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LLOYDS TSB GROUP PLC  
Form 6-K  
March 08, 2004

SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C.20549

FORM 6-K

Report of Foreign Private Issuer  
Pursuant to Rule 13a-16 or 15d-16  
of the Securities Exchange Act of 1934

08 March 2004

LLOYDS TSB GROUP plc  
(Translation of registrant's name into English)

5th Floor  
25 Gresham Street  
London  
EC2V 7HN  
United Kingdom

(Address of principal executive offices)

Indicate by check mark whether the registrant files or will file annual reports under cover Form 20-F or Form 40-F.

Form 20-F..X..Form 40-F.....

Indicate by check mark whether the registrant by furnishing the information contained in this Form is also thereby furnishing the information to the Commission pursuant to Rule 12g3-2(b) under the Securities Exchange Act of 1934.

Yes .....No ..X..

If "Yes" is marked, indicate below the file number assigned to the registrant in connection with Rule 12g3-2(b): 82- \_\_\_\_\_

Index to Exhibits

Item

No. 1           Regulatory News Service Announcement, dated 08 March 2004  
re: Final Results

LLOYDS TSB GROUP PLC - 2003 RESULTS

PRESENTATION OF RESULTS

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During 2003 the Group has implemented a change in accounting policy following the issue of new accounting guidance in Urgent Issues Task Force Abstracts 37 'Purchases and sales of own shares' and 38 'Accounting for ESOP trusts'. The Group has also changed its accounting policy relating to the deferral of certain expenses incurred in connection with the acquisition of new asset finance and unit trust business. These costs are now charged to the profit and loss account as incurred, rather than over the expected life of the related transactions. The Group has restated comparative figures to reflect these changes (page 45, note 1).

In order to provide a clearer representation of the underlying performance of the Group, the results of the Group's life and pensions, and general insurance businesses include investment earnings calculated using longer-term investment rates of return (page 48, note 5). The difference between the normalised investment earnings and the actual return ('the investment variance') together with the impact of changes in the economic assumptions used in the embedded value calculation (page 49, note 6), and the profit on the sale of a number of overseas businesses in 2003 (page 49, note 7) have been separately analysed and a reconciliation to the Group's profit before tax is given on page 16.

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## FORWARD LOOKING STATEMENTS

This announcement contains forward looking statements with respect to the business, strategy and plans of the Lloyds TSB Group, its current goals and expectations relating to its future financial condition and performance. By their nature, forward looking statements involve risk and uncertainty because they relate to events and depend on circumstances that will occur in the future. Lloyds TSB Group's actual future results may differ materially from the results expressed or implied in these forward looking statements as a result of a variety of factors, including UK domestic and global economic and business conditions, risks concerning borrower credit quality, market related risks such as interest rate risk and exchange rate risk in its banking business and equity risk in its insurance businesses, changing demographic trends, unexpected changes to regulation or regulatory actions, changes in customer preferences, competition and other factors. Please refer to the latest Annual Report on Form 20-F of Lloyds TSB Group filed with the US Securities and Exchange Commission for a discussion of such factors.

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## PERFORMANCE HIGHLIGHTS

## Results

- Profit before tax increased by GBP1,730 million, or 66 per cent, to GBP4,348 million.
- Profit attributable to shareholders increased by GBP1,464 million, or 82 per cent, to GBP3,254 million.
- Earnings per share increased by 82 per cent to 58.3p.
- Post-tax return on average shareholders' equity 38.5 per cent.
- Total capital ratio 11.3 per cent, tier 1 capital ratio 9.5 per cent.
- Final dividend of 23.5p per share, making a total of 34.2p for the year (2002: 34.2p).

Results, excluding changes in economic assumptions, investment variance and profit on sale of businesses

- Profit before tax decreased by GBP126 million, or 4 per cent, to GBP3,380 million.
- Earnings per share decreased by 6 per cent to 41.5p.
- Economic profit increased by 4 per cent to GBP1,553 million.
- Post-tax return on average shareholders' equity 27.4 per cent.

Key achievements

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- A new strategic focus on organic growth has been implemented, and a number of non-core overseas businesses have been sold.
- The Group has improved its market share in many key product areas, including credit cards, personal loans, bank savings, and UK life and pensions.
- Excluding the impact of disposals, customer lending grew by 10 per cent to GBP135 billion and customer deposits increased by 6 per cent to GBP116 billion.
- The rate of decline in the Group's net interest margin has slowed.
- Strict cost control has been maintained. Excluding the impact of acquisitions and the customer redress provision, expenses decreased by 1 per cent.
- Asset quality remains strong.
- Profit before tax from UK Retail Banking and Mortgages, excluding the impact of the provision for customer redress, increased by 21 per cent, as a result of 9 per cent growth in income and flat costs.
- New business profitability in Scottish Widows increased by 13 per cent, as a result of market share growth and an improved new business margin.
- In Wholesale and International Banking, positive results are emerging from the improved co-ordination between our Corporate and Financial Markets businesses.
- Capital ratios significantly improved. Scottish Widows remains on track to pay a 2004 dividend to Lloyds TSB.

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### GROUP CHIEF EXECUTIVE'S STATEMENT

Lloyds TSB's headline results in 2003 showed a 66 per cent rise in profit before tax to GBP4,348 million, compared to GBP2,618 million in 2002. This increase does not appropriately reflect the Group's performance, as it was, in large part, the result of the strategic repositioning of our business portfolio and the greater stability in global financial markets. Excluding the profit on the sale of businesses, investment variance and changes in economic assumptions, the Group's profit before tax was down 4 per cent, or GBP126 million, to GBP3,380 million. On the same basis, profit before tax increased by 3 per cent in the second half of 2003, compared to the first half of the year, supported by improvements in each of the main business units.

When viewing the Group's trading performance for the year, a number of other factors need to be taken into account to allow for a better understanding and comparison with 2002. In particular, the reduction of GBP131 million in the Group's pension scheme related income, and the introduction of the Competition Commission's remedies for small and medium-sized enterprises which reduced profit before tax by GBP174 million in 2003.

Whilst it is important to recognise that these are ongoing parts of the business, the year-on-year comparison excluding these factors shows earnings

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growth, with a modest income uplift and continued tight control over expenses. Growth in income was supported by good quality growth in customer lending and deposits which, excluding the impact of disposals, grew by 10 per cent and 6 per cent respectively. The rate of decline in the Group's net interest margin has slowed, despite intense competition within the UK financial services market, as we improved the mix of assets. The Group net interest margin in 2003 was 3.04 per cent, compared with 3.20 per cent in 2002, and we continue to budget for further gradual product margin erosion.

The Group's cost performance reflected good progress in a number of efficiency related initiatives, together with a reduction of some 1,200 in the Group's total staffing, after allowing for the acquisition and disposal of businesses. Provisions for bad and doubtful debts reduced by 8 per cent, as a result of lower charges in the corporate and international businesses. Asset quality across the Group remains strong and total non-performing lending reduced by 14 per cent during the year, partly as a result of business disposals. The Group's return on equity, excluding disposal gains, investment variance and changes in economic assumptions, was 27.4 per cent.

### Management priorities

In 2003, the management team set a series of priorities to guide the Group and provide a framework to build the franchise. The three key themes are:

- to actively manage the portfolio of businesses and to reduce risk and earnings volatility,
- to maintain and build profitability, and,
- to position the Group to deliver profitable growth from within our retail and corporate customer franchises.

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The key achievements against these priorities are summarised below.

#### Managing the business portfolio

During the year, the Group reviewed the strategic options for a number of its businesses. The criteria used in our evaluation process were the strategic fit with the Group and the prospects for long-term economic profit growth. As a result of the review, we sold The National Bank of New Zealand, substantially all of our businesses in Brazil and our French operations. We have also announced the sale of our Central American businesses, pending approval from the regulatory authorities. Our emerging markets debt portfolio, which totalled GBP1.1 billion at the end of 2002, was also sold. We have removed significant earnings volatility and are now more focused on our core franchises, and are confident the quality of our future earnings will improve.

In our life assurance business, we continue to keep close control over earnings risk and have put plans in place to deliver capital efficient growth.

In 2003, we implemented a new risk infrastructure across all our business units and maintained tight control over our risk positions and credit quality, which is in part reflected in our lower charge for bad and doubtful debts and reduced levels of non-performing lending.

We have also put in place new sales management processes and incentive plans

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designed to guide the organisation to build deep, long-term customer relationships, and to underpin our commitment to treating our customers fairly. We are determined to avoid future lapses in our sales processes which, in the first half of 2003, required us to raise a GBP300 million provision to provide redress to customers.

### Maintaining and building profitability

Our key financial measures of performance are economic profit growth and return on economic equity. During 2003, the Group delivered an economic profit increase of 4 per cent and maintained a high post-tax return on equity, excluding disposal gains, investment variance and changes in economic assumptions at 27.4 per cent.

In 2003, we established an increased focus on economic capital management, supported by the introduction of a more rigorous, Basel 2 compliant, equity attribution model. This has changed the way we allocate capital, and has been reflected in the mix of our balance sheet growth during 2003. We have seen good growth in consumer lending and a reduction in the Group's portfolio of finer margin loans and debt securities. The improvement in our mix of assets has supported an increase in the Group's net interest margin in the fourth quarter of the year.

In line with our plans to maximise the use of our capital resources, we have reviewed the performance of our life, pensions and investments product portfolio. The new business margin rose from 19.3 per cent to 21.6 per cent whilst growing market share from 5.2 per cent to 5.7 per cent. Scottish Widows remains one of the most strongly capitalised life assurance companies in the UK and is on track to pay a 2004 dividend to Lloyds TSB. During the year Scottish Widows' free asset ratio, a key measure of life assurance companies' financial strength, increased to an estimated 13.5 per cent, from 12.2 per cent in 2002.

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Cost control continues to have high priority throughout the Group. The increasing use of straight through processing, and our introduction of a Sigma approach to quality, currently covering almost 30 per cent of our transactions, has started to improve our cost effectiveness and customer service levels. We intend to extend this programme over the next year. The Group has also embarked on a programme of outsourcing a number of its processing and back office operations.

### Positioning the Group for growth

The Group's principal focus is on growth from within the franchise, and our objective is to build valuable long-term relationships with customers in both the retail and corporate markets. We will however continue to review opportunities for 'in-market' purchases, such as the successful acquisition of Goldfish. The Group's capital position has strengthened considerably during 2003, providing the capital flexibility to make value creating acquisitions to support this focus on organic growth.

The emphasis on developing the core franchise has resulted in a robust performance in UK Retail Banking and Mortgages in 2003, with profit before tax increasing by 21 per cent as revenues increased by 9 per cent whilst costs were held flat, excluding the customer redress provision of GBP200 million.

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There has been strong balance growth in many key areas, particularly credit cards, up 18 per cent, and personal loans, up 9 per cent, excluding the Goldfish acquisition, retail banking current accounts, savings and investments, up 10 per cent, and mortgages, up 13 per cent. Over 1.8 million customers have benefited from the roll out of enhanced relationship management offers, Premier and Privilege, that have begun to have a positive impact on income generation and customer loyalty. In our mortgage business, we increased our outstanding balances but our share of net new lending fell in the second half of 2003, given the uneconomic nature of some products. Product sales via the internet distribution channel continue to grow rapidly with an average of more than 70,000 product sales per month, up 80 per cent on 2002. This reflects the successful development of our multi-channel distribution strategy. Overall, sales from direct channels amounted to nearly 40 per cent of total retail banking sales in 2003, representing a significant increase over the prior year.

Scottish Widows has made good market share gains in the UK life and pensions market, particularly through the Independent Financial Advisor distribution channel, with new business contribution up by 13 per cent and the margin on new business increasing significantly, following the focus on the distribution of more profitable and capital efficient products. Work is also underway to improve the overall performance through our branch channels. Profitability from existing business fell largely as a result of changes in actuarial assumptions. Our general insurance business continued to perform well with good income growth in the home insurance market.

