal and state alternative minimum tax (AMT) of approximately \$1.1 million and \$0.1 million, respectively, and other state income taxes of approximately \$0.2 million in income tax expense during the three months ended June 30, 2008 related to the settlement. Alternative minimum tax generally is available to reduce regular income tax in the future. Due to our net operating loss carryforwards and associated valuation allowance against our domestic deferred tax assets, these amounts increase our income tax expense.

Income tax expense during the three months ended June 30, 2007 included a benefit of approximately \$0.8 million as a result of the favorable resolution of our United Kingdom tax examination related to the 2003 tax year.

### **Analysis of Financial Results Six Months Ended June 30, 2008 Compared to the Six Months Ended June 30, 2007**

#### **Summary of Year-to-Date June 30, 2008 Results**

Total revenue decreased \$3.3 million from the same period in 2007

Total (benefit) costs and expenses decreased \$83.9, reflecting the SAP litigation settlement of \$79.9 net of \$3.5 million of external litigation expenses, from the same period in 2007

Net income applicable to common stockholders was \$83.3 million, reflecting the SAP litigation settlement of \$79.8 million net of \$3.5 million of external litigation expense, compared to \$5.1 million in the same period in 2007

Diluted earnings per share were \$3.15 for the six months ended June 30, 2008 and \$0.19 for the same period in 2007

Cash flow from operations was \$20.4 million versus cash flow from operations of \$5.1 million in the 2007 period

Total bookings were \$130.5 million versus \$136.5 million in the same period in 2007

#### **Revenues**

The following table sets forth revenues and the percentages of total revenues of selected items reflected in our condensed consolidated statements of operations and comprehensive income for the six months ended June 30, 2008 and June 30, 2007. The period-to-period comparisons of financial results are not necessarily indicative of future results.



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	Six Months Ended June 30, 2008		Six Months Ended June 30, 2007		Change 2008 versus 2007 Six months ended June 30	
	\$	Percent of Revenue	\$	Percent of Revenue	\$ Change	% Change
SOP 97-2 recognition	\$ 1,803	2%	\$ 5,785	4%	\$ (3,982)	-69%
SOP 81-1 recognition	10,460	8%	7,457	6%	3,003	40%
Recurring items	11,978	9%	11,603	9%	375	3%
Total Software solutions	24,241	19%	24,845	19%	(604)	-2%
Services	59,350	47%	60,248	46%	(898)	-1%
Maintenance	43,713	34%	43,027	33%	686	2%
Contract			2,450	2%	(2,450)	-100%
<b>Total revenues</b>	<b>\$ 127,304</b>	<b>100%</b>	<b>\$ 130,570</b>	<b>100%</b>	<b>\$ (3,266)</b>	<b>-3%</b>

*Software Solutions Revenue.* Total software solutions revenue decreased 2% or \$0.6 million for the six months ended June 30, 2008 compared to the same period in 2007. The components of the changes in software solutions revenue are explained below.

The primary cause of the decline in revenue recognized under SOP 97-2 for the six months ended June 30, 2008 is due to declines in the number and size of deals being recognized from current quarter bookings as well as a decrease in the number and size of deals recognized from backlog. During the six months ended June 30, 2008 we recognized revenue related to 19 contracts at an average of \$0.1 million per contract compared to 36 contracts at an average of \$0.2 million per contract in the comparable period of 2007.

Revenue recognized under SOP 81-1 is dependent upon the amount of work performed on software solutions projects and milestones met during the applicable period on projects booked in prior periods. During the six months ended June 30, 2008 we recognized revenue under 23 projects at an average of \$0.5 million per project compared to 25 projects at an average of \$0.3 million per project in the comparable period of 2007.

Revenue from recurring items was relatively unchanged, increasing \$0.4 million for the six months ended June 30, 2008 when compared to the same period in 2007.

*Services Revenue.* Services revenue was relatively unchanged decreasing 1% or \$0.9 million for the six months ended June 30, 2008 compared to the same period in 2007.

*Maintenance Revenue.* Maintenance revenue increased 2% or \$0.7 million for the six months ended June 30, 2008 compared to the same period in 2007.

