

TORO CO
Form 10-Q
June 04, 2014
Table of Contents

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-Q

x Quarterly Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

For the Quarterly Period Ended May 2, 2014

o Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

For the Transition Period from to

THE TORO COMPANY

(Exact name of registrant as specified in its charter)

Delaware
(State of Incorporation)

1-8649
(Commission File Number)

41-0580470
(I.R.S. Employer Identification Number)

8111 Lyndale Avenue South

Bloomington, Minnesota 55420

Telephone number: (952) 888-8801

Edgar Filing: TORO CO - Form 10-Q

(Address, including zip code, and telephone number, including area code, of registrant's principal executive offices)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer

Accelerated filer

Non-accelerated filer

Smaller reporting company

(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

The number of shares of Common Stock outstanding as of May 27, 2014 was 55,670,673.

Table of Contents

THE TORO COMPANY

INDEX TO FORM 10-Q

	Page Number
<u>PART I. FINANCIAL INFORMATION:</u>	
<u>Item 1.</u> <u>Financial Statements</u>	
<u>Condensed Consolidated Statements of Earnings (Unaudited) – Three and Six Months Ended May 2, 2014 and May 3, 2013</u>	3
<u>Condensed Consolidated Statements of Comprehensive Income (Unaudited) – Three and Six Months Ended May 2, 2014 and May 3, 2013</u>	3
<u>Condensed Consolidated Balance Sheets (Unaudited) – May 2, 2014, May 3, 2013, and October 31, 2013</u>	4
<u>Condensed Consolidated Statements of Cash Flows (Unaudited) – Six Months Ended May 2, 2014 and May 3, 2013</u>	5
<u>Notes to Condensed Consolidated Financial Statements (Unaudited)</u>	6-16
<u>Item 2.</u> <u>Management’s Discussion and Analysis of Financial Condition and Results of Operations</u>	16-25
<u>Item 3.</u> <u>Quantitative and Qualitative Disclosures about Market Risk</u>	25-26
<u>Item 4.</u> <u>Controls and Procedures</u>	27
<u>PART II. OTHER INFORMATION:</u>	
<u>Item 1.</u> <u>Legal Proceedings</u>	27
<u>Item 1A.</u> <u>Risk Factors</u>	27
<u>Item 2.</u> <u>Unregistered Sales of Equity Securities and Use of Proceeds</u>	27
<u>Item 6.</u> <u>Exhibits</u>	29
<u>Signatures</u>	30

Table of Contents**PART I. FINANCIAL INFORMATION****Item 1. FINANCIAL STATEMENTS****THE TORO COMPANY AND SUBSIDIARIES****Condensed Consolidated Statements of Earnings (Unaudited)****(Dollars and shares in thousands, except per share data)**

	Three Months Ended		Six Months Ended	
	May 2, 2014	May 3, 2013	May 2, 2014	May 3, 2013
Net sales	\$ 745,030	\$ 704,486	\$ 1,191,011	\$ 1,149,147
Cost of sales	480,490	452,185	762,957	731,029
Gross profit	264,540	252,301	428,054	418,118
Selling, general, and administrative expense	133,661	134,830	256,577	254,443
Operating earnings	130,879	117,471	171,477	163,675
Interest expense	(3,683)	(4,149)	(7,436)	(8,398)
Other income, net	1,920	2,995	3,830	4,438
Earnings before income taxes	129,116	116,317	167,871	159,715
Provision for income taxes	42,030	37,915	54,916	49,917
Net earnings	\$ 87,086	\$ 78,402	\$ 112,955	\$ 109,798
Basic net earnings per share of common stock	\$ 1.54	\$ 1.35	\$ 1.99	\$ 1.88
Diluted net earnings per share of common stock	\$ 1.51	\$ 1.32	\$ 1.95	\$ 1.85
Weighted-average number of shares of common stock outstanding Basic	56,493	58,132	56,758	58,308
Weighted-average number of shares of common stock outstanding Diluted	57,773	59,257	58,040	59,444

THE TORO COMPANY AND SUBSIDIARIES**Condensed Consolidated Statements of Comprehensive Income (Unaudited)****(Dollars in thousands)**

	Three Months Ended		Six Months Ended	
	May 2, 2014	May 3, 2013	May 2, 2014	May 3, 2013
Net earnings	\$ 87,086	\$ 78,402	\$ 112,955	\$ 109,798
Other comprehensive income (loss), net of tax:				
Foreign currency translation adjustments	3,388	(1,168)	1,161	546
Derivative instruments, net of tax of \$(482), \$1,030, \$360, and \$634, respectively	(719)	1,482	590	674
Other comprehensive income	2,669	314	1,751	1,220

Edgar Filing: TORO CO - Form 10-Q

Comprehensive income	\$	89,755	\$	78,716	\$	114,706	\$	111,018
----------------------	----	--------	----	--------	----	---------	----	---------

See accompanying notes to condensed consolidated financial statements.

Table of Contents**THE TORO COMPANY AND SUBSIDIARIES****Condensed Consolidated Balance Sheets (Unaudited)****(Dollars in thousands, except per share data)**

	May 2, 2014	May 3, 2013	October 31, 2013
ASSETS			
Cash and cash equivalents	\$ 129,909	\$ 80,341	\$ 182,993
Receivables, net	313,489	307,770	157,171
Inventories, net	302,477	309,998	240,089
Prepaid expenses and other current assets	29,218	30,434	33,258
Deferred income taxes	39,261	62,768	39,756
Total current assets	814,354	791,311	653,267
Property, plant, and equipment	752,044	703,104	721,504
Less accumulated depreciation	559,293	526,044	536,408
	192,751	177,060	185,096
Long-term deferred income taxes	25,942		
Other assets	27,696	25,381	44,163
Goodwill	91,812	92,049	91,914
Other intangible assets, net	26,691	29,153	28,308
Total assets	\$ 1,179,246	\$ 1,114,954	\$ 1,002,748
LIABILITIES AND STOCKHOLDERS' EQUITY			
Current portion of long-term debt	\$ 140	\$ 250	\$
Accounts payable	235,971	203,710	136,158
Accrued liabilities	302,515	294,648	252,687
Total current liabilities	538,626	498,608	388,845
Long-term debt, less current portion	223,855	223,513	223,544
Deferred revenue	10,891	10,605	10,899
Deferred income taxes	5,969	2,898	5,969
Other long-term liabilities	14,355	6,287	14,753
Stockholders' equity:			
Preferred stock, par value \$1.00 per share, authorized 1,000,000 voting and 850,000 non-voting shares, none issued and outstanding			
Common stock, par value \$1.00 per share, authorized 175,000,000 shares; issued and outstanding 55,887,096 shares as of May 2, 2014, 57,615,679 shares as of May 3, 2013, and 56,788,723 shares as of October 31, 2013	55,887	57,616	56,789
Retained earnings	340,482	324,181	314,519
Accumulated other comprehensive loss	(10,819)	(8,754)	(12,570)
Total stockholders' equity	385,550	373,043	358,738
Total liabilities and stockholders' equity	\$ 1,179,246	\$ 1,114,954	\$ 1,002,748

See accompanying notes to condensed consolidated financial statements.

Table of Contents**THE TORO COMPANY AND SUBSIDIARIES****Condensed Consolidated Statements of Cash Flows (Unaudited)****(Dollars in thousands)**

	Six Months Ended	
	May 2, 2014	May 3, 2013
Cash flows from operating activities:		
Net earnings	\$ 112,955	\$ 109,798
Adjustments to reconcile net earnings to net cash provided by operating activities:		
Non-cash income from finance affiliate	(3,377)	(3,532)
Provision for depreciation and amortization	26,589	26,890
Stock-based compensation expense	5,051	5,336
Decrease in deferred income taxes	136	281
Other	(31)	81
Changes in operating assets and liabilities, net of effect of acquisition:		
Receivables, net	(156,423)	(160,534)
Inventories, net	(62,072)	(59,082)
Prepaid expenses and other assets	4,285	(3,486)
Accounts payable, accrued liabilities, deferred revenue, and other long-term liabilities	150,836	120,896
Net cash provided by operating activities	77,949	36,648
Cash flows from investing activities:		
Purchases of property, plant, and equipment	(32,682)	(19,508)
Proceeds from asset disposals	115	73
Contributions to finance affiliate, net	(4,868)	(4,669)
Acquisition, net of cash acquired	(715)	
Net cash used in investing activities	(38,150)	(24,104)
Cash flows from financing activities:		
Repayments of short-term debt	(849)	(415)
Increase in (repayments of) long-term debt	59	(1,548)
Excess tax benefits from stock-based awards	6,657	4,577
Proceeds from exercise of stock options	4,761	6,573
Purchases of Toro common stock	(81,694)	(50,499)
Dividends paid on Toro common stock	(22,670)	(16,364)
Net cash used in financing activities	(93,736)	(57,676)
Effect of exchange rates on cash and cash equivalents	853	(383)
Net decrease in cash and cash equivalents	(53,084)	(45,515)
Cash and cash equivalents as of the beginning of the fiscal period	182,993	125,856
Cash and cash equivalents as of the end of the fiscal period	\$ 129,909	\$ 80,341

See accompanying notes to condensed consolidated financial statements.

Table of Contents

THE TORO COMPANY AND SUBSIDIARIES

Notes to Condensed Consolidated Financial Statements (Unaudited)

May 2, 2014

Basis of Presentation

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with the instructions to Form 10-Q and do not include all the information and notes required by U.S. generally accepted accounting principles (U.S. GAAP) for complete financial statements. Unless the context indicates otherwise, the terms company and Toro refer to The Toro Company and its consolidated subsidiaries. In the opinion of management, the unaudited condensed consolidated financial statements include all adjustments, consisting primarily of recurring accruals, considered necessary for a fair presentation of the financial position and results of operations. Since the company's business is seasonal, operating results for the six months ended May 2, 2014 cannot be annualized to determine the expected results for the fiscal year ending October 31, 2014.

The company's fiscal year ends on October 31, and quarterly results are reported based on three-month periods that generally end on the Friday closest to the quarter end. For comparative purposes, however, the company's second and third quarters always include exactly 13 weeks of results so that the quarter end date for these two quarters is not necessarily the Friday closest to the calendar month end.

For further information, refer to the consolidated financial statements and notes included in the company's Annual Report on Form 10-K for the fiscal year ended October 31, 2013. The policies described in that report are used for preparing quarterly reports.