In Wholesale and International Banking, positive results are emerging from the improved co-ordination between our Corporate and Financial Markets businesses. There was an uplift in foreign exchange and interest rate management product sales to Corporate customers in the second half of 2003, and the pipeline for new business continues to expand. Even after absorbing the GBP174 million reduction in income as a result of the Competition Commission's SME ruling and excluding the GBP865 million profit on sale of businesses, profit before tax in Wholesale and International Banking grew 5 per cent during 2003.

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Looking forward

During 2003 we have made good progress both strategically and financially. We have brought a sharper focus on maintaining and building profitability and we are beginning to deliver growth in our substantial retail and corporate customer franchises. We remain confident of delivering further improved performance by the second half of 2004.

Finally, I would like to extend my thanks to our staff for their commitment and support and, in particular, their desire to serve our customers. The positive way in which they have embraced the change programme lends further confidence to my belief that we will grow our business in line with our expectations.

J Eric Daniels  
Group Chief Executive

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### SUMMARY OF RESULTS

	2003	2002
Results - statutory	GBPm	GBPm
Total income	9,908	8,887
Operating expenses	5,173	4,913
Trading surplus	4,735	3,974
Provisions for bad and doubtful debts	950	1,029
Profit before tax	4,348	2,618
Profit attributable to shareholders	3,254	1,790
Economic profit (page 47, note 2)	2,493	830
Earnings per share (pence)	58.3	32.1
Post-tax return on average shareholders' equity (%)	38.5	16.8
Results, excluding changes in economic assumptions, investment variance and profit on sale of businesses (page 16)		
Profit before tax	3,380	3,506
Economic profit	1,553	1,500
Earnings per share (pence)	41.5	44.2
Post-tax return on average shareholders' equity (%)	27.4	23.1
Shareholder value		
Closing market price per share (year-end)	448p	446p
Total market value of shareholders' equity	GBP25.1bn	GBP24.8bn
Dividends per share	34.2p	34.2p
Balance sheet		
Shareholders' equity	GBPm	GBPm
Net assets per share (pence)	9,624	7,943
Total assets	170	140
Loans and advances to customers	252,012	252,561
Customer deposits	135,251	134,474
	116,496	116,334
Risk asset ratios		
Total capital	%	%
Tier 1 capital	11.3	9.6
*restated (page 45, note 1)	9.5	7.7

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### REVIEW OF FINANCIAL PERFORMANCE

In 2003 the Group's performance was significantly affected by the profit on sale of a number of overseas businesses and the absence of a negative investment variance. As a result, profit before tax on a statutory basis increased by GBP1,730 million, or 66 per cent, to GBP4,348 million, from GBP2,618 million in 2002. Total income increased by GBP1,021 million, or 11 per cent, to GBP9,908 million whilst operating expenses increased by GBP260 million, or 5 per cent. Profit attributable to shareholders was 82 per cent higher at GBP3,254 million and earnings per share increased by 82 per cent to 58.3p. Shareholders' equity



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increased by GBP1,681 million to GBP9,624 million, from GBP7,943 million at the end of 2002. The post-tax return on average shareholders' equity was 38.5 per cent, compared to 16.8 per cent in 2002, and economic profit increased by 200 per cent to GBP2,493 million. The post-tax return on average assets was 1.57 per cent, and the post-tax return on average risk-weighted assets was 2.63 per cent.

To enable meaningful comparisons to 2002 to be made it is appropriate to exclude the gains on business disposals, which totalled GBP865 million in 2003, investment variances, which totalled a negative GBP943 million in 2002, and changes in economic assumptions in the Group's life assurance businesses (page 16). On this basis, profit before tax decreased by 4 per cent, or GBP126 million, to GBP3,380 million. A number of other significant issues affected the Group's results in 2003 including, particularly, the impact of the implementation of remedies required by the UK Competition Commission following its investigation into the supply of banking services to small and medium sized enterprises, which reduced profit before tax by GBP174 million in 2003, and a reduction of GBP131 million in the Group's FRS17 related other finance income, partly reflecting the fall, in 2002, in the value of assets in the Group's pension schemes.

In many key product areas the Group continued to grow market share and as a result, adjusting for the impact of disposals over the last 12 months, customer lending grew by GBP12.1 billion, or 10 per cent, to GBP135 billion, of which GBP1 billion represented the Goldfish lending portfolios acquired, and customer deposits increased by 6 per cent to GBP116 billion. The Group net interest margin was 3.04 per cent, compared with 3.20 per cent in 2002. The implementation of the remedies required by the Competition Commission's SME report reduced the Group's net interest margin in 2003 by some 10 basis points. The strong growth in lending and deposit volumes, however, ensured that this reduction in the Group net interest margin was more than compensated for by volume growth, resulting in overall growth in net interest income of 2 per cent compared with 2002.

Pre-tax profit from UK Retail Banking and Mortgages increased by GBP13 million, or 1 per cent, to GBP1,021 million, compared with GBP1,008 million in 2002. Excluding the GBP200 million provision for customer redress taken at the half-year, pre-tax profit from UK Retail Banking and Mortgages increased by GBP213 million, or 21 per cent, to GBP1,221 million. There was strong growth in credit card balances, up 18 per cent, and in personal loan balances outstanding, up 9 per cent, excluding the impact of the acquisition of the Goldfish lending portfolios in September 2003. Current account and savings and investment account balances, within Retail Banking, increased by 10 per cent. Costs remained tightly controlled and asset quality generally remains satisfactory. Provisions for bad and doubtful debts increased by GBP98 million, or 20 per cent, to GBP594 million, largely as a result of volume related asset growth in the personal loan and credit card portfolios, and a higher charge for fraud in the personal lending portfolios.

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In the Mortgages business, gross new lending increased by 27 per cent to a record GBP24.2 billion, compared with GBP19.0 billion in 2002. Net new lending was a record GBP8.3 billion, compared with GBP5.9 billion in 2002, resulting in a market share of net new lending of 8.6 per cent. As a result of this strong growth in both gross and net new lending, mortgage balances outstanding increased by 13 per cent to GBP70.8 billion, during 2003. Cheltenham & Gloucester (C&G) has continued its policy of not exceeding a 95 per cent loan-to-value ratio on new lending and the average loan-to-value ratio of C&G

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mortgage business written during 2003 was 64 per cent (2002: 67 per cent). During 2003, 69 per cent of new lending was written at a loan-to-value below 80 per cent. C&G has minimal exposure to the sub-prime and self-certification mortgage markets.

Profit before tax from Insurance and Investments decreased by GBP136 million, or 11 per cent, to GBP1,094 million. Excluding changes in economic assumptions, investment variance and provisions for customer redress, pre-tax profits from Insurance and Investments decreased by GBP241 million, or 17 per cent, to GBP1,194 million, largely as a result of a reduction of GBP168 million in benefits from experience variances and assumption changes, and reduction of GBP61 million in normalised investment earnings. New business income, however, increased by GBP59 million, or 15 per cent, to GBP457 million and the margin on new business increased to 21.6 per cent, from 19.3 per cent in 2002. Overall, weighted sales in the Group's life, pensions and unit trust businesses in 2003 were GBP733.4 million, compared to GBP767.6 million last year, a decrease of 4 per cent. The overall UK market for life, pensions and unit trusts declined by 11 per cent in 2003. Against this backdrop, the Group's market share of the UK life, pensions and long-term savings market increased from 5.2 per cent to 5.7 per cent during the year. In the Group's general insurance operations, continued strong growth in household insurance revenues, which increased by 12 per cent, was offset by a 15 per cent reduction in creditor insurance revenues.

Wholesale and International Banking pre-tax profit increased by GBP931 million, to GBP2,195 million, largely reflecting the GBP865 million profit on disposal of a number of overseas businesses. In Wholesale, the impact of the introduction of the Competition Commission's SME report remedies and lower income in Financial Markets was more than offset by strong profit growth in asset finance and a reduction in provisions for bad and doubtful debts. This led to an increase of 1 per cent in profit before tax from GBP883 million in 2002 to GBP890 million in 2003. In International Banking, profit before tax increased by GBP924 million to GBP1,305 million, largely as a result of the GBP865 million of overseas business disposal profits, and a lower provisions charge in Argentina. During the year, the Group decided to sell The National Bank of New Zealand as we did not consider the outlook for its profitable growth to be as positive, without the benefit of cost synergies, as that achieved in recent years. The sale to Australia and New Zealand Banking Group, who already own banking operations in New Zealand and are therefore better positioned to achieve cost synergies, was the value maximising strategy for our shareholders.

Growth in customer lending and the impact of acquisitions in the asset finance business was more than offset by the Competition Commission SME report impact, leading to a GBP3 million decrease in total income. The provisions charge for bad and doubtful debts decreased by GBP171 million, despite a small increase in provisions within the asset finance businesses reflecting portfolio growth. In 2002, provisions against Group loans and advances to certain large US corporate customers totalled some GBP100 million, and there was a GBP79 million reduction, compared to 2002, in the new provisions required against the Group's exposure in Argentina.

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The total Group charge for bad and doubtful debts was 8 per cent lower at GBP950 million, compared with GBP1,029 million in 2002. In UK Retail Banking, the provisions charge increased by GBP115 million, or 23 per cent, to GBP612 million, largely as a result of volume related asset growth in the personal loan and credit card portfolios, but also as a result of a higher charge for fraud. In Mortgages, an improved arrears position and the beneficial effect of house

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price increases resulted in an GBP18 million provisions release for the year. In Wholesale, the provisions charge decreased by GBP78 million to GBP300 million. International Banking provisions decreased to GBP69 million, from GBP162 million in 2002, as a result of the reduction in provisions relating to the Group's exposure to Argentina. The Group's charge for bad and doubtful debts, expressed as a percentage of average lending, was 0.66 per cent, compared to 0.77 per cent in 2002. Non-performing lending decreased by 14 per cent to GBP1,218 million, reflecting the impact of business disposals and lower levels of non-performing lending in the Group's corporate portfolio.

During 2003 the Group accelerated the sale of its portfolio of emerging markets debt investments to take full advantage of improving secondary bond market conditions, and to reduce future earnings volatility. Profits on bond sales, and certain closed foreign exchange positions, in 2003 totalled some GBP295 million. The emerging markets debt portfolio has now been completely sold and, as a result, the Group will not achieve any further contribution from the portfolio in 2004 and beyond.

The Group has completed, in conjunction with the regulator, an investigation into the appropriateness of certain sales of the Extra Income & Growth Plan, a stock market related investment product sold in 2000 and 2001. During 2003 there has also been an increase in the level of complaints relating to Group sales and performance of certain endowment based and long-term savings products. Whilst the Group maintains provisions for customer redress in respect of past product sales, the adequacy of these provisions was reviewed in the light of ongoing experience and the completion of the Extra Income & Growth Plan investigation. As a result, the estimated total cost of redress is forecast to increase by some GBP300 million, largely reflecting sales of endowment based and long-term savings products, and a provision of this amount was made during the first half of the year. The Group still considers this provision to be adequate and will continue to keep it under review.

At the end of 2003, the total capital ratio was 11.3 per cent (2002: 9.6 per cent) and the tier 1 capital ratio was 9.5 per cent (2002: 7.7 per cent). Risk-weighted assets decreased by 4 per cent to GBP117.7 billion, from GBP122.4 billion at the end of 2002, reflecting the impact of business disposals. At the end of 2003, the Scottish Widows free asset ratio was an estimated 13.5 per cent, compared to 12.2 per cent at the end of 2002 (page 50, note 8). The equity content in both Scottish Widows' with-profits fund and shareholder owned estate has been reduced, and the Group has further improved its protection against short-term volatility in equity markets by hedging part of its equity portfolio. The equity backing ratio for traditional with-profits policies at 31 December 2003 was 49 per cent (equities 38 per cent; property 11 per cent). Scottish Widows remains one of the most strongly capitalised life assurance companies in the UK, and we are also satisfied with Scottish Widows' overall capital position calculated using the Financial Services Authority's new 'realistic' basis of balance sheet reporting. On a market consistent basis, we estimate a 'realistic' surplus within the long-term fund of Scottish Widows which is more than three times the risk capital margin. The Group has not injected additional capital from outside the Group's insurance businesses into Scottish Widows, and does not expect to inject capital into Scottish Widows unless the level of the FTSE 100 index were to fall to, and remain, below 3,000. Scottish Widows remains on track to pay a 2004 dividend to Lloyds TSB.