*International Revenue.* Our international revenues included in the categories discussed above are primarily generated from customers located in Europe, Asia, Latin America and Canada. International revenue totaled \$52.9 million, or 42% of total revenue, in the six months ended June 30, 2008 compared to \$55.5 million, or 43% of total revenue, in the same period in 2007. International revenue remained relatively consistent in the six-month periods ended June 30, 2008 and June 30, 2007.

*Customer Concentration.* During the periods presented, no individual customer accounted for more than 10% of total revenues.

**Impact of Indian Rupee on Expenses**

During the six months ended June 30, 2008 we experienced margin compression compared to the six months ended June 30, 2007, as a result of appreciation in the Indian rupee. Our rupee-denominated expenses increased modestly during 2008, but this translated into a 14% increase in our dollar-denominated expenses in our India operations. If we assume the same currency exchange rate for our rupee expenditures in 2008 as we experienced in 2007, the impact of rupee appreciation was approximately \$0.6 million for the six months ended June 30, 2008.

**Table of Contents****Cost of Revenues**

The following table sets forth cost of revenues and the gross margins of selected items reflected in our condensed consolidated statements of operations and comprehensive income for the six months ended June 30, 2008 and June 30, 2007. The period-to-period comparisons of financial results are not necessarily indicative of future results.

	Six Months Ended		Six Months Ended		Change 2008 versus 2007	
	June 30, 2008	Gross Margin	June 30, 2007	Gross Margin	\$	% Change
Software solutions	\$ 5,488	77%	\$ 4,649	81%	\$ 839	18%
Services	46,095	22%	48,310	20%	(2,215)	-5%
Maintenance	5,498	87%	5,737	87%	(239)	-4%
Amortization of acquired technology	4		12		(8)	-67%
<b>Total cost of revenues</b>	<b>\$ 57,085</b>		<b>\$ 58,708</b>		<b>\$ (1,623)</b>	<b>-3%</b>

*Cost of Software Solutions.* Cost of software solutions increased 18% or \$0.8 million for the six months ended June 30, 2008 compared to the same period in 2007 primarily because of an increase in the number of hours worked on projects requiring essential services.

During the six months ended June 30, 2008 and June 30, 2007, the costs attributable to the performance of essential services related to software solutions projects recognized under SOP 81-1 was \$3.8 million and \$1.2 million, respectively.

*Cost of Services.* These costs consist of expenses associated with the delivery of non-essential services, such as implementation, integration, process consulting and training. Cost of services decreased 5% or \$2.2 million for the six months ended June 30, 2008 compared to the same period in 2007. This decrease was primarily related to a decrease in employee related costs of \$3.1 million partially offset by an increase in travel and entertainment of \$0.8 million. The decrease in employee related costs was driven by a shift of approximately 28 associates from the services organization to the sales organization. This shift was done as part of our refocus in late 2007 to a sales approach centered on customer business units.

*Cost of Maintenance.* These costs consist of expenses including support services such as telephone support and unspecified upgrades/enhancements provided on a when-and-if-available basis. Cost of maintenance decreased 4% or \$0.2 million for the three months ended June 30, 2008 compared to the same period in 2007. This decrease was primarily related to a decrease in travel and entertainment expense.

*Amortization of Acquired Technology.* In connection with our business acquisitions, we acquired developed technology that we offer as a part of our solutions. In accordance with applicable accounting standards, the amortization of acquired technology is included as a part of our cost of revenues because it relates to software products that are marketed to potential customers.

**Operating Expenses**

The following table sets forth operating expenses and the percentages of total revenue for those operating expenses as reported in our condensed consolidated statements of operations and comprehensive income. The period-to-period comparisons of financial results are not necessarily indicative of future results.