New Accounting Pronouncement Adopted

In December 2011, the Financial Accounting Standards Board issued Accounting Standards Update (ASU) No. 2011-11, Disclosures about Offsetting Assets and Liabilities. ASU No. 2011-11 requires entities to disclose gross and net information about both instruments and transactions eligible for offset in the statement of financial position and those subject to an agreement similar to a master netting arrangement, including derivatives and other financial securities arrangements. The company adopted this guidance in the first quarter of fiscal 2014, as required. The adoption of this guidance did not have a material impact on the company's consolidated financial statements.

Acquisition

During the first quarter of fiscal 2014, the company completed the acquisition of certain assets for a quality value-priced line of outdoor lighting fixtures and accessories for the landscape lighting market. The acquisition was accounted for as a business combination and was immaterial based on the company's consolidated financial condition and results of operations.

Accounting Policies

In preparing the consolidated financial statements in conformity with U.S. GAAP, management must make decisions that impact the reported amounts of assets, liabilities, revenues, expenses, and the related disclosures, including disclosures of contingent assets and liabilities. Such decisions include the selection of the appropriate accounting principles to be applied and the assumptions on which to base accounting estimates. Estimates are used in determining, among other items, sales promotions and incentives accruals, incentive compensation accruals, inventory valuation, warranty reserves, earnout liabilities, allowance for doubtful accounts, pension and postretirement accruals, self-insurance accruals, useful lives for tangible and intangible assets, and future cash flows associated with impairment testing for goodwill and other long-lived assets. These estimates and assumptions are based on management's best estimates and judgments at the time they are made. Management evaluates its estimates and assumptions on an ongoing basis using historical experience and other factors that management believes to be reasonable under the circumstances, including the current economic environment. Management adjusts such estimates and assumptions when facts and circumstances dictate. As future events and their effects cannot be determined with certainty, actual amounts could differ significantly from those estimated at the time the consolidated financial statements are prepared. Changes in those estimates will be reflected in the consolidated financial statements in future periods.

Table of Contents**Stock-Based Compensation***Stock Option Awards*

Under the company's incentive plan, stock options are granted with an exercise price equal to the closing price of the company's common stock on the date of grant, as reported by the New York Stock Exchange. Options are generally granted to executive officers, other employees, and non-employee members of the company's Board of Directors on an annual basis in the first quarter of the company's fiscal year. Options generally vest one-third each year over a three-year period and have a ten-year term. Other options granted to certain non-officer employees vest in full on the three-year anniversary of the date of grant and have a ten-year term. Compensation expense equal to the grant date fair value is recognized for these awards over the vesting period. Stock options granted to officers and other employees are subject to accelerated expensing if the option holder meets the retirement definition set forth in the plan. In that case, the fair value of the options is expensed in the fiscal year of grant because the option holder must be employed as of the end of the fiscal year in which the options are granted in order for the options to continue to vest following retirement. Similarly, if a non-employee director has served on the company's Board of Directors for ten full fiscal years or more, the awards vest immediately upon retirement, and therefore, the fair value of the options granted is fully expensed on the date of the grant.

The fair value of each stock option is estimated on the date of grant using the Black-Scholes valuation method with the assumptions noted in the table below. The expected life is a significant assumption as it determines the period for which the risk-free interest rate, volatility, and dividend yield must be applied. The expected life is the average length of time in which officers, other employees, and non-employee directors are expected to exercise their stock options, which is primarily based on historical experience. Separate groups of employees that have similar historical exercise behavior are considered separately for valuation purposes. Expected volatilities are based on the movement of the company's common stock over the most recent historical period equivalent to the expected life of the option. The risk-free interest rate for periods within the contractual life of the option is based on the U.S. Treasury rate over the expected life at the time of grant. Dividend yield is estimated over the expected life based on the company's historical cash dividends paid, expected future cash dividends and dividend yield, and expected changes in the company's stock price.

The following table illustrates the assumptions for options granted in the following fiscal periods.

	Fiscal 2014	Fiscal 2013
Expected life of option in years	6	6
Expected volatility	34.28% - 34.42%	35.18% - 35.19%
Weighted-average volatility	34.29%	35.19%
Risk-free interest rate	1.92%	0.88%
Expected dividend yield	1.25% - 1.27%	1.04% - 1.07%
Weighted-average dividend yield	1.25%	1.07%
Grant date per share weighted-average fair value	\$18.69	\$13.03

Performance Share Awards

The company grants performance share awards to executive officers and other employees under which they are entitled to receive shares of the company's common stock contingent on the achievement of performance goals of the company and businesses of the company, which are

generally measured over a three-year period. The number of shares of common stock a participant receives will be increased (up to 200 percent of target levels) or reduced (down to zero) based on the level of achievement of performance goals and vest at the end of a three-year period. Performance share awards are generally granted on an annual basis in the first quarter of the company's fiscal year. Compensation expense is recognized for these awards on a straight-line basis over the vesting period based on the per share fair value as of the date of grant and the probability of achieving each performance goal. The per share fair value of performance share awards granted during the first quarter of each of fiscal 2014 and 2013 was \$59.31 and \$42.06, respectively. No performance share awards were granted during the second quarter of fiscal 2014 or 2013.

Restricted Stock and Restricted Stock Unit Awards

Under the company's incentive plan, restricted stock and restricted stock unit awards are generally granted to certain non-officer employees. Occasionally, restricted stock or restricted stock unit awards may be granted, including to officers, in connection with hiring, mid-year promotions, leadership transition, or retention. Restricted stock and restricted stock unit awards generally vest one-third each year over a three-year period, or vest in full on the three-year anniversary of the date of grant. Such awards may have performance-based rather than time-based vesting requirements. Compensation expense equal to the grant date fair value, which is equal to the closing price of the company's common stock on the date of grant multiplied by the number of shares subject to the restricted stock and restricted stock unit awards, is recognized for these awards over the vesting period. The per share weighted-average fair value of restricted stock and restricted stock unit awards granted during the first six months of fiscal 2014 and 2013 was \$59.59 and \$42.50, respectively.

Table of Contents**Per Share Data**

Reconciliations of basic and diluted weighted-average shares of common stock outstanding are as follows:

(Shares in thousands)	Three Months Ended		Six Months Ended	
	May 2, 2014	May 3, 2013	May 2, 2014	May 3, 2013
<i>Basic</i>				
Weighted-average number of shares of common stock	56,493	58,132	56,732	58,260
Assumed issuance of contingent shares			26	48
Weighted-average number of shares of common stock and assumed issuance of contingent shares	56,493	58,132	56,758	58,308
<i>Diluted</i>				
Weighted-average number of shares of common stock and assumed issuance of contingent shares	56,493	58,132	56,758	58,308
Effect of dilutive securities	1,280	1,125	1,282	1,136
Weighted-average number of shares of common stock, assumed issuance of contingent shares, and effect of dilutive securities	57,773	59,257	58,040	59,444

Incremental shares from options, restricted stock, and restricted stock units are computed by the treasury stock method. Options, restricted stock, and restricted stock units of 272,183 and 361,651 shares during the second quarter of fiscal 2014 and 2013, respectively, were excluded from the diluted net earnings per share because they were anti-dilutive. For the year-to-date periods through the second quarter of fiscal 2014 and 2013, options, restricted stock, and restricted stock units of 222,542 and 306,491 shares, respectively, were excluded from the diluted net earnings per share because they were anti-dilutive.

Inventories

Inventories are valued at the lower of cost or net realizable value, with cost determined by the last-in, first-out (LIFO) method for most inventories and first-in, first-out (FIFO) method for all other inventories. The company establishes a reserve for excess, slow-moving, and obsolete inventory that is equal to the difference between the cost and estimated net realizable value for that inventory. These reserves are based on a review and comparison of current inventory levels to the planned production, as well as planned and historical sales of the inventory.

Inventories were as follows:

(Dollars in thousands)	May 2, 2014	May 3, 2013	October 31, 2013
Raw materials and work in process	\$ 93,932	\$ 94,219	\$ 87,668
Finished goods and service parts	273,920	279,586	217,796
Total FIFO value	367,852	373,805	305,464
Less: adjustment to LIFO value	65,375	63,807	65,375

Edgar Filing: TORO CO - Form 10-Q

Total	\$	302,477	\$	309,998	\$	240,089
-------	----	---------	----	---------	----	---------

Goodwill

The changes in the net carrying amount of goodwill for the first six months of fiscal 2014 were as follows:

(Dollars in thousands)		Professional Segment		Residential Segment		Total
Balance as of October 31, 2013	\$	80,962	\$	10,952	\$	91,914
Translation adjustments		(36)		(66)		(102)
Balance as of May 2, 2014	\$	80,926	\$	10,886	\$	91,812

Table of Contents**Other Intangible Assets**

The components of other intangible assets were as follows:

(Dollars in thousands) May 2, 2014	Estimated Life (Years)	Gross Carrying Amount	Accumulated Amortization	Net
Patents	1.5-13	\$ 10,696	\$ (8,735)	\$ 1,961
Non-compete agreements	1.5-10	7,038	(4,909)	2,129
Customer-related	1.5-13	8,703	(5,145)	3,558
Developed technology	1.5-10	28,866	(15,204)	13,662
Trade names	1.5-5	1,515	(1,015)	500
Other		800	(800)	
Total amortizable		57,618	(35,808)	21,810
Non-amortizable - trade names		4,881		4,881
Total other intangible assets, net		\$ 62,499	\$ (35,808)	\$ 26,691

October 31, 2013	Estimated Life (Years)	Gross Carrying Amount	Accumulated Amortization	Net
Patents	1.5-13	\$ 10,213	\$ (8,537)	\$ 1,676
Non-compete agreements	1.5-10	6,849	(4,488)	2,361
Customer-related	1.5-13	8,654	(4,660)	3,994
Developed technology	1.5-10	28,224	(13,478)	14,746
Trade names	1.5-5	1,515	(865)	650
Other		800	(800)	
Total amortizable		56,255	(32,828)	23,427
Non-amortizable - trade names		4,881		4,881
Total other intangible assets, net		\$ 61,136	\$ (32,828)	\$ 28,308

Amortization expense for intangible assets during the first six months of fiscal 2014 was \$3.0 million. Estimated amortization expense for the remainder of fiscal 2014 and succeeding fiscal years is as follows: fiscal 2014 (remainder), \$2.9 million; fiscal 2015, \$5.6 million; fiscal 2016, \$5.1 million; fiscal 2017, \$4.2 million; fiscal 2018, \$2.2 million; fiscal 2019, \$1.2 million; and after fiscal 2019, \$0.6 million.