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Lloyds TSB's capital ratios improved significantly during 2003, partly as a result of gains on business disposals, and the Group continues to generate

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strong cash flows from its banking operations. Lloyds TSB remains one of the most profitable major banks in the world and is one of only two large commercially owned banks in the world, and the only UK bank, to have a 'triple A' rating from Moody's.

The Group's capital management policy is focused on optimising value for shareholders. There is a clear focus on delivering organic growth and expected capital retentions are sufficient to support planned levels of growth. However, we also wish to maintain the flexibility to make value enhancing 'in market' acquisitions such as the recent acquisitions of the Goldfish credit card and personal loan businesses, asset finance businesses and Chartered Trust. At this stage, therefore, the Board has decided not to implement a share buyback programme but will, of course, continue to keep all options for the utilisation of capital under review.

The Board has decided to maintain the final dividend at 23.5p per share to make a total for the year of 34.2p (2002: 34.2p). The Board continues to recognise the importance attached by shareholders to the Group's dividend which in 2003 represented a dividend yield of 7.6 per cent, calculated using the 31 December 2003 share price of 448p.

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### CONSOLIDATED PROFIT AND LOSS ACCOUNT

	2003+ GBPm
Interest receivable:	
Interest receivable and similar income arising from debt securities	452
Other interest receivable and similar income	9,697
Interest payable	4,894
Net interest income	5,255
Other finance income	34
Other income	
Fees and commissions receivable	3,099
Fees and commissions payable	(722)
Dealing profits (before expenses)	560
Income from long-term assurance business	453
General insurance premium income	535
Other operating income	694
	4,619
Total income	9,908
Operating expenses	
Administrative expenses	4,476
Depreciation	646
Amortisation of goodwill	51
Depreciation and amortisation	697
Total operating expenses	5,173
Trading surplus	4,735
General insurance claims	236
Provisions for bad and doubtful debts	
Specific	946
General	4

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	950
Amounts written off fixed asset investments	44
Operating profit	3,505
Share of results of joint ventures	(22)
Profit on sale of businesses	865
Profit on ordinary activities before tax	4,348
Tax on profit on ordinary activities	1,025
Profit on ordinary activities after tax	3,323
Minority interests - equity	22
- non-equity	47
Profit for the year attributable to shareholders	3,254
Dividends	1,911
Profit (loss) for the year	1,343
Earnings per share	58.3p
Diluted earnings per share	58.1p

\*restated (page 45, note 1)  
+an analysis of the 2003 results between continuing operations and discontinued operations is set out on page 46.

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CONSOLIDATED BALANCE SHEET

	31 December
	2003
	GBPm
<b>Assets</b>	
Cash and balances at central banks	1,195
Items in course of collection from banks	1,447
Treasury bills and other eligible bills	539
Loans and advances to banks	15,547
Loans and advances to customers	135,251
Debt securities	28,669
Equity shares	458
Interests in joint ventures	54
Intangible assets	2,513
Tangible fixed assets	3,918
Other assets	3,944
Prepayments and accrued income	1,918
Long-term assurance business attributable to the shareholder	6,481
	201,934
Long-term assurance assets attributable to policyholders	50,078
Total assets	252,012
<b>Liabilities</b>	
Deposits by banks	23,955
Customer accounts	116,496
Items in course of transmission to banks	626

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Debt securities in issue	25,922
Other liabilities	7,007
Accruals and deferred income	3,206
Post-retirement benefit liability	2,139
Provisions for liabilities and charges:	
Deferred tax	1,376
Other provisions for liabilities and charges	402
Subordinated liabilities:	
Undated loan capital	5,959
Dated loan capital	4,495
Minority interests:	
Equity	44
Non-equity	683
	727
Called-up share capital	1,418
Share premium account	1,136
Merger reserve	343
Profit and loss account	6,727
Shareholders' funds (equity)	9,624
	201,934
Long-term assurance liabilities to policyholders	50,078
Total liabilities	252,012

\*restated (page 45, note 1)

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LLOYDS TSB GROUP

CONSOLIDATED CASH FLOW STATEMENT

	2003
	GBPm
Net cash inflow from operating activities	772
Dividends received from associated undertakings	5
Returns on investments and servicing of finance:	
Dividends paid to equity minority interests	(14)
Payments made to non-equity minority interests	(81)
Interest paid on subordinated liabilities (loan capital)	(600)
Net cash outflow from returns on investments and servicing of finance	(695)
Taxation:	
UK corporation tax	(598)
Overseas tax	(186)
Total taxation	(784)
Capital expenditure and financial investment:	
Additions to fixed asset investments	(35,420)
Disposals of fixed asset investments	36,281
Additions to tangible fixed assets	(778)
Disposals of tangible fixed assets	287
Capital injection to life fund	-
Net cash inflow (outflow) from capital expenditure and financial investment	370

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Acquisitions and disposals:	
Additions to interests in joint ventures	(12)
Acquisition of group undertakings and businesses	(1,106)
Disposal of group undertakings and businesses	2,382
Net cash inflow (outflow) from acquisitions and disposals	1,264
Equity dividends paid	(1,908)
Net cash outflow before financing	(976)
Financing:	
Issue of subordinated liabilities (loan capital)	533
Cash proceeds from issue of ordinary share capital and sale of own shares held in respect of employee share schemes	32
Repayments of subordinated liabilities (loan capital)	(75)
Minority investment in subsidiaries	-
Capital element of finance lease rental payments	(1)
Net cash inflow from financing	489
(Decrease) increase in cash	(487)

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LLOYDS TSB GROUP

SEGMENTAL ANALYSIS

Year ended	UK Retail Banking and Mortgages GBPm	Insurance and Investments GBPm	Wholesale and International Banking GBPm	Central group i
31 December 2003				
Net interest income	3,137	81	2,387	
Other finance income	-	-	-	
Other income	909	1,653	1,656	
Total income	4,046	1,734	4,043	
Operating expenses	2,409	404	2,300	
Trading surplus (deficit)	1,637	1,330	1,743	
General insurance claims	-	236	-	
Bad debt provisions	594	-	369	
Amounts written off				
fixed asset investments	-	-	44	
Share of results of joint ventures	(22)	-	-	
Profit (loss) before tax*	1,021	1,094	1,330	
Profit on sale of businesses	-	-	865	
Changes in economic assumptions	-	(22)	-	
Investment variance	-	125	-	
Profit (loss) before tax	1,021	1,197	2,195	
Year ended	UK Retail Banking and Mortgages GBPm	Insurance and Investments GBPm	Wholesale and International Banking GBPm	Central group
31 December 2002+				
Net interest income	2,890	74	2,458	
Other finance income	-	-	-	

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Other income	837	1,865	1,588
Total income	3,727	1,939	4,046
Operating expenses	2,212	480	2,185
Trading surplus	1,515	1,459	1,861
General insurance claims	-	229	-
Bad debt provisions	496	-	540
Amounts written off fixed asset investments	-	-	57
Share of results of joint ventures	(11)	-	-
Profit before tax*	1,008	1,230	1,264
Changes in economic assumptions	-	55	-
Investment variance	-	(943)	-
Profit before tax	1,008	342	1,264

\*excluding profit on sale of businesses, changes in economic assumptions and investment variance  
+restated (see page 16)

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LLOYDS TSB GROUP

SEGMENTAL ANALYSIS BY HALF-YEAR (unaudited)

Half-year ended	UK Retail Banking and Mortgages GBPm	Insurance and Investments GBPm	Wholesale and International Banking GBPm	Cen group i
30 June 2003+				
Net interest income	1,515	39	1,184	
Other finance income	-	-	-	
Other income	440	771	816	
Total income	1,955	810	2,000	
Operating expenses	1,256	211	1,129	
Trading surplus	699	599	871	
General insurance claims	-	108	-	
Bad debt provisions	298	-	185	
Amounts written off fixed asset investments	-	-	24	
Share of results of joint ventures	(11)	-	-	
Profit before tax*	390	491	662	
Loss on sale of businesses	-	-	(15)	
Changes in economic assumptions	-	(8)	-	
Investment variance	-	42	-	
Profit before tax	390	525	647	
Half-year ended	Banking and Mortgages GBPm	Insurance and Investments GBPm	Wholesale and International Banking GBPm	Ce group
31 December 2003				
Net interest income	1,622	42	1,203	



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Other finance income	-	-	-
Other income	469	882	840
Total income	2,091	924	2,043
Operating expenses	1,153	193	1,171
Trading surplus (deficit)	938	731	872
General insurance claims	-	128	-
Bad debt provisions	296	-	184
Amounts written off			
fixed asset investments	-	-	20
Share of results of joint ventures	(11)	-	-
Profit (loss) before tax*	631	603	668
Profit on sale of businesses	-	-	880
Changes in economic			
assumptions	-	(14)	-
Investment variance	-	83	-
Profit (loss) before tax	631	672	1,548

\*excluding profit on sale of businesses, changes in economic assumptions and investment variance

+restated (see page 16)

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LLOYDS TSB GROUP

PROFIT BEFORE TAX BY MAIN BUSINESSES

	2003 GBPm	2002 GBPm
UK Retail Banking and Mortgages		
Before provisions for customer redress	1,221	1,000
Provisions for customer redress	(200)	
	1,021	1,000
Insurance and Investments		
Before provisions for customer redress	1,194	1,430
Provisions for customer redress	(100)	(200)
	1,094	1,230
Wholesale and International Banking	1,330	1,260
Central group items	(65)	
Profit before tax, excluding changes in economic assumptions, investment variance and profit on sale of businesses	3,380	3,500
Changes in economic assumptions (page 49, note 6)	(22)	5
Investment variance (page 48, note 5)	125	(94)
Profit on sale of businesses (page 49, note 7)	865	
Profit before tax	4,348	2,610

2002 figures have been restated to reflect a change in accounting policy following the issue of new accounting guidance in Urgent Issues Task Force Abstracts 37 'Purchases and sales of own shares' and 38 'Accounting for ESOP trusts', the reclassification of Business Banking earnings from UK Retail Banking and Mortgages to Wholesale and International Banking, and changes in internal transfer pricing arrangements. The Group has also changed its

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accounting policy relating to the deferral of certain expenses incurred in connection with the acquisition of new asset finance and unit trust business. These costs are now charged to the profit and loss account as incurred, rather than over the expected life of the related transactions.

### YEAR END ASSETS BY MAIN BUSINESSES

	20
	GB
UK Retail Banking and Mortgages	90,2
Insurance and Investments*	9,8
Wholesale and International Banking	101,5
Central group items	2
Total assets*	201,9

\*excluding long-term assurance assets attributable to policyholders

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LLOYDS TSB GROUP

### PERFORMANCE BY SECTOR

UK Retail Banking and Mortgages

(covering the Group's UK retail businesses, providing banking and financial services to personal customers; mortgages; private banking and stockbroking)

	20
	GB
Net interest income	3,1
Other income	9
Total income	4,0
Operating expenses:	
Before provisions for customer redress	2,2
Provisions for customer redress	2
	2,4
Trading surplus	1,6
Provisions for bad and doubtful debts	5
Share of results of joint ventures	(
Profit before tax	1,0
Profit before tax, before provisions for customer redress	1,2
Efficiency ratio, before provisions for customer redress	54.
Total assets (year-end)	GBP90.3
Total risk-weighted assets (year-end)	GBP53.8

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Profit before tax from UK Retail Banking and Mortgages increased by GBP13 million, or 1 per cent, to GBP1,021 million, compared to GBP1,008 million in 2002. Continued strong growth in the Group's consumer lending portfolios, particularly mortgages and credit cards, higher current and savings account credit balances, and a strict focus on cost control, was largely offset by a GBP200 million provision for customer redress. Excluding the impact of the provision for customer redress, profit before tax from UK Retail Banking and Mortgages increased by 21 per cent, as a result of 9 per cent growth in income and flat costs.

