

MATTEL INC /DE/
Form 10-Q
November 02, 2006
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UNITED STATES
SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-Q

(Mark One)

- QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended September 30, 2006

- TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

Commission File Number 001-05647

MATTEL, INC.

(Exact name of registrant as specified in its charter)

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Delaware
(State or other jurisdiction of incorporation or organization)

95-1567322
(I.R.S. Employer Identification No.)

333 Continental Blvd.

El Segundo, CA 90245-5012

(Address of principal executive offices)

(310) 252-2000

(Registrant's telephone number)

(Former name, former address and former fiscal year, if changed since last report)

None

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of accelerated filer and large accelerated filer in Rule 12b-2 of the Exchange Act.

Large accelerated filer

Accelerated filer

Non-accelerated filer

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

Number of shares outstanding of registrant's common stock, \$1.00 par value, as of October 27, 2006:

381,408,032 shares

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Table of Contents**PART I FINANCIAL INFORMATION****Item 1. Financial Statements.****MATTEL, INC. AND SUBSIDIARIES****CONSOLIDATED BALANCE SHEETS**

(Unaudited; in thousands, except share data)	September 30, 2006	September 30, 2005	December 31, 2005
ASSETS			
Current Assets			
Cash and equivalents	\$ 552,425	\$ 173,801	\$ 997,734
Accounts receivable, net	1,387,934	1,262,412	760,643
Inventories	672,232	725,868	376,897
Prepaid expenses and other current assets	272,909	264,715	277,226
Total current assets	2,885,500	2,426,796	2,412,500
Property, plant and equipment, net	525,423	538,224	547,104
Goodwill	730,292	721,444	718,069
Other noncurrent assets	729,016	715,057	694,640
Total Assets	\$ 4,870,231	\$ 4,401,521	\$ 4,372,313
LIABILITIES AND STOCKHOLDERS' EQUITY			
Current Liabilities			
Short-term borrowings	\$ 57,396	\$ 89,271	\$ 117,994
Current portion of long-term debt	100,000	88,361	100,000
Accounts payable	455,308	447,626	265,936
Accrued liabilities	750,774	621,611	796,473
Income taxes payable	134,626	262,454	182,782
Total current liabilities	1,498,104	1,509,323	1,463,185
Noncurrent Liabilities			
Long-term debt	775,000	350,000	525,000
Other	297,372	259,372	282,395
Total noncurrent liabilities	1,072,372	609,372	807,395
Stockholders' Equity			
Common stock \$1.00 par value, 1.0 billion shares authorized; 441.4 million shares issued	441,369	441,369	441,369
Additional paid-in capital	1,606,613	1,589,420	1,589,281
Treasury stock at cost; 62.4 million shares, 37.5 million shares and 52.8 million shares, respectively	(1,090,695)	(685,702)	(935,711)
Retained earnings	1,616,397	1,231,147	1,309,822

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Accumulated other comprehensive loss	(273,929)	(293,408)	(303,028)
Total stockholders' equity	2,299,755	2,282,826	2,101,733
Total Liabilities and Stockholders' Equity	\$ 4,870,231	\$ 4,401,521	\$ 4,372,313

The accompanying notes are an integral part of these financial statements.

Table of Contents**MATTEL, INC. AND SUBSIDIARIES****CONSOLIDATED STATEMENTS OF OPERATIONS**

(Unaudited; in thousands, except per share amounts)	For the Three Months Ended		For the Nine Months Ended	
	September 30, 2006	September 30, 2005	September 30, 2006	September 30, 2005
Net Sales	\$ 1,790,312	\$ 1,666,145	\$ 3,541,314	\$ 3,336,088
Cost of sales	938,943	904,888	1,941,867	1,843,954
Gross Profit	851,369	761,257	1,599,447	1,492,134
Advertising and promotion expenses	205,886	191,607	395,293	372,432
Other selling and administrative expenses	323,248	260,850	863,999	776,848
Operating Income	322,235	308,800	340,155	342,854
Interest expense	22,559	16,842	53,840	54,044
Interest (income)	(6,722)	(4,280)	(21,983)	(28,789)
Other non-operating expense (income), net	1,845	(15,101)	(2,114)	(28,694)
Income Before Income Taxes	304,553	311,339	310,412	346,293
Provision for income taxes	65,528	86,000	3,837	208,434
Net Income	\$ 239,025	\$ 225,339	\$ 306,575	\$ 137,859
Net Income Per Common Share Basic	\$ 0.63	\$ 0.56	\$ 0.80	\$ 0.34
Weighted average number of common shares	378,628	403,743	384,491	409,824
Net Income Per Common Share Diluted	\$ 0.62	\$ 0.55	\$ 0.79	\$ 0.33
Weighted average number of common and common equivalent shares	382,664	407,222	387,171	413,945

The accompanying notes are an integral part of these financial statements.

Table of Contents**MATTEL, INC. AND SUBSIDIARIES****CONSOLIDATED STATEMENTS OF CASH FLOWS**

	For the Nine Months Ended	
	September 30,	September 30,
(Unaudited; in thousands)	2006	2005
Cash Flows From Operating Activities:		
Net income	\$ 306,575	\$ 137,859
Adjustments to reconcile net income to net cash flows used for operating activities:		
Gain on sale of investments		(31,935)
Net loss (gain) on disposal of other property, plant and equipment	1,552	(2,712)
Depreciation	124,919	126,536
Amortization	3,042	3,273
Deferred income taxes	(16,944)	60,378
Shared-based compensation	24,880	199
Increase (decrease) from changes in assets and liabilities:		
Accounts receivable	(610,694)	(514,173)
Inventories	(291,162)	(313,706)
Prepaid expenses and other current assets	7,708	37,687
Accounts payable, accrued liabilities and income taxes payable	70,948	(136,683)
Other, net	11,519	4,271
Net cash flows used for operating activities	<u>(367,657)</u>	<u>(629,006)</u>
Cash Flows From Investing Activities:		
Purchases of tools, dies and molds	(50,609)	(54,170)
Purchases of other property, plant and equipment	(49,289)	(38,853)
Payment for businesses acquired	(1,345)	(1,495)
Proceeds from sale of investments		48,361
Proceeds from disposal of other property, plant and equipment	718	7,991
Net cash flows used for investing activities	<u>(100,525)</u>	<u>(38,166)</u>
Cash Flows From Financing Activities:		
Proceeds from short-term borrowings	179,874	121,261
Repayments of short-term borrowings	(240,377)	(62,174)
Proceeds from long-term borrowings	298,356	
Repayments of long-term borrowings	(50,000)	(150,000)
Share repurchases	(205,947)	(249,886)
Proceeds from exercises of stock options	29,248	32,372
Other, net	5,685	(2,871)
Net cash flows from (used for) financing activities	<u>16,839</u>	<u>(311,298)</u>
Effect of Currency Exchange Rate Changes on Cash	<u>6,034</u>	<u>(4,564)</u>
Decrease in Cash and Equivalents	<u>(445,309)</u>	<u>(983,034)</u>
Cash and Equivalents at Beginning of Period	<u>997,734</u>	<u>1,156,835</u>
Cash and Equivalents at End of Period	<u>\$ 552,425</u>	<u>\$ 173,801</u>

Supplemental Cash Flow Information:

Cash paid during the period for:

Income taxes, gross	\$ 137,375	\$ 159,816
Interest	45,123	52,208
Non-cash investing and financing activities:		
Liability for equipment acquired	\$ 2,387	\$ 443
Asset write-downs	950	878

The accompanying notes are an integral part of these financial statements.

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MATTEL, INC. AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

1. Basis of Presentation

The accompanying unaudited consolidated financial statements and related disclosures have been prepared in accordance with accounting principles generally accepted in the United States of America applicable to interim financial information and with the instructions to Form 10-Q and Rule 10-01 of Regulation S-X. In the opinion of management, all adjustments, consisting of only those of a normal recurring nature, considered necessary for a fair presentation of the financial position and interim results of Mattel, Inc. and its subsidiaries (Mattel) as of and for the periods presented have been included. Because Mattel s business is seasonal, results for interim periods are not necessarily indicative of those that may be expected for a full year.

The year-end balance sheet data was derived from audited financial statements, but does not include all disclosures required by accounting principles generally accepted in the United States of America.

The financial information included herein should be read in conjunction with Mattel s consolidated financial statements and related notes in its 2005 Annual Report on Form 10-K.

2. Change in Accounting Principle

Prior to January 1, 2006, Mattel s accounting for its employee stock compensation plans was based on the recognition and measurement principles of Accounting Principles Board (APB) Opinion No. 25, *Accounting for Stock Issued to Employees*, and related interpretations. Under APB Opinion No. 25, compensation expense is only recognized in the statements of operations for employee stock options with exercise prices below the market price of the company s stock on the measurement date (see Note 16).

Effective January 1, 2006, Mattel adopted the fair value recognition provisions of Statement of Financial Accounting Standards (SFAS) No. 123(R), *Share-Based Payment*, using the modified-prospective transition method. Accordingly, results for prior periods have not been restated and compensation cost in 2006 includes the portion of share-based payment awards attributable to employee service during the period for (i) grants made prior to January 1, 2006, but not previously included in the proforma expense disclosures in Mattel s financial statements, based on the measurement date fair value estimated in accordance with the original provisions of SFAS No. 123, *Accounting for Stock-Based Compensation*, and (ii) grants made subsequent to January 1, 2006 based on the measurement date fair value estimated in accordance with the provisions of SFAS No. 123(R).

Beginning January 1, 2006 and in connection with the adoption of SFAS No. 123(R), Mattel recognizes the cost of all new employee share-based payment awards on a straight-line attribution basis over their respective vesting periods, net of estimated forfeitures; whereas, prior to January 1, 2006, Mattel used the graded vesting attribution method prescribed by Financial Accounting Standards Board (FASB) Interpretation No. 28, *Accounting for Stock Appreciation Rights and Other Variable Stock Option or Award Plans*. In accounting for the income tax benefits associated with employee exercises of share-based payments, Mattel has elected to adopt the alternative simplified method as permitted by FASB Staff Position (FSP) No. FAS 123(R)-3, *Accounting for the Tax Effects of Share-Based Payment Awards*. FSP No.

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FAS 123(R)-3 permits the adoption of either the transition guidance described in SFAS No. 123(R) or the alternative simplified method specified in the FSP to account for the income tax effects of share-based payment awards. In determining when additional tax benefits associated with share-based payment exercises are recognized, Mattel follows the ordering of deductions of the tax law, which allows deductions for share-based payment exercises to be utilized before previously existing net operating loss carryforwards. In computing dilutive shares under the treasury stock method, Mattel does not reduce the tax benefit amount within the calculation for the amount of deferred tax assets that would have been recognized had Mattel previously expensed all share-based payment awards.

3. Accounts Receivable

Accounts receivable are shown net of allowances for doubtful accounts of \$20.4 million, \$27.0 million and \$24.6 million as of September 30, 2006, September 30, 2005 and December 31, 2005, respectively.