Investment in Joint Venture

In fiscal 2009, the company and TCF Inventory Finance, Inc. (TCFIF), a subsidiary of TCF National Bank, established Red Iron Acceptance, LLC (Red Iron), a joint venture in the form of a Delaware limited liability company that provides inventory financing, including floor plan and open account receivable financing, to distributors and dealers of the company's products in the U.S. and to select distributors of the company's products in Canada. Additionally, in connection with the joint venture, the company and an affiliate of TCFIF entered into an arrangement to provide inventory financing to dealers of the company's products in Canada. In fiscal 2012, the company and TCFIF entered into amendments to certain of the agreements pertaining to Red Iron, among other things, to extend the initial term of Red Iron until October 31, 2017, subject to unlimited automatic two-year extensions thereafter. Either the company or TCFIF may elect not to extend the initial term or any subsequent term by giving one-year notice to the other party of its intention not to extend the term.

Edgar Filing: TORO CO - Form 10-Q

The company owns 45 percent of Red Iron and TCFIF owns 55 percent of Red Iron. The company accounts for its investment in Red Iron under the equity method of accounting. Each of the company and TCFIF contributed a specified amount of the estimated cash required to enable Red Iron to purchase the company's inventory financing receivables and to provide financial support for Red Iron's inventory financing programs. Red Iron borrows the remaining requisite estimated cash utilizing a \$450 million secured revolving credit facility established under a credit agreement between Red Iron and TCFIF. The company's total investment in Red Iron as of May 2, 2014 was \$21.5 million. The company has not guaranteed the outstanding indebtedness of Red Iron. The company has agreed to repurchase products repossessed by Red Iron and the TCFIF Canadian affiliate, up to a maximum aggregate amount of \$7.5 million in a calendar year. In addition, the company has provided recourse to Red Iron for certain outstanding receivables, which amounted to a maximum amount of \$0.5 million as of May 2, 2014.

Under the repurchase agreement between Red Iron and the company, Red Iron provides financing for certain dealers and distributors. These transactions are structured as an advance in the form of a payment by Red Iron to the company on behalf of a distributor or dealer with respect to invoices financed by Red Iron. These payments extinguish the obligation of the dealer or distributor to make payment to the company under the terms of the applicable invoice. Under separate agreements between Red Iron and the dealers and distributors, Red Iron provides loans to the dealers and distributors for the advances paid by Red Iron to the company. The net amount of new receivables financed for dealers and distributors under this arrangement for the six months ended April 30, 2014 and April 30, 2013 was \$667.6 million and \$639.6 million, respectively.

Table of Contents

As of April 30, 2014, Red Iron's total assets were \$430.1 million and total liabilities were \$382.3 million.

Warranty Guarantees

The company's products are warranted to ensure customer confidence in design, workmanship, and overall quality. Warranty coverage is for specified periods of time and on select products' hours of usage, and generally covers parts, labor, and other expenses for non-maintenance repairs. Warranty coverage generally does not cover operator abuse or improper use. An authorized company distributor or dealer must perform warranty work. Distributors and dealers submit claims for warranty reimbursement and are credited for the cost of repairs, labor, and other expenses as long as the repairs meet prescribed standards. Warranty expense is accrued at the time of sale based on the estimated number of products under warranty, historical average costs incurred to service warranty claims, the trend in the historical ratio of claims to sales, the historical length of time between the sale and resulting warranty claim, and other minor factors. Special warranty reserves are also accrued for major rework campaigns. The company sells extended warranty coverage on select products for a prescribed period after the factory warranty period expires.

Warranty provisions, claims, and changes in estimates for the first six months of fiscal 2014 and 2013 were as follows:

(Dollars in thousands)	Six Months Ended	
	May 2, 2014	May 3, 2013
Beginning balance	\$ 72,177	\$ 69,848
Warranty provisions	23,422	23,478
Warranty claims	(13,861)	(14,651)
Changes in estimates	1,278	(579)
Ending balance	\$ 83,016	\$ 78,096

Stockholders' Equity*Accumulated Other Comprehensive Loss*

Components of accumulated other comprehensive loss (AOCL), net of tax, are as follows:

(Dollars in thousands)	May 2, 2014	May 3, 2013	October 31, 2013
Foreign currency translation adjustments	\$ 6,549	\$ 4,904	\$ 7,778
Pension and post-retirement benefits	3,751	4,313	3,683
Derivative instruments	519	(463)	1,109
Total accumulated other comprehensive loss	\$ 10,819	\$ 8,754	\$ 12,570

The components and activity of AOCL are as follows:

Edgar Filing: TORO CO - Form 10-Q

(Dollars in thousands)	Foreign Currency Translation Adjustments	Pension and Post-retirement Benefits	Derivative Instruments	Total
Balance as of October 31, 2013	\$ 7,778	\$ 3,683	\$ 1,109	\$ 12,570
Other comprehensive (income) loss before reclassifications	(1,229)	68	376	(785)
Amounts reclassified from AOCL			(966)	(966)
Net current period other comprehensive (income) loss	\$ (1,229)	\$ 68	\$ (590)	\$ (1,751)
Balance as of May 2, 2014	\$ 6,549	\$ 3,751	\$ 519	\$ 10,819

Segment Data

The presentation of segment information reflects the manner in which management organizes segments for making operating decisions and assessing performance. On this basis, the company has determined it has three reportable business segments: Professional, Residential, and Distribution. The Distribution segment, which consists of company-owned domestic

Edgar Filing: TORO CO - Form 10-Q

Table of Contents

distributorships, has been combined with the company's corporate activities and elimination of intersegment revenues and expenses that is shown as "Other" in the following tables due to the insignificance of the segment.

The following table shows the summarized financial information concerning the company's reportable segments:

(Dollars in thousands)

Three months ended May 2, 2014	Professional	Residential	Other	Total
Net sales	\$ 528,561	\$ 210,377	\$ 6,092	\$ 745,030
Intersegment gross sales	14,438	128	(14,566)	
Earnings (loss) before income taxes	122,367	23,822	(17,073)	129,116

Three months ended May 3, 2013	Professional	Residential	Other	Total
Net sales	\$ 496,436	\$ 201,390	\$ 6,660	\$ 704,486
Intersegment gross sales	11,318	121	(11,439)	
Earnings (loss) before income taxes	112,275	24,679	(20,637)	116,317

Six months ended May 2, 2014	Professional	Residential	Other	Total
Net sales	\$ 824,029	\$ 357,947	\$ 9,035	\$ 1,191,011
Intersegment gross sales	19,914	250	(20,164)	
Earnings (loss) before income taxes	169,830	41,956	(43,915)	167,871
Total assets	670,723	238,156	270,367	1,179,246

Six months ended May 3, 2013	Professional	Residential	Other	Total
Net sales	\$ 825,580	\$ 322,337	\$ 1,230	\$ 1,149,147
Intersegment gross sales	26,773	205	(26,978)	
Earnings (loss) before income taxes	173,013	36,833	(50,131)	159,715
Total assets	653,514	256,412	205,028	1,114,954

The following table summarizes the components of the loss before income taxes included in "Other" shown above:

(Dollars in thousands)	Three Months Ended		Six Months Ended	
	May 2, 2014	May 3, 2013	May 2, 2014	May 3, 2013
Corporate expenses	\$ (16,655)	\$ (20,635)	\$ (40,347)	\$ (42,319)
Interest expense, net	(3,683)	(4,149)	(7,436)	(8,398)
Other	3,265	4,147	3,868	586
Total	\$ (17,073)	\$ (20,637)	\$ (43,915)	\$ (50,131)

Table of Contents

Derivative Instruments and Hedging Activities

The company is exposed to foreign currency exchange rate risk arising from transactions in the normal course of business, such as sales to third party customers, sales and loans to wholly owned foreign subsidiaries, foreign plant operations, and purchases from suppliers. The company actively manages the exposure of its foreign currency exchange rate market risk by entering into various hedging instruments, authorized under company policies that place controls on these activities, with counterparties that are highly rated financial institutions. The company's hedging activities primarily involve the use of forward currency contracts and cross currency swaps that are intended to offset intercompany loan exposures. The company uses derivative instruments only in an attempt to limit underlying exposure from foreign currency exchange rate fluctuations and to minimize earnings and cash flow volatility associated with foreign currency exchange rate changes. Decisions on whether to use such contracts are primarily based on the amount of exposure to the currency involved and an assessment of the near-term market value for each currency. The company's policy does not allow the use of derivatives for trading or speculative purposes. The company also has made an accounting policy election to use the portfolio exception with respect to measuring counterparty credit risk for derivative instruments, and to measure the fair value of a portfolio of financial assets and financial liabilities on the basis of the net open risk position with each counterparty. The company's primary foreign currency exchange rate exposures are with the Euro, the Australian dollar, the Canadian dollar, the British pound, the Mexican peso, the Japanese yen, the Chinese Yuan, and the Romanian New Leu against the U.S. dollar, as well as the Romanian New Leu against the Euro.

Cash flow hedges. The company recognizes all derivative instruments as either assets or liabilities at fair value on the consolidated balance sheet and formally documents relationships between cash flow hedging instruments and hedged transactions, as well as its risk-management objective and strategy for undertaking hedge transactions. This process includes linking all derivatives to the forecasted transactions, such as sales to third parties and foreign plant operations. Changes in fair values of outstanding cash flow hedge derivatives, except the ineffective portion, are recorded in other comprehensive income (OCI), until net earnings is affected by the variability of cash flows of the hedged transaction. Gains and losses on the derivative representing either hedge ineffectiveness or hedge components excluded from the assessment of effectiveness are recognized in net earnings. The consolidated statement of earnings classification of effective hedge results is the same as that of the underlying exposure. Results of hedges of sales and foreign plant operations are recorded in net sales and cost of sales, respectively, when the underlying hedged transaction affects net earnings. The maximum amount of time the company hedges its exposure to the variability in future cash flows for forecasted trade sales and purchases is two years. Results of hedges of intercompany loans are recorded in other income, net as an offset to the remeasurement of the foreign loan balance.