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	Six Months Ended June 30, 2008		Six Months Ended June 30, 2007		Change 2008 versus 2007 Six months ended June 30	
	\$	Percent of Revenue	\$	Percent of Revenue	\$ Change	% Change
Sales and marketing	\$ 25,022	20%	\$ 24,654	19%	\$ 368	1%
Research and development .	15,174	12%	17,555	13%	(2,381)	-14%
General and administrative	20,428	16%	20,928	16%	(500)	-2%
Amortization of intangibles	50		28		22	79%
Restructuring charges and adjustments.			(75)		75	-100%
Costs and expenses, subtotal	60,674		63,090		(2,416)	-4%
Intellectual property settlement, net	(79,860)				(79,860)	
<b>Total operating (benefit), expense</b>	<b>\$ (19,186)</b>		<b>\$ 63,090</b>		<b>\$ (82,276)</b>	<b>-130%</b>

*Sales and Marketing Expense.* For the six months ended June 30, 2008, the increase in sales and marketing expense included an increase in employee related costs of \$1.6 million (including \$1.4 million of employee commissions expense and \$0.7 million of benefits expense). This increase in employee related costs was partially offset by a decrease in trade show expense of \$0.2 million.

*Research and Development Expense.* For the six months ended June 30, 2008, the decrease in research and development expense included a decrease in employee-related costs \$0.8 million, a decrease in subcontractor cost of \$0.6 million, a decrease in travel and entertainment of \$0.2 million and a decrease in equipment cost of \$0.2 million.

*General and Administrative Expense.* General and administrative expense for the six months ended June 30, 2008 decreased 2% or \$0.5 million compared to the same period in 2007 primarily due to a decrease in employee related expense of \$1.7 million, a decrease in equipment expense of \$0.9 million, a decrease in subcontractor expense of \$0.6 million and a decrease in travel and entertainment expense of \$0.5. These decreases in expenses were partially offset by an increase legal and litigation related expenses of \$1.8 million related to the resolution of certain litigation activities, which date back to 2005. The decrease in employee related expenses is reflective of a decrease of 16% in average headcount when compared to the same period in 2007.

*Amortization of Intangible Assets and Impairment of Intangible Assets.* From time to time, we have sought to enhance our product offerings through technology and business acquisitions. When an acquisition of a business is accounted for using the purchase method, the amount of the purchase price is allocated to the fair value of assets acquired, net of liabilities assumed. Any excess purchase price is allocated to goodwill. Intangible assets are amortized over their estimated useful lives, while goodwill is only written down if it is deemed to be impaired.

*Restructuring Expense.* During the six months ended June 30, 2008 we had no restructuring expense. In the three months ended June 30, 2007 we had adjustments to our restructuring accrual.

*Intellectual Property Settlement, Net.* On June 23, 2008, we reached a settlement with SAP to settle existing patent litigation between i2 and SAP. Under the terms of the settlement, SAP agreed to pay i2 \$83.3 million. We recorded the \$83.3 million net of legal expense of \$3.5 million for the six months ended June 30, 2008.

**Table of Contents****Non-Operating (Expense), Net**

For the six months ended June 30, 2008 and June 30, 2007, non-operating (expense), net, was as follows:

	Six Months Ended June 30, 2008	Six Months Ended June 30, 2007	Change 2008 versus 2007 Six months ended June 30	
			\$ Change	% Change
Interest income	\$ 2,127	\$ 2,648	(521)	-20%
Interest expense	(2,475)	(2,476)	(1)	
Foreign currency hedge and transaction losses, net.	(605)	(191)	414	217%
Other income (expense), net	284	(553)	837	151%
<b>Total non-operating (expense), net</b>	<b>\$ (669)</b>	<b>\$ (572)</b>	<b>(97)</b>	<b>-17%</b>

Interest income decreased in the six-month period ended June 30, 2008 compared to the same period in 2007 due to lower yields on average cash balances, partially offset by higher average cash balances. For the six months ended June 30, 2008, average cash balances increased 25.4%. The average rate earned for the six months ended June 30, 2008 was 2.85%, and for June 30, 2007 was 4.61%.

Interest expense was unchanged for the three months ended June 30, 2008 as compared to the same period in 2007.

**Provision for Income Taxes**

We recorded income tax expense of approximately \$3.8 million for the six months ended June 30, 2008 and \$1.6 million for the six months ended June 30, 2007, representing effective income tax rates of 4.3% and 19.5%, respectively. Various factors affect our effective income tax rate including, among others, changes in our valuation allowance, the effect of foreign operations, state income taxes (net of federal income tax benefits), certain non-deductible meals and entertainment expenses, research and development tax credits, and the effect of foreign withholding taxes. Our effective income tax rates during the six months ended June 30, 2008 and June 30, 2007 differ from the U.S. statutory rate primarily due to the effect these items have on our valuation allowance.

Income tax expense included the effect of foreign withholding taxes of \$1.1 million for the six months ended June 30, 2008 and \$1.3 million for the six months ended June 30, 2007. Foreign withholding taxes are incurred on certain payments from international customers and are recorded upon receipt of such payments which are received net of the withheld taxes. Foreign withholding taxes generally are available to reduce domestic federal regular income tax. Due to our net operating loss carryforwards and associated valuation allowance against our domestic deferred tax assets, these withheld taxes increase our income tax expense.

During the six months ended June 30, 2008 we recorded a benefit to operating expense of approximately \$83.3 million related to the settlement of the SAP patent litigation. We utilized net operating loss carryforwards and other tax attributes to reduce taxes on the settlement. Accordingly, we recorded federal and state alternative minimum tax (AMT) of approximately \$1.1 million and \$0.1 million, respectively, and other state income taxes of approximately \$0.2 million in income tax expense during the six months ended June 30, 2008 related to the settlement. Alternative minimum tax generally is available to reduce regular income tax in the future. Due to our net operating loss carryforwards and associated valuation allowance against our domestic deferred tax assets, these amounts increase our income tax expense.

Income tax expense during the six months ended June 30, 2008 includes the effect of a refund of approximately \$1.0 million related to our international operations.

Income tax expense during the six months ended June 30, 2007 included a benefit of approximately \$0.8 million as a result of the favorable resolution of our United Kingdom tax examination related to the 2003 tax year.

**Contractual Obligations**

During the three-month and six-month periods ended June 30, 2008, there were no material changes outside the ordinary course of business in the specified contractual obligations set forth in our 2007 Annual Report on Form 10-K.



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### **Off-Balance-Sheet Arrangements**

As of June 30, 2008, we did not have any significant off-balance-sheet arrangements, as defined in Item 303(a)(4)(ii) of SEC Regulation S-K.

### **Liquidity and Capital Resources**

Our working capital was \$159.2 million at June 30, 2008 compared to \$63.6 million at December 31, 2007, an improvement of \$95.6 million or 150.3%. The improvement resulted from a \$108.3 million increase in current assets, comprised of an increase of \$84.1 million in other current assets, \$20.3 million in cash, including restricted cash and an increase of \$3.9 million in accounts receivable. The increase in other current assets reflects the effect of the SAP litigation settlement of \$83.3 million. This increase in current assets was partially offset by an increase in current liabilities of \$12.7 million (comprised of an increase in deferred revenue of \$10.7 million, an increase in accounts payable of \$1.2 million, and an increase in accrued liabilities of \$1.1 million partially offset by a decrease in accrued compensation and related expenses of \$0.3 million).

Our working capital balance at June 30, 2008 and December 31, 2007 included deferred revenue. At June 30, 2008 and December 31, 2007, we had approximately \$72.4 million and \$61.7 million, respectively, of deferred revenue recorded as a current liability, representing pre-paid revenue for all of our different revenue categories. Our deferred revenue balance includes a margin to be earned when it is recognized, so the conversion of the liability to revenue will require cash outflows that are less than the amount of the liability.

Our cash and cash equivalents increased \$22.1 million during the six months ended June 30, 2008. This increase is primarily the result of \$20.4 million of cash provided by operating activities and \$1.2 million of cash provided by investing activities.

During the six months ended June 30, 2008, cash provided by operating activities was approximately \$20.4 million. Management tracks projected cash collections and projected cash outflows to monitor short-term liquidity requirements and to make decisions about future resource allocations and take actions to adjust our expenses with the goal of remaining cash flow positive from operations on an annual basis.

Cash provided by investing activities was approximately \$1.2 million during the six months ended June 30, 2008. We had a decrease in restricted cash of approximately \$1.8 million partially offset by purchases of property, plant and equipment of \$0.6 million.