Total income increased by GBP319 million, or 9 per cent, to GBP4,046 million. Net interest income increased by GBP247 million, or 9 per cent, to GBP3,137 million, as a result of strong growth in customer deposits and consumer credit. Excluding the impact of the Goldfish acquisition, personal loan and credit card balances outstanding increased by 9 per cent and 18 per cent respectively and, within Retail Banking, balances on current accounts and savings and investment accounts grew by 10 per cent. Over the last 12 months, mortgage balances outstanding increased by 13 per cent to GBP70.8 billion. Other income increased by GBP72 million to GBP909 million. There was an improvement in income earned from credit and debit cards, and increased income from added value current accounts, but this was partly offset by a higher level of fees and commissions payable.

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LLOYDS TSB GROUP

UK Retail Banking and Mortgages (continued)

Operating expenses were GBP197 million, or 9 per cent, higher at GBP2,409 million, compared to GBP2,212 million in 2002 largely as a result of the GBP200 million provision for customer redress. Excluding the provision for customer redress, operating expenses decreased by GBP3 million to GBP2,209 million. On the same basis, the efficiency ratio improved to 54.6 per cent, from 59.4 per cent last year.

Bad debt provisions increased by GBP98 million to GBP594 million, mainly as a result of volume related asset growth in personal loan and credit card lending and a higher charge for fraud in the personal lending portfolio. The provisions charge as a percentage of average lending for personal loans and overdrafts increased to 4.25 per cent, from 3.73 per cent in 2002, while the charge in the credit card portfolio decreased to 3.19 per cent, from 3.52 per cent in 2002. In Mortgages, there was a net provision release of GBP18 million. Overall, the provisions charge as a percentage of average lending was 0.72 per cent, compared to 0.68 per cent in 2002. In the second half of 2003, the provisions charge as a percentage of average lending improved to 0.69 per cent, compared to 0.76 per cent in the first half of 2003.

Provisions for bad and doubtful debts by product

Personal loans/overdrafts  
 Credit cards  
 Mortgages

Charge as a percentage of average lending  
 Personal loans/overdrafts

20  
 GB  
 4  
 1  
 (  
 5  
 4.

Credit cards  
Mortgages

3.  
(0.

The UK Retail Banking strategy is to deliver organic growth by leveraging the Group's distribution and customer knowledge capabilities. A key focus is to develop valuable long-term relationships with our customers. The Group has been achieving this by acquiring and retaining higher value customers, by developing tailored offers for key customer segments, and by deepening relationships through the use of our customer relationship management capabilities. In addition the Group is introducing greater profit accountability in distribution channels and local markets. The implementation of the new strategy is proving successful and, excluding provisions for customer redress, both income and profit per customer continue to increase reflecting our focus on building valuable long-term relationships. Day-to-day costs remain tightly controlled. During 2003 we announced the establishment of an operational centre in India, and exploratory work also continues to assess the scope of outsourcing and offshoring opportunities to further improve central processing efficiencies. Minimising risk is critical to the overall strategy and a range of initiatives have now commenced, including the implementation of balanced scorecards, which encourage behaviours that focus activity on generating value for the bank and our customers across a broad range of measures.

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LLOYDS TSB GROUP

UK Retail Banking and Mortgages (continued)

Our multi-channel distribution, comprising a network of over 2,000 branches, one of the largest telephone banking operations in the UK, and [www.lloydstsb.com](http://www.lloydstsb.com), our internet banking service, one of the most visited financial websites in Europe, offers extensive customer choice. In 2003 we have continued to invest in meeting the needs of our customers by providing greater accessibility and personalised service through all our distribution channels. We have increased substantially the number of branches open on Saturday, the number of relationship managers to support our key customer segments, the range of services offered through internet banking, and increased availability of our telephony service outside normal working hours.

This increased investment in our direct channels has led to a significant growth in customer usage. In 2003 some 260 million transactions were processed through internet banking. Product sales through the internet channel continue to grow rapidly with an average of more than 70,000 product sales per month, an increase of 80 per cent on 2002. In addition, the usage of our telephony channel increased by 29 per cent over the year. Sales from direct channels represented nearly 40 per cent of total sales in 2003.

Credit cards, supported by the launch of a number of segmented, competitive and innovative product offers including the createcard and the premier credit card, achieved strong growth both in new accounts and balances outstanding. Cardholder acquisition is focused on prime borrowers and mass affluent customers, utilising a number of brands to appeal to a larger potential market through a broad range of distribution channels. Our market leading on-line capabilities utilise our customer data to provide product offers at a customer level. Market share grew to 12.6 per cent. In September 2003, the Group acquired the credit card and personal loan businesses of Goldfish Bank, the assets of which amounted to some GBP1.0 billion.

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The launch of the Group's 'Plus' range of interest-bearing current accounts has supported the retention of high quality customers within the retail banking franchise, as well as positioning the Group to attract new-to-brand customers through a competitively priced offer, reflecting the use of a lower cost distribution channel. Lloyds TSB has maintained its clear market leadership in the added value current account market with over 4 million customers. Rates of customer attrition have fallen by some 17 per cent, reflecting improved levels of customer satisfaction and the Group's improved range of segmented and targeted offers in the personal market. Extensive work continues, to improve levels of service and customer satisfaction, with a focus on continuous performance improvement and innovation to meet customer needs and expectations.

The Group has also launched Lloyds TSB branded energy and home telephone products. By leveraging the strategic advantages offered by the Lloyds TSB customer base, distribution strength and brand, the provision of Lloyds TSB branded gas, electricity and home telephone services adds value to existing customer relationships, and provides an opportunity for the Group to build new sustainable revenue streams. Customers purchased over 100,000 products under this offer in 2003.

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LLOYDS TSB GROUP

UK Retail Banking and Mortgages (continued)

Building on a successful 2003, Lloyds TSB continues to be well positioned in the attractive UK wealth management market, with a range of segmented offers. During 2003 the Group increased its wealth management customers by 45 per cent to some 55,000, largely reflecting the March 2003 launch of Premier Banking. Within the Lloyds TSB customer franchise are approximately 450,000 customers who are eligible for wealth management services, representing an estimated 20 per cent of the UK wealth management market. Entry level for these offers starts with Premier Banking which provides a tailored service and product offering to mass affluent customers.

Mortgages

Gross new mortgage lending	GBP24.8
Market share of gross new mortgage lending	8
Net new mortgage lending	GBP8.8
Market share of net new mortgage lending	8
Mortgages outstanding (year-end)	GBP70.9
Market share of mortgages outstanding	9

Gross new mortgage lending increased by 27 per cent to a record GBP24.2 billion, compared with GBP19.0 billion in 2002. Net new lending increased to GBP8.3 billion resulting in a market share of net new lending of 8.6 per cent. Over the last twelve months, mortgage balances outstanding increased by 13 per cent to GBP70.8 billion.

The Group continues to be one of the most efficient mortgage providers in the UK and Cheltenham & Gloucester's (C&G) total costs as a percentage of mortgage assets were 0.5 per cent in 2003. C&G continues to benefit from mortgage sales distribution through the Lloyds TSB branch network, the IFA market and from the strength of the C&G brand. During 2003, C&G received a 5-star service award

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from the Association of Independent Financial Advisors for the ninth consecutive year, an achievement unmatched by any UK financial services provider.

Asset quality remains strong. The average indexed loan-to-value ratio on the C&G mortgage portfolio was 43 per cent (2002: 46 per cent), and the average loan-to-value ratio for C&G mortgage business written during 2003 was 64 per cent (2002: 67 per cent). C&G has continued its policy of not exceeding a 95 per cent loan-to-value ratio on new lending, and has minimal exposure to the sub-prime and self-certification mortgage markets.

A slight improvement in arrears and the beneficial effect of house price increases have meant that bad debt provisions remained at low levels. New provisions were more than offset by releases and recoveries resulting in an GBP18 million net provisions release for the year, compared with a net release of GBP1 million in 2002.

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### LLOYDS TSB GROUP

#### Insurance and Investments

(the life, pensions and unit trust businesses of Scottish Widows and Abbey Life; general insurance underwriting and broking; and Scottish Widows Investment Partnership)

Life, pensions and unit trusts	
Scottish Widows	3
Abbey Life	(1)
Provisions for customer redress	3
General insurance	7
Operating profit from Insurance	1,0
Scottish Widows Investment Partnership	1,0
Profit before tax*	1,1
Profit before tax, before provisions for customer redress*	1,1
*excluding changes in economic assumptions and investment variance	

Profit before tax from Insurance and Investments, excluding changes in economic assumptions and investment variance, decreased by GBP136 million, or 11 per cent, to GBP1,094 million, from GBP1,230 million in 2002. Profit before tax from our life, pensions and unit trust businesses decreased by GBP105 million, or 22 per cent, to GBP372 million. A reduction of GBP168 million in benefits from experience variances and assumption changes, and a GBP61 million decrease in normalised investment earnings, were partly offset by a GBP105 million reduction in provisions for customer redress.

The market for medium and long-term investments continued to be adversely affected by uncertainties in global stock markets. Overall, weighted sales were GBP733.4 million compared to GBP767.6 million last year, a reduction of 4 per cent. This decrease in weighted sales reflected a 1 per cent increase in weighted sales from life and pensions, offset by a 24 per cent reduction in weighted sales from unit trusts and equity-based ISAs.

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The 4 per cent reduction in weighted sales compared to a reduction of 11 per cent in the weighted sales of the UK life, pensions and investments market and, as a result, Scottish Widows increased its market share to 5.7 per cent, from 5.2 per cent in 2002. In UK life and pensions, the market share in 2003 increased to 7.1 per cent, compared with 5.9 per cent in 2002. By distribution channel, weighted sales from independent financial advisors (IFA) rose by 17 per cent as a result of strong regular savings and pensions sales. Our share of the IFA market in 2003 increased to 5.8 per cent, compared to 4.4 per cent in 2002.

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LLOYDS TSB GROUP

Insurance and Investments (continued)

In the branch network, weighted sales were 20 per cent lower as a result of a significant reduction in the sales of single premium investments, driven mainly by depressed market conditions for unit trusts and open-ended investment companies (OEICs). Our market share of life and pensions in the branch network and direct distribution channels was broadly held at 8.0 per cent, compared to 8.1 per cent in 2002. The reduction of GBP685.1 million in the Group's sales of single premium life products was, however, offset by an increase in Retail Banking customer deposits of some GBP4.2 billion, or 10 per cent, during the year. This reduction in single premium life product sales was also partly influenced by the Group's decision to reduce its emphasis on the sale of capital intensive with-profits products. Scottish Widows remains one of the leading unit trust and equity-based ISA providers in the UK.

In 2001, Scottish Widows was one of the first companies to be accredited under the 'Raising Standards' quality mark, which aims to raise standards generally throughout the insurance industry to create an environment which encourages consumers to provide for their own future. In March 2003 Scottish Widows was one of the first companies to gain re-accreditation under 'Raising Standards', confirming Scottish Widows' position at the forefront of industry-wide initiatives to improve standards. In the 2003 IFA Service Awards, Scottish Widows achieved its best ever performance with a 5-star rating in all categories.

Scottish Widows has been developing an actuarial model to assist in the management of the with-profits fund and to meet regulatory requirements. The model allows management to estimate the effects of different economic scenarios upon the financial position of the fund and consider the implications of different management actions. Preliminary output from this model indicates that the possible cost of providing benefits on policies containing features such as options and guarantees varies widely and, depending on the economic scenario encountered, could result in the Group incurring a liability. Based on the information available at present, having considered a range of possible outcomes, and after making allowance for the effect of proposed future management actions, the Group currently considers that no provision is necessary. However, the model is subject to ongoing development and the position will be kept under review. We are also satisfied with Scottish Widows' overall capital position calculated using the Financial Services Authority's new 'realistic' basis of balance sheet reporting. On a market consistent basis, we estimate a 'realistic' surplus within the long-term fund of Scottish Widows which is more than three times the risk capital margin. Scottish Widows remains on track to pay a 2004 dividend to Lloyds TSB.