The company formally assesses, at a hedge's inception and on an ongoing basis, whether the derivatives that are designated as hedges have been highly effective in offsetting changes in the cash flows of the hedged transactions and whether those derivatives may be expected to remain highly effective in future periods. When it is determined that a derivative is not, or has ceased to be, highly effective as a hedge, the company discontinues hedge accounting prospectively. When the company discontinues hedge accounting because it is no longer probable, but it is still reasonably possible that the forecasted transaction will occur by the end of the originally expected period or within an additional two-month period of time thereafter, the gain or loss on the derivative remains in AOCL and is reclassified to net earnings when the forecasted transaction affects net earnings. However, if it is probable that a forecasted transaction will not occur by the end of the originally specified time period or within an additional two-month period of time thereafter, the gains and losses that were in AOCL are recognized immediately in net earnings. In all situations in which hedge accounting is discontinued and the derivative remains outstanding, the company carries the derivative at its fair value on the consolidated balance sheet, recognizing future changes in the fair value in other income, net. For the second quarter and year-to-date periods of fiscal 2014, there were immaterial losses on contracts reclassified into earnings as a result of the discontinuance of cash flow hedges. As of May 2, 2014 and May 3, 2013, the notional amount outstanding of forward contracts designated as cash flow hedges was \$95.8 million and \$42.5 million, respectively. Additionally, as of May 2, 2014 and May 3, 2013, the company had one cross currency interest rate swap instrument outstanding for a fixed pay notional of 36.6 million Romanian New Leu and receive floating notional of 8.5 million Euro.

Derivatives not designated as hedging instruments. The company also enters into foreign currency contracts that include forward currency contracts and cross currency swaps to mitigate the remeasurement of specific assets and liabilities on the consolidated balance sheet. These contracts are not designated as hedging instruments. Accordingly, changes in the fair value of hedges of recorded balance sheet positions, such as cash, receivables, payables, intercompany notes, and other various contractual claims to pay or receive foreign currencies other than the functional currency, are recognized immediately in other income, net, on the consolidated statements of earnings together with the transaction gain or loss from the hedged balance sheet position.

Edgar Filing: TORO CO - Form 10-Q

Table of Contents

The following table presents the fair value of the company's derivatives and consolidated balance sheet location.

(Dollars in thousands)	Asset Derivatives				Liability Derivatives			
	May 2, 2014		May 3, 2013		May 2, 2014		May 3, 2013	
	Balance Sheet Location	Fair Value	Balance Sheet Location	Fair Value	Balance Sheet Location	Fair Value	Balance Sheet Location	Fair Value
Derivatives Designated as Hedging Instruments								
Forward currency contracts	Prepaid expenses	\$	Prepaid expenses	\$ 2,027	Accrued liabilities	\$ (156)	Accrued liabilities	\$ 478
Cross currency contract	Prepaid expenses		Prepaid expenses		Accrued liabilities	295	Accrued liabilities	598
Derivatives Not Designated as Hedging Instruments								
Forward currency contracts	Prepaid expenses		Prepaid expenses	241	Accrued liabilities	2,199	Accrued liabilities	763
Cross currency contract	Prepaid expenses		Prepaid expenses	189	Accrued liabilities	358	Accrued liabilities	
Total Derivatives		\$		\$ 2,457		\$ 2,696		\$ 1,839

The following table presents the impact of derivative instruments on the consolidated statements of earnings for the company's derivatives designated as cash flow hedging instruments for the three and six months ended May 2, 2014 and May 3, 2013, respectively.

(Dollars in thousands)	Gain (Loss) Recognized in OCI on Derivatives (Effective Portion)		Location of Gain (Loss) Reclassified from AOCL into Income (Effective Portion)	Gain (Loss) Reclassified from AOCL into Income (Effective Portion)		Location of Gain (Loss) Recognized in Income on Derivatives (Ineffective Portion and excluded from Effectiveness Testing)	Gain (Loss) Recognized in Income on Derivatives (Ineffective Portion and Excluded from Effectiveness Testing)	
	May 2, 2014	May 3, 2013		May 2, 2014	May 3, 2013		May 2, 2014	May 3, 2013
For the three months ended								
Forward currency contracts	\$ (1,152)	\$ 1,523	Net sales	\$ (318)	\$ (796)	Other income, net	\$ (230)	\$ 133
Forward currency contracts	282	363	Cost of sales	(15)	177			
Cross currency contracts	148	(406)	Other income, net	(350)	(292)			
Total	\$ (722)	\$ 1,480		\$ (683)	\$ (911)			
For the six months ended								
Forward currency contracts	\$ 742	\$ 674	Net sales	\$ (771)	\$ (1,342)	Other income, net	\$ (141)	\$ 701
Forward currency contracts	(117)	601	Cost of sales	32	241			
Cross currency contracts	(38)	(605)	Other income, net	(227)	(839)			
Total	\$ 587	\$ 670		\$ (966)	\$ (1,940)			

As of May 2, 2014, the company expects to reclassify approximately \$0.2 million of losses from AOCL to earnings during the next twelve months.

Edgar Filing: TORO CO - Form 10-Q

The following table presents the impact of derivative instruments on the consolidated statements of earnings for the company's derivatives not designated as hedging instruments.

(Dollars in thousands)	Location of Gain (Loss) Recognized in Net Earnings	Gain (Loss) Recognized in Net Earnings			
		Three Months Ended		Six Months Ended	
		May 2, 2014	May 3, 2013	May 2, 2014	May 3, 2013
Forward currency contracts	Other income, net	\$ (3,434)	\$ 2,394	\$ (3,027)	\$ (960)
Cross currency contracts	Other income, net	(192)	342	(240)	(181)
		\$ (3,626)	\$ 2,736	\$ (3,267)	\$ (1,141)

Table of Contents

The company entered into an International Swap Dealers Association Master Agreement (ISDA) with each counterparty that permits the net settlement of amounts owed under their respective contracts. The ISDA is an industry standardized contract that governs all derivative contracts entered into between the company and the respective counterparty. Under these master netting agreements, net settlement generally permits the company or the counterparty to determine the net amount payable or receivable for contracts due on the same date or in the same currency for similar types of derivative transactions. The company records the fair value of its derivative contracts at the net amount in its consolidated balance sheets.

The following tables show the effects of the master netting arrangements on the fair value of the company's derivative contracts that are recorded in the Consolidated Balance Sheets:

(Dollars in thousands) May 2, 2014	Gross Amounts of Recognized Assets	Assets		Gross Amounts of Recognized Liabilities	Liabilities	
		Gross Liabilities Offset in the Balance Sheet	Net Amounts of Assets Presented in the Balance Sheet		Gross Assets offset in the Balance Sheet	Net Amounts of Liabilities Presented in the Balance Sheet
Forward currency contracts	\$		\$	\$ (2,650)	\$ 607	\$ (2,043)
Cross currency contracts				(653)		(653)
	\$	\$	\$	\$ (3,303)	\$ 607	\$ (2,696)

(Dollars in thousands) May 3, 2013	Gross Amounts of Recognized Assets	Assets		Gross Amounts of Recognized Liabilities	Liabilities	
		Gross Liabilities Offset in the Balance Sheet	Net Amounts of Assets Presented in the Balance Sheet		Gross Assets offset in the Balance Sheet	Net Amounts of Liabilities Presented in the Balance Sheet
Forward currency contracts	\$ 2,268		\$ 2,268	\$ (1,241)		\$ (1,241)
Cross currency contracts	189		189	(598)		(598)
	\$ 2,457	\$	\$ 2,457	\$ (1,839)	\$	\$ (1,839)

Fair Value Measurements

The company categorizes its assets and liabilities into one of three levels based on the assumptions (inputs) used in valuing the asset or liability. Estimates of fair value for financial assets and financial liabilities are based on the framework established in the accounting guidance for fair value measurements. The framework defines fair value, provides guidance for measuring fair value, and requires certain disclosures. The framework discusses valuation techniques such as the market approach (comparable market prices), the income approach (present value of future income or cash flow), and the cost approach (cost to replace the service capacity of an asset or replacement cost). The framework utilizes a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value into three broad levels. Level 1 provides the most reliable measure of fair value, while Level 3 generally requires significant management judgment. The three levels are defined as follows:

Level 1 Unadjusted quoted prices in active markets for identical assets or liabilities.

Level 2 Observable inputs other than Level 1 prices, such as quoted prices for similar assets or liabilities in active markets; quoted prices for identical assets or liabilities in markets that are not active; or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities.

Level 3 Unobservable inputs reflecting management's assumptions about the inputs used in pricing the asset or liability.

Cash balances are valued at their carrying amounts in the consolidated balance sheets, which are reasonable estimates of their fair value due to their short-term nature. Forward currency contracts are valued based on observable market transactions of forward currency prices and spot currency rates as of the reporting date. The fair value of cross currency contracts is determined using discounted cash flow analysis on the expected cash flows of each derivative. This analysis reflects the contractual terms of the derivatives, including the period to maturity, and uses observable market-based inputs such as interest rates and foreign currency exchange rates. In addition, credit valuation adjustments, which consider the impact of any credit enhancements to the contracts, such as collateral postings, thresholds, mutual puts, and guarantees, are incorporated in the fair values to account for potential nonperformance risk. The unfunded deferred compensation liability is primarily subject to changes in fixed-income investment contracts based on current yields. For accounts receivable and accounts payable, carrying amounts are a reasonable estimate of fair value given their short-term nature.

Edgar Filing: TORO CO - Form 10-Q

Table of Contents

Assets and liabilities measured at fair value on a recurring basis, as of May 2, 2014, May 3, 2013, and October 31, 2013 are summarized below:

(Dollars in thousands)

May 2, 2014	Fair Value	Level 1	Level 2	Level 3
Assets:				
Cash and cash equivalents	\$ 129,909	\$ 129,909		
Total assets	\$ 129,909	\$ 129,909		
Liabilities:				
Forward currency contracts	\$ 2,043		\$ 2,043	
Cross currency contracts	653		653	
Deferred compensation liabilities	2,439		2,439	
Total liabilities	\$ 5,135		\$ 5,135	

May 3, 2013	Fair Value	Level 1	Level 2	Level 3
Assets:				
Cash and cash equivalents	\$ 80,341	\$ 80,341		
Forward currency contracts	2,268		2,268	
Cross currency contracts	189		189	
Total assets	\$ 82,798	\$ 80,341	\$ 2,457	
Liabilities:				
Forward currency contracts	\$ 1,241		\$ 1,241	
Cross currency contracts	598		598	
Deferred compensation liabilities	3,180		3,180	
Total liabilities	\$ 5,019		\$ 5,019	

October 31, 2013	Fair Value	Level 1	Level 2	Level 3
Assets:				
Cash and cash equivalents	\$ 182,993	\$ 182,993		
Forward currency contracts	1,266		1,266	
Total assets	\$ 184,259	\$ 182,993	\$ 1,266	
Liabilities:				
Forward currency contracts	\$ 1,931		\$ 1,931	
Cross currency contracts	443		443	
Deferred compensation liabilities	2,777		2,777	
Total liabilities	\$ 5,151		\$ 5,151	

There were no transfers between Level 1 and Level 2 during the three and six months ended May 2, 2014 and May 3, 2013, or the twelve months ended October 31, 2013.