During the six months ended June 30, 2008, cash provided by financing activities was minimal and related to proceeds for the issuance of common stock related to the exercise of stock options.

At June 30, 2008, we had a net cash balance of \$65.0 million compared to a net cash balance of \$45.0 million at December 31, 2007. We define net cash as the sum of our total cash and cash equivalents and restricted cash minus our total short-term and long-term debt.

We maintain a \$15.0 million letter of credit line. Under this line, we are required to maintain restricted cash (in an amount equal to 125% of the outstanding letters of credit) in a depository account maintained by the lender to secure letters of credit issued in connection with the line. The line has no financial covenants and expires on December 15, 2008. As of June 30, 2008, \$4.4 million in letters of credit were outstanding under this line and \$5.6 million in restricted cash was pledged as collateral.

We had \$86.3 million in face value of our 5% senior convertible notes outstanding at June 30, 2008. Holders of our senior convertible notes have the right to require us to repurchase all or any portion of the senior convertible notes on November 15, 2010 and may convert the senior convertible notes at any time on or after May 15, 2010. In addition, holders of the senior convertible notes may convert the senior convertible notes prior to May 15, 2010 upon the occurrence of any of the following events:

if the senior convertible notes have been called for redemption;

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upon certain dividends or distributions to all holders of our common stock;

upon the occurrence of specified corporate transactions constituting a fundamental change (the occurrence of a change in control or a termination of trading, each as defined in the indenture governing our senior convertible notes);

if the average of the trading prices for the senior convertible notes during any five consecutive trading-day period is less than 98% of the average of the conversion values for the senior convertible notes (the product of the last reported sale price of our common stock and the conversion rate) during that period; or

at any time after May 15, 2008 if the closing sale price of our common stock is equal to or greater than \$23.21 for at least 20 trading days in the 30 consecutive trading day period ending on the last trading day of the immediately preceding fiscal quarter.

Upon conversion of the senior convertible notes, we will be required to satisfy our conversion obligation with respect to the principal amount of the senior convertible notes to be converted in cash, with any remaining amount to be satisfied in shares of our common stock.

The indenture governing the 5% senior convertible notes contains a debt incurrence covenant that places restrictions on the amount and type of additional indebtedness that we can incur. Such covenant specifies that we shall not, and that we shall not permit any of our subsidiaries to, directly or indirectly, incur or guarantee or assume any indebtedness other than permitted indebtedness. Permitted indebtedness is defined in the indenture to include, among others, the following categories of indebtedness: (i) all indebtedness outstanding on November 23, 2005; (ii) indebtedness under the senior convertible notes; (iii) indebtedness under our \$15.0 million letter of credit line; (iv) between \$25.0 million and \$50.0 million of additional senior secured indebtedness (the maximum permitted amount to be determined by application of a formula contained in the indenture); and (v) at least \$100.0 million of additional subordinated indebtedness (the maximum permitted amount to be determined by application of a formula contained in the indenture).

**Sensitivity to Market Risks**

*Foreign Currency Risk.* Revenues originating outside of the United States, a portion of which are denominated in foreign currencies, totaled 44% and 43% for the three months ended June 30, 2008 and June 30, 2007, respectively, and totaled 42% and 43% for the six months ended June 30, 2008 and June 30, 2007, respectively. Since we conduct business on a global basis in various foreign currencies, we are exposed to movements in foreign currency exchange rates. We utilize a foreign currency-hedging program that uses foreign currency forward exchange contracts to hedge various nonfunctional currency exposures. The objective of this program is to reduce the effect of changes in foreign currency exchange rates on our results of operations. Furthermore, our goal is to offset foreign currency transaction gains and losses recorded for accounting purposes with gains and losses realized on the forward contracts. Our hedging activities cannot completely protect us from the risk of foreign currency losses as our currency exposures are constantly changing and not all of these exposures are hedged. A large portion of our employee base is located in India, and as a result, a significant portion of our fixed expenses are denominated in the Indian Rupee (INR). Therefore, as the INR exchange rate fluctuates against the U.S. Dollar (USD), the resulting impact on our consolidated USD expenses can be significant.