Profit before tax from general insurance operations, excluding investment variance, decreased by GBP33 million, or 4 per cent, to GBP720 million as

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continued revenue growth from home insurance was offset by lower levels of creditor insurance. Sales from direct channels continue to grow strongly, increasing by some 1 million policies, or 14 per cent, compared to 2002. The overall claims ratio of 42 per cent was lower than last year (46 per cent) as portfolio growth exceeded the rise in claims, generally reflecting more favourable weather conditions.

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LLOYDS TSB GROUP

Insurance and Investments (continued)

Over the last 5 years the Group has delivered rapid growth in general insurance product sales, largely through the branch network distribution channel, and the number of policies in force has risen from less than 5 million to over 9 million. This is a key indicator of the success of the Group's bancassurance strategy. With over 9 million policies in force, the Group is a market leader in the distribution of home and creditor insurance.

Pre-tax profit from Scottish Widows Investment Partnership (SWIP) increased to GBP2 million, reflecting increased revenues from new mandates gained in 2003 and lower levels of investment spend as the programme of investment in new infrastructure draws towards completion. At the end of the year SWIP has GBP77 billion of funds under management, an increase of GBP7 billion during the year. Over the three-year period to 31 December 2003, 80 per cent of SWIP's retail funds, on a weighted basis, have performed above their benchmark and SWIP now has a total of 18 funds rated A and above by Standard & Poor's, compared to 14 at the end of 2002. SWIP remains strong in bond and property investment management, with the Scottish Widows pensions and assurance fixed interest and property funds showing top quartile performance over three and five years to December 2003. Asset management is a key component in the successful implementation of the Group's bancassurance strategy, and SWIP has a major part to play in this.

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LLOYDS TSB GROUP

Insurance and Investments (continued)

Total new business premium income

Regular premiums:

Life - mortgage related

- non-mortgage related

Pensions

Health

Total regular premiums

Single premiums:

Life

Annuities

Pensions

20  
GB

43  
51  
236  
5  
337

846  
512  
1,279



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Total single premiums	2,638
External unit trust sales:	
Regular payments	41
Single amounts	907
Total external unit trust sales	948
Weighted sales (regular + 1/10 single)	
Life and pensions	601
Unit trusts	131
Life, pensions and unit trusts	733
Weighted sales by distribution channel	
Branch network	278
Independent financial advisors	391
Direct	61
Other, including International	1
Life, pensions and unit trusts	733
Group funds under management	GBP
Scottish Widows Investment Partnership	
UK Wealth Management	
International	1

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LLOYDS TSB GROUP

Insurance and Investments (continued)

Life, pensions and unit trusts

	2003
	GBPm
New business income	457
Life and pensions distribution costs	(327)
New business contribution	130
Existing business	
- expected return	276
- experience variances	(16)
- assumption changes and other items	(75)
- provisions for customer redress	(100)
	85
Development costs	(13)
Investment earnings	153
	355
Unit trusts	71
Unit trust distribution costs	(54)
	17
Profit before tax*	372
Profit before tax, excluding provisions for customer redress*	472
New business margin (life and pensions)	21.6%

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\*excluding changes in economic assumptions and investment variance

New business income increased by 15 per cent supported by a 1 per cent growth in weighted sales from life and pensions products, an increase in the new business margin, and an improved performance in the more profitable life products. After deducting distribution costs, the new business contribution increased by 13 per cent from GBP115 million in 2002, to GBP130 million in 2003. The life and pensions new business margin, defined as new business contribution divided by weighted sales, increased to 21.6 per cent, from 19.3 per cent in 2002. The improvement reflects our strategy to improve product mix, particularly in moving to higher margin protection and regular premium life products.

Profit before tax from existing business fell by GBP60 million, or 41 per cent, to GBP85 million. The expected return from existing business, which largely reflects the unwinding of the long-term discount rate applied to the expected cash flows from the Group's portfolio of in-force business, increased by GBP3 million, to GBP276 million as lower restructuring costs in 2003 more than offset a reduction in the income from the unwind of the long-term discount rate. During 2003, there was a reduction of GBP91 million from changes in actuarial assumptions and experience variances, compared to a benefit of GBP77 million in 2002, partly reflecting the capitalisation of pension scheme contributions, following their recommencement in 2003, within the Group's embedded value calculations and an increase in assumed lapse rates for term assurance business.

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LLOYDS TSB GROUP

Insurance and Investments (continued)

General insurance

Premium income from underwriting

Creditor

Home

Health

Reinsurance premiums

Commissions from insurance broking

Creditor

Home

Health

Other

Profit before tax\*

Underwriting

Broking

\*excluding investment variance

20  
GB  
  
1  
4  
  
(  
5  
  
3  
  
2  
6  
  
2  
5  
7

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Profit before tax, excluding investment variance, from our general insurance operations, comprising both underwriting and broking activities, decreased by GBP33 million, or 4 per cent, to GBP720 million. This comprised a pre-tax profit of GBP219 million from general insurance underwriting and GBP501 million from broking activities.

The pre-tax profit of the underwriting business, at GBP219 million, increased by GBP21 million, or 11 per cent, from GBP198 million in 2002. Premium income from underwriting increased by GBP49 million, or 10 per cent, largely as a result of higher home insurance income which increased by 17 per cent. Claims were GBP7 million higher at GBP236 million than in 2002. The overall claims ratio of 42 per cent was lower than last year (46 per cent) as portfolio growth exceeded the rise in claims, generally reflecting more favourable weather conditions. Profit before tax from the general insurance broking business decreased by GBP54 million, or 10 per cent, to GBP501 million, from GBP555 million in 2002. Commissions from insurance broking decreased by GBP43 million, or 7 per cent, largely as a result of lower levels of creditor insurance, which were partly offset by higher retrospective commissions.

Overall, sales from direct channels (direct mail, telephone, affinity and internet) continue to grow strongly with over 1 million new policies sold through direct channels in 2003, an increase of 14 per cent compared to 2002. Sales through the internet distribution channel almost doubled in 2003.

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### LLOYDS TSB GROUP

#### Wholesale and International Banking

(banking, treasury, large value lease finance, long-term agricultural finance, share registration, venture capital, and other related services for major UK and multinational companies, banks and financial institutions, and small and medium-sized UK businesses; Lloyds TSB Asset Finance; and banking and financial services overseas in three main areas: The Americas, New Zealand, and Europe and Offshore Banking)

	2003 GBPm
Net interest income	2,387
Other income	1,656
Total income	4,043
Operating expenses	2,300
Trading surplus	1,743
Provisions for bad and doubtful debts	369
Amounts written off fixed asset investments	44
	1,330
Profit on sale of businesses	865
Profit before tax	2,195
Efficiency ratio	56.9
Total assets (year-end)	GBP101.6bn
Total risk-weighted assets (year-end)	GBP63.1bn

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Wholesale and International Banking pre-tax profit increased by GBP931 million, to GBP2,195 million, largely reflecting the GBP865 million profit on the disposal of a number of overseas businesses. In Wholesale, the impact of the Competition Commission's SME report remedies and lower income in Financial Markets was more than offset by strong profit growth in asset finance and a reduction in provisions for bad and doubtful debts. This led to an increase of 1 per cent in profit before tax from GBP883 million in 2002, to GBP890 million in 2003. In International Banking profit before tax increased by GBP924 million, to GBP1,305 million, largely as a result of the GBP865 million overseas business disposal profits, and a lower provisions charge in Argentina.

Net interest income decreased by GBP71 million reflecting higher income in the asset finance businesses which was more than offset by a reduction of GBP169 million following the implementation of the Competition Commission's SME remedies. Other income increased by GBP68 million, largely as a result of the acquisition of First National Vehicle Holdings and Abbey National Vehicle Finance in April 2002, and the Dutton-Forshaw Group in December 2002. Operating expenses increased by GBP115 million, compared with last year, of which GBP71 million related to the asset finance acquisitions, and GBP44 million reflected a combination of volume growth, local inflation, and the impact of exchange rate movements in the Group's international businesses.

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Wholesale and International Banking (continued)

The charge for provisions for bad and doubtful debts decreased by GBP171 million to GBP369 million. The charge in Wholesale fell by GBP78 million to GBP300 million, despite a small increase in provisions within the asset finance businesses reflecting portfolio growth. In 2002, provisions against Group loans and advances to certain large US corporate customers totalled some GBP100 million and these were not repeated, to the same extent, in 2003. In International Banking the charge decreased by GBP93 million, to GBP69 million partly reflecting the absence in 2003 of an increase in the general provision in Argentina. Amounts written off fixed asset investments decreased by GBP13 million.

Total assets fell by GBP15,511 million, or 13 per cent, to GBP101,555 million largely reflecting a reduction of GBP14,602 million as a result of overseas business disposals. In Wholesale, assets reduced by 1 per cent to GBP94,812 million, a decrease of GBP956 million. Strong growth in the asset finance businesses in 2003 was more than offset by a reduction in finer margin loans and debt securities in Financial Markets. In International Banking there was a reduction of GBP14,555 million in assets, to GBP6,743 million, largely as a result of the disposals of The National Bank of New Zealand, and substantially all of the Group's businesses in Brazil.

In Financial Markets pre-tax profits decreased by 22 per cent to GBP149 million, compared with GBP192 million in 2002 reflecting less favourable trading conditions, lower money market income and finer margins on interest rate derivatives.

Structured Asset Finance, incorporating Lloyds TSB Leasing, remains one of the UK's leading big-ticket lessors. In support of corporate customers, Capital Markets improved market share in the UK loan syndications market, achieving third place for the number of Lead Arranger roles for UK investment grade companies. Lloyds TSB Development Capital achieved a pre-tax profit of GBP16 million, compared to a loss of GBP19 million in 2002. This was largely

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attributable to higher realisations of venture capital gains. Record levels of new acquisition finance deals and commitments were achieved in 2003, with a lower level of provisions. The launch of a new conduit securitisation vehicle during 2003 has enabled the Group to provide a complete, and competitive, product solution to corporate clients covering a wide range of asset based lending from invoice discounting and factoring to securitisation.

Lloyds TSB Registrars' share of the registration market for FTSE 100 companies increased to 59 per cent, its market leadership in employee share administration services was maintained, and customer take-up of Shareview Dealing, the Group's telephone and internet-based retail sharedealing service, has been good, following its launch in March 2003. However, a significant reduction in levels of corporate transaction activity led to a reduction in pre-tax profits to GBP29 million, from GBP45 million in 2002.

Pre-tax profits in Lloyds TSB Asset Finance increased by 145 per cent to GBP162 million, compared with GBP66 million last year. This reflects strong growth in the motor and leisure business and growth in the consumer and commercial finance businesses, in addition to the impact of the acquisition of First National Vehicle Holdings and Abbey National Vehicle Finance in April 2002, and the Dutton-Forshaw Group in December 2002. These businesses have been successfully integrated into Lloyds TSB Asset Finance, where Lloyds TSB autolease is now the largest contract hire operator in the UK. The Group has maintained market leadership, and continues to grow market share, in point-of-sale motor finance.

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Wholesale and International Banking (continued)

The number of businesses using asset based finance continues to grow strongly, and Lloyds TSB Commercial Finance and its specialist factoring division, Alex Lawrie Factors, have maintained a 19 per cent market share in invoice discounting and factoring in the UK. Data from The Factors and Discounters Association confirms Lloyds TSB Commercial Finance's market leadership position.

Business Banking continued to grow its customer franchise, with a 6 per cent increase in customer recruitment in 2003 and a 9 per cent reduction in customer attrition. Customer deposits rose by 6 per cent to GBP10,006 million, from GBP9,412 million in December 2002, however customer lending decreased to GBP5,466 million, from GBP5,487 million in December 2002.

Pre-tax profits from The National Bank of New Zealand totalled GBP255 million, compared to GBP218 million in 2002, and the Group's businesses in Brazil made a pre-tax profit of GBP64 million, compared with GBP79 million in 2002.

The Group's international wealth management businesses have been adversely impacted by low interest rates and equity market volatility and, as a result, Offshore Banking and European Private Banking pre-tax profits fell by GBP43 million to GBP127 million, compared with 2002, which benefited from a GBP21 million profit on the sale and leaseback of premises, compared to a benefit of GBP4 million in 2003.