Contingencies - Litigation

The company is party to litigation in the ordinary course of business. Such matters are generally subject to uncertainties and outcomes that are not predictable with assurance and that may not be known for extended periods of time. Litigation occasionally involves claims for punitive, as well as compensatory, damages arising out of the use of the company's products. Although the company is self-insured to some extent, the company maintains insurance against certain product liability losses. The company is also subject to litigation and administrative and judicial proceedings with respect to claims involving asbestos and the discharge of hazardous substances into the environment. Some of these claims

Edgar Filing: TORO CO - Form 10-Q

assert damages and liability for personal injury, remedial investigations or clean up and other costs and damages. The company is also typically involved in commercial disputes, employment disputes, and patent litigation cases in which it is asserting or defending against patent infringement claims. To prevent possible infringement of the company's patents by others, the company periodically reviews competitors' products. To avoid potential liability with respect to others' patents, the company regularly reviews certain patents issued by the United States Patent and Trademark Office and foreign patent offices. Management believes these activities help minimize its risk of being a defendant in patent infringement litigation. The company records a liability in its consolidated financial statements for costs related to claims, including future legal costs, settlements and judgments, where the company has assessed that a loss is probable and an amount can be reasonably estimated. If the reasonable estimate of a probable loss is a range, the company records the most probable estimate of the loss or the minimum amount when no amount within the range is a better estimate than any other amount. The company discloses a contingent liability even if the liability is not probable or the amount

Table of Contents

is not estimable, or both, if there is a reasonable possibility that a material loss may have been incurred. Management believes the amount of liability, if any, with respect to these matters, individually or in the aggregate, will not materially affect its consolidated results of operations, financial position, or cash flows.

Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION

AND RESULTS OF OPERATIONS

Nature of Operations

The Toro Company is in the business of designing, manufacturing, and marketing professional turf maintenance equipment and services, landscaping equipment and lighting, turf irrigation systems, agricultural micro-irrigation systems, rental and construction equipment, and residential yard and snow removal products. We sell our products worldwide through a network of distributors, dealers, hardware retailers, home centers, mass retailers, and over the Internet. Our businesses are organized into three reportable business segments: Professional, Residential, and Distribution. Our Distribution segment, which consists of our company-owned domestic distributorships, has been combined with our corporate activities and is shown as Other. We strive to provide innovative, well-built, and dependable products supported by an extensive service network. A significant portion of our revenues has historically been, and we expect will continue to be, attributable to new and enhanced products. We define new products as those introduced in the current and previous two fiscal years.

This Management's Discussion and Analysis of Financial Condition and Results of Operations (MD&A) should be read in conjunction with the MD&A included in Part II, Item 7 of our Annual Report on Form 10-K for the fiscal year ended October 31, 2013.

RESULTS OF OPERATIONS

Overview

Our results for the second quarter of fiscal 2014 were positive with a net sales increase of 5.8 percent and a net earnings increase of 11.1 percent, each as compared to the second quarter of fiscal 2013. Year-to-date net earnings increased 2.9 percent in fiscal 2014 compared to the same period in the prior fiscal year on a net sales increase of 3.6 percent. Sales for our professional segment increased 6.5 percent in the second quarter of fiscal 2014 compared to the second quarter of fiscal 2013 but were essentially flat for the year-to-date period of fiscal 2014 compared to the same period in the prior fiscal year. Professional segment sales for the recent periods were positively impacted from strong shipments and demand for landscape contractor equipment, higher sales of micro-irrigation products from continued market growth and demand, increased sales of rental and construction equipment, including recently acquired products newly introduced under the Toro brand, and our innovative product offerings of golf equipment and irrigation systems. However, for the year-to-date period of fiscal 2014 compared to the same period last fiscal year, professional segment net sales were negatively impacted due to the strong demand we experienced in the first quarter of fiscal 2013 due to anticipated price increases for products subject to Tier 4 diesel engine emission requirements that were manufactured after January 1, 2013, and such demand was not repeated this fiscal year. Residential segment sales were up 4.5 percent and 11.0 percent for our second quarter and year-to-date periods of fiscal 2014, respectively, compared to the same periods in the prior fiscal year largely due to higher shipments and demand for our zero turn riding mowers, increased sales of electric trimmer and blower products, and higher snow thrower product and parts

Edgar Filing: TORO CO - Form 10-Q

sales in the first quarter of fiscal 2014 due to heavy snowfalls across key markets. However, sales in Australia for both the second quarter and year-to-date comparisons were down primarily due to unfavorable foreign currency exchange rate changes and weather conditions.

Our net earnings growth in the second quarter and year-to-date periods of fiscal 2014 resulted primarily from leveraging fixed SG&A costs over higher sales volumes and a decrease in interest expense, somewhat offset by a decline in our gross margin rates. Additionally, for the year-to-date comparison, our effective tax rate increased primarily as a result of the benefit in the first quarter of fiscal 2013 from the retroactive reinstatement of the domestic research tax credit, which expired on December 31, 2013.

Our overall financial condition remains strong, and we continued to make good progress on reducing our working capital. Inventory levels decreased \$7.5 million, or 2.4 percent, as of the end of the second quarter of fiscal 2014 compared to the end of the second quarter of fiscal 2013 primarily due to lower snow thrower inventory levels. Our receivables increased by \$5.7 million, or 1.9 percent, as of the end of the second quarter of fiscal 2014 compared to the end of the second quarter of fiscal 2013 due to higher sales. Also contributing to our reduction in working capital was an increase in accounts payable of \$32.3 million, or 15.8 percent, as of the end of our second quarter of fiscal 2014 compared to the same period last fiscal year due to recent purchases of commodities and components as we anticipate strong product demand in the

Table of Contents

second half of fiscal 2014. We also increased our second quarter cash dividend by 42.9 percent to \$0.20 per share compared to the \$0.14 per share cash dividend paid in the second quarter of fiscal 2013.

Our multi-year initiative, Destination 2014, which began with our 2011 fiscal year, will take us to our centennial in 2014 and into our second century. This is our final year of this four-year initiative, which is intended to focus our efforts on driving our legacy of excellence through building caring relationships and engaging in innovation. Through our Destination 2014 initiative financial goals, we strive to achieve \$100 million in organic revenue growth each fiscal year and 12 percent operating earnings as a percentage of net sales by the end of fiscal 2014. We define organic revenue growth as the increase in net sales, less net sales from acquisitions that occurred in the current fiscal year.

During the remainder of fiscal 2014, we intend to continue to focus on generating customer demand and aggressively driving retail sales for our innovative products, while keeping production closely aligned with expected shipment volumes. We also intend to continue to keep a cautionary eye on the global economic environment, weather conditions, retail demand, field inventory levels, commodity prices, competitive actions, expenses, and other factors identified below under the heading Forward-Looking Information, which could cause our actual results to differ from our anticipated outlook.

Net Earnings

Net earnings for the second quarter of fiscal 2014 were \$87.1 million, or \$1.51 per diluted share, compared to \$78.4 million, or \$1.32 per diluted share, for the second quarter of fiscal 2013, resulting in a net earnings per diluted share increase of 14.4 percent. Year-to-date net earnings in fiscal 2014 were \$113.0 million, or \$1.95 per diluted share, compared to \$109.8 million, or \$1.85 per diluted share, in the same comparable period last fiscal year, resulting in a net earnings per diluted share increase of 5.4 percent. The primary factors contributing to our earnings improvements were leveraging SG&A costs over higher sales volumes and a decline in interest expense, somewhat offset by a decrease in gross margin rates. In addition, second quarter and year-to-date fiscal 2014 net earnings per diluted share were benefited by approximately \$0.04 per share and \$0.05 per share, respectively, compared to the same periods in fiscal 2013, as a result of reduced shares outstanding from repurchases of our common stock.

The following table summarizes the major operating costs and other income as a percentage of net sales:

	Three Months Ended		Six Months Ended	
	May 2, 2014	May 3, 2013	May 2, 2014	May 3, 2013
Net sales	100.0%	100.0%	100.0%	100.0%
Cost of sales	(64.5)	(64.2)	(64.1)	(63.6)
Gross margin	35.5	35.8	35.9	36.4
SG&A expense	(17.9)	(19.1)	(21.5)	(22.1)
Operating earnings	17.6	16.7	14.4	14.3
Interest expense	(0.5)	(0.6)	(0.6)	(0.7)
Other income, net	0.2	0.4	0.3	0.4
Provision for income taxes	(5.6)	(5.4)	(4.6)	(4.4)
Net earnings	11.7%	11.1%	9.5%	9.6%

Net Sales

Worldwide consolidated net sales for the second quarter of fiscal 2014 were \$745.0 million, up 5.8 percent compared to the second quarter of fiscal 2013. For the year-to-date period of fiscal 2014, net sales were \$1,191.0 million, up 3.6 percent from the same period in the prior fiscal year. Worldwide professional segment net sales were up 6.5 percent for the second quarter of fiscal 2014 compared to the second quarter of fiscal 2013 and essentially flat for the year-to-date period of fiscal 2014 compared to the same period in the prior fiscal year. Professional segment sales for the recent periods were positively impacted from strong shipments and demand of landscape contractor equipment, higher sales of micro-irrigation products from continued market growth and demand, increased sales of rental and construction equipment, including recently acquired products newly introduced under the Toro brand, and our innovative product offerings of golf equipment and irrigation systems. However, for the year-to-date period of fiscal 2014 compared to the same period last fiscal year, professional segment net sales were negatively impacted due to the strong demand we experienced in the first quarter of fiscal 2013, that was not repeated this fiscal year, for products subject to Tier 4 diesel engine emission requirements, as previously discussed. In addition, sales and demand of golf and grounds equipment for the year-to-date comparison were down primarily due to the wet and cold weather conditions in certain key regions.

Residential segment net sales were up 4.5 percent and 11.0 percent for the second quarter and year-to-date periods of fiscal 2014, respectively, compared to the same periods in the prior fiscal year. The sales increases were largely due to higher shipments from strong retail demand for our zero turn riding mowers and higher sales of electric trimmer and blower products. For the year-

Table of Contents

to-date comparison, higher snow thrower product and parts sales contributed to our sales growth due to heavy snowfall across key markets during the first quarter of fiscal 2014 compared to lower snowfall accumulations during our first quarter of fiscal 2013. However, sales in Australia were down in both the second quarter and year-to-date periods of fiscal 2014 compared to the same periods last fiscal year primarily due to unfavorable foreign currency exchange rate fluctuations and weather conditions. Overall, worldwide sales of walk power mowers were essentially flat in the second quarter and year-to-date periods of fiscal 2014 compared to the same periods last fiscal year.