Table of Contents**4. Inventories**

Inventories include the following:

<u>(In thousands)</u>	<u>September 30, 2006</u>	<u>September 30, 2005</u>	<u>December 31, 2005</u>
Raw materials and work in process	\$ 53,285	\$ 51,153	\$ 34,038
Finished goods	618,947	674,715	342,859
	<u>\$ 672,232</u>	<u>\$ 725,868</u>	<u>\$ 376,897</u>

5. Property, Plant and Equipment

Property, plant and equipment, net include the following:

<u>(In thousands)</u>	<u>September 30, 2006</u>	<u>September 30, 2005</u>	<u>December 31, 2005</u>
Land	\$ 29,066	\$ 28,974	\$ 29,125
Buildings	235,861	235,446	231,597
Machinery and equipment	760,740	720,599	736,041
Tools, dies and molds	566,713	607,140	557,133
Capital leases	23,271	23,271	23,271
Leasehold improvements	125,153	108,789	115,496
	<u>1,740,804</u>	<u>1,724,219</u>	<u>1,692,663</u>
Less: accumulated depreciation	(1,215,381)	(1,185,995)	(1,145,559)
	<u>\$ 525,423</u>	<u>\$ 538,224</u>	<u>\$ 547,104</u>

6. Goodwill

Goodwill is allocated to various reporting units, which are either at the operating segment level or one reporting level below the operating segment, for purposes of evaluating whether goodwill is impaired. Mattel's reporting units are: Mattel Girls Brands US, Mattel Boys Brands US, Fisher-Price Brands US, American Girl Brands and International. Mattel tests its goodwill for impairment annually in the third quarter, or whenever events or changes in circumstances indicate that the carrying value may not be recoverable, based on the fair value of the cash flows that the reporting units can be expected to generate in the future. In the third quarter of 2006, Mattel performed the annual impairment test required by SFAS No. 142 and determined that its goodwill was not impaired.

The change in the carrying amount of goodwill by reporting unit for the nine months ended September 30, 2006 is shown below. Brand-specific goodwill held by foreign subsidiaries is allocated to the US reporting units selling those brands, thereby causing foreign currency translation impact to the US reporting units.

(In thousands)	December 31, 2005	Impact of Currency Exchange Rate Changes	September 30, 2006
Mattel Girls Brands US	\$ 34,003	\$ 2,707	\$ 36,710
Mattel Boys Brands US	54,134	211	54,345
Fisher-Price Brands US	216,455	529	216,984
American Girl Brands	207,571		207,571
International	205,906	8,776	214,682
	<u>\$ 718,069</u>	<u>\$ 12,223</u>	<u>\$ 730,292</u>

Table of Contents**7. Other Noncurrent Assets**

Other noncurrent assets include the following:

(In thousands)	September 30, 2006	September 30, 2005	December 31, 2005
Deferred income taxes	\$ 508,362	\$ 517,248	\$ 495,914
Identifiable intangibles, net	18,622	21,003	20,422
Other	202,032	176,806	178,304
	<u>\$ 729,016</u>	<u>\$ 715,057</u>	<u>\$ 694,640</u>

8. Accrued Liabilities

Accrued liabilities include the following:

(In thousands)	September 30, 2006	September 30, 2005	December 31, 2005
Royalties	\$ 112,202	\$ 88,910	\$ 106,257
Accounts receivable collections due to bank	64,897	31,613	200,417
Advertising and promotion	147,202	120,157	75,113
Other	426,473	380,931	414,686
	<u>\$ 750,774</u>	<u>\$ 621,611</u>	<u>\$ 796,473</u>

9. Long-term Debt

Long-term debt consists of the following:

(In thousands)	September 30, 2006	September 30, 2005	December 31, 2005
Medium-term notes due May 2007 to November 2013	\$ 350,000	\$ 400,000	\$ 400,000
Senior Notes due June 2009 to June 2011	300,000		
Term loan facility due December 2006 to December 2008	225,000		225,000
10.15% mortgage note due November 2005		38,361	
	<u>875,000</u>	<u>438,361</u>	<u>625,000</u>
Less: current portion	(100,000)	(88,361)	(100,000)
	<u>\$ 775,000</u>	<u>\$ 350,000</u>	<u>\$ 525,000</u>

In June 2006, Mattel issued \$100.0 million of unsecured floating rate senior notes (Floating Rate Senior Notes) due June 15, 2009 and \$200.0 million of unsecured 6.125% senior notes (6.125% Senior Notes) due June 15, 2011 (collectively Senior Notes). Interest on the Floating Rate Senior Notes is based on the three-month US Dollar London Interbank Offered Rate (LIBOR) plus 40 basis points with interest payable quarterly beginning September 15, 2006. Interest on the 6.125% Senior Notes is payable semi-annually beginning December 15, 2006. The 6.125% Senior Notes may be redeemed at any time at the option of Mattel at a redemption price equal to the greater of (i) the principal amount of the notes being redeemed plus accrued interest to the redemption date, and (ii) a make whole amount based on the yield of a comparable US Treasury security plus 20 basis points.

In June 2006, Mattel entered into two interest rate swap agreements on the \$100.0 million Floating Rate Senior Notes, each in a notional amount of \$50.0 million, for the purpose of hedging the variability of cash flows in the interest payments due to fluctuations of the LIBOR benchmark interest rate. These cash flow hedges are accounted for under SFAS No. 133, *Accounting for Derivative Instruments and Hedging Activities*, whereby the hedges are reported in Mattel's consolidated balance sheets at fair value, with changes in the fair value of the hedges reflected in accumulated other comprehensive income. Under the terms of the agreements, Mattel receives quarterly interest payments from the swap counterparties based on the three-month LIBOR plus 40 basis points and makes semi-annual interest payments to the swap counterparties based on a fixed rate of 5.87125%. The three-month LIBOR rate used to determine interest payments under the interest rate swap agreements resets every three months, matching the variable interest on the Floating Rate Senior Notes. The agreements expire in June 2009, which corresponds with the maturity of the Floating Rate Senior Notes.

Table of Contents**10. Comprehensive Income (Loss)**

The changes in the components of comprehensive income (loss), net of tax, are as follows:

(In thousands)	For the Three Months		For the Nine Months	
	Ended		Ended	
	September 30, 2006	September 30, 2005	September 30, 2006	September 30, 2005
Net income	\$ 239,025	\$ 225,339	\$ 306,575	\$ 137,859
Currency translation adjustments	4,577	(753)	36,566	(36,090)
Minimum pension liability adjustments		1,163		1,814
Net unrealized gain (loss) on securities:				
Unrealized holding gains (losses)		1,289		(195)
Reclassification adjustment for realized (gains) included in net income		(7,238)		(16,247)
		(5,949)		(16,442)
Net unrealized gain (loss) on derivative instruments:				
Unrealized holding gains (losses)	3,917	770	(7,971)	19,529
Reclassification adjustment for realized (gains) losses included in net income	(762)	530	504	7,609
	3,155	1,300	(7,467)	27,138
	\$ 246,757	\$ 221,100	\$ 335,674	\$ 114,279

The components of accumulated other comprehensive loss are as follows:

(In thousands)	September 30, 2006	September 30, 2005	December 31, 2005
Currency translation adjustments	\$ (201,993)	\$ (235,882)	\$ (238,559)
Minimum pension liability adjustments	(68,715)	(59,658)	(68,715)
Net unrealized (loss) gain on derivative instruments	(3,221)	2,132	4,246
	\$ (273,929)	\$ (293,408)	\$ (303,028)

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Currency Translation Adjustments

Mattel's reporting currency is the US dollar. The translation of its results of operations and financial position of subsidiaries with non-US dollar functional currencies subjects Mattel to currency exchange rate fluctuations in its results of operations and financial position. Assets and liabilities of subsidiaries with non-US dollar functional currencies are translated into US dollars at fiscal period-end exchange rates. Income, expense and cash flow items are translated at weighted average exchange rates prevailing during the fiscal period. The resulting currency translation adjustments are recorded as a component of accumulated other comprehensive loss within stockholders' equity. Mattel's primary currency translation exposures were related to entities having functional currencies denominated in the Euro, British pound sterling and Mexican peso. For the nine months ended September 30, 2006, currency translation adjustments resulted in a net gain of \$36.6 million, with gains from the strengthening of the Euro and British pound sterling against the US dollar, partially offset by the weakening of the Mexican peso against the US dollar. For the nine months ended September 30, 2005, currency translation adjustments resulted in a net loss of \$36.1 million, with losses from the weakening of the Euro and British pound sterling against the US dollar being partially offset by strengthening of the Mexican peso against the US dollar.

Marketable Securities

As of September 30, 2006, Mattel held no marketable securities.

During the third quarter of 2005, Mattel sold marketable securities for proceeds totaling \$17.8 million. For the nine months ended September 30, 2005, proceeds from the sale of marketable securities totaled \$42.0 million. Pre-tax gains on sales of these securities totaling \$11.5 million, net of transaction costs, were recorded in other non-operating (income), net in the consolidated statements of operations for the three months ended September 30, 2005. Pre-tax gains totaling \$25.8 million, net of transaction costs, were recorded in other non-operating (income), net in the consolidated statements of operations for the nine months ended September 30, 2005 from sales of marketable securities.

11. Income Taxes

In the normal course of business, Mattel is regularly audited by federal, state and foreign tax authorities. During the three months ended March 31, 2006, Mattel settled ongoing audits by foreign tax authorities and as a result of the settlements, Mattel recognized income tax benefits of \$56.8 million during the first quarter of 2006. During the three months ended June 30, 2006, Mattel recognized income tax benefits of \$6.2 million primarily due to a settlement with a state tax authority for tax years 1997 and 1998.

On May 17, 2006, the Tax Increase Prevention and Reconciliation Act (the Tax Act) was signed into law. Management expects the Tax Act to lower Mattel's 2006 provision for income taxes by approximately 3 to 4 percentage points. Future law changes by Congress or guidance from the Internal Revenue Service with respect to these new rules may further impact Mattel's estimates and could require further adjustments to future tax provisions. The impact of such future changes, if any, will be reflected in the financial reporting period in which any such change is enacted or becomes effective.

During the three months ended September 30, 2006, income tax benefits of \$6.0 million were recorded relating to a pre-tax charge of \$19.3 million for prior period unintentional stock option accounting errors (see Note 16).

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The consolidated statements of operations for the nine months ended September 30, 2005 included a provision for income taxes of \$112.9 million for the total amount of earnings repatriated under the American Jobs Creation Act (the Jobs Act), which was signed into law on October 22, 2004. Among its various provisions, the Jobs Act created a temporary incentive for US corporations to repatriate accumulated income earned abroad by providing an 85% dividends received deduction for certain dividends from controlled foreign corporations. In the fourth quarter of 2005, management changed its estimate of the tax liability associated with the repatriated earnings to \$107.0 million and recorded the \$5.9 million adjustment to the provision for income taxes in that period.

Table of Contents**12. Foreign Currency Transaction Gains and Losses**

Currency exchange rate fluctuations may impact Mattel's results of operations and cash flows. Mattel's currency transaction exposures include gains and losses realized on unhedged inventory purchases and unhedged receivables and payables balances that are denominated in a currency other than the applicable functional currency. Gains and losses on unhedged inventory purchases and other transactions associated with operating activities are recorded in the components of operating income in the consolidated statements of operations. Gains and losses on unhedged intercompany loans and advances are recorded as a component of other non-operating (income), net in the consolidated statements of operations in the period in which the currency exchange rate changes. Inventory purchase transactions denominated in the Euro, British pound sterling, Mexican peso, Hong Kong dollar and Indonesian rupiah are the primary transactions that cause foreign currency transaction exposure for Mattel.

Currency transaction (gains)/losses included in the consolidated statements of operations are as follows:

(In thousands)	For the Three Months Ended		For the Nine Months Ended	
	September 30,	September 30,	September 30,	September 30,
	2006	2005	2006	2005
Operating (income)	\$ (12,817)	\$ (11,936)	\$ (17,789)	\$ (38,201)
Other non-operating expense (income), net	1,122	(130)	(309)	2,216
Net transaction (gains)	\$ (11,695)	\$ (12,066)	\$ (18,098)	\$ (35,985)

13. Other Selling and Administrative Expenses

Other selling and administrative expenses include the following:

(In thousands)	For the Three Months Ended		For the Nine Months Ended	
	September 30,	September 30,	September 30,	September 30,
	2006	2005	2006	2005
Research and development	\$ 43,404	\$ 46,707	\$ 123,175	\$ 132,831
Amortization of identifiable intangible assets	558	667	1,682	1,737

14. Earnings Per Share

Basic net income per common share is computed by dividing reported net income by the weighted average number of common shares outstanding during each period.