*Interest Rate Risk.* Our investments are subject to interest rate risk. Interest rate risk is the risk that our financial condition and results of operations could be adversely affected due to movements in interest rates. We typically invest our cash in a variety of interest-earning financial instruments, including bank time deposits, money market funds and taxable and tax-exempt variable-rate and fixed-rate obligations of corporations and federal, state and local governmental entities and agencies. These investments are primarily denominated in U.S. Dollars. Cash balances in foreign currencies overseas are primarily operating balances and are generally invested in short-term time deposits of the local operating bank. Due to the demand nature of our money market funds and the short-term nature of our time deposits and debt securities portfolio, these assets are sensitive to changes in interest rates. The Federal Reserve Board influences the general direction of market interest rates in the U.S. where the majority of our cash and investments are held. As of June 30, 2008 and 2007, the weighted-average yield on cash and cash equivalent balances was 2.5% and 5.2%, respectively. If overall interest rates fell by 100 basis points in the third quarter of 2008, our interest income would decline approximately \$0.4 million for the quarter, assuming cash and cash equivalent levels consistent with June 30, 2008 levels.

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*Credit Risk.* Financial assets that potentially subject us to a concentration of credit risk consist principally of investments and accounts receivable. During the third quarter of 2007, we shifted our investments from commercial paper into money-market instruments due to the volatility in the commercial paper markets. Cash on deposit is held with financial institutions with high credit standings. Debt security investments are generally in highly-rated corporations and municipalities as well as agencies of the U.S. government; however, a significant portion of these investments are in corporate debt securities, which carry a higher level of risk compared to municipal and U.S. government-backed securities. Our customer base consists of large numbers of geographically diverse enterprises dispersed across many industries. As a result, concentration of credit risk with respect to accounts receivable is not significant. However, we periodically perform credit evaluations for most of our customers and maintain reserves for potential losses. In certain situations we may seek letters of credit to be issued on behalf of some customers to mitigate our exposure to credit risk. We currently use foreign exchange contracts to hedge the risk associated with receivables denominated in foreign currencies. Risk of non-performance by counterparties to such contracts is minimal due to the size and credit standings of the financial institutions involved.

*Inflation.* Inflation has not had a material impact on our results of operations or financial condition.

**ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

This information is included in the section captioned Sensitivity to Market Risks, included in Item 2 Management's Discussion and Analysis of Financial Condition and Results of Operations.

**ITEM 4. CONTROLS AND PROCEDURES**

*Evaluation of Disclosure Controls and Procedures.* As required by Rule 13a-15(b) under the Securities Exchange Act of 1934 (Exchange Act), our management, including our Chief Executive Officer (CEO) and Chief Financial Officer (CFO), carried out an evaluation of the effectiveness of the design and operation of our disclosure controls and procedures as of the end of the period covered by this report. As defined in Rules 13a-15(e) and 15d-15(e) under the Exchange Act, disclosure controls and procedures are controls and other procedures of our company that are designed to ensure that information required to be disclosed by our company in the reports we file or submit under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by our company in the reports we file or submit under the Exchange Act is accumulated and communicated to our company's management, including our CEO and CFO, as appropriate, to allow timely decisions regarding required disclosure.

Based on this evaluation, our CEO and CFO concluded that, as of the end of the period covered by this report, our disclosure controls and procedures were effective to provide reasonable assurance that information required to be disclosed by our company in the reports we file or submit under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the rules and forms of the SEC and to provide reasonable assurance that such information is accumulated and communicated to our company's management, including our CEO and CFO, as appropriate, to allow timely decisions regarding required disclosure. It should be noted that any system of controls, however well designed and operated, is based in part upon certain assumptions and can provide only reasonable, and not absolute, assurance that the objectives of the system are met.

*Changes in Internal Control over Financial Reporting.* As required by Rule 13a-15(d) under the Exchange Act, our management, including our CEO and CFO, also conducted an evaluation of our internal control over financial reporting to determine whether any change occurred during our most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting. Based on our evaluation, during our most recent fiscal quarter there were no changes in our internal control over financial reporting that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

During the quarter ended March 31, 2008, we did not timely file an Item 5.02 Form 8-K related to the resignation of an officer of the Company. We have implemented improvements to our disclosure controls, including a notification process which is designed to provide for the timely disclosure of executive resignations. We plan to formalize these improvements with the audit committee during the quarter ending September 30, 2008. We have re-evaluated our internal controls in light of these matters and concluded the late filing did not occur as a result of a material weakness.

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**PART II OTHER INFORMATION**

**ITEM 1. LEGAL PROCEEDINGS**

The information set forth in *Note 7 Commitments and Contingencies* in our Notes to Condensed Consolidated Financial Statements is incorporated herein by reference.

**ITEM 1A. RISK FACTORS**

There have been no material changes from the risk factors disclosed under the heading *Risk Factors* in Item 1A of our 2007 Annual Report on Form 10-K.

**ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS**

None

**ITEM 3. DEFAULTS UPON SENIOR SECURITIES**

None

**ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS**

On May 29, 2008, we held an annual meeting of our stockholders for the following purpose:

To elect J. Coley Clark, Richard L. Hunter and Lloyd G. Waterhouse as Class II directors to serve until the annual stockholders meeting in 2011, and until their respective successors have been elected and qualified.

Mr. Clark was elected with 17,255,914 common shares voting for his election, all outstanding Series B preferred shares voting for his election and 143,416 common shares withholding their vote. Mr. Hunter was elected with 17,255,975 common shares voting for his election, all outstanding Series B preferred shares voting for his election and 143,355 common shares withholding their vote. Mr. Waterhouse was elected with 17,212,654 common shares voting for his election, all outstanding Series B preferred shares voting for his election and 186,676 common shares withholding their vote.

The terms of office of Stephen P. Bradley, Richard L. Clemmer and David L. Pope, all Class I directors and Sanjiv S. Sidhu, Michael J. Simmons and Jackson L. Wilson, Jr. all Class III directors, continued after the meeting. Harvey B. Cash and Michael E. McGrath did not stand for re-election at the annual meeting.

**ITEM 5. OTHER INFORMATION**

None

**ITEM 6. EXHIBITS.**

(a) Exhibits

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### Exhibit

<b>Number</b>	<b>Description</b>
3.1	Amended and Restated Bylaws of the Company that amended the advance notice provisions of Section 2.5 of the Bylaws relating to stockholder proposals and stockholder nominees to the Company's Board of Directors (filed as exhibit 9.1 to the 8-K filed by i2 on April 29, 2008).
10.1	Employment Agreement between the Company and Jackson L. Wilson, Jr. (filed as Exhibit 10.1 to the 8-K filed by i2 on May 23, 2008).



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- 10.2 Amended and Restated Executive Retention Agreement between the Company and Pallab K. Chatterjee (filed as Exhibit 10.2 to the 8-K filed by i2 on May 23, 2008).
- 10.3 Amendment to Executive Retention Agreement between the Company and Michael J. Berry (filed as Exhibit 10.3 to the 8-K filed by i2 on May 23, 2008).
- 10.4 Settlement Agreement dated June 23, 2008 between the Company and SAP America, Inc. and SAP AG..
- 31.1 Certification pursuant to Rule 13a-14(a) or Rule 15d-14(a) of the Securities Exchange Act of 1934 of Pallab K. Chatterjee, Chief Executive Officer (Principal Executive Officer) of i2.
- 31.2 Certification pursuant to Rule 13a-14(a) or Rule 15d-14(a) of the Securities Exchange Act of 1934 of Michael J. Berry, Executive Vice President, Finance and Accounting, and Chief Financial Officer (Principal Accounting and Financial Officer) of i2.
- 32.1 Certification pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, of Pallab K. Chatterjee, Chief Executive Officer (Principal Executive Officer) of i2.
- 32.2 Certification pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, of Michael J. Berry, Executive Vice President, Finance and Accounting, and Chief Financial Officer (Principal Accounting and Financial Officer) of i2.

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**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

**i2 TECHNOLOGIES, INC.**

August 7, 2008

By: /s/ Michael J. Berry  
Michael J. Berry

Executive Vice President, Finance and

Accounting, and Chief Financial Officer

(On behalf of the Registrant and

as Principal Accounting and Financial Officer)