Net sales for our other segment were up \$7.8 million for the year-to-date period of fiscal 2014 compared to the same period last fiscal year due to a reduction of sales that are eliminated for shipments to our company-owned distribution companies as a result of strong professional segment net sales last fiscal year in the first quarter that did not occur this year, mainly for products subject to the Tier 4 diesel engine requirements, as discussed above. International net sales were down 3.2 percent for the second quarter of fiscal 2014 compared to the same period in the prior fiscal year, mainly for professional segment products, but were slightly up, by 0.8 percent, for the year-to-date period of fiscal 2014 compared to the same period last fiscal year. Changes in currency exchange rates resulted in a reduction of our net sales of approximately \$1.1 million and \$5.2 million for the second quarter and year-to-date periods of fiscal 2014, respectively. Field inventory levels as of the end of the second quarter of fiscal 2014 were consistent with those as of the end of the same period in the prior fiscal year.

Gross Profit

As a percentage of net sales, gross profit for the second quarter of fiscal 2014 decreased 30 basis points to 35.5 percent compared to 35.8 percent in the second quarter of fiscal 2013. Gross profit as a percent of net sales for the year-to-date period of fiscal 2014 decreased 50 basis points to 35.9 percent compared to 36.4 percent for the year-to-date period of fiscal 2013. These decreases were primarily due to higher commodity prices, namely steel and resins, and unfavorable currency exchange rate fluctuations, somewhat offset by price increases on some products and continued cost reduction efforts. For the year-to-date period, a lower proportion of professional segment sales that carry higher average gross margins than our residential segment product sales also negatively impacted gross margins in fiscal 2014 as compared to fiscal 2013.

Selling, General, and Administrative Expense

SG&A expense decreased \$1.2 million, or 0.9 percent, for the second quarter of fiscal 2014 compared to the second quarter of fiscal 2013. For the year-to-date period of fiscal 2014, SG&A expense increased \$2.1 million, or 0.8 percent, compared to the year-to-date period of fiscal 2013. As a percentage of net sales, SG&A expense decreased 120 basis points and 60 basis points for the second quarter and year-to-date periods of fiscal 2014, respectively, compared to the same periods in the prior fiscal year. These decreases as a percentage of net sales were largely due to leveraging SG&A expense over higher sales volumes and lower self-insured health care costs due in part to favorable claims experience. These decreases were somewhat offset by higher incentive compensation expense from improved financial performance and incremental SG&A costs from prior acquisitions of \$0.8 million for the second quarter of fiscal 2014 and \$1.6 million for the year-to-date period of fiscal 2014.

Interest Expense

Interest expense for the second quarter and year-to-date periods of fiscal 2014 decreased by 11.2 percent and 11.5 percent, respectively, compared to the same periods last fiscal year due to higher capitalized interest from capital projects.

Other Income, Net

Other income, net for the second quarter and year-to-date periods of fiscal 2014 decreased \$1.1 million and \$0.6 million, respectively, compared to the same periods last fiscal year primarily due to an increase in foreign currency exchange rate losses. For the year-to-date period, the decrease was also partly due to a decline in interest income and income from our equity investment in Red Iron.

Provision for Income Taxes

The effective tax rate for the second quarter of fiscal 2014 and 2013 remained unchanged at 32.6 percent. The effective tax rate for the year-to-date periods of fiscal 2014 and 2013 was 32.7 percent and 31.3 percent, respectively. The increase in the effective tax rate for the year-to-date period was primarily the result of the benefit in the first quarter of fiscal 2013 from the retroactive reinstatement of the domestic research tax credit, which expired on December 31, 2013.

Table of Contents**BUSINESS SEGMENTS**

As described previously, we operate in three reportable business segments: Professional, Residential, and Distribution. Our Distribution segment, which consists of our company-owned domestic distributorships, has been combined with our corporate activities and elimination of intersegment revenues and expenses that is shown as Other in the following tables. Operating earnings for our Professional and Residential segments are defined as operating earnings plus other income, net. Operating loss for Other includes operating earnings (loss), corporate activities, other income, net, and interest expense.

The following table summarizes net sales by segment:

(Dollars in thousands)	Three Months Ended			
	May 2, 2014	May 3, 2013	\$ Change	% Change
Professional	\$ 528,561	\$ 496,436	\$ 32,125	6.5%
Residential	210,377	201,390	8,987	4.5
Other	6,092	6,660	(568)	(8.5)
Total*	\$ 745,030	\$ 704,486	\$ 40,544	5.8%
* Includes international sales of:	\$ 205,117	\$ 212,005	\$ (6,888)	(3.2)%

(Dollars in thousands)	Six Months Ended			
	May 2, 2014	May 3, 2013	\$ Change	% Change
Professional	\$ 824,029	\$ 825,580	\$ (1,551)	(0.2)%
Residential	357,947	322,337	35,610	11.0
Other	9,035	1,230	7,805	NM
Total*	\$ 1,191,011	\$ 1,149,147	\$ 41,864	3.6%
* Includes international sales of:	\$ 356,380	\$ 353,596	\$ 2,784	0.8%

The following table summarizes segment earnings (loss) before income taxes:

(Dollars in thousands)	Three Months Ended			
	May 2, 2014	May 3, 2013	\$ Change	% Change
Professional	\$ 122,367	\$ 112,275	\$ 10,092	9.0%
Residential	23,822	24,679	(857)	(3.5)
Other	(17,073)	(20,637)	3,564	17.3
Total	\$ 129,116	\$ 116,317	\$ 12,799	11.0%

(Dollars in thousands)	Six Months Ended			
	May 2, 2014	May 3, 2013	\$ Change	% Change
Professional	\$ 169,830	\$ 173,013	\$ (3,183)	(1.8)%

Edgar Filing: TORO CO - Form 10-Q

Residential		41,956		36,833		5,123		13.9
Other		(43,915)		(50,131)		6,216		12.4
Total	\$	167,871	\$	159,715	\$	8,156		5.1%

Table of Contents

Professional

Net Sales. Worldwide net sales for the professional segment in the second quarter of fiscal 2014 increased 6.5 percent compared to the second quarter of fiscal 2013. However, for the year-to-date period of fiscal 2014 compared to the same period in the prior fiscal year, net sales for the professional segment were essentially flat. Sales and demand of landscape contractor equipment were up for the second quarter and year-to-date periods of fiscal 2014 compared to the same periods last fiscal year as we believe that contractors experienced increased income from favorable snow falls this past winter that were reinvested in turf equipment. Professional segment sales were also positively impacted for the second quarter and year-to-date periods of fiscal 2014 compared to the same periods last fiscal year by higher sales of our micro-irrigation products from continued market growth and demand for our precision irrigation solutions in agricultural markets, demand for rental and construction equipment, including recently acquired products that have been introduced under the Toro brand, and our innovative product offerings of golf equipment and irrigation systems. Slightly offsetting those sales increases for the second quarter comparison were lower sales of our professional products in international markets due to preseason shipments of turf equipment in the first quarter of fiscal 2014. For the year-to-date period of fiscal 2014 compared to the same period last fiscal year, professional segment net sales were negatively impacted due to the strong demand we experienced in the first quarter of fiscal 2013, that was not repeated this fiscal year, for products subject to Tier 4 diesel engine emission requirements, as previously discussed. In addition, sales and demand of golf and grounds equipment for the year-to-date comparison were down primarily due to the wet and cold weather conditions in certain key regions.

Operating Earnings. Operating earnings for the professional segment in the second quarter of fiscal 2014 increased 9.0 percent compared to the second quarter of fiscal 2013 due to higher sales volumes. However, for the year-to-date period of fiscal 2014, professional segment operating earnings decreased 1.8 percent compared to the same period in the prior fiscal year. Expressed as a percentage of net sales, professional segment operating margin increased to 23.2 percent compared to 22.6 percent in the second quarter of fiscal 2013, and fiscal 2014 year-to-date professional segment operating margin decreased to 20.6 percent from 21.0 percent in the same period last fiscal year. The profit improvement as a percent of net sales for the second quarter comparison was attributable to leveraging fixed SG&A costs over higher sales volumes. The decrease for the year-to-date period was a result of lower sales volumes and higher SG&A costs, including an increase in warranty expense caused by rework campaigns for certain professional segment products.

Residential

Net Sales. Worldwide net sales for the residential segment in the second quarter and year-to-date periods of fiscal 2014 increased 4.5 percent and 11.0 percent, respectively, compared to the same periods in the prior fiscal year. The sales increases were largely due to higher shipments from strong retail demand for our zero turn riding mowers, including our enhanced products, as customers continued to transition to this mowing platform. Sales of electric trimmer and blower products also increased due to additional product placement. For the year-to-date comparison, higher snow thrower product and parts sales contributed to our sales growth due to heavy snowfall across key markets during the first quarter of fiscal 2014 compared to lower snowfall accumulations during the first quarter of fiscal 2013. However, sales in Australia for both the second quarter and year-to-date comparisons were down primarily due to unfavorable foreign currency exchange rate changes and weather conditions. Overall, worldwide sales of walk power mowers were essentially flat in the second quarter and year-to-date periods of fiscal 2014 compared to the same periods last fiscal year as the late arrival of spring weather conditions hampered demand for the respective periods in fiscal 2014 and 2013, which was offset by positive customer response to new products and expanded product placement for certain models.

Operating Earnings. Operating earnings for the residential segment in the second quarter of fiscal 2014 decreased 3.5 percent compared to the second quarter of fiscal 2013. However, operating earnings increased 13.9 percent for the year-to-date period of fiscal 2014 compared to the same period in the prior fiscal year. Expressed as a percentage of net sales, residential segment operating margin decreased to 11.3 percent from 12.3 percent in the second quarter of fiscal 2013, whereas fiscal 2014 year-to-date residential segment operating margin increased to 11.7 percent compared to 11.4 percent in the same period last fiscal year. The operating earnings decrease for the second quarter comparison was

largely due to a combination of higher commodity costs, a supplier component rework issue that impacted certain walk power mowers, and unfavorable foreign currency exchange rate changes. The profit improvements for the year-to-date comparison were primarily due to higher sales volumes and leveraging fixed SG&A costs over increased sales volumes.

Other

Net Sales. Net sales for the other segment include sales from our wholly owned domestic distribution companies less sales from the professional and residential segments to those distribution companies. The other segment net sales for the second quarter of fiscal 2014 slightly decreased \$0.6 million compared to the second quarter of fiscal 2013. For the year-to-date period of fiscal 2014, the other segment net sales increased \$7.8 million compared to the same period in the prior fiscal year due primarily to a decrease in sales that were eliminated from increased shipments of pre-Tier 4 products to our distribution companies in the first quarter of fiscal 2013 that was not repeated this fiscal year.