In May 2003 Lloyds TSB agreed the sale of its French fund management and private banking businesses, including its subsidiaries, Lloyds Bank SA, Chaillot Assurances SA and Capucines Investissements SA, to UBS (France) SA. On 1 December 2003, the Group completed the disposal of its subsidiary, NBNZ Holdings Limited ('NBNZ'), comprising the Group's New Zealand banking and insurance operations, to Australia and New Zealand Banking Group Limited.

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In December 2003, the Group also completed the sale, to HSBC, of its Brazilian subsidiaries Banco Lloyds TSB S.A. and Losango Promotora de Vendas Ltda, together with substantially all of the business of its Brazilian branch, and certain offshore Brazilian assets. In aggregate, a profit before tax on disposals of GBP865 million has been recognised in the 2003 profit and loss account. The sale of The National Bank of New Zealand created a profit before tax of GBP921 million, whilst the sale of the Group's French fund management and private banking businesses and Brazilian businesses led to losses before tax of GBP15 million and GBP41 million respectively.

On 1 December 2003, the Group announced that it had agreed to dispose of its businesses in Guatemala, Honduras and Panama, together with certain offshore assets, for a cash consideration equivalent to some GBP47 million. The sale of these businesses, which remains subject to approval by the relevant regulatory authorities, is expected to be completed during 2004.

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### LLOYDS TSB GROUP

#### Central group items

(earnings on surplus capital and the emerging markets debt investment portfolio, central costs and other unallocated items)

Accrual for payment to Lloyds TSB Foundations  
Other finance income  
Earnings on surplus capital and the emerging markets debt investment portfolio  
Central costs and other unallocated items

The four independent Lloyds TSB Foundations support registered charities throughout the UK that enable people, particularly disabled and disadvantaged, to play a fuller role in society. The Foundations receive 1 per cent of the Group's pre-tax profit, averaged over three years, instead of the dividend on their shareholdings, making them in aggregate one of the largest independent grant giving bodies in the UK. In 2003, the Group accrued GBP31 million for payment to the Lloyds TSB Foundations.

Other finance income represents income from the expected return on the Group's pension fund assets less the charge for unwinding the discount on the pension fund liabilities. The significant reduction in income in 2003 reflects the combined impact of a reduction in the expected return on lower pension scheme assets as a result of the continuing weakness in global equity markets, and increased pension fund liabilities caused by the expected greater lifespan of pension scheme members.

Earnings on surplus capital and the emerging markets debt investment portfolio reflect earnings on capital held at the Group centre, less the funding cost of recent acquisitions, and profits from the Group's investment portfolio of emerging markets debt securities. During the first half of 2003 improved secondary bond market conditions allowed the Group to sell its portfolio of emerging markets debt securities. Profits on bond sales, and certain closed

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foreign exchange positions, in 2003 totalled GBP295 million, compared to GBP212 million in 2002. The Group will not achieve any further contribution from the emerging markets debt portfolio.

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### LLOYDS TSB GROUP

#### Income

Group net interest income

	20
	GB
Net interest income	5,2
Average balances	
Short-term liquid assets	2,7
Loans and advances	155,5
Debt securities	14,5
Total interest-earning assets	172,8
Financed by:	
Interest-bearing liabilities	165,6
Interest-free liabilities	7,2
Average rates	
Gross yield on interest-earning assets	5.
Cost of interest-bearing liabilities	2.
Interest spread	2.
Contribution of interest-free liabilities	0.
Net interest margin	3.

Group net interest income increased by GBP84 million, or 2 per cent, to GBP5,255 million, despite a reduction of GBP259 million caused by a 16 basis points reduction in the net interest margin. The implementation of the Competition Commission's SME report remedies reduced Group net interest income by GBP169 million, and the net interest margin by some 10 basis points in 2003.

Average interest-earning assets increased by 7 per cent to GBP173 billion. Within UK Retail Banking and Mortgages, continued strong growth led to increases of GBP2,173 million in average personal lending and credit card balances and GBP7,424 million in average mortgage balances. Within Wholesale and International Banking, average interest-earning assets increased by GBP2,010 million, reflecting growth in asset finance balances and structured finance products which has more than offset a reduction in balances within the Group's treasury operations due to fewer market opportunities in 2003. Overseas, growth in balances in New Zealand, principally due to exchange rate movements, was partly offset by reductions in Latin America as the Group's exposures to Brazil and Argentina have been further reduced. There was also a reduction of GBP1,207 million following the disposal of the Group's portfolio of emerging markets debt securities.

Excluding the Competition Commission impact, the 6 basis points decrease in the overall net interest margin reflected a lower contribution from interest-free liabilities, partly caused by the fall in average UK interest rates, and a

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reduction of 3 basis points in the interest spread. The mix effect from the higher levels of growth in the mortgage portfolio and some mortgage margin erosion was partly offset by an improvement in the margin in the asset finance businesses.

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### LLOYDS TSB GROUP

Domestic net interest income

	20
	GB
Net interest income	4,5
Average balances	
Short-term liquid assets	2,2
Loans and advances	134,6
Debt securities	9,8
Total interest-earning assets	146,7
Financed by:	
Interest-bearing liabilities	143,0
Interest-free liabilities	3,6
Average rates	
Gross yield on interest-earning assets	5.
Cost of interest-bearing liabilities	2.
Interest spread	3.
Contribution of interest-free liabilities	0.
Net interest margin	3.

Domestic net interest income increased by GBP131 million, or 3 per cent, to GBP4,556 million, notwithstanding a reduction of GBP229 million caused by a 17 basis points reduction in the net interest margin. This represents 87 per cent of total Group net interest income.

Average interest-earning assets increased by GBP12 billion, or 9 per cent, to GBP147 billion. Within UK Retail Banking and Mortgages balances increased by GBP9,590 million largely as a result of growth in the consumer lending and mortgages portfolios, helped by the acquisition during the year of the credit card and personal loan portfolios of Goldfish Bank. In Wholesale balances increased by GBP1,558 million mainly due to growth in asset finance balances and structured transactions.

The net interest margin decreased by 17 basis points reflecting a reduction in the contribution of interest-free liabilities and the impact of the implementation of the remedies suggested by the Competition Commission, following its investigation into the supply of banking services to small and medium size enterprises. In UK Retail Banking and Mortgages there was a 19 basis point decrease in the net interest margin which was caused by finer margins being earned in the mortgage business as a result of competitive pressures and the effect of lower average interest rates reducing the benefit of low cost and interest-free funds. This was partly offset by improved margins on personal loans reflecting the lower funding cost. Within Wholesale the margin fell by 21 basis points as the effect of the Competition Commission's SME report



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remedies and continuing growth in finer margin structured transactions was only partly offset by an improved margin in the asset finance businesses.

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LLOYDS TSB GROUP

International net interest income

	20
	GB
Net interest income	6
Average balances	
Short-term liquid assets	5
Loans and advances	20,9
Debt securities	4,6
Total interest-earning assets	26,1
Financed by:	
Interest-bearing liabilities	22,5
Interest-free liabilities	3,6
Average rates	
Gross yield on interest-earning assets	6.
Cost of interest-bearing liabilities	4.
Interest spread	2.
Contribution of interest-free liabilities	0.
Net interest margin	2.

Net interest income from international operations decreased by GBP47 million, or 6 per cent, to GBP699 million. This represents 13 per cent of total Group net interest income.

In sterling terms average interest-earning assets decreased by GBP720 million, or 3 per cent, to GBP26.2 billion. Average balances in New Zealand increased by GBP1,974 million mainly as a result of positive exchange rate movements. Balances in Latin America fell by GBP765 million as the Group has sought to reduce its exposure to this region, and wholesale balances, principally in the US, fell by GBP456 million as growth in local currency terms was more than offset by movements in exchange rates. The reclassification to trading assets and subsequent disposal of the Group's portfolio of emerging markets debt securities reduced average interest-earning assets by GBP1,207 million.

The net interest margin reduced by 10 basis points largely as a result of the sale of the Group's portfolio of emerging markets debt securities.

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Other income

Fees and commissions receivable:	
UK current account fees	6
Other UK fees and commissions	1,1
Insurance broking	6
Card services	4
International fees and commissions	2
	3,0
Fees and commissions payable	(7
Dealing profits (before expenses):	
Foreign exchange income	2
Securities and other gains	3
	5
Income from long-term assurance business	4
General insurance premium income	5
Other operating income	6
Total other income	4,6

Other income increased by GBP1,068 million, or 30 per cent, to GBP4,619 million.

Fees and commissions receivable increased by GBP46 million, or 2 per cent, to GBP3,099 million, largely reflecting good growth in UK current account fees and higher income from credit and debit card services, which more than offset a reduction in insurance broking commissions. UK current account fee income rose by GBP44 million, largely reflecting increased fee income from growth in the number of added value current accounts. Other UK fees and commissions increased by GBP10 million, or 1 per cent, to GBP1,173 million. There was an increase of GBP20 million in mortgage related fees, reflecting the growth in new mortgage lending during the year, and an increase of GBP16 million in fees from large corporate and factoring activity, reflecting increased transaction volumes. This growth has been largely offset by a further reduction of GBP27 million in unit trust and asset management fees reflecting lower average fund values and the continued weakness of the long-term savings market. Fee income in Lloyds TSB Registrars also fell as levels of corporate activity remained subdued. Income from credit and debit card services increased by GBP46 million mainly as a result of a growth in interchange income, partly reflecting the acquisition of the Goldfish credit card portfolio during 2003, and higher overseas use commission and other fees.

Insurance broking commission income decreased by GBP43 million, as a GBP75 million fall in income from creditor insurance, reflecting a reduction in the level of sales achieved through the branch network, and a further allowance of GBP35 million in respect of the clawback of commissions relating to the early settlement of personal loans, more than offset a GBP55 million increase in retrospective commissions. International fees and commissions reduced by GBP11 million partly due to the disposal of the Group's fund management business in France.

LLOYDS TSB GROUP

Other income (continued)

Fees and commissions payable increased by GBP77 million as a result of a GBP36 million increase in commissions paid to motor dealers by the asset finance

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operation, reflecting the growth in the levels of new business, and higher costs relating to legal expenses and valuation fee incentives supporting the strong mortgage growth. Fees payable in respect of the credit and debit card business also increased, mainly reflecting volume growth and the cost of customer incentives.

Dealing profits increased by GBP372 million compared with 2002 as a result of an increase of GBP55 million in foreign exchange income and an increase of GBP317 million in gains from securities trading, largely reflecting earnings from the portfolio of emerging markets debt investments which, at the end of 2002, was reclassified as a trading portfolio. In 2002, earnings from emerging markets debt investments were primarily reported within other operating income. Income from long-term assurance business increased by GBP747 million, largely reflecting the absence of the negative investment variance reported in 2002.

Premium income from general insurance underwriting increased by GBP49 million, or 10 per cent, to GBP535 million, compared to GBP486 million in 2002. There was growth of GBP60 million in premiums from home insurance products, reflecting successful cross-selling to the Group's mortgage customers and the continued strength of the UK housing market, partly offset by a GBP7 million increase in reinsurance premiums.

Other operating income decreased by GBP69 million to GBP694 million, reflecting the reclassification of earnings on the emerging markets debt investment portfolio to dealing profits, and a reduction of GBP28 million in profits on the sale and leaseback of premises which, in 2003, totalled GBP4 million. These decreases more than offset a GBP51 million increase in income from the sale of cars following the acquisition of the Dutton-Forshaw Group in December 2002, and a GBP26 million increase in the gains on realisation of venture capital investments by Lloyds TSB Development Capital. There were also gains of GBP34 million following the sale of a number of leases by Lloyds TSB Leasing.

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OPERATING EXPENSES

Operating expenses

	20
	GB
Administrative expenses:	
Staff:	
Salaries	1,8
National insurance	1
Pensions	3
Restructuring	
Other staff costs	2
	2,5
Premises and equipment:	
Rent and rates	2
Hire of equipment	
Repairs and maintenance	1
Other	1
	5
Other expenses:	
Communications and external data processing	4

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Advertising and promotion	1
Professional fees	1
Provisions for customer redress	2
Other	4
Administrative expenses	1,3
Depreciation	4,4
Amortisation of goodwill	6
Total operating expenses	5,1
Efficiency ratio	52.

Total operating expenses increased by GBP260 million, or 5 per cent, to GBP5,173 million compared to GBP4,913 million in 2002. The impact of acquisitions increased operating expenses by GBP110 million in 2003, and there was a GBP200 million provision for customer redress. Excluding these two items, operating expenses reduced by 1 per cent.

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LLOYDS TSB GROUP

Operating expenses (continued)

Administrative expenses increased by GBP264 million to GBP4,476 million, largely reflecting the GBP200 million provision for customer redress. Staff costs were GBP71 million higher at GBP2,588 million. Salaries were GBP43 million, or 2 per cent, higher as the impact of the annual pay review and the acquisitions made during 2002 have more than offset the impact of an underlying reduction in staff numbers of 1,209. The cost of bonuses and other performance related payments remained broadly unchanged. National insurance costs grew by GBP9 million reflecting the higher overall salary bill and the increase in employers' contribution rates which took effect in April 2003. Pension costs increased by GBP35 million, or 11 per cent, reflecting growth in the current service cost as interest rates have fallen and an increase in the level of cash contributions being made into defined contribution schemes in the UK. Other staff costs grew by GBP32 million because of increased use of agency and other contract staff to support a number of major IT development projects and a significant increase in training costs, particularly for staff working in the branch network. These factors have been partly offset by a GBP48 million reduction in severance and related costs following the completion of a number of major initiatives.

Premises and equipment costs were GBP1 million higher. There was little change in costs during 2003 as the effect of branch closures offset the impact of acquisitions made during 2002.

Other expenses increased by GBP192 million, largely as a result of the GBP200 million provision for customer redress. Advertising expenditure increased by GBP25 million mainly reflecting promotional expenditure incurred in connection with the credit card and mortgage businesses and also wider use of television advertising during 2003. Professional fees increased by GBP10 million, to GBP123 million, due to greater use of external consultants on a number of major projects. This has been offset by a GBP43 million reduction in other expenses. There has been a reduction in the processing charges paid to iPSL, the Group's clearings joint venture, and reduced credit and debit card fraud losses.

Depreciation rose by GBP4 million. Operating lease depreciation increased by GBP19 million as an accelerated charge was recorded following the reassessment

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of the carrying value on a small number of big ticket operating lease assets. This was offset by a GBP15 million reduction in the charge on other fixed assets, mainly reflecting the accelerated write-off of certain software development costs in 2002. Goodwill amortisation was GBP8 million lower.

The efficiency ratio was 52.2 per cent, compared to 55.3 per cent in 2002.

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Operating expenses (continued)

Number of employees (full-time equivalent)

Staff numbers decreased by 7,928 to 71,609 during the year, largely as a result of the disposal during 2003 of the Group's businesses in New Zealand, Brazil and France which led to a reduction in staff numbers of 7,103. Excluding the impact of acquisitions and disposals, there was an underlying reduction of 1,209 in Group staff numbers.

Within UK Retail Banking and Mortgages staff numbers decreased by 146, as planned improvements to customer service were more than offset by reductions in back office operations. In Insurance and Investments there was a decrease of 138 staff reflecting service efficiency improvements. In Wholesale and International Banking staff numbers decreased by 7,485, largely as a result of the disposals of overseas businesses.

	31 December 2003
UK Retail Banking and Mortgages	44,478
Insurance and Investments	5,783
Wholesale and International Banking	19,414
Other	1,934
Total number of employees (full-time equivalent)	71,609

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LLOYDS TSB GROUP

CREDIT QUALITY

Charge for bad and doubtful debts

	20
	GB
UK Retail Banking and Mortgages	5
Wholesale and International Banking	3
Central group items	(
Total charge	9

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Specific provisions  
 General provisions  
 Total charge

9  
 9

Charge as % of average lending:

Domestic  
 International  
 Total charge

0.  
 0.  
 0.

The total charge for bad and doubtful debts decreased by GBP79 million, or 8 per cent, to GBP950 million. In UK Retail Banking and Mortgages the provisions charge increased to GBP594 million, from GBP496 million in 2002. The charge within UK Retail Banking increased by GBP115 million mainly due to an increase in the provisions required against the personal loan and credit card portfolios, largely attributable to the growth in the size of these portfolios and an increase in fraud related losses. There was a net release of GBP18 million from the provisions held against the mortgages portfolio, compared to a net release of GBP1 million in 2002, mainly reflecting an improved arrears position and the increase in the value of the property held as security.

In Wholesale and International Banking the provisions charge fell by GBP171 million to GBP369 million. The charge within Wholesale fell by GBP78 million as the level of new provisions required against corporate customers reduced. In 2002 provisions totalling some GBP100 million were made against certain large US corporate exposures which have not been repeated, to the same extent, during 2003. Within International Banking the charge fell by GBP93 million mainly as a result of a reduction of GBP79 million in the new provisions required against the Group's exposures in Argentina as economic conditions in that country have started to stabilise. There has also been a reduction in the charge in other Latin American businesses as specific cases requiring provisions in 2002 have not been repeated.

Within Central group items there was a net release of provisions of GBP13 million from the provisions held against medium-term debt in the emerging markets portfolio. This portfolio has now either been disposed of, or the lending has been repaid.

The Group's charge for bad and doubtful debts as a percentage of average lending decreased to 0.66 per cent, compared to 0.77 per cent in 2002.

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Movements in provisions for bad and doubtful debts

	2003		
	Specific GBPm	General GBPm	Speci G
At beginning of year	1,334	433	1,
Exchange and other adjustments	(1)	-	
Transfer from general to specific provisions	50	(50)	
Adjustments on acquisitions and disposals	(49)	(5)	
Advances written off	(1,145)	-	(

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Recoveries of advances written off in	178	-	
previous years			
Charge to profit and loss account:			
New and additional provisions	1,552	9	1,
Releases and recoveries	(606)	(5)	(
	946	4	
At end of year	1,313	382	1,
		1,695	
Closing provisions as % of lending			
(excluding unapplied interest)			
Specific:			
Domestic	1,132	(0.9%)	1,
International	181	(2.8%)	
	1,313	(0.9%)	1,
General	382	(0.3%)	
Total	1,695	(1.2%)	1,

At the end of December 2003 provisions for bad and doubtful debts totalled GBP1,695 million. This represented 1.2 per cent of total lending (December 2002: 1.3 per cent). Non-performing lending decreased to GBP1,218 million from GBP1,414 million in December 2002, largely reflecting the impact of business disposals and lower levels of non-performing lending in the Group's corporate portfolio, which were partly offset by general portfolio growth in the consumer lending portfolios. Non-performing lending represented 0.9 per cent of total lending, unchanged from December 2002. At the end of the year, specific provisions represented over 100 per cent of non-performing loans (December 2002: over 90 per cent).

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### CAPITAL RATIOS

Risk asset ratios

	31 December
	2003
	GBPm
Capital	
Tier 1	11,223
Tier 2	8,935
	20,158
Supervisory deductions	(6,898)
Total capital	13,260
Risk-weighted assets	GBPbn
UK Retail Banking and Mortgages	53.8
Insurance and Investments	0.2
Wholesale and International Banking	63.1

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Central group items	0.6
Total risk-weighted assets	117.7
Risk asset ratios	
Total capital	11.3%
Tier 1	9.5%
Post-tax return on average risk-weighted assets	2.63%

At the end of December 2003 the risk asset ratios were 11.3 per cent for total capital and 9.5 per cent for tier 1 capital.

During 2003, total capital for regulatory purposes increased by GBP1,545 million to GBP13,260 million. Tier 1 capital increased by GBP1,781 million, mainly from retained profits. Tier 2 capital increased by GBP89 million, as a result of the issue of new tier 2 capital instruments. Supervisory deductions increased by GBP325 million, as a result of an increase in the Group's embedded value to GBP6,481 million, from GBP6,213 million in December 2002.

Risk-weighted assets decreased by 4 per cent to GBP118 billion, as strong growth in consumer lending and mortgages in the UK was more than offset by the impact of a number of overseas business disposals. The post-tax return on average risk-weighted assets increased to 2.63 per cent.

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### OVERVIEW OF CONSOLIDATED BALANCE SHEET

Review of balance sheet at 31 December 2003, compared to 31 December 2002

#### Assets

Total assets decreased by GBP549 million to GBP252,012 million, reflecting a reduction of GBP14,602 million as a result of overseas business disposals, largely offset by strong growth in underlying loans and advances to customers.

Cash and balances at central banks increased by GBP55 million, or 5 per cent, to GBP1,195 million as a result of higher balances held to cater for anticipated demand over the year-end holiday period. Treasury bills and other eligible bills decreased to GBP539 million from GBP2,409 million reflecting lower liquidity management balances and a reduction of GBP501 million from business disposals. Loans and advances to banks decreased by GBP1,982 million to GBP15,547 million partly for liquidity management purposes, and partly as a result of business disposals.

Loans and advances to customers increased by GBP777 million, or 1 per cent, to GBP135,251 million, despite a reduction of GBP11,322 million as a result of business disposals. The underlying growth largely reflects strong growth in UK retail lending, particularly mortgage and consumer lending. Domestic customer lending increased by 11 per cent whilst international customer lending fell by GBP12,398 million mainly reflecting business disposals.

Debt securities decreased by GBP645 million to GBP28,669 million as a reduction of GBP1.1 billion on sales of emerging market debt investments and the impact of



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disposals was partly offset by new structured finance transactions and increased holdings for liquidity management purposes.

Intangible assets declined by GBP121 million to GBP2,513 million as the reduction of GBP189 million due to business sales and amortisation of GBP51 million was partly offset by new goodwill of GBP96 million arising on the acquisition of the Goldfish business. Tangible fixed assets fell by GBP178 million to GBP3,918 million as the impact of disposals of GBP80 million and depreciation of GBP646 million was partially offset by net additions of GBP605 million.

Other assets decreased by GBP1,295 million to GBP3,944 million, largely as a result of decreases of GBP522 million related to business disposals and GBP523 million in mark-to-market balances in respect of derivatives.

Long-term assurance business attributable to the shareholder increased by GBP268 million to GBP6,481 million reflecting the after tax profit in the Group's life assurance businesses for the year of GBP296 million, and a small reduction reflecting the disposal of the life operations of The National Bank of New Zealand.

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Assets (continued)

	31 December 2003 GBPm
Loans and advances to customers	
Domestic:	
Agriculture, forestry and fishing	2,025
Manufacturing	3,211
Construction	1,497
Transport, distribution and hotels	4,741
Property companies	4,577
Financial, business and other services	9,652
Personal : mortgages	70,750
: other	20,139
Lease financing	6,470
Hire purchase	4,701
Other	3,351
Total domestic	131,114
International:	
Latin America	557
New Zealand	-
United States of America	2,681
Europe	1,981
Rest of the world	623
Total international	5,842
	136,956
Provisions for bad and doubtful debts*	(1,677)
Interest held in suspense*	(28)
Total loans and advances to customers	135,251

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\*figures exclude provisions and interest held in suspense relating to loans and advances to banks

Liabilities

Deposits by banks fell by GBP1,488 million to GBP23,955 million. Disposals resulted in a reduction of GBP985 million and there was a decrease of GBP651 million in the Group's treasury operations reflecting reduced business volumes.

Customer deposits increased by GBP162 million to GBP116,496 million despite a reduction of GBP6,636 million as a result of business disposals. Sterling deposits increased by GBP6,381 million, or 7 per cent, to GBP103,976 million, partly reflecting growth of GBP2,530 million in current account credit balances. Savings and investment accounts balances increased by GBP2,767 million.

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Liabilities (continued)

31 December  
2003  
GBPm

Deposits - customer accounts

Sterling:

Non-interest bearing current accounts	3,115
Interest bearing current accounts	27,266
Savings and investment accounts	55,990
Other customer deposits	17,605
Total sterling	103,976
Currency	12,520
Total deposits - customer accounts	116,496

Debt securities in issue decreased by GBP4,333 million to GBP25,922 million, largely as a result of a reduction of GBP3,907 million relating to business disposals.