Diluted net income per common share is computed by dividing reported net income by the weighted average number of common shares and other common equivalent shares outstanding during each period. The calculation of common equivalent shares assumes the exercise of dilutive

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stock options, net of assumed treasury share repurchases at average market prices. Nonqualified stock options totaling 23.5 million and 24.3 million were excluded from the calculation of diluted net income per common share for the three and nine months ended September 30, 2006, respectively, because they were anti-dilutive. Nonqualified stock options totaling 28.2 million and 26.4 million were excluded from the calculation of diluted net income per common share for the three and nine months ended September 30, 2005, respectively, because they were anti-dilutive.

Table of Contents**15. Employee Benefit Plans**

Mattel and certain of its subsidiaries have qualified and nonqualified retirement plans covering substantially all employees of these companies, which are more fully described in Note 4 to the Consolidated Financial Statements in Mattel's 2005 Annual Report on Form 10-K.

A summary of the components of net periodic benefit cost for Mattel's defined benefit pension plans is as follows:

(In thousands)	For the Three Months Ended		For the Nine Months Ended	
	September 30,	September 30,	September 30,	September 30,
	2006	2005	2006	2005
Service cost	\$ 2,938	\$ 2,422	\$ 8,541	\$ 7,291
Interest cost	5,743	5,735	17,082	17,287
Expected return on plan assets	(6,913)	(5,647)	(18,389)	(16,980)
Amortization of:				
Prior service cost	82	482	1,448	1,443
Net actuarial loss	2,661	2,469	7,164	7,307
Net periodic benefit cost	4,511	5,461	15,846	16,348
Settlement		(1,238)		(1,238)
Net benefit cost	\$ 4,511	\$ 4,223	\$ 15,846	\$ 15,110

A summary of the components of net periodic benefit cost for Mattel's postretirement benefit plans is as follows:

(In thousands)	For the Three Months Ended		For the Nine Months Ended	
	September 30,	September 30,	September 30,	September 30,
	2006	2005	2006	2005
Service cost	\$ 26	\$ 26	\$ 79	\$ 90
Interest cost	673	827	2,018	2,433
Amortization of:				
Net actuarial loss	229	362	688	1,130
Net benefit cost	\$ 928	\$ 1,215	\$ 2,785	\$ 3,653

During the three and nine months ended September 30, 2006, Mattel made cash contributions totaling approximately \$4 million and \$10 million, respectively, to its defined benefit pension and postretirement benefit plans. Mattel expects to make cash contributions totaling approximately \$14 million to its defined benefit pension and postretirement benefit plans during 2006, including approximately \$11 million to cover benefit payments for its unfunded plans.

16. Share-Based Payments

Mattel has various stock compensation plans, which are more fully described in Note 7 to the Consolidated Financial Statements in its 2005 Annual Report on Form 10-K. Under the Mattel, Inc. 2005 Equity Compensation Plan (the 2005 Plan), Mattel has the ability to grant nonqualified stock options, incentive stock options, stock appreciation rights, restricted stock, restricted stock units (RSUs), dividend equivalent rights and shares of common stock to officers, employees, and other persons providing services to Mattel. Stock options expire no later than ten years from the date of grant and generally provide for vesting over a period of three years from the date of grant. Such stock options under the 2005 Plan were granted with exercise prices at or above the fair market value of Mattel s common stock on the applicable measurement dates.

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Effective January 1, 2006, Mattel adopted the fair value recognition provisions of SFAS No. 123(R) using the modified-prospective transition method. Prior to January 1, 2006, Mattel applied the recognition and measurement principles of APB Opinion No. 25, and related interpretations in accounting for its employee stock compensation plans. The amount of additional compensation expense that would have resulted if Mattel had applied the fair value recognition provisions of SFAS No. 123 was included as a proforma disclosure in the financial statement footnotes.

Prior to January 1, 2006, Mattel presented all benefits of tax deductions resulting from the exercise of share-based compensation as operating cash flows in the statements of cash flows. SFAS No. 123(R) requires the benefits of tax deductions in excess of the compensation cost recognized for those options (excess tax benefits) be classified as financing cash flows. Excess tax benefits reflected as a financing cash inflow totaled \$2.2 million and \$3.0 million, respectively, during the three and nine months ended September 30, 2006. Excess tax benefits reflected as an operating cash inflow totaled \$0.5 million and \$4.4 million, respectively, during the three and nine months ended September 30, 2005.

On December 28, 2005, the Compensation Committee of the Board of Directors of Mattel approved the acceleration of vesting of options for approximately 12.4 million shares with an exercise price of \$16.09 or greater granted to employees other than Mattel's Chairman and Chief Executive Officer. Vesting was not accelerated for stock options held by any member of the Board of Directors. The primary purpose of the accelerated vesting was to avoid recognizing future compensation expense associated with the accelerated stock options under SFAS No. 123(R). Additionally, for financial reporting purposes, there may be other potential tax benefits derived from accelerating the vesting of stock options.

As of September 30, 2006, total unrecognized compensation cost related to unvested share-based payments totaled \$31.8 million and is expected to be recognized over a weighted-average period of 2.4 years.

Stock Option Review

In August 2006, two derivative shareholder lawsuits were filed against Mattel and certain of its past and present executive officers and members of its Board of Directors in Los Angeles County Superior Court, alleging that certain stock option grants had been backdated (the Derivative Shareholder Lawsuits). During the third quarter of 2006, Mattel commenced and completed a comprehensive review of its historical stock option practices for grants made during the period from the fourth quarter of 1993 through the third quarter of 2006. Outside legal counsel participated in this review, including performing certain investigative procedures.

The review found that there had been no backdating of stock option grants, no misconduct or manipulation associated with stock option grant dates, no intentional deviations from generally accepted accounting principles, and no material inaccuracies with respect to the current or historical financial statements of Mattel. The review did identify some administrative procedural deficiencies that resulted in unintentional accounting errors, principally relating to situations in which, as of the grant date approved by the Compensation Committee, an aggregate number of options to be granted was approved and the exercise price for the options was established, but the allocation of those options to certain individual employee recipients was not yet finalized (thus resulting in later measurement dates for accounting purposes for those individual grants). These accounting errors related to grants made to the general population of employees. The review found no such errors associated with any executive officer or Board member grants and no errors associated with any grants made after 2002.

The unintentional accounting errors associated with the use of incorrect measurement dates for certain grants caused non-cash compensation expense to be understated by a cumulative amount of \$19.3 million (\$13.3 million net of income tax) over the years 1995 through 2005. All of the errors were related to grants made prior to 2003, and the impact on income from continuing operations was not material to any previously reported period (less than 1% in every year). Because the errors are not material to any prior period financial statement and the impact on the

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current year of correcting the cumulative errors is also not material, a correcting entry to record the cumulative impact of these errors was recorded in the third quarter of 2006. The entry increased other selling and administrative expenses by \$19.3 million and reduced provision for income taxes by \$6.0 million, which resulted in a \$13.3 million reduction in net income. The correcting adjustment also had the effect of increasing noncurrent deferred tax assets by \$3.5 million and additional paid-in capital by \$16.8 million as of September 30, 2006.

In light of the results of this review, Mattel does not consider the Derivative Shareholder Lawsuits to be material.

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In addition to the \$19.3 million pre-tax charge for prior period unintentional stock option accounting errors, Mattel recognized compensation expense of \$1.6 million and \$2.7 million, respectively, for stock options during the three and nine months ended September 30, 2006 as a component of other selling and administrative expenses. Prior to January 1, 2006, no compensation expense was recognized in the consolidated statements of operations for stock options. Had compensation expense in 2005 for nonqualified stock options granted been determined based on their fair value at the measurement date, consistent with the fair value method of accounting prescribed by SFAS No. 123, Mattel's net income and net income per common share for the three months and nine months ended September 30, 2005 would have been adjusted as follows (amounts in thousands, except per share amounts):

(In millions, except per share amounts)	For the Three	For the Nine
	Months Ended September 30, 2005	Months Ended September 30, 2005
Net income		
As reported	\$ 225.3	\$ 137.9
Pro forma compensation cost, net of tax	(7.1)	(19.6)
Pro forma net income	\$ 218.2	\$ 118.3
Income per share		
Basic		
As reported	\$ 0.56	\$ 0.34
Pro forma compensation cost, net of tax	(0.02)	(0.05)
Pro forma net income per common share - basic	\$ 0.54	\$ 0.29
Diluted		
As reported	\$ 0.55	\$ 0.33
Pro forma compensation cost, net of tax	(0.01)	(0.04)
Pro forma net income per common share - diluted	\$ 0.54	\$ 0.29

The fair value of options granted has been estimated using the Black-Scholes valuation model. The expected life of the options used in this calculation is the period of time the options are expected to be outstanding, and has been determined based on historical exercise experience. Expected stock price volatility is based on the historical volatility of Mattel's stock for a period approximating the expected life, the expected dividend yield is based on Mattel's historical annual dividend payout, and the risk-free interest rate is based on the implied yield available on US Treasury zero-coupon issues. The following weighted average assumptions were used in determining fair value for options granted:

(In thousands)	During the Three Months Ended		During the Nine Months Ended	
	September 30,	September 30,	September 30,	September 30,
	2006	2005	2006	2005

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Expected life (in years)	5.10	4.87	5.09	4.93
Risk-free interest rate	4.90%	4.12%	4.87%	4.11%
Volatility factor	28.02%	27.30%	27.99%	27.59%
Dividend yield	2.79%	2.41%	2.77%	2.38%
Weighted average fair value per granted option	\$ 4.51	\$ 4.48	\$ 4.51	\$ 4.57

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The following is a summary of stock option information and weighted average exercise prices for Mattel's stock option plans during the nine months ended September 30, 2006 (amounts in thousands, except average exercise price and average remaining life):

	Number	Average Exercise Price	Average Remaining Life	Aggregate Intrinsic Value
Outstanding at January 1, 2006	47,851	\$ 18.53		
Granted	2,493	17.88		
Exercised	(2,059)	14.24		
Forfeited	(7)	17.94		
Canceled	(4,232)	22.30		
Outstanding at September 30, 2006	44,046	\$ 18.33	5.4	\$ 118,942
Exercisable at September 30, 2006	40,987	\$ 18.37	5.3	\$ 113,422
Available for grant at September 30, 2006	35,926			

There were 50 million shares of common stock authorized for equity instrument awards under the 2005 Plan.

The intrinsic value of a stock option is the amount by which the current market value of the underlying stock exceeds the exercise price of an option. The total intrinsic value of options exercised during the three and nine months ended September 30, 2006 was \$6.5 million and \$8.6 million, respectively. The total intrinsic value of options exercised during the three and nine months ended September 30, 2005 was \$1.5 million and \$13.2 million, respectively.

Mattel uses treasury shares purchased under its share repurchase program to satisfy stock option exercises. Cash received from stock options exercised during the nine months ended September 30, 2006 and 2005 was \$29.2 million and \$32.4 million, respectively, and the tax benefit for exercises during the nine months ended September 30, 2006 and 2005 was \$3.0 million and \$4.4 million, respectively.

Restricted Stock and Restricted Stock Units

Compensation expense recognized related to grants of restricted stock and RSUs to certain employees and non-employee Board members was \$2.7 million and \$2.9 million, respectively, for the three and nine months ended September 30, 2006.

The following table summarizes the number and weighted average grant date fair value of Mattel's unvested restricted stock and RSUs as of September 30, 2006 (shares in thousands):

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	<u>Shares</u>	<u>Weighted-average grant date fair value</u>
Unvested at January 1, 2006	220	\$ 12.55
Granted	1,604	17.92
Vested	(5)	20.70
Forfeited	(7)	17.94
	<u>1,812</u>	<u>\$ 17.26</u>

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17. Contingencies

Litigation Related to Carter Bryant and MGA Entertainment, Inc.

In April 2004, Mattel filed a lawsuit in Los Angeles County Superior Court against Carter Bryant (Bryant), a former Mattel design employee. The suit alleges that Bryant aided and assisted a Mattel competitor, MGA Entertainment, Inc. (MGA), during the time he was employed by Mattel, in violation of his contractual and other duties to Mattel. In September 2004, Bryant asserted counterclaims against Mattel, including counterclaims in which Bryant sought, as a putative class action representative, to invalidate Mattel's Confidential Information and Proprietary Inventions Agreements with its employees. In December 2004, MGA intervened as a party-defendant in Mattel's action against Bryant, asserting that its rights to the Bratz property are at stake in the litigation. Mattel's suit was removed to the United States District Court for the Central District of California.

Separately, in November 2004, Bryant filed an action against Mattel in the United States District Court for the Central District of California. The action sought a judicial declaration that Bryant's purported conveyance of rights in Bratz was proper and that he did not misappropriate Mattel property in creating Bratz.

In April 2005, MGA filed suit against Mattel in the United States District Court for the Central District of California. MGA's action alleges claims of trade dress infringement, trade dress dilution, false designation of origin, unfair competition and unjust enrichment. The suit alleges, among other things, that certain products, themes, packaging and/or television commercials in various Mattel product lines have infringed upon products, themes, packaging and/or television commercials for various MGA product lines, including Bratz. The complaint also asserts that various alleged Mattel acts with respect to unidentified retailers, distributors and licensees have damaged MGA and that various alleged acts by industry organizations, purportedly induced by Mattel, have damaged MGA. MGA's suit alleges that MGA has been damaged in an amount believed to reach or exceed tens of millions of dollars and further seeks punitive damages, disgorgement of Mattel's profits and injunctive relief.

In June 2006, the three cases were consolidated in the United States District Court for the Central District of California. On July 17, 2006, the Court issued an order dismissing all claims that Bryant had asserted against Mattel, including Bryant's purported counterclaims to invalidate Mattel's Confidential Information and Proprietary Inventions Agreements with its employees, and Bryant's claims for declaratory relief. Mattel believes the claims against it are without merit and intends to vigorously defend against them.

18. Segment Information

Mattel's operating segments are separately managed business units and are divided on a geographic basis between domestic and international. On October 10, 2005, Mattel announced the consolidation of its domestic Mattel Girls & Boys Brands and Fisher-Price Brands divisions into one division. The creation of the Mattel Brands division, which resulted in the consolidation of some management and support functions, preserves the natural marketing and design groups that are empowered to create and market toys based on gender and age groups and is expected to more effectively and efficiently leverage Mattel's scale. These changes are consistent with Mattel's ongoing strategy to build brands, cut costs and develop people in a streamlined organization that is focused on scale, innovation and execution. There were no changes to Mattel's operating segments as a result of the consolidation.

Mattel's domestic operating segments include:

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Mattel Girls & Boys Brands including Barbie® fashion dolls and accessories (Barbie®), Polly Pocket!Pixel Chix, Winx Club and Disney Classics (collectively Other Girls Brands), Hot Wheels®Matchbox® and Tyco® R/C vehicles and playsets (collectively Wheels) and Batman CARS, Superman and games and puzzles (collectively Entertainment).

Fisher-Price Brands including Fisher-Price®, Little People®, BabyGear and View-Master® (collectively Core Fisher-Price®), Sesame Street®, Barney, Dora the Explorer , Winnie the Pooh, InteracTVand See N Say® (collectively Fisher-Price® Friends) and Power Wheels®.

American Girl Brands including Just Like You (formerly referred to as American Girl Today®), the historical collection (formerly referred to as The American Girls Collection®) and Bitty Baby®. American Girl Brands products are sold directly to consumers and its children's publications are also sold to certain retailers.

Additionally, the International segment sells products in all toy categories, except American Girl Brands.

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The tables below present information about revenues, income and assets by segment. Mattel does not include sales adjustments such as trade discounts and other allowances in the calculation of segment revenues (referred to as gross sales). Mattel records these adjustments in its financial accounting systems at the time of sale to each customer, but the adjustments are not allocated to individual products. For this reason, Mattel's chief operating decision maker uses gross sales by segment as one of the metrics to measure segment performance. Such sales adjustments are included in the determination of segment income from operations based on the adjustments recorded in the financial accounting systems. Segment income from operations represents operating income, while consolidated income from operations represents income from operations before income taxes as reported in the consolidated statements of operations. The corporate and other category includes costs not allocated to individual segments, including charges related to incentive compensation and corporate headquarters functions managed on a worldwide basis and the impact of changes in foreign currency rates on intercompany transactions.

(In thousands)	For the Three Months Ended		For the Nine Months Ended	
	September 30, 2006	September 30, 2005	September 30, 2006	September 30, 2005
Revenues				
Domestic:				
Mattel Girls & Boys Brands US	\$ 467,342	\$ 439,215	\$ 961,219	\$ 926,200
Fisher-Price Brands US	518,551	500,020	949,805	892,963
American Girl Brands	71,226	69,051	194,733	195,484
Total Domestic	1,057,119	1,008,286	2,105,757	2,014,647
International	892,598	796,735	1,750,732	1,605,292
Gross sales	1,949,717	1,805,021	3,856,489	3,619,939
Sales adjustments	(159,405)	(138,876)	(315,175)	(283,851)
Net sales	\$ 1,790,312	\$ 1,666,145	\$ 3,541,314	\$ 3,336,088
Segment Income				
Domestic:				
Mattel Girls & Boys Brands US	\$ 105,231	\$ 99,243	\$ 153,018	\$ 143,353
Fisher-Price Brands US	99,129	89,252	118,039	95,804
American Girl Brands	6,789	5,858	7,353	17,675
Total Domestic	211,149	194,353	278,410	256,832
International	176,097	133,695	216,301	156,768
	387,246	328,048	494,711	413,600
Corporate and other expense (a)	65,011	19,248	154,556	70,746
Operating income	322,235	308,800	340,155	342,854
Interest expense	22,559	16,842	53,840	54,044
Interest (income)	(6,722)	(4,280)	(21,983)	(28,789)
Other non-operating expense (income), net	1,845	(15,101)	(2,114)	(28,694)
Income before income taxes	\$ 304,553	\$ 311,339	\$ 310,412	\$ 346,293

(a) For the three and nine months ended September 30, 2006, corporate and other includes (i) severance charges of \$0.5 million and \$15.8 million, respectively, primarily in connection with the streamlining of the Mattel Brands organization, and (ii) stock option compensation expense of \$19.3 million related to the correction of prior period unintentional accounting errors.

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(In thousands)	September 30, 2006	September 30, 2005	December 31, 2005
Assets			
Domestic:			
Mattel Girls & Boys Brands US	\$ 390,658	\$ 429,764	\$ 255,817
Fisher-Price Brands US	429,384	428,709	188,076
American Girl Brands	99,628	94,771	60,256
Total Domestic	919,670	953,244	504,149
International	1,065,152	977,705	547,980
	1,984,822	1,930,949	1,052,129
Corporate and other	75,344	57,331	85,411
Accounts receivable and inventories, net	\$ 2,060,166	\$ 1,988,280	\$ 1,137,540

Mattel sells a broad variety of toy products, which are grouped into three major categories: Mattel Girls & Boys Brands, Fisher-Price Brands and American Girl Brands. The table below presents worldwide revenues by product line:

(In thousands)	For the Three Months Ended		For the Nine Months Ended	
	September 30,	September 30,	September 30,	September 30,
	2006	2005	2006	2005
Worldwide Revenues				
Mattel Girls & Boys Brands	\$ 1,082,062	\$ 1,005,007	\$ 2,184,896	\$ 2,083,192
Fisher-Price Brands	790,524	727,409	1,463,479	1,329,063
American Girl Brands	71,226	69,051	194,733	195,484
Other	5,905	3,554	13,381	12,200
Gross sales	1,949,717	1,805,021	3,856,489	3,619,939
Sales adjustments	(159,405)	(138,876)	(315,175)	(283,851)
Net sales	\$ 1,790,312	\$ 1,666,145	\$ 3,541,314	\$ 3,336,088

19. New Accounting Pronouncements*FASB Interpretation No. 48*

In July 2006, the FASB issued Final Interpretation No. (FIN) 48, *Accounting for Uncertainty in Income Taxes*, an interpretation of SFAS No. 109. FIN 48 clarifies the accounting for income taxes by prescribing the minimum recognition threshold a tax position is required to meet before being recognized in the financial statements. FIN 48 also provides guidance on derecognition, measurement, classification, interest and penalties, accounting in interim periods, disclosure and transition. In addition, FIN 48 excludes income taxes from the scope of SFAS No. 5, *Accounting for Contingencies*. FIN 48 is effective for fiscal years beginning after December 15, 2006. Differences between the amounts

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recognized in the consolidated balance sheets prior to the adoption of FIN 48 and the amounts reported after adoption are accounted for as a cumulative-effect adjustment to the beginning balance of retained earnings. Mattel is currently evaluating the effect that the adoption of FIN 48 will have on its results of operations and financial position.

Staff Accounting Bulletin No. 108

In September 2006, the Securities and Exchange Commission (SEC) issued Staff Accounting Bulletin (SAB) No. 108, *Considering the Effects of Prior Year Misstatements when Quantifying Misstatements in Current Year Financial Statements*, to eliminate the diversity of practice surrounding how public companies quantify financial statement misstatements.

Traditionally, there have been two widely-recognized methods for quantifying the effects of financial statement misstatements: the roll-over method and the iron curtain method. The roll-over method focuses primarily on the impact of a misstatement on the income statement, including the reversing effect of prior year misstatements, but its use can lead to the accumulation of misstatements in the balance sheet. The iron-curtain method, on the other hand, focuses primarily on the effect of correcting the period-end balance sheet with less emphasis on the reversing effects of prior year errors on the income statement.

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In SAB No. 108, the SEC Staff established an approach that requires quantification of financial statement misstatements based on the effects of the misstatements on each financial statement and the related financial statement disclosures. This model is commonly referred to as a dual approach because it requires quantification of errors under both the iron curtain and the roll-over methods.

Mattel is required to adopt SAB No. 108 in the fourth quarter of 2006. SAB No. 108 permits companies to initially apply its provisions either by (i) restating prior financial statements as if the dual approach had always been applied, or (ii) recording the cumulative effect of initially applying the dual approach as adjustments to the carrying values of assets and liabilities as of January 1, 2006, with an offsetting adjustment recorded to the opening balance of retained earnings.

Mattel does not expect the adoption of SAB No. 108 to have a material impact on its results of operations and financial position.

Statement of Financial Accounting Standards No. 157

In September 2006, the FASB issued SFAS No. 157, *Fair Value Measurements*, which provides guidance for using fair value to measure assets and liabilities. The standard also responds to investors' requests for expanded information about the extent to which companies measure assets and liabilities at fair value, the information used to measure fair value, and the effect of fair value measurements on earnings. SFAS No. 157 applies whenever other standards require (or permit) assets or liabilities to be measured at fair value. The standard does not expand the use of fair value in any new circumstances. Under SFAS No. 157, fair value refers to the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants in the market in which the reporting entity transacts. SFAS No. 157 clarifies the principle that fair value should be based on the assumptions market participants would use when pricing the asset or liability and establishes a fair value hierarchy that prioritizes the information used to develop those assumptions. The fair value hierarchy gives the highest priority to quoted prices in active markets and the lowest priority to unobservable data, for example, the reporting entity's own data. Fair value measurements would be separately disclosed by level within the fair value hierarchy. SFAS No. 157 is effective for financial statements issued for fiscal years beginning after November 15, 2007, and interim periods within those fiscal years. Mattel does not expect the adoption of SFAS No. 157 to have a material impact on its results of operations and financial position.

Statement of Financial Accounting Standards No. 158

In September 2006, the FASB issued SFAS No. 158, *Employers' Accounting for Defined Benefit Pension and Other Postretirement Plans, an amendment of FASB Statements No. 87, 88, 106 and 132(R)*. SFAS No. 158 requires an entity to (i) recognize in its statement of financial position an asset for a defined benefit postretirement plan's overfunded status or a liability for a plan's underfunded status, (ii) measure a defined benefit postretirement plan's assets and obligations that determine its funded status as of the end of the employer's fiscal year, and (iii) recognize changes in the funded status of a defined benefit postretirement plan in comprehensive income in the year in which the changes occur.

SFAS No. 158 does not change the amount of net periodic benefit cost included in net income or address the various measurement issues associated with postretirement benefit plan accounting. The requirement to recognize the funded status of a defined benefit postretirement plan and the disclosure requirements is effective for Mattel in the fourth quarter of 2006. The requirement to measure plan assets and benefit obligations as of the date of the employer's fiscal year-end statement of financial position is effective for fiscal years ending after December 15, 2008, and is consistent with Mattel's current accounting treatment. Mattel is currently evaluating the effect that the adoption of SFAS No. 158 will have on its financial position, but it will have no impact on its results of operations in 2006 and 2007.

20. Subsequent Event

On October 3, 2006, Mattel completed its acquisition of Radica Games Limited (Radica) for approximately \$230 million in cash. Radica manufactures and markets a diverse line of electronic entertainment products including electronic games carrying the Radica[®], 20Q and Play TV[®] brand names and youth electronics carrying the Girl Tech[®] brand name. Under the Agreement and Plan of Amalgamation (the Amalgamation Agreement) between Radica and certain of Mattel 's wholly owned subsidiaries, shareholders of Radica are entitled to receive \$11.55 in cash for each share of Radica common stock at the effective time of the amalgamation. Mattel, Inc. is a party to the Amalgamation Agreement solely as a guarantor of the obligations of its subsidiaries under the Amalgamation Agreement.

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Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.

MATTEL, INC. AND SUBSIDIARIES
MANAGEMENT'S DISCUSSION AND ANALYSIS OF
FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following discussion should be read in conjunction with the consolidated financial information and related notes that appear in Part I of this Quarterly Report. Mattel's business is seasonal, and, therefore, results of operations are comparable only with corresponding periods.

Overview

Mattel designs, manufactures and markets a broad variety of toy products worldwide through sales to its customers and directly to consumers. Mattel's business is dependent in great part on its ability each year to redesign, restyle and extend existing core products and product lines, to design and develop innovative new products and product lines, and to successfully market those products and product lines. Mattel plans to continue to focus on its portfolio of traditional brands that have historically had worldwide appeal, to create new brands utilizing its knowledge of children's play patterns and to target customer and consumer preferences around the world.

Mattel's portfolio of brands and products are grouped in the following categories:

Mattel Girls & Boys Brands including Barbie® fashion dolls and accessories (Barbie®), Polly Pocket!Pixel Chix, Winx Club and Disney Classics (collectively Other Girls Brands), Hot Wheels®Matchbox® and Tyco® R/C vehicles and playsets (collectively Wheels) and Batman CARS, Superman and games and puzzles (collectively Entertainment).

Fisher-Price Brands including Fisher-Price®, Little People®, BabyGear and View-Master® (collectively Core

Fisher-Price®), Sesame Street®, Barney, Dora the Explorer, Winnie the Pooh, InteracTV and See N Say® (collectively

Fisher-Price® Friends) and Power Wheels®.

American Girl Brands including Just Like Youthe historical collection and Bitty Baby®. American Girl Brands products are sold directly to consumers and its children's publications are also sold to certain retailers.

On October 10, 2005, Mattel announced the consolidation of its domestic Mattel Girls & Boys Brands and Fisher-Price Brands divisions into one division. The creation of the Mattel Brands division, which resulted in the consolidation of some management and support functions, preserves the natural marketing and design groups that are empowered to create and market toys based on gender and age groups and is expected to more effectively and efficiently leverage Mattel's scale. These changes are consistent with Mattel's ongoing goals to enhance innovation and

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improve execution. In connection with this consolidation, Mattel executed an initiative in 2006 to streamline its workforce, primarily in El Segundo, California.

Management believes that the business environment for Mattel for the remainder of 2006 will be similar to that of 2005. Mattel expects to continue facing challenges both domestically and internationally as certain retailers continue to rationalize stores and tightly manage inventory. Additionally, Mattel has experienced continued cost pressures in the areas of product costs, including

oil-based resin and zinc, and employee-related costs. Management believes that Mattel will continue to encounter a challenging retail environment, along with cost pressures and the possibility of sales declines in the Barbie® brand.

Mattel's objective is to continue to create long-term shareholder value by generating strong cash flow and deploying it in a disciplined and opportunistic manner as outlined in Mattel's capital and investment framework. To achieve this objective, management has established three overarching goals. The first goal is to enhance innovation in order to reinvigorate the Barbie® brand, while maintaining growth in other core brands by continuing to develop popular toys. Additionally, Mattel plans to pursue additional licensing arrangements and strategic partnerships to extend its portfolio of brands into areas outside of traditional toys.

The second goal is to improve execution in areas including manufacturing, distribution and selling. In 2006, Mattel is continuing to focus on improving the efficiency of its supply chain using Lean supply chain initiatives. The objective of the Lean program is to improve the flow of processes, do more with less and focus on the value chain from beginning to end.

The third goal is to further capitalize on Mattel's scale advantage. For example, as the world's largest toy company, Mattel believes it can realize cost savings when making purchasing decisions based on a One Mattel philosophy.

Table of Contents**Results of Operations****Third Quarter***Consolidated Results*

Net sales for the third quarter of 2006 were \$1.79 billion, a 7% increase as compared to \$1.67 billion in 2005, with a 1 percentage point benefit from changes in currency exchange rates. Net income for the third quarter of 2006 was \$239.0 million, or \$0.62 per diluted share, as compared to \$225.3 million in 2005, or \$0.55 per diluted share. Gross profit, as a percentage of net sales, increased from 45.7% in 2005 to 47.6% in 2006. The improvement in gross profit was primarily driven by the positive impact of aligning prices with increases in input costs, favorable mix, and supply chain savings, partially offset by external cost pressures and higher royalty costs. Advertising and promotion expenses in the third quarter of 2006 were flat as a percentage of net sales, as compared to the third quarter of 2005. Other selling and administrative expenses, as a percentage of net sales increased from 15.7% for the third quarter of 2005 to 18.1% for the third quarter of 2006. The increase in other selling and administrative expenses resulted primarily from higher incentive compensation, increases in other employee-related costs and a pre-tax charge of \$19.3 million for prior period unintentional stock option accounting errors (see Item 1 Financial Statements Note 16 to Consolidated Financial Statements), partially offset by savings related to the streamlining of the Mattel Brands organization.

The following table provides a summary of Mattel's consolidated results for the third quarter of 2006 and 2005 (in millions, except percentage and basis point information):

	For the Three Months Ended September 30,					
	2006		2005		Year/Year Change	
	Amount	% of Net Sales	Amount	% of Net Sales	%	Basis Points of Net Sales
Net sales	\$ 1,790.3	100.0%	\$ 1,666.1	100.0%	7%	
Gross profit	\$ 851.4	47.6%	\$ 761.3	45.7%	12%	190
Advertising and promotion expenses	205.9	11.5	191.6	11.5	7%	
Other selling and administrative expenses	323.3	18.1	260.9	15.7	24%	240
Operating income	322.2	18.0	308.8	18.5		(50)
Interest expense	22.6	1.3	16.8	1.0	4%	30
Interest (income)	(6.7)	-0.4	(4.3)	-0.3	34%	(10)
Other non-operating expense (income), net	1.7		(15.0)			
Income before income taxes	\$ 304.6	17.0%	\$ 311.3	18.7%		(170)

Sales

Net sales for the third quarter of 2006 were \$1.79 billion, a 7% increase as compared to \$1.67 billion in 2005, with a 1 percentage point benefit from changes in currency exchange rates. Gross sales within the US increased 5% as compared to 2005 and accounted for 54.2% of consolidated gross sales in 2006 as compared to 55.9% in 2005. In 2006, gross sales in international markets increased 12%, as compared to 2005, including a 3 percentage point benefit from changes in currency exchange rates.

Worldwide gross sales of Mattel Girls & Boys Brands increased 8% in the third quarter of 2006 to \$1.08 billion, with a 2 percentage point benefit from changes in currency exchange rates. Domestic gross sales of Mattel Girls & Boys Brands increased 6% and international gross sales increased 9%, with a 3 percentage point benefit from changes in currency exchange rates. Worldwide gross sales for Barbie® increased 1% from 2005, with a 1 percentage point benefit from changes in currency exchange rates. Domestic gross sales of Barbie® increased 4%. International gross sales of Barbie® were flat, including a 3 percentage point benefit from changes in currency exchange rates. Worldwide gross sales of Other Girls Brands increased 16%, including a 3 percentage point benefit from changes in currency exchange rates, primarily as a result of increased sales of Pixel Chix and Polly Pocket!. Worldwide gross sales of Wheels products decreased 3%, with a 1 percentage point benefit from changes in currency exchange rates, primarily as a result of declines in Tyco® R/C worldwide and Hot Wheels® domestically, partially offset by growth in Hot Wheels® internationally. Worldwide gross sales of Entertainment products increased 27%, with a 1 percentage point benefit from changes in currency exchange rates, primarily driven by strong sales of CARS and Superman in the third quarter of 2006, which more than offset sales declines in Batman.

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Worldwide gross sales of Fisher-Price Brands increased 9% in the third quarter of 2006 to \$790.5 million, with a 1 percentage point benefit from changes in currency exchange rates. Worldwide sales of Core Fisher-Price® increased 7%, including a 1 percentage point benefit from changes in currency exchange rates, primarily driven by continued strength in sales of newborn and BabyGear products. Worldwide gross sales of Fisher-Price® Friends increased 13%, with a 1 percentage point benefit from changes in currency exchange rates, driven primarily by continued strength of Nickelodeon® properties, including Dora the Explorer, Go, Diego, Go! , and The Backyardigans, and the launch of T.M.X. Elmo.

American Girl Brands gross sales increased 3% in the third quarter of 2006 to \$71.2 million as compared to \$69.1 million in the third quarter of 2005. The increase was driven by the new American Girl Place® retail store in Los Angeles, California, which opened in April 2006.

Gross Profit

Gross profit, as a percentage of net sales, was 47.6% in the third quarter of 2006, as compared to 45.7% in the third quarter of 2005. Aligning prices with increases in input costs, favorable mix, and supply chain savings positively impacted gross profit, partially offset by external cost pressures and higher royalty costs.

Advertising and Promotion Expenses

Advertising and promotion expenses were 11.5% of net sales in the third quarter of 2006, which was flat with 2005 as a percentage of net sales.

Other Selling and Administrative Expenses

Other selling and administrative expenses were \$323.3 million, or 18.1% of net sales, in the third quarter of 2006, as compared to \$260.9 million, or 15.7% of net sales, in the third quarter of 2005. Other selling and administrative expenses increased in 2006, primarily due to the following:

Higher incentive compensation and other employee-related costs;

A pre-tax charge of \$19.3 million for prior period unintentional stock option accounting errors (see Item 1 Financial Statements Note 16 to Consolidated Financial Statements); and

Costs associated with the American Girl Place® retail store in Los Angeles, California, which opened in April 2006; partially offset by

Savings related to the streamlining of the Mattel Brands organization.

Non-Operating Items

Interest expense increased from \$16.8 million in the third quarter of 2005 to \$22.6 million in the third quarter of 2006, due to higher average borrowings and average long-term debt outstanding representing a greater proportion of total outstanding debt. Interest (income) increased from \$4.3 million in the third quarter of 2005 to \$6.7 million in the third quarter of 2006 due to higher interest rates. Other non-operating expenses were \$1.7 million in the third quarter of 2006 as compared to other non-operating (income) of \$15.0 million in the third quarter of 2005. Other non-operating (income), net included pre-tax gains on sales of marketable securities of \$11.5 million (\$7.2 million net of tax) in the third quarter of 2005.

As of September 30, 2006, Mattel held no marketable securities.

Business Segment Results

Mattel's reportable segments are separately managed business units and are divided on a geographic basis between domestic and international. The Domestic segment is further divided into Mattel Girls & Boys Brands US, Fisher-Price Brands US and American Girl Brands.

Domestic Segment

Mattel Girls & Boys Brands US gross sales increased 6% in the third quarter of 2006, as compared to the third quarter of 2005. Within this segment, Barbie® gross sales increased 4% and gross sales of Other Girls Brands decreased 3%. Gross sales of Wheels products decreased 10%, driven primarily by declines in Tyco® R/C and Hot Wheels® products. Gross sales of Entertainment products increased double digits, driven by strong sales of CARS and Superman in the third quarter of 2006, which more than offset sales declines in Batman. Mattel Girls & Boys Brands US segment income increased 6% to \$105.2 million in the third quarter of 2006, primarily due to increased sales volume and improved gross profit, as a percentage of net sales.

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Fisher-Price Brands US gross sales increased 4% in the third quarter of 2006, as compared to the third quarter of 2005, with increased sales of Core Fisher-Price®, primarily BabyGear products, and Fisher-Price Friends, including continued growth from Dora the Explorer and the launch of T.M.X. Elmo. Fisher-Price Brands US segment income increased from \$89.3 million in the third quarter of 2005 to \$99.1 million in the third quarter of 2006, due primarily to increased sales volume and improved gross profit, as a percentage of net sales.

American Girl Brands gross sales increased 3% in the third quarter of 2006, as compared to the third quarter of 2005, driven by the new American Girl Place® retail store in Los Angeles, California. American Girl Brands segment income increased from \$5.9 million in the third quarter of 2005 to \$6.8 million in the third quarter of 2006, primarily due to increased sales volume offset by increased other selling and administrative costs associated with the opening of the American Girl Place® retail store in Los Angeles, California.

International Segment

The following table provides a summary of percentage changes in gross sales within the International segment for the third quarter of 2006 versus 2005:

Non-US Regions:	% Change in Gross Sales	Impact of Change in Currency (in % pts)
Europe	13	3
Latin America	10	
Asia Pacific	6	(1)
Other	15	4
Total International	12	3

International gross sales increased by 12% in the third quarter of 2006, as compared to the third quarter of 2005, including a 3 percentage point benefit from changes in currency exchange rates. Gross sales of Barbie® were flat, including a 3 percentage point benefit from changes in currency exchange rates. Gross sales of Other Girls Brands increased double digits, primarily as a result of strong sales of Polly Pocket! and Pixel Chix. Gross sales of Wheels products increased 5%, reflecting growth in Hot Wheels® and Matchbox®. Gross sales of Entertainment products increased double digits, driven by sales of CARS and Superman, which more than offset sales declines of Batman. Gross sales of Fisher-Price Brands increased 20%, including a 3 percentage point benefit from changes in currency exchange rates, driven by strong sales in both Core Fisher-Price® and Fisher-Price® Friends. International segment income increased from \$133.7 million in the third quarter of 2005 to \$176.1 million in the third quarter of 2006, primarily due to increased sales volume and improved gross profit, as a percentage of net sales.

Results of Operations**First Nine Months**

Consolidated Results

Net sales for the first nine months of 2006 were \$3.54 billion, a 6% increase as compared to \$3.34 billion in 2005, with no impact from changes in currency exchange rates. Net income for the first nine months of 2006 was \$306.6 million, or \$0.79 per diluted share, as compared to \$137.9 million, or \$0.33 per diluted share, for the first nine months of 2005. Net income for the first nine months of 2006 was positively impacted by \$63.0 million of income tax benefits, primarily related to audit settlements with state and foreign tax authorities. Net income for the first nine months of 2005 included income tax expense of \$112.9 million related to the repatriation of unremitted foreign earnings under the Jobs Act. Gross profit, as a percentage of net sales, increased from 44.7% in 2005 to 45.2% in 2006. The increase in gross profit was driven by aligning prices with increases in input costs and supply chain savings, partially offset by external cost pressures and higher royalty costs. Other selling and administrative costs in the first nine months of 2006 included pre-tax charges of \$19.3 million for prior period unintentional stock option accounting errors (see Item 1 Financial Statements Note 16 to Consolidated Financial Statements) and \$15.8 million for severance primarily related to the streamlining of the Mattel Brands organization, and higher incentive compensation costs.

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The following table provides a summary of Mattel's consolidated results for the first nine months of 2006 and 2005 (in millions, except percentage and basis point information):

	For the Nine Months Ended					
	September 30, 2006		September 30, 2005		Year/Year Change	
	Amount	% of Net Sales	Amount	% of Net Sales	%	Basis Points of Net Sales
Net sales	\$ 3,541.3	100.0%	\$ 3,336.1	100.0%	6%	
Gross profit	\$ 1,599.4	45.2%	\$ 1,492.1	44.7%	7%	50
Advertising and promotion expenses	395.3	11.2	372.4	11.2	6%	
Other selling and administrative expenses	863.9	24.4	776.8	23.2	11%	120
Operating income	340.2	9.6	342.9	10.3		(70)
Interest expense	53.8	1.5	54.0	1.6	0%	(10)
Interest (income)	(22.0)	-0.6	(28.7)	-0.9	-24%	30
Other non-operating (income), net	(2.0)		(28.7)			
Income before income taxes	\$ 310.4	8.8%	\$ 346.3	10.4%		(160)

Sales

Net sales for the first nine months of 2006 were \$3.54 billion, a 6% increase as compared to \$3.34 billion in 2005, with no impact from changes in currency exchange rates. Gross sales within the US increased 5% as compared to 2005 and accounted for 54.6% of consolidated gross sales in 2006 as compared to 55.7% in 2005. In the first nine months of 2006, gross sales in international markets increased 9% as compared to the first nine months of 2005, with no impact from changes in currency exchange rates.

Worldwide gross sales of Mattel Girls & Boys Brands increased 5% in the first nine months of 2006 to \$2.18 billion, with no impact from changes in currency exchange rates. Domestic gross sales of Mattel Girls & Boys Brands products increased 4% and international gross sales increased 6%, with a 1 percentage point benefit from changes in currency exchange rates. Worldwide gross sales for Barbie® declined 2% from 2005, with no impact from changes in currency exchange rates. Domestic gross sales of Barbie® increased 3%, while international gross sales of Barbie® declined 4%, including a 1 percentage point benefit from currency exchange rates. Worldwide gross sales of Other Girls Brands increased 13%, including a 1 percentage point benefit from currency exchange rates, primarily driven by increased sales of Pixel Chix, Polly Pocket! and Winx Club. Worldwide gross sales of Wheels products decreased 4%, with no impact from changes in currency exchange rates, driven by sales declines in Tyco® R/C and Hot Wheels® products. Worldwide gross sales of Entertainment products increased 20%, with no impact from changes in currency exchange rates, primarily driven by strong sales of CARS and Superman, which more than offset sales declines in Batman.

Worldwide gross sales of Fisher-Price Brands increased 10% in the first nine months of 2006 to \$1.46 billion, with no impact from changes in currency exchange rates. Worldwide sales of Core Fisher-Price® increased 9%, with no impact from changes in currency exchange rates, primarily driven by continued growth in the BabyGear line and newborn products. Worldwide gross sales of

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Fisher-Price® Friends grew 12%, with no impact from changes in currency exchange rates, driven by the continued strength of Nickelodeon® properties, including Dora the Explorer, Go, Diego, Go!, and The Backyardigans, and the launch of T.M.X. Elmo. Power Wheels® gross sales also grew worldwide.

Gross sales of American Girl Brands in the first nine months of 2006 were \$194.7 million as compared to \$195.5 million in the first nine months of 2005. The slight decline was primarily driven by stronger sales of the 2005 Girl of the Year doll, Marisol, in the first nine months of 2005, and decreased catalog sales, offset by sales from the opening of the third American Girl Place® retail store in Los Angeles, California in April 2006.

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Gross Profit

Gross profit, as a percentage of net sales, was 45.2% in the first nine months of 2006, as compared to 44.7% in the first nine months of 2005. The increase in gross profit was driven by aligning prices with increases in input costs and supply chain savings, partially offset by external cost pressures and higher royalty costs.

Advertising and Promotion Expenses

Advertising and promotion expenses remained flat at 11.2% of net sales in the first nine months of 2006 compared to 2005.

Other Selling and Administrative Expenses

Other selling and administrative expenses were \$863.9 million, or 24.4% of net sales, in the first nine months of 2006 as compared to \$776.8 million, or 23.2% of net sales, in the first nine months of 2005. Other selling and administrative expenses increased in 2006, primarily due to the following:

Higher incentive compensation and other employee-related costs;

A pre-tax charge of \$19.3 million for prior period unintentional stock option accounting errors (see Item 1 Financial Statements Note 16 to Consolidated Financial Statements);

\$15.8 million of severance charges, primarily related to the streamlining of the Mattel Brands organization, offset by cost savings; and

Costs associated with the American Girl Place[®] retail store in Los Angeles, California that opened in April 2006.

Non-Operating Items

Interest expense decreased from \$54.0 million in the first nine months of 2005 to \$53.8 million in the first nine months of 2006, due to lower average borrowings, offset by average long-term debt outstanding representing a greater proportion of total outstanding debt and higher average interest rates. Interest (income) decreased from \$28.7 million in the first nine months of 2005 to \$22.0 million in the first nine months of 2006, due to lower average cash balances, partially offset by higher interest rates. Other non-operating (income), net was \$2.0 million in the first nine months of 2006 as compared to \$28.7 million in the first nine months of 2005, which was mainly comprised of gains from the sale of marketable securities in 2005.

As of September 30, 2006, Mattel held no marketable securities.

Business Segment Results

Mattel's reportable segments are separately managed business units and are divided on a geographic basis between domestic and international. The Domestic segment is further divided into Mattel Girls & Boys Brands US, Fisher-Price Brands US and American Girl Brands.

Domestic Segment

Mattel Girls & Boys Brands US gross sales increased 4% in the first nine months of 2006, as compared to the first nine months of 2005. Within this segment, Barbie® gross sales increased 3% and sales of Other Girls Brands decreased 5%. Gross sales of Wheels products decreased double digits. Sales of Entertainment products increased double digits, driven by sales of CARS and Superman, which more than offset sales declines in Batman. Mattel Girls & Boys Brands US segment income increased 7% to \$153.0 million in the first nine months of 2006, primarily due to increased sales volume and improved gross profit, as a percentage of net sales.

Fisher-Price Brands US gross sales increased 6% in the first nine months of 2006, as compared to the first nine months of 2005, with strong sales growth of Core Fisher-Price®, Fisher-Price® Friends and Power Wheels® products. Fisher-Price Brands US segment income increased from \$95.8 million in the first nine months of 2005 to \$118.0 million in the first nine months of 2006, primarily driven by increased sales volume and improved gross profit, as a percentage of net sales.

American Girl Brands gross sales were flat in the first nine months of 2006, as compared to the first nine months of 2005, primarily driven by stronger sales of the 2005 Girl of the Year doll, Marisol in the first nine months of 2005, offset by the April 2006 opening of the American Girl Place® retail store in Los Angeles, California. American Girl Brands segment income decreased from \$17.7 million in the first nine months of 2005 to \$7.4 million in the first nine months of 2006, primarily due to increased other selling and administrative costs associated with the opening of the American Girl Place® retail store in Los Angeles, California.

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The following table provides a summary of percentage changes in gross sales within the International segment for the first nine months of 2006 versus 2005:

Non-US Regions:	% Change in Gross Sales	Impact of Change in Currency (in % pts)
Europe	5	
Latin America	14	2
Asia Pacific	8	(2)
Other	20	6
Total International	9	

International gross sales increased 9% in the first nine months of 2006, as compared to the first nine months of 2005, with no impact from changes in currency exchange rates. Gross sales of Barbie® decreased 4%, including a 1 percentage point benefit from changes in currency exchange rates. Gross sales of Other Girls Brands increased double digits, primarily as a result of higher sales of Pixel Chix, Polly Pocket! and Winx Club. Gross sales of Wheels products increased 5%, including a 1 percentage point benefit from changes in currency exchange rates, reflecting growth in Hot Wheels® and Matchbox®, partially offset by a decline in sales of Tyco® R/C products. Gross sales of Entertainment products increased double digits, driven by strong sales of CARS and Superman properties, which more than offset sales declines in Batman. Fisher-Price Brands gross sales increased 18%, including a 1 percentage point benefit from changes in currency exchange rates, driven by strong sales in Core Fisher-Price®, Fisher-Price® Friends and Power Wheels®. International segment income increased from \$156.8 million in the first nine months of 2005 to \$216.3 million in the first nine months of 2006 primarily due to increased sales volume and improved gross profit, as a percentage of net sales.

Income Taxes

In the normal course of business, Mattel is regularly audited by federal, state and foreign tax authorities. During the three months ended March 31, 2006, Mattel settled ongoing audits by foreign tax authorities and as a result of the settlements, Mattel recognized income tax benefits of \$56.8 million during the first quarter of 2006. During the three months ended June 30, 2006, Mattel recognized income tax benefits of \$6.2 million primarily due to a settlement with a state tax authority for tax years 1997 and 1998.

On May 17, 2006, the Tax Increase Prevention and Reconciliation Act (the Tax Act) was signed into law. Management expects the Tax Act to lower Mattel's 2006 provision for income taxes by approximately 3 to 4 percentage points. Future law changes by Congress or guidance from the Internal Revenue Service with respect to these new rules may further impact Mattel's estimates and could require further adjustments to future tax provisions. The impact of such future changes, if any, will be reflected in the financial reporting period in which any such change is enacted or becomes effective.

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During the three months ended September 30, 2006, income tax benefits of \$6.0 million were recorded relating to a pre-tax charge of \$19.3 million for prior period unintentional stock option accounting errors. See Item 1 Financial Statements Note 16 to Consolidated Financial Statements.

The consolidated statements of operations for the nine months ended September 30, 2005 included a provision for income taxes of \$112.9 million for the total amount of earnings repatriated under the American Jobs Creation Act (the Jobs Act), which was signed into law on October 22, 2004. Among its various provisions, the Jobs Act created a temporary incentive for US corporations to repatriate accumulated income earned abroad by providing an 85% dividends received deduction for certain dividends from controlled foreign corporations. In the fourth quarter of 2005, management changed its estimate of the tax liability associated with the repatriated earnings to \$107.0 million and recorded the \$5.9 million adjustment to the provision for income taxes in that period.

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Liquidity and Capital Resources

Mattel's primary sources of liquidity are its cash balances and access to short-term borrowing facilities. Cash flows from operations could be negatively impacted by decreased demand for Mattel's products, which could result from factors such as adverse economic conditions and changes in public and consumer preferences, or by increased costs associated with manufacturing and distribution of products or shortages in raw materials or component parts. Additionally, Mattel's ability to issue long-term debt and obtain seasonal financing could be adversely affected by factors such as an inability to meet its debt covenant requirements, which include maintaining consolidated debt-to-capital and interest coverage ratios, or a deterioration of Mattel's credit ratings. Mattel's ability to conduct its operations could be negatively impacted should these or other adverse conditions affect its primary sources of liquidity.

Capital and Investment Framework

To guide future capital deployment decisions, with a goal of maximizing shareholder value, Mattel's Board of Directors in 2003 established the following capital and investment framework:

To maintain approximately \$800 million to \$1 billion in year-end cash available to fund a substantial portion of seasonal working capital;

To maintain a year-end debt-to-capital ratio of about 25%;

To invest approximately \$180 million to \$200 million in capital expenditures annually to maintain and grow the business;

To make strategic acquisitions consistent with Mattel's vision of providing the world's premier toy brands today and tomorrow; and

To return excess funds to shareholders through dividends and share repurchases.

Over the long-term, assuming cash flows from operating activities remain strong, Mattel plans to use its free cash flows to invest in strategic acquisitions and to return funds to shareholders through cash dividends and, depending on market conditions, share repurchases. However, the ability to implement successfully the capital deployment plan is directly dependent on Mattel's ability to generate strong cash flows from operating activities. There is no assurance that Mattel will continue to generate strong cash flows from operating activities or achieve its targeted goals from investing activities.

On October 3, 2006, Mattel completed its acquisition of Radica Games Limited (Radica) for approximately \$230 million in cash.

Operating Activities

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Cash flows used for operating activities were \$367.7 million in the first nine months of 2006, as compared to \$629.0 million in the first nine months of 2005. The decrease in cash flows used for operating activities was primarily due to higher net income and a decrease in the use of cash for working capital requirements in 2006, primarily as a result of lower net tax payments in 2006 and changes in the amount and timing of other accrued liabilities and payable payments.

Investing Activities

Cash flows used for investing activities in the first nine months of 2006 increased \$62.4 million to \$100.5 million, as compared to \$38.2 million in the first nine months of 2005, mainly due to proceeds received from the sale of investments in 2005, an increase in other property, plant and equipment purchases in 2006, primarily related to the construction of the new American Girl Place® in Los Angeles, California and investment in Mattel's long-term information technology strategy.

Financing Activities

Cash flows from financing activities in the first nine months of 2006 were \$16.8 million, as compared to cash flow used for financing activities of \$311.3 million in the first nine months of 2005. The increase in cash flows from financing activities was primarily due to the issuance of \$300.0 million of senior notes in June 2006 and lower share repurchases.

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Mattel maintains and periodically amends or replaces a domestic unsecured committed revolving credit facility with a commercial bank group that is used as the primary source of financing for the seasonal working capital requirements of its domestic subsidiaries. The current agreement was amended and restated in March 2005 and expires on March 23, 2010. The terms and conditions of the amended and restated facility are substantially similar to those contained in the previous facility. Interest is charged at various rates selected by Mattel, ranging from market commercial paper rates to the bank reference rate. The domestic unsecured committed revolving credit facility contains a variety of covenants, including financial covenants that require Mattel to maintain certain consolidated debt-to-capital and interest coverage ratios. Specifically, Mattel is required to meet these financial covenant ratios at the end of each fiscal quarter and fiscal year, using the formulae specified in the credit agreement to calculate the ratios. Mattel was in compliance with such covenants at the end of the third quarter of 2006. As of September 30, 2006, Mattel's consolidated

debt-to-capital ratio, as calculated per the terms of the credit agreement, was 0.32 to 1 (compared to a maximum allowed of 0.60 to 1) and Mattel's interest coverage ratio was 11.34 to 1 (compared to a minimum allowed of 3.50 to 1).

On December 9, 2005, Mattel, Mattel Asia Pacific Sourcing Limited (MAPS), a wholly-owned subsidiary of Mattel, Bank of America, N.A., as a lender and administrative agent, and other financial institutions executed a credit agreement (the MAPS facility) which provides for (i) a term loan facility consisting of a term loan advanced to MAPS in the original principal amount of \$225.0 million, with \$50.0 million of such amount to be repaid by MAPS on each of December 15, 2006 and December 15, 2007, and the remaining aggregate principal amount of \$125.0 million to be repaid on December 9, 2008, and (ii) a revolving loan facility consisting of revolving loans advanced to MAPS in the maximum aggregate principal amount at any time outstanding of \$100.0 million, with a maturity date of December 9, 2008. Interest is charged at varying rates selected by Mattel based on Eurodollar rates or bank reference rates. In connection with the MAPS facility, Mattel executed a Continuing Guaranty Agreement pursuant to which Mattel unconditionally guaranteed the obligations of MAPS arising pursuant to the MAPS facility. The MAPS facility contains a variety of covenants, including financial covenants that require Mattel to maintain certain consolidated debt-to-capital and interest coverage ratios at the end of each fiscal quarter and fiscal year, using the formulae specified and ratios allowed in the MAPS facility to calculate the ratios. The formulae specified in the MAPS facility are the same as those required by the domestic unsecured committed revolving credit facility. Mattel was in compliance with such covenants at September 30, 2006.

The domestic unsecured committed revolving credit facility and the MAPS facility are material agreements and failure to comply with the financial covenant ratios may result in an event of default under the terms of the facilities. If Mattel defaulted under the terms of the domestic unsecured committed revolving credit facility or the MAPS facility, its ability to meet its seasonal financing requirements could be adversely affected.

To finance seasonal working capital requirements of certain foreign subsidiaries, Mattel avails itself of individual short-term credit lines with a number of banks. Mattel expects to extend these credit lines throughout 2006.

In June 2006, Mattel issued \$100.0 million of unsecured floating rate senior notes (Floating Rate Senior Notes) due June 15, 2009 and \$200.0 million of unsecured 6.125% senior notes (6.125% Senior Notes) due June 15, 2011 (collectively Senior Notes). Interest on the Floating Rate Senior Notes is based on the three-month US Dollar London Interbank Offered Rate (LIBOR) plus 40 basis points with interest payable quarterly beginning September 15, 2006. Interest on the 6.125% Senior Notes is payable

semi-annually beginning December 15, 2006. The 6.125% Senior Notes may be redeemed at any time at the option of Mattel at a redemption price equal to the greater of (i) the principal amount of the notes being redeemed plus accrued interest to the redemption date, and (ii) a make whole amount based on the yield of a comparable US Treasury security plus 20 basis points.

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In June 2006, Mattel entered into two interest rate swap agreements on the \$100.0 million Floating Rate Senior Notes, each in a notional amount of \$50.0 million, for the purpose of hedging the variability of cash flows in the interest payments due to fluctuations of the LIBOR benchmark interest rate. These cash flow hedges are accounted for under SFAS No. 133, *Accounting for Derivative Instruments and Hedging Activities*, whereby the hedges are reported in Mattel's consolidated balance sheets at fair value, with changes in the fair value of the hedges reflected in accumulated other comprehensive income. Under the terms of the agreements, Mattel receives quarterly interest payments from the swap counterparties based on the three-month LIBOR plus 40 basis points and makes semi-annual interest payments to the swap counterparties based on a fixed rate of 5.87125%. The three-month LIBOR rate used to determine interest payments under the interest rate swap agreements resets every three months, matching the variable interest on the Floating Rate Senior Notes. The agreements expire in June 2009, which corresponds with the maturity of the Floating Rate Senior Notes.

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In October 2005, a major credit rating agency maintained its long-term rating for Mattel at BBB but changed its long-term outlook to negative and reduced its short-term rating to A-3. Also in October 2005, another major credit rating agency maintained its long-term rating for Mattel at Baa2, but changed its long-term outlook to negative. In March 2006, one of those credit rating agencies reduced Mattel's long-term credit rating to BBB- and changed the outlook from negative to stable. In May 2006, another major credit rating agency reduced Mattel's long-term credit rating to BBB. Management does not expect these actions to have a significant impact on Mattel's ability to obtain financing or to have a significant negative impact on Mattel's liquidity or results of operations.

Mattel believes its cash on hand at the beginning of 2006, amounts available under its domestic unsecured committed revolving credit facility, the MAPS facility, its uncommitted money market facility, the proceeds from the issuance of the \$300.0 million of Senior Notes in June 2006 and its foreign credit lines will be adequate to meet its seasonal financing requirements in 2006.

Mattel sells certain domestic and foreign trade receivables as one of its means for financing its seasonal working capital requirements. Mattel has a \$300.0 million domestic receivables sales facility that is a sub-facility of Mattel's domestic unsecured committed revolving credit facility. The outstanding amount of receivables sold under the domestic receivables facility may not exceed \$300.0 million at any given time, and the amount available to be borrowed under the credit facility is reduced to the extent of any such outstanding receivables sold. Under the domestic receivables facility, certain trade receivables are sold to a group of banks, which currently include, among others, Bank of America, N.A., as administrative agent, Citicorp USA, Inc. and Barclays Bank PLC, as co-syndication agents, and Societe Generale and BNP Paribas, as co-documentation agents. Pursuant to the domestic receivables facility, Mattel Sales Corp. and Fisher-Price, Inc. (which are wholly-owned subsidiaries of Mattel) can sell eligible trade receivables from Wal-Mart and Target to Mattel Factoring, Inc. (Mattel Factoring), a Delaware corporation and wholly-owned, consolidated subsidiary of Mattel. Mattel Factoring is a special purpose entity whose activities are limited to purchasing and selling receivables under this facility. Pursuant to the terms of the domestic receivables facility and simultaneous with each receivables purchase, Mattel Factoring sells those receivables to the bank group. Mattel records the transaction, reflecting cash proceeds and sale of accounts receivable in its consolidated balance sheet, at the time of the sale of the receivables to the bank group.

Mattel International Holdings B.V., a company incorporated in the Netherlands, Mattel France S.A.S., a company incorporated in France, and Mattel GmbH, a company incorporated in Germany, each of which is a subsidiary of Mattel, and Societe Generale Bank Nederland N.V. are parties to a Master Agreement for the Transfer of Receivables establishing a Euro 150 million European trade receivables facility, pursuant to which Mattel France S.A.S. and Mattel GmbH may sell trade receivables to Societe Generale Bank Nederland N.V. As with the domestic receivables facility, each sale of accounts receivable is recorded in Mattel's consolidated balance sheet at the time of such sale. No Mattel subsidiary is used as a special purpose entity in connection with these transactions. Under the European trade receivables facility, the outstanding amount of receivables sold may not exceed Euro 60 million from February 1 through July 31 of each year and may not exceed Euro 150 million at all other times. Pursuant to a letter agreement between Societe Generale Bank Nederland N.V. and Mattel International Holdings B.V., Mattel France S.A.S. and Mattel GmbH effective June 23, 2006, the commitment termination date for the European trade receivables facility was extended to November 30, 2006. Mattel currently expects to extend this facility or replace it with a similar facility.

The outstanding amounts of accounts receivable that have been sold under these facilities and other factoring arrangements, net of collections from customers, have been excluded from Mattel's consolidated balance sheets and are summarized as follows:

(In millions)	September 30, 2006	September 30, 2005	December 31, 2005
Receivables sold pursuant to:			
Domestic receivables facility	\$ 131.0	\$ 182.5	\$ 251.4
European receivables facility	128.7	115.4	95.9
Other factoring arrangements		38.3	95.8
	\$ 259.7	\$ 336.2	\$ 443.1

Financial Position

Mattel's cash and equivalents at September 30, 2006 decreased \$445.3 million to \$552.4 million, as compared to year-end 2005, primarily due to seasonal increases in accounts receivable and inventory, repayment of \$100.0 million on the MAPS revolving loan facility and share repurchases of \$205.9 million in 2006, partially offset by proceeds from the issuance of \$300.0 million of Senior Notes in June 2006. Accounts receivable, net increased \$627.3 million to \$1.39 billion at September 30, 2006, as compared to year-end 2005 due to the seasonality of sales and collections.

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The current portion of long-term debt increased \$11.6 million to \$100.0 million at September 30, 2006, as compared to \$88.4 million at September 30, 2005, primarily due to the repayment of the \$38.6 million mortgage note in the fourth quarter of 2005 and repayment of \$50.0 million of medium-term notes (\$30.0 million in May 2006 and \$20.0 million in September 2006), partially offset by the reclassification from long-term debt to current portion of long-term debt of \$50.0 million related to the MAPS term loan maturing in December 2006, \$30.0 million of medium-term notes maturing in May 2007 and \$20.0 million of medium-term notes maturing in July 2007. Accounts payable and accrued liabilities increased \$143.7 million since year-end 2005 to \$1.21 billion at September 30, 2006, mainly due to the timing of payment of various accrued liability balances, including incentive compensation, royalties, freight and advertising obligations, partially offset by a decrease in accounts receivable collections due to bank related to the European receivables facility.

A summary of Mattel's capitalization is as follows:

(In millions, except percentage information)	September 30, 2006		September 30, 2005		December 31, 2005	
Medium-term notes	\$ 300.0	9%	\$ 350.0	12%	\$ 350.0	12%
Senior Notes	300.0	9				
Term loan facility	175.0	5			175.0	6
Total long-term debt	775.0	23	350.0	12	525.0	18
Other noncurrent liabilities	297.4	9	259.4	9	282.4	10
Stockholders' equity	2,299.8	68	2,282.8	79	2,101.7	72
	\$ 3,372.2	100%	\$ 2,892.2	100%	\$ 2,909.1	100%

Total long-term debt increased \$425.0 million at September 30, 2006, as compared to September 30, 2005 due to borrowings under the MAPS term loan facility (of which \$175.0 million is classified as long-term at September 30, 2006) and \$300 million of Senior Notes borrowings (all of which is classified as long-term at September 30, 2006), partially offset by the reclassification of \$50.0 million of medium-term notes maturing in the next twelve months to current portion of long-term debt. Mattel expects to satisfy its future long-term capital needs through the generation of corporate earnings and issuance of long-term debt instruments. Stockholders' equity of \$2.3 billion increased \$16.9 million since September 30, 2005, primarily as a result of net income from operations, offset by share repurchases during 2005 and 2006 and payment of the annual dividend in the fourth quarter of 2005.

Mattel's debt-to-capital ratio, including short-term borrowings and current portion of long-term debt, increased from 18.8% at September 30, 2005 to 28.8% at September 30, 2006. Mattel's objective is to continue to maintain a year-end debt-to-capital ratio of approximately 25%.

Litigation

See Part II, Item 1 - Legal Proceedings.

Application of Critical Accounting Policies

Mattel's critical accounting policies are included in its Annual Report on Form 10-K for the year ended December 31, 2005 and have not changed, except for Mattel's accounting for share-based payments in connection with the January 1, 2006 adoption of Statement of Financial Accounting Standards (SFAS) No. 123(R), *Share-Based Payment*.

Share-Based Payments

Prior to January 1, 2006, Mattel's accounting for its employee stock compensation plans was based on the recognition and measurement principles of Accounting Principles Board (APB) Opinion No. 25, *Accounting for Stock Issued to Employees*, and related interpretations. Under APB Opinion No. 25, compensation expense is only recognized in the statements of operations for employee stock options with exercise prices below the measurement date market price of the company's stock (see Item 1 Financial Statements Note 16 to Consolidated Financial Statements). The amount of additional compensation expense that would have resulted if Mattel had applied the fair value recognition provisions of SFAS No. 123, *Accounting for Stock-Based Compensation*, was included as a proforma disclosure in the financial statement footnotes.

Effective January 1, 2006, Mattel adopted the fair value recognition provisions of SFAS No. 123(R) using the modified-prospective transition method. Accordingly, results for prior periods have not been restated and compensation cost in 2006 includes the portion of share-based payment awards attributable to employee service during the period for (i) grants made prior to January 1, 2006, but not previously included in the proforma expense disclosures in Mattel's financial statements, based on the measurement date fair value estimated in accordance with the original provisions of SFAS No. 123, and (ii) grants made subsequent to January 1, 2006 based on the measurement date fair value estimated in accordance with the provisions of SFAS No. 123(R).

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Beginning January 1, 2006 and in connection with the adoption of SFAS No. 123(R), Mattel recognizes the cost of all new employee share-based payment awards on a straight-line attribution basis over their respective vesting periods, net of estimated forfeitures; whereas, prior to January 1, 2006, Mattel used the graded vesting attribution method prescribed by Financial Accounting Standards Board (FASB) Interpretation No. 28, *Accounting for Stock Appreciation Rights and Other Variable Stock Option or Award Plans*. In accounting for the income tax benefits associated with employee exercises of share-based payments, Mattel has elected to adopt the alternative simplified method as permitted by FASB Staff Position (FSP) No. FAS 123(R)-3, *Accounting for the Tax Effects of Share-Based Payment Awards*. FSP No. FAS 123(R)-3 permits the adoption of either the transition guidance described in SFAS No. 123(R) or the alternative simplified method specified in the FSP to account for the income tax effects of share-based payment awards. In determining when additional tax benefits associated with share-based payment exercises are recognized, Mattel follows the ordering of deductions of the tax law, which allows deductions for share-based payment exercises to be utilized before previously existing net operating loss carryforwards. In computing dilutive shares under the treasury stock method, Mattel does not reduce the tax benefit amount within the calculation for the amount of deferred tax assets that would have been recognized had Mattel previously expensed all share-based payment awards.

Determining the fair value of share-based awards at the measurement date requires judgment, including estimating the expected term that stock options will be outstanding prior to exercise, the associated volatility and the expected dividends. The fair value of options granted has been estimated using the Black-Scholes valuation model. The expected life of the options used in this calculation is the period of time the options are expected to be outstanding and has been determined based on historical exercise experience. Expected stock price volatility is based on the historical volatility of Mattel's stock for a period approximating the expected life, the expected dividend yield is based on Mattel's most recent actual annual dividend payout, and the risk-free interest rate is based on the implied yield available on US Treasury zero-coupon issues. Judgment is also required in estimating the amount of share-based awards that will be forfeited prior to vesting.

The following weighted average assumptions were used in determining fair value for options granted:

	<u>During the Three Months Ended</u>	<u>During the Nine Months Ended</u>
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(In thousands) &