Table of Contents

Operating Losses. Operating losses for the other segment in the second quarter and year-to-date periods of fiscal 2014 decreased \$3.6 million and \$6.2 million, respectively, compared to the same periods in the prior fiscal year. These decreases were due to a reduction in self-insured health care costs due in part from favorable claims experience, a reduction in interest expense, somewhat offset by an increase in incentive compensation. For the year-to-date period of fiscal 2014 compared to the same period last fiscal year, operating losses decreased due also to a reduction in the elimination of gross profit previously recorded with respect to sales of our products to our wholly owned distribution companies due to lower inventory levels at those distribution companies.

FINANCIAL POSITION

Working Capital

In fiscal 2014, we have placed, and plan to continue to place, emphasis on improving asset utilization, with a focus on reducing the amount of working capital in the supply chain, adjusting production plans, and maintaining or improving order replenishment and service levels to end users. We continue to make good progress towards our effort to reduce working capital, as evidenced by lower inventory levels of \$7.5 million, or 2.4 percent, as of the end of the second quarter of fiscal 2014 compared to the end of the second quarter of fiscal 2013. This decrease was due mainly to lower snow thrower inventory levels from higher sales volumes.

Receivables as of the end of the second quarter of fiscal 2014 increased \$5.7 million, or 1.9 percent, compared to the end of the second quarter of fiscal 2013 as a result of higher sales. Our average days sales outstanding for receivables increased to 35.5 days based on sales for the last twelve months ended May 2, 2014, compared to 35.0 days for the twelve months ended May 3, 2013. In addition, accounts payable increased as of the end of our second quarter of fiscal 2014 compared to the same period last fiscal year, by \$32.3 million, or 15.8 percent, due to recent purchases of commodities and components as we anticipate strong product demand in the second half of fiscal 2014.

We define average net working capital as accounts receivable plus inventory less trade payables as a percentage of net sales for a twelve month period. The combination of our efforts to reduce our working capital, as mentioned above, resulted in lower working capital of \$34.1 million as of the end of the second quarter of fiscal 2014 compared to the end of the second quarter of fiscal 2013. Our average net working capital as a percentage of net sales for the twelve months ended May 2, 2014 was also down, to 15.5 percent, compared to 16.3 percent for the twelve months ended May 3, 2013.

Liquidity and Capital Resources

Our businesses are seasonally working capital intensive and require funding for purchases of raw materials used in production, replacement parts inventory, payroll and other administrative costs, capital expenditures, establishment of new facilities, expansion and upgrading of existing facilities, as well as for financing receivables from customers that are not financed with Red Iron. We believe that anticipated cash generated from operations, together with our fixed rate long-term debt, bank credit lines, and cash on hand, will provide us with adequate liquidity to meet our anticipated operating requirements. We believe that the funds available through existing and anticipated financing arrangements and forecasted cash flows will be sufficient to provide the necessary capital resources for our anticipated working capital needs, capital expenditures, investments, debt repayments, quarterly cash dividend payments, and stock repurchases for at least the next twelve months.

Edgar Filing: TORO CO - Form 10-Q

Capital expenditures for fiscal 2014 are planned to be approximately in the range of \$65 to \$70 million as we expect to continue to invest in new product tooling and replacement production equipment, as well as expansion and construction of facilities, including the expansion of our corporate facilities located in Bloomington, Minnesota.

Our Board of Directors approved a cash dividend of \$0.20 per share for the second quarter of fiscal 2014 paid on April 14, 2014, which was an increase of 42.9 percent over our cash dividend of \$0.14 per share for the second quarter of fiscal 2013.

Cash Flow. We historically use more operating cash in the first half of our fiscal year than the second half of our fiscal year due to the seasonality of our business. Cash provided by operating activities for the first six months of fiscal 2014 increased \$41.3 million compared to the first six months of fiscal 2013, mainly as a result of a decrease in working capital requirements, as previously mentioned, and higher net earnings. Cash used for investing activities increased \$14.0 million during the first six months of fiscal 2014 compared to the first six months of fiscal 2013 due mainly to higher purchases of property, plant, and equipment. Cash used for financing activities for the first six months of fiscal 2014 compared to the first six months of fiscal 2013 was also up, by \$36.1 million, due to an increase in cash utilized for share repurchases and cash dividends paid on our stock.

Credit Lines and Other Capital Resources. Our businesses are seasonal, with accounts receivable balances historically increasing between January and April, as a result of typically higher sales volumes and extended payment terms made available to our customers, and typically decreasing between May and December when payments are received. The seasonality of production and shipments causes our working capital requirements to fluctuate during the year. Seasonal cash requirements are financed from

Table of Contents

operations, cash on hand, and with short-term financing arrangements, including our \$150.0 million unsecured senior four-year revolving credit facility that expires in July 2015. Included in our \$150.0 million revolving credit facility is a \$20.0 million sublimit for standby letters of credit and a \$20.0 million sublimit for swingline loans. At our election, and with the approval of the named borrowers on the revolving credit facility, the aggregate maximum principal amount available under the facility may be increased by an amount up to \$100.0 million in aggregate. Funds are available under the revolving credit facility for working capital, capital expenditures, and other lawful purposes, including, but not limited to, acquisitions and stock repurchases. Interest expense on this credit line is determined based on a LIBOR rate (or other rates quoted by the Administrative Agent, Bank of America, N.A.) plus a basis point spread defined in the credit agreement. In addition, our non-U.S. operations maintain unsecured short-term lines of credit in the aggregate amount of approximately \$12.3 million. These facilities bear interest at various rates depending on the rates in their respective countries of operation. As of May 2, 2014, we had no outstanding short-term debt under our credit facilities and an aggregate of \$8.9 million of outstanding letters of credit. As of May 2, 2014, we had an aggregate of \$153.4 million of unutilized availability under our credit agreements.

The revolving credit facility contains standard covenants, including, without limitation, financial covenants, such as the maintenance of minimum interest coverage and maximum debt to earnings ratios; and negative covenants, which among other things, limit loans and investments, disposition of assets, consolidations and mergers, transactions with affiliates, restricted payments, contingent obligations, liens and other matters customarily restricted in such agreements. Most of these restrictions are subject to certain minimum thresholds and exceptions. Under the revolving credit facility, we are not limited to payments of cash dividends and stock repurchases as long as our debt to earnings before interest, taxes, depreciation, and amortization (EBITDA) ratio from the previous quarter compliance certificate is less than or equal to 2.75; however, we are limited to \$50 million per fiscal year if our debt to EBITDA ratio from the previous quarter compliance certificate is greater than 2.75. As of May 2, 2014, we were not limited to payments of cash dividends and stock repurchases as our debt to EBITDA ratio was below 2.75. We were also in compliance with all covenants related to our credit agreement for our revolving credit facility as of May 2, 2014, and we expect to be in compliance with all covenants during the remainder of fiscal 2014. If we were out of compliance with any debt covenant required by this credit agreement following the applicable cure period, the banks could terminate their commitments unless we could negotiate a covenant waiver from the banks. In addition, our long-term senior notes and debentures could become due and payable if we were unable to obtain a covenant waiver or refinance our short-term debt under our credit agreement. If our credit rating falls below investment grade and/or our average debt to EBITDA ratio rises above 2.00, the basis point spread over LIBOR, or other rates quoted by the Administrative Agent, Bank of America, N.A., we currently pay on our outstanding short-term debt under the credit agreement would increase. However, the credit commitment could not be cancelled by the banks based solely on a ratings downgrade. Our debt rating for long-term unsecured senior, non-credit enhanced debt was unchanged during the second quarter of fiscal 2014 by Standard and Poor's Ratings Group at BBB and by Moody's Investors Service at Baa3.

Customer Financing Arrangements and Contractual Obligations

In fiscal 2009, we established our Red Iron joint venture with TCFIF. The purpose of Red Iron is to provide inventory financing, including floor plan and open accounts receivable financing, to distributors and dealers of our products in the U.S. and to select distributors of our products in Canada to enable our distributors and dealers to carry representative inventories of our products. Some independent international dealers continue to finance their products with a third party finance company. This third party financing company purchased \$8.4 million of receivables from us during the first six months of fiscal 2014. As of May 2, 2014, \$11.4 million of receivables financed by the third party financing company, excluding Red Iron, were outstanding. See our most recently filed Annual Report on Form 10-K for further details regarding our customer financing arrangements and contractual obligations.

Inflation

We are subject to the effects of inflation, deflation, and changing prices. In the first six months of fiscal 2014, average prices paid for commodities and components we purchase were higher compared to the average prices paid for commodities and components in the first six

Edgar Filing: TORO CO - Form 10-Q

months of fiscal 2013, which hindered our gross margin rate in the first half of fiscal 2014 compared to the first half of fiscal 2013. We intend to continue to closely follow the commodities and components that affect our product lines, and we anticipate limited inflationary pressure on average prices to be paid for commodities and components for the remainder of fiscal 2014, causing them to be higher than average prices paid for commodities and components during fiscal 2013. Historically, we have mitigated, and we currently expect to continue to mitigate, commodity costs increases, in part, by collaborating with suppliers, reviewing alternative sourcing options, substituting materials, engaging in internal cost reduction efforts, and increasing prices on some of our products, all as appropriate.

Critical Accounting Policies and Estimates

See our most recent Annual Report on Form 10-K for the fiscal year ended October 31, 2013 for a discussion of our critical accounting policies.

Table of Contents

New Accounting Pronouncements to be Adopted

No new accounting pronouncement that has been issued but not yet effective for us during the second quarter of fiscal 2014 has had or is expected to have a material impact on our consolidated financial statements.

Forward-Looking Information

This Quarterly Report on Form 10-Q contains not only historical information, but also forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended (the Exchange Act), and that are subject to the safe harbor created by those sections. In addition, we or others on our behalf may make forward-looking statements from time to time in oral presentations, including telephone conferences and/or web casts open to the public, in press releases or reports, on our web sites or otherwise. Statements that are not historical are forward-looking and reflect expectations and assumptions. Forward-looking statements are based on our current expectations of future events, and often can be identified in this report and elsewhere by using words such as expect, strive, looking ahead, outlook, guidance, forecast, goal, optimistic, anticipate, continue, plan, estimate, project, believe, should, could, will, would, possible, may, likely, intend, and similar expressions or future dates. Our forward-looking statements generally relate to our future performance, including our anticipated operating results, liquidity requirements, and financial condition; our business strategies and goals; and the effect of laws, rules, regulations, new accounting pronouncements, and outstanding litigation on our business and future performance.