Other liabilities decreased by GBP1,277 million to GBP7,007 million, of which GBP761 million related to business disposals, and GBP447 million to a reduction in mark-to-market balances in respect of derivatives. Accruals and deferred income reduced by GBP453 million to GBP3,206 million largely as a result of business disposals and lower interest payable. The post-retirement benefit liability increased by GBP62 million to GBP2,139 million. In provisions for liabilities and charges, deferred tax rose by GBP63 million to GBP1,376 million. Other provisions for liabilities and charges increased by GBP41 million to GBP402 million reflecting the establishment of the provision for customer redress.

Subordinated liabilities increased by GBP286 million to GBP10,454 million largely as a result of a new issue of undated loan capital to fund balance sheet expansion and replace existing issues approaching maturity.

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Minority interests decreased by GBP4 million to GBP727 million reflecting the minority share of profit after tax, and positive exchange rate movements, being more than offset by the payment of dividends to minority shareholders.

Shareholders' funds were up GBP1,681 million to GBP9,624 million principally due to retentions.

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### NOTES

#### 1. Accounting policies and presentation

During 2003 the Group has implemented the requirements of Urgent Issues Task Force Abstracts 37 'Purchases and sales of own shares' and 38 'Accounting for ESOP trusts'. As a result, own shares held, which were previously shown as an asset on the balance sheet, are now deducted from shareholders' funds. Shares in Lloyds TSB Group plc held by the long-term assurance funds are also included in the deduction, and an appropriate adjustment is made to liabilities to policyholders. A prior year adjustment, reducing shareholders' funds at 1 January 2002 by GBP2 million, has been made to reflect the revised policy. Profit before tax for the year ended 31 December 2003 is unchanged (2002: increased by GBP9 million). The impact on the Group's balance sheet at 31 December 2003 has been to reduce total assets by GBP164 million (2002: GBP160 million), to reduce shareholders' funds by GBP6 million (2002: GBP3 million) and to reduce long-term assurance liabilities to policyholders by GBP122 million (2002: GBP122 million).

It has been the Group's policy to defer certain expenses incurred in connection with the acquisition of new asset finance and unit trust business and charge these costs to the profit and loss account over the expected life of the related transactions. Following a review of the Group's accounting policies this treatment is no longer considered to be the most appropriate and these costs will now be charged to the profit and loss account as incurred. The effect of this change in policy has been to increase profit before tax in 2003 by GBP10 million (2002: GBP2 million). A prior year adjustment reducing shareholders' funds at 1 January 2002 by GBP28 million has been made. The effect upon the Group's balance sheet at 31 December 2003 has been to reduce total assets by GBP27 million (2002: GBP37 million) and reduce shareholders' funds by GBP19 million (2002: GBP26 million).

Comparative figures for 2002 have been restated in respect of the above.

During 2003, Lloyds TSB disposed of a number of its overseas businesses including The National Bank of New Zealand and substantially of its businesses in Brazil. An analysis of the Group's profit and loss account by continuing operations and discontinued operations is given below.

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	Continuing operations 2003 GBPm	Discontinued operations 2003 GBPm
Interest receivable:		
Interest receivable and similar income arising from securities debt securities	389	63
Other interest receivable and similar income	8,484	1,213
Interest payable	4,129	765
Net interest income	4,744	511
Other finance income	34	-
Other income		
Fees and commissions receivable	2,987	112
Fees and commissions payable	(688)	(34)
Dealing profits (before expenses)	525	35
Income from long-term assurance business	436	17
General insurance premium income	535	-
Other operating income	682	12
	4,477	142
Total income	9,255	653
Operating expenses		
Administrative expenses	4,229	247
Depreciation	633	13
Amortisation of goodwill	39	12
Depreciation and amortisation	672	25
Total operating expenses	4,901	272
Trading surplus	4,354	381
General insurance claims	236	-
Provisions for bad and doubtful debts		
Specific	883	63
General	4	-
	887	63
Amounts written off fixed asset investments	44	-
Operating profit	3,187	318
Share of results of joint ventures	(22)	-
Profit on sale of businesses	-	865
Profit on ordinary activities before tax	3,165	1,183
Tax on profit on ordinary activities		
Profit on ordinary activities after tax		
Minority interests - equity		
- non-equity		
Profit for the year attributable to shareholders		
Dividends		
Profit for the year		

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2. Economic profit

In pursuit of our aim to maximise shareholder value, we use a system of value based management as a framework to identify and measure value in order to help us make better business decisions. Accounting profit is of

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limited use as a measure of value creation and performance as it ignores the cost of the equity capital that has to be invested to generate the profit. We choose economic profit as a measure of performance because it captures both growth in investment and return. Economic profit represents the difference between the earnings on the equity invested in a business and the cost of the equity. Our calculation of economic profit uses average equity for the year and is based on a cost of equity of 9 per cent (2002: 9 per cent).

Economic profit instils a rigorous financial discipline in determining investment decisions throughout the Group. It enables us to evaluate alternative strategies objectively, with a clear understanding of the value created by each strategy, and then to select the strategy which creates the greatest value.

Average shareholders' equity	8,
Profit attributable to shareholders	3,
Less: notional charge	(
Economic profit	2,

The notional charge has been calculated by multiplying average shareholders' equity by the cost of equity. The reduction in average shareholders' equity in 2003 largely reflects actuarial losses in the Group's pension schemes recognised at the end of 2002.

### 3. Earnings per share

Basic	
Profit attributable to shareholders	GBP3,2
Weighted average number of ordinary shares in issue	5,5
Earnings per share	58
Fully diluted	
Profit attributable to shareholders	GBP3,2
Weighted average number of ordinary shares in issue	5,5
Earnings per share	58

## LLOYDS TSB GROUP

### 4. Tax

The effective rate of tax was 23.6 per cent compared to an effective rate of tax of 29.3 per cent in 2002, and the standard UK corporation tax rate in 2003 of 30 per cent. The lower effective rate of tax in 2003 was primarily due to the gain on the disposal of The National Bank of New Zealand, which was exempt from taxation.

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A reconciliation of the charge that would result from applying the standard UK corporation tax rate to profit before tax to the tax charge, is given below:

Profit on ordinary activities before tax

Tax charge thereon at UK corporation tax rate of 30%

Factors affecting charge:

Goodwill amortisation

Overseas tax rate differences

Non-allowable and non-taxable items

Gains exempted or covered by capital losses

Tax deductible coupons on non-equity minority interests

Payments to employee trust

Life companies rate differences

Other items

Tax charge

### 5. Investment variance

In accordance with generally accepted accounting practice in the UK, it is the Group's accounting policy to carry the investments comprising the reserves held by its life companies at market value. The reserves held to support the with-profits business of Scottish Widows are substantial and changes in market values will result in significant volatility in the Group's embedded value earnings, which are beyond the control of management. Consequently, in order to provide a clearer representation of the underlying performance, the results of the life and pensions, and general insurance businesses are separately analysed to include investment earnings calculated using longer-term investment rates of return. This investment variance represents the difference between the actual investment return in the year on investments backing shareholder funds and the expected return based upon the economic assumptions made at the beginning of the year, and the effect of these fluctuations on the value of in-force business. The effects of other changes in economic circumstances beyond the control of management are also reflected in the investment variance. The longer-term rates of return for the period are consistent with those used by the Group in the calculation of the embedded value at the beginning of the period, which were 7.10 per cent for equities and 4.50 per cent for Gilts.

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### 5. Investment variance (continued)

Lloyds TSB General Insurance also holds investments to support its underwriting business; these are carried at market value and gains and losses included within dealing profits. Consistent with the approach adopted for the life and pensions business, an operating profit for the general insurance business is calculated including investment earnings normalised using the same long-term rates of return.

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During 2003 there was a positive investment variance of GBP125 million, as an increase of 17 per cent in the FTSE All-Share index was partially offset by the impact of a reduction in the value of fixed interest investments.

### 6. Changes in economic assumptions

In accordance with the Association of British Insurers' detailed guidance for the preparation of figures using the achieved profits method of accounting the Group has reviewed the economic assumptions used in the embedded value calculations. The guidance requires that the assumptions should be reviewed at each reporting date.

The main economic assumptions were revised at 31 December 2003 as follows:

Risk-adjusted discount rate (net of tax)	7
Return on equities (gross of tax)	7
Return on fixed interest securities (gross of tax)	4
Expenses inflation	3

At 31 December 2003 the review of the assumptions led to changes in all of the main economic assumptions. This has resulted in a charge to the profit and loss account in 2003 of GBP22 million, GBP21 million of which related to the increase in the rate of expenses inflation from 3.30 per cent to 3.80 per cent.

### 7. Profit on sale of businesses

During the year, the Group disposed of a number of its overseas businesses and, as a result, a net profit of GBP865 million was recognised in the Group's profit and loss account in 2003. An itemised breakdown is provided below.

French wealth management businesses
Brazilian businesses
The National Bank of New Zealand

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### 8. Free Asset Ratio

The free asset ratio is a common measure of financial strength in the UK for long-term insurance businesses. It is the ratio of assets less liabilities (including actuarial reserves but before the required regulatory minimum solvency margin) expressed as a percentage of the liabilities. At 31 December 2003, the free asset ratio of Scottish Widows

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plc was an estimated 13.5 per cent, compared with 12.2 per cent at 31 December 2002. After adjusting for the required regulatory minimum solvency margin, the Scottish Widows plc ratio, expressed as a percentage of total assets, was an estimated 8.3 per cent at 31 December 2003, compared with 7.3 per cent at 31 December 2002.

### 9. Reconciliation of movements in shareholders' funds

Profit attributable to shareholders	3,
Dividends	(1,
Profit (loss) for the year	1,
Currency translation differences on foreign currency net investments	
Actuarial losses recognised in post-retirement benefit schemes	
Issue of shares	
Movements in relation to own shares	
Goodwill written-back on sale of businesses	
Net increase (decrease) in shareholders' funds	1,
Shareholders' funds at beginning of year	7,
Prior year adjustment at 1 January 2002 (page 45, note 1)	
Shareholders' funds at end of year	9,

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### LLOYDS TSB GROUP

#### 10. Dividend

A final dividend for 2003 of 23.5p per share (2002: 23.5p), will be paid on 5 May 2004, making a total for the year of 34.2p (2002: 34.2p).

Shareholders who have already joined the dividend reinvestment plan will automatically receive shares instead of the cash dividend. Shareholders who have not joined the plan and wish to do so may obtain an application form from Lloyds TSB Registrars, The Causeway, Worthing, West Sussex, BN99 6DA (telephone 0870 6003990). Key dates for the payment of the dividend are:

Shares quoted ex-dividend	17 March
Record date	19 March
Final date for joining or leaving the dividend reinvestment plan	7 April
Final dividend paid	5 May

#### 11. Other information

The financial information included in this news release does not constitute statutory accounts within the meaning of section 240 of the Companies Act 1985. Statutory accounts for the year ended 31 December 2003 were approved



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by the directors on 5 March 2004 and will be delivered to the registrar of companies following publication on 3 April 2004. The auditors' report on these accounts was unqualified and did not include a statement under sections 237(2) accounting records or returns inadequate or accounts not agreeing with records and returns) or 237(3) (failure to obtain necessary information and explanations) of the Companies Act 1985.

A report on Form 20-F will be filed with the Securities and Exchange Commission in the United States.

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### CONTACTS

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Copies of this news release may be obtained from Investor Relations, Lloyds TSB Group plc, 25 Gresham Street, London EC2V 7HN. The full news release can also be found on the Group's website - [www.lloydtsb.com](http://www.lloydtsb.com).

Information about the Group's role in the community and copies of the Group's code of business conduct and its environmental report may be obtained by writing to Public Affairs, Lloyds TSB Group plc, 25 Gresham Street, London EC2V 7HN. This information is also available on the Group's website.

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### Signatures

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

LLOYDS TSB GROUP plc  
(Registrant)

By: M D Oliver

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Name: M D Oliver  
Title: Director of Investor Relations

Date: 08 March 2004