

GENESEE & WYOMING INC  
Form 10-Q  
May 09, 2007

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**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

WASHINGTON, D.C. 20549

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**FORM 10-Q**

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(Mark One)

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended March 31, 2007

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File No. 001-31456

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**GENESEE & WYOMING INC.**

*(Exact name of registrant as specified in its charter)*

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**Delaware**  
*(State or other jurisdiction of  
incorporation or organization)*

**06-0984624**  
*(I.R.S. Employer  
Identification No.)*

**66 Field Point Road,**  
**Greenwich, Connecticut**  
*(Address of principal executive offices)*

**06830**  
*(Zip Code)*

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(203) 629-3722

*(Registrant's telephone number, including area code)*

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Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.  YES  NO

Indicate by check mark whether the Registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer (See definition of accelerated filer and large accelerated filer in Rule 12b-2 of the Exchange Act) (Check One):

Large Accelerated Filer  Accelerated Filer  Non-Accelerated Filer

Indicate by check mark whether the Registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act):  YES  NO

Shares of common stock outstanding as of the close of business on May 4, 2007:

| Class                | Number of Shares Outstanding |
|----------------------|------------------------------|
| Class A Common Stock | 36,118,708                   |
| Class B Common Stock | 3,975,178                    |

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## GENESEE &amp; WYOMING INC. AND SUBSIDIARIES

FOR THE THREE MONTHS ENDED MARCH 31, 2007 AND 2006

## CONSOLIDATED STATEMENTS OF OPERATIONS

(dollars in thousands, except per share amounts)

(Unaudited)

|  | Three Months Ended March 31, |            |
|--|------------------------------|------------|
|  | 2007                         | 2006       |
| OPERATING REVENUES                                       | \$ 130,827                   | \$ 112,982 |
| OPERATING EXPENSES:                                      |                              |            |
| Transportation   | 42,362                       | 38,400     |
| Maintenance of ways and structures                       | 11,907                       | 9,926      |
| Maintenance of equipment                                 | 19,087                       | 16,432     |
| Diesel fuel sold to third parties                        | 4,942                        |            |
| General and administrative                               | 22,616                       | 18,947     |
| Net gain on sale and impairment of assets                | (50)                         | (94)       |
| Depreciation and amortization                            | 7,894                        | 7,311      |
| Total operating expenses                                 | 108,758                      | 90,922     |
| INCOME FROM OPERATIONS                                   | 22,069                       | 22,060     |
| Equity income of unconsolidated international affiliates |                              | 2,007      |
| Interest income  | 3,363                        | 100        |
| Interest expense   | (3,823)                      | (5,008)    |
| Other (expense) income, net                              | (83)                         | 445        |
| Income before income taxes                               | 21,526                       | 19,604     |
| Provision for income taxes                               | 7,206                        | 5,590      |
| Net income   | \$ 14,320                    | \$ 14,014  |
| Basic earnings per common share                          | \$ 0.38                      | \$ 0.38    |
| Weighted average shares - Basic                          | 37,270                       | 37,326     |
| Diluted earnings per common share                        | \$ 0.34                      | \$ 0.33    |
| Weighted average shares - Diluted                        | 41,861                       | 42,411     |

The accompanying notes are an integral part of these consolidated financial statements.

## GENESEE &amp; WYOMING INC. AND SUBSIDIARIES

AS OF MARCH 31, 2007 AND DECEMBER 31, 2006

## CONSOLIDATED BALANCE SHEETS

(dollars in thousands, except share amounts)

(Unaudited)

|   | March 31,<br>2007   | December 31,<br>2006 |
|---|---------------------|----------------------|
| <b>ASSETS</b>   |                     |                      |
| <b>CURRENTS ASSETS:</b>   |                     |                      |
| Cash and cash equivalents   | \$ 235,846          | \$ 240,206           |
| Accounts receivable, net of allowances for doubtful accounts of \$3,028 and \$2,907, respectively   | 106,181             | 117,099              |
| Materials and supplies  | 11,971              | 11,302               |
| Prepaid expenses and other  | 16,030              | 14,695               |
| Deferred income tax assets, net   | 7,604               | 7,617                |
| <b>Total current assets</b>   | <b>377,632</b>      | <b>390,919</b>       |
| PROPERTY AND EQUIPMENT, net   | 573,784             | 573,292              |
| INVESTMENT IN UNCONSOLIDATED AFFILIATES   | 4,588               | 4,644                |
| GOODWILL  | 37,874              | 37,788               |
| INTANGIBLE ASSETS, net  | 119,778             | 120,669              |
| DEFERRED INCOME TAX ASSETS, net   | 2,387               | 2,697                |
| OTHER ASSETS, net   | 10,516              | 11,055               |
| <b>Total assets</b>   | <b>\$ 1,126,559</b> | <b>\$ 1,141,064</b>  |
| <b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>   |                     |                      |
| <b>CURRENT LIABILITIES:</b>   |                     |                      |
| Current portion of long-term debt   | \$ 15,653           | \$ 4,372             |
| Accounts payable  | 97,802              | 98,186               |
| Accrued expenses  | 35,057              | 38,364               |
| Income tax payable - Australia  | 95,073              | 91,925               |
| Deferred income tax liabilities, net  | 443                 | 291                  |
| <b>Total current liabilities</b>  | <b>244,028</b>      | <b>233,138</b>       |
| LONG-TERM DEBT, less current portion  | 229,866             | 241,313              |
| DEFERRED INCOME TAX LIABILITIES, net  | 75,212              | 72,876               |
| DEFERRED ITEMS - grants from governmental agencies  | 58,004              | 56,588               |
| OTHER LONG-TERM LIABILITIES   | 17,042              | 16,962               |
| <b>COMMITMENTS AND CONTINGENCIES</b>  |                     |                      |
| <b>STOCKHOLDERS' EQUITY:</b>  |                     |                      |
| Class A Common Stock, \$0.01 par value, one vote per share;<br>90,000,000 shares authorized; 43,578,312 and 43,422,957 shares issued and 36,313,490 and 37,635,235 shares<br>outstanding (net of 7,264,822 and 5,787,722 shares in treasury) on March 31, 2007 and December 31, 2006,<br>respectively | 436                 | 434                  |
| Class B Common Stock, \$0.01 par value, ten votes per share; 15,000,000 shares authorized; 3,975,178 shares<br>issued and outstanding on March 31, 2007 and December 31, 2006   | 40                  | 40                   |
| Additional paid-in capital  | 190,791             | 187,460              |
| Retained earnings   | 366,512             | 352,192              |
| Accumulated other comprehensive income  | 6,348               | 4,411                |

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|  |              |              |
|--|--------------|--------------|
| Less treasury stock, at cost               | (61,720)     | (24,350)     |
| Total stockholders' equity                 | 502,407      | 520,187      |
| Total liabilities and stockholders' equity | \$ 1,126,559 | \$ 1,141,064 |

The accompanying notes are an integral part of these consolidated financial statements.

## GENESEE &amp; WYOMING INC. AND SUBSIDIARIES

FOR THE THREE MONTHS ENDED MARCH 31, 2007 AND 2006

## CONSOLIDATED STATEMENTS OF CASH FLOWS

(dollars in thousands)

(Unaudited)

|  | Three Months Ended<br>March 31, |           |
|--|---------------------------------|-----------|
|  | 2007                            | 2006      |
| <b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>   |                                 |           |
| Net income   | \$ 14,320                       | \$ 14,014 |
| Adjustments to reconcile net income to net cash provided by operating activities:            |                                 |           |
| Depreciation and amortization  | 7,894                           | 7,311     |
| Amortization of restricted stock and units   | 329                             | 143       |
| Compensation cost related to stock options   | 877                             | 877       |
| Excess tax benefit from share-based compensation   | (420)                           | (2,341)   |
| Deferred income taxes  | 2,752                           | 4,547     |
| Net gain on sale and impairment of assets  | (50)                            | (94)      |
| Equity income of unconsolidated international affiliates, net of tax                         |                                 | (1,415)   |
| Changes in assets and liabilities which provided (used) cash, net of effect of acquisitions: |                                 |           |
| Accounts receivable, net   | 7,781                           | 1,216     |
| Materials and supplies   | (613)                           | 22        |
| Prepaid expenses and other   | (1,288)                         | (520)     |
| Accounts payable and accrued expenses  | (3,316)                         | 4,004     |
| Income tax payable - Australia   | 930                             |           |
| Other assets and liabilities, net  | 957                             | (308)     |
| Net cash provided by operating activities  | 30,153                          | 27,456    |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>   |                                 |           |
| Purchase of property and equipment, net of government grants                                 | (2,886)                         | (6,592)   |
| Insurance proceeds for the replacement of assets   | 1,422                           |           |
| Valuation adjustment of split dollar life insurance  | 37                              | 12        |
| Proceeds from disposition of property and equipment  | 79                              | 306       |
| Net cash used in investing activities  | (1,348)                         | (6,274)   |
| <b>CASH FLOWS FROM FINANCING ACTIVITIES:</b>   |                                 |           |
| Principal payments on long-term borrowings, including capital leases                         | (458)                           | (77,208)  |
| Proceeds from issuance of long-term debt   |                                 | 53,500    |
| Net proceeds from employee stock purchases   | 1,552                           | 2,365     |
| Treasury stock purchases   | (37,370)                        |           |
| Excess tax benefit from share-based compensation   | 420                             | 2,341     |
| Net cash used in financing activities  | (35,856)                        | (19,002)  |
| EFFECT OF EXCHANGE RATE CHANGES ON CASH AND CASH EQUIVALENTS                                 | 2,691                           | (543)     |
| (DECREASE) INCREASE IN CASH AND CASH EQUIVALENTS   | (4,360)                         | 1,637     |
| CASH AND CASH EQUIVALENTS, beginning of period   | 240,206                         | 18,669    |

|  |            |           |
|--|------------|-----------|
| CASH AND CASH EQUIVALENTS, end of period | \$ 235,846 | \$ 20,306 |
|--|------------|-----------|

The accompanying notes are an integral part of these consolidated financial statements.



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**GENESEE & WYOMING INC. AND SUBSIDIARIES**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**(Unaudited)**

**1. PRINCIPLES OF CONSOLIDATION AND BASIS OF PRESENTATION:**

The interim consolidated financial statements presented herein include the accounts of Genesee & Wyoming Inc. and its subsidiaries (the Company). All references to currency amounts included in this quarterly report on Form 10-Q, including the financial statements, are in U.S. dollars unless specifically noted otherwise. All significant intercompany transactions and accounts have been eliminated in consolidation. These interim consolidated financial statements have been prepared by the Company, without audit, pursuant to the rules and regulations of the Securities and Exchange Commission (SEC) and accordingly do not contain all disclosures which would be required in a full set of financial statements in accordance with accounting principles generally accepted in the United States of America (U.S. GAAP). In the opinion of management, the unaudited financial statements for the three months ended March 31, 2007 and 2006, are presented on a basis consistent with the audited financial statements and contain all adjustments, consisting only of normal recurring adjustments, necessary for a fair presentation. The results of operations for interim periods are not necessarily indicative of results of operations for the full year. The consolidated balance sheet data for 2006 was derived from the audited financial statements in the Company's 2006 Form 10-K but does not include all disclosures required by U.S. GAAP.

The interim consolidated financial statements should be read in conjunction with the audited financial statements and notes thereto for the year ended December 31, 2006, included in the Company's 2006 Form 10-K. Certain prior period balances have been reclassified to conform to the 2007 presentation, including equity income of unconsolidated international affiliates.

**2. CHANGES IN OPERATIONS:**

***Australia***

Effective June 1, 2006, the Company and its 50% partner, Wesfarmers Limited (Wesfarmers), completed the sale of the Western Australia operations and certain other assets of Australian Railroad Group Pty Ltd (ARG) to Queensland Rail and Babcock & Brown Limited (ARG Sale). Simultaneous with the ARG Sale, the Company purchased Wesfarmers' 50% ownership of the remaining ARG operations, which are principally located in South Australia, for \$15.1 million (GWA Purchase) (collectively, Australian Transactions). This business, which is based in Adelaide, South Australia, was renamed Genesee & Wyoming Australia Pty Ltd (GWA), and is a 100% owned subsidiary. The GWA Purchase was accounted for under the purchase method of accounting. However, because the Company previously held a 50% share of these assets through the Company's ownership interest in ARG, it applied a step-method to the allocation of value among the assets and liabilities of GWA. Because the \$15.1 million purchase price for Wesfarmers' 50% share was lower than 50% of the book value ARG had historically recorded on these assets, the Company recorded a non-cash loss of \$16.2 million (\$11.3 million, net of tax), representing the Company's 50% share of the impairment loss recorded by ARG, which was included in equity income of international affiliates in the consolidated statement of operations during the second quarter of 2006. GWA commenced operations on June 1, 2006. Accordingly, the Company has included 100% of the value of GWA's net assets (\$30.1 million) in its consolidated balance sheet since June 1, 2006. The Company expects to complete its allocation of the value of GWA among respective assets and liabilities during the second quarter of 2007.

***South America***

During 2006, due to heightened political and economic unrest and uncertainties in Bolivia, the Company determined that its 22.89% indirect investment in Ferroviaria Oriental S.A. (Oriental), had suffered an other-than-temporary decline in value. Based on the Company's assessment of fair value, the Company's \$8.9 million investment was written down by \$5.9 million with a corresponding charge to earnings in the second quarter of 2006.

As of June 1, 2006, the Company discontinued equity accounting for the remaining \$3.0 million investment in Oriental. Since then, the Company has accounted for this investment under the cost method. Historically, Oriental's results of operations have not had a material impact on the Company's results of operations. The Company will continue to monitor the political situation in Bolivia.

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**Mexico**

In October 2005, the Company's Mexican railroad operation, Ferrocarriles Chiapas-Mayab, S.A. de C.V. (FCCM) was struck by Hurricane Stan with the most severe impact concentrated in the State of Chiapas between the town of Tonalá and the Guatemalan border. Approximately seventy bridges were damaged or destroyed and various segments of track were washed out. Thereafter, FCCM worked with the Secretaria de Comunicaciones y Transporte (SCT) and other Mexican government agencies to develop a reconstruction plan for the damaged portion of the railroad. In July 2006, FCCM received a letter from the SCT indicating that the SCT intended to fund 75% of the \$20.0 million expected cost to rebuild the damaged rail line subject to certain conditions.

Shortly thereafter, FCCM began negotiating a formal agreement with the SCT and undertook project design work. However, actions taken by the Mexican National Water Commission (CNA) and other Mexican government agencies in the storm-damaged area significantly increased the cost of the rail line reconstruction project and made the timetable to completion uncertain. As of September 30, 2006, the government had not committed adequate resources to fund the project and the Company did not intend to fund the additional costs. Accordingly, the Company recorded a non-cash charge of \$33.1 million pre-tax (\$34.1 million after-tax) in the third quarter of 2006, reflecting the write-down of non-current assets and related effects of FCCM. FCCM's remaining \$17.5 million of assets as of March 31, 2007, consisted of \$6.6 million of non-current assets, primarily locomotives and freight cars, and \$10.9 million of current assets, primarily receivables and inventory.

The Company is engaged in a number of actions seeking resolution of the situation in Mexico. While the Company has made progress in its negotiations with the Mexican government, definitive agreements regarding the reconstruction of the rail line in Chiapas have not yet been reached. The Company's inability to finalize agreements to its satisfaction could result in its exit from Mexico.

The Company expects to continue to incur operating losses from the Mexican business and may record additional charges going forward, which could exceed the value of the remaining assets in Mexico.

As previously disclosed, on March 20, 2007, the Company's Mexican subsidiary, GW Servicios S.A. (Servicios) was unable to fund its U.S. dollar denominated principal and interest payment of \$1.9 million due under its loan agreements. Failure to make this payment constituted an event of default under Servicios' loan agreements. As a result, the lenders to the Mexican operations may now accelerate the outstanding debt and commence actions to (i) collect on the entire outstanding balance under the loan agreements (\$14.0 million, which includes accrued interest), or (ii) exercise their rights to the collateral pledged under the loan agreements, including FCCM's rolling stock and the Company's shares in FCCM. If the lenders accelerate the outstanding debt, they may demand immediate payment of \$7.0 million from the Company pursuant to a guarantee. Neither this payment default, nor any action that might be taken by the lenders to collect under the loan agreements, would result in a default under the Company's other outstanding debt obligations. In November 2006, under the guarantee arrangement, the Company made Servicios' principal and interest payment of \$1.9 million on their behalf that had been due in September 2006.

As a result of the changing economic circumstances of the Company's Mexican operations as compared to its other businesses, the Company has presented its Mexican business as a separate segment in accordance with SFAS No. 131, Disclosures about Segments of an Enterprise and Related Information (SFAS No. 131) beginning July 1, 2006. See Note 8 for additional information regarding the Company's segments.

**United States**

*Chattahoochee Bay Railroad, Inc.:* On August 25, 2006, the Company's newly formed subsidiary, the Chattahoochee Bay Railroad, Inc. (CHAT), acquired the assets of the Chattahoochee & Gulf Railroad Co., Inc. and the H&S Railroad Company, Inc. for \$6.1 million in cash. The purchase price was allocated between property and equipment (\$5.1 million) and intangible assets (\$1.0 million). The rail assets acquired by CHAT are contiguous and connect the Company's Bay Line Railroad to the Company's Chattahoochee Industrial Railroad.

*Portsmouth Terminal:* On August 25, 2006, the Company exercised an option to purchase 12.5 miles of previously leased rail line from Norfolk Southern Corp. (NS) for \$3.6 million. The 12.5 mile rail line runs through Portsmouth, Chesapeake, and Suffolk, VA. The Company's subsidiary, the Commonwealth Railway (CWRY), will own and continue to operate the line upon receipt of customary regulatory approvals. The Company has commenced a \$14.0 million improvement project (including \$6.0 million in government grants) to meet the projected capacity needs of a customer's new container terminal in Portsmouth, which is expected to be completed in July 2007.

**Results of Operations**

When comparing the Company's results of operations from one reporting period to another, you should consider that it has historically experienced fluctuations in revenues and expenses due to one-time freight moves, weather-related impacts such as hurricanes, floods, drought or snow, customer plant expansions and shut-downs, sales of land and equipment, accidents, and derailments. In periods when these events occur, results of operations are not easily comparable to other periods. Also, the Company has completed and entered into a number of recent transactions which have changed and will change its results of operations. Because of variations in the structure, timing, and size of these transactions, the Company's operating results in any reporting period may not be directly comparable to its operating results in other reporting periods.

Certain of the Company's railroads have commodity shipments which are sensitive to general economic conditions in the countries in which it operates, including paper products in Canada, lumber and forest products in the United States, and cement in Mexico. However, shipments of other commodities are less affected by economic conditions and are more closely affected by other factors, such as inventory levels maintained at a customer power plant (coal) and winter weather (salt).

**Pro Forma Financial Results**

The following table summarizes the Company's unaudited pro forma operating results for the three months ended March 31, 2006, as if the Australian Transactions had occurred as of January 1, 2006 (dollars in thousands, except per share amounts):

|                            | <b>Three Months Ended</b> |         |
|----------------------------|---------------------------|---------|
|                            | <b>March 31, 2006</b>     |         |
| Operating revenues         | \$                        | 130,495 |
| Net income                 | \$                        | 14,910  |
| Basic earnings per share   | \$                        | 0.40    |
| Diluted earnings per share | \$                        | 0.35    |

The unaudited pro forma operating results include the Australian Transactions adjusted, net of tax, for certain closing costs incurred from the ARG Sale, and interest expense savings from the pay down of the debt from proceeds received from the ARG Sale.

The pro forma financial information does not purport to be indicative of the results that actually would have been obtained had the Australian Transactions been completed as of the assumed date and for the period presented and are not intended to be a projection of future results or trends.

**3. EARNINGS PER SHARE**

The following table sets forth the computation of basic and diluted earnings per share (EPS) (dollars in thousands, except per share amounts):

**Three Months  
Ended**

**March 31,**