Forward-looking statements involve risks and uncertainties that could cause actual results to differ materially from those projected or implied. The following are some of the factors known to us that could cause our actual results to differ materially from what we have anticipated in our forward-looking statements:

- Economic conditions and outlook in the United States and in other countries in which we conduct business could adversely affect our net sales and earnings, which include but are not limited to recessionary conditions; slow or negative economic growth rates; the impact of U.S. federal debt, state debt and sovereign debt defaults and austerity measures by certain European countries; slow down or reductions in levels of golf course development, renovation, and improvement; golf course closures; reduced levels of home ownership, construction, and sales; home foreclosures; negative consumer confidence; reduced consumer spending levels resulting from tax increases or other factors; prolonged high unemployment rates; higher commodity and component costs and fuel prices; inflationary or deflationary pressures; reduced credit availability or unfavorable credit terms for our distributors, dealers, and end-user customers; higher short-term, mortgage, and other interest rates; and general economic and political conditions and expectations.
- Weather conditions, including unfavorable weather conditions exacerbated by global climate changes or otherwise, may reduce demand for some of our products and adversely affect our net sales and operating results, or may affect the timing of demand for some of our products and may adversely affect net sales and operating results in subsequent periods.
- Increases in the cost, or disruption in the availability, of raw materials, components, and parts containing various commodities that we purchase, such as steel, aluminum, petroleum-based resins, linerboard, copper, lead, rubber, engines, transmissions, transaxles, hydraulics, electric motors, and other commodities and components, and increases in our other costs of doing business, such as transportation costs may adversely affect our profit margins and business.
- Our professional segment net sales are dependent upon certain factors, including golf course revenues and the amount of investment in golf course renovations and improvements; the level of new golf course development and golf course closures; the level of homeowners who

Edgar Filing: TORO CO - Form 10-Q

outsource their lawn care; the level of residential and commercial construction; continued acceptance of and demand for micro-irrigation solutions for agricultural markets; availability of cash or credit to professional segment customers on acceptable terms to finance new product purchases; and the amount of government revenues, budget, and spending levels for grounds maintenance equipment.

- Our residential segment net sales are dependent upon consumers buying our products at mass retailers and home centers, such as The Home Depot, Inc., the amount of product placement at retailers, consumer confidence and spending levels, and changing buying patterns of customers.
- We face intense competition in all of our product lines with numerous manufacturers, including from some competitors that have larger operations and financial resources than us. We may not be able to compete effectively against competitors' actions, which could harm our business and operating results.
- A significant percentage of our consolidated net sales are generated outside of the United States, and we intend to continue to expand our international operations. Our international operations also require significant management attention and financial resources, expose us to difficulties presented by international economic, political, legal, accounting, and business factors; including political, economic and/or social instability, and tax policies in the countries in which we manufacture or sell our products; and may not be successful or produce desired levels of net sales. In addition, a portion of our international net sales are financed by third parties. The termination of our agreements with these third parties, any material change to the terms of

Table of Contents

our agreements with these third parties or in the availability or terms of credit offered to our international customers by these third parties, or any delay in securing replacement credit sources, could adversely affect our sales and operating results.

- If we are unable to continue to enhance existing products and develop and market new products that respond to customer needs and preferences and achieve market acceptance, or if we experience unforeseen product quality or other problems in the development, production, or use of new and existing products, we may experience a decrease in demand for our products, and our business could suffer.
- Our reliance upon patents, trademark laws, and contractual provisions to protect our proprietary rights may not be sufficient to protect our intellectual property from others who may sell similar products. Our products may infringe the proprietary rights of others.
- We manufacture our products at and distribute our products from several locations in the United States and internationally. Any disruption at any of these facilities or our inability to cost-effectively expand existing facilities, open and manage new facilities, including our new distribution facility in Ankeny, Iowa, and/or move production between manufacturing facilities could adversely affect our business and operating results. In late fiscal 2013, we acquired a company and began operations at a new micro-irrigation facility in China. If this facility does not produce the anticipated manufacturing or operational efficiencies, or if the micro-irrigation products to be produced at this facility are not accepted into the new geographic markets at expected levels, we may not recover our investment in the new facility and our operating results may be adversely affected.
- We intend to grow our business in part through additional acquisitions and alliances, stronger customer relations, and new joint ventures and partnerships, all of which are risky and could harm our business, particularly if we are not able to successfully integrate such acquisitions and alliances, joint ventures, and partnerships.
- Fluctuations in foreign currency exchange rates could result in declines in our reported net sales and net earnings.
- Our business, properties, and products are subject to governmental regulation with which compliance may require us to incur expenses or modify our products or operations and non-compliance may result in harm to our reputation and/or expose us to penalties. Governmental regulation may also adversely affect the demand for some of our products and our operating results. In addition, changes in laws and regulations also may adversely affect our operating results, including, in particular, (i) taxation and tax policy changes, tax rate changes, new tax laws, revised tax law interpretations, or expiration of the domestic research and development tax credit, which individually or in combination may cause our effective tax rate to increase, or (ii) new, recently enacted or revised healthcare laws or regulations, which may cause us to incur higher employee healthcare and other costs.
- The United States Environmental Protection Agency has adopted increasingly stringent engine emission regulations, including Tier 4 emission requirements applicable to diesel engines in specified horsepower ranges that are used in some of our products. Beginning January 1, 2013, such requirements expanded to additional horsepower categories and, accordingly, apply to more of our products. Although we have developed plans to achieve substantial compliance with Tier 4 diesel engine emission requirements, these plans are subject to many variables including, among others, the ability of our suppliers to provide compliant engines on a timely basis or our ability to meet our production schedule. If we are unable to successfully execute such plans, our ability to sell our products into the market may be inhibited, which could adversely affect our competitive position and financial results. To the extent in which we are able to implement price increases to cover or partially offset costs related to research, development, engineering, and other expenses to design Tier 4 diesel engine compliant products in the form of price increases to our customers, and/or our competitors implement different strategies with respect to compliance with Tier 4 diesel engine emission requirements, we may experience lower market demand for our products that may, ultimately, adversely affect our profit margins, net sales, and overall financial results. Alternatively, if our competitors implement different strategies with respect to compliance with Tier 4 requirements that, either in the short term or over the long term, enable them to limit price increases, introduce product modifications that gain widespread market acceptance, or otherwise change customer preferences and buying patterns in ways that we do not currently anticipate, we may experience lower market demand for our products that may, ultimately, adversely affect our net sales, profit margins, and overall financial results.
- Climate change and climate change regulations may adversely impact our operations.
- We are required to comply with conflict minerals rules promulgated by the SEC, which has imposed costs on us and raised reputational and other risks. The new rules required us to engage in due diligence efforts for the 2013 calendar year and subsequent years, with initial

Edgar Filing: TORO CO - Form 10-Q

disclosures that we filed with the SEC on June 2, 2014, and subsequent disclosures required no later than May 31 of each following year. We have, and we expect that we will continue to, incur additional costs and expenses, which may be significant in order to comply with these rules. Since our supply chain is complex, ultimately we may not be able to sufficiently verify the origin of the conflict minerals used in our products through the due diligence procedures that we implement, which may adversely affect our reputation with our customers, shareholders, and other stakeholders.

- Costs of complying with the various environmental laws related to our ownership and/or lease of real property, such as clean-up costs and liability that may be associated with certain hazardous waste disposal activities, could adversely affect our financial condition and operating results.
- Legislative enactments could impact the competitive landscape within our markets and affect demand for our products.

Table of Contents

- We operate in many different jurisdictions and we could be adversely affected by violations of the U.S. Foreign Corrupt Practices Act and similar worldwide anti-corruption laws. The continued expansion of our international operations could increase the risk of violations of these laws in the future.
- Management information systems are critical to our business. If our information systems or those of our business partners or third party service providers fail to adequately perform, or if we, our business partners or third party service providers experience a disruption of these systems, including by theft, loss or damage from unauthorized access, security breaches, cyber attacks, computer viruses, power loss or other disruptive events, our business, reputation, operating results, or financial condition could be adversely affected.
- We are subject to product liability claims, product quality issues, and other litigation from time to time that could adversely affect our business, reputation, operating results, or financial condition.
- If we are unable to retain our key employees, and attract and retain other qualified personnel, we may not be able to meet strategic objectives and our business could suffer.
- As a result of our financing joint venture with TCFIF, we are dependent upon the joint venture to provide competitive inventory financing programs, including floor plan and open account receivable financing, to certain distributors and dealers of our products. Any material change in the availability or terms of credit offered to our customers by the joint venture, any termination or disruption of our joint venture relationship or any delay in securing replacement credit sources could adversely affect our net sales and operating results.
- The terms of our credit arrangements and the indentures governing our senior notes and debentures could limit our ability to conduct our business, take advantage of business opportunities, and respond to changing business, market, and economic conditions. Additionally, we are subject to counterparty risk in our credit arrangements. If we are unable to comply with the terms of our credit arrangements and indentures, especially the financial covenants, our credit arrangements could be terminated and our senior notes and debentures could become due and payable.
- We are expanding our corporate facilities and could experience disruptions to our operations in connection with such expansion efforts.
- Our business is subject to a number of other factors that may adversely affect our operating results, financial condition, or business, such as: our ability to achieve the revenue growth and operating earnings goals of our Destination 2014 initiative; natural or man-made disasters or global pandemics that may result in shortages of raw materials and components, higher fuel and commodity costs, delays in shipments to customers, and increases in insurance premiums; financial difficulties and viability of our distributors and dealers, changes in distributor ownership, changes in channel distribution of our products, relationships with our distribution channel partners, our success in partnering with new dealers, and our customers' ability to pay amounts owed to us; ability of management to adapt to unplanned events; drug cartel-related violence, which may disrupt our production activities and maquiladora operations based in Juarez, Mexico; and continued threat of terrorist acts and war that may result in heightened security and higher costs for import and export shipments of components or finished goods, reduced leisure travel, and contraction of the U.S. and world economies.

For more information regarding these and other uncertainties and factors that could cause our actual results to differ materially from what we have anticipated in our forward-looking statements or otherwise could materially adversely affect our business, financial condition, or operating results, see our most recently filed Annual Report on Form 10-K, Part I, Item 1A, Risk Factors.

All forward-looking statements included in this report are expressly qualified in their entirety by the foregoing cautionary statements. We caution readers not to place undue reliance on any forward-looking statement which speaks only as of the date made and to recognize that forward-looking statements are predictions of future results, which may not occur as anticipated. Actual results could differ materially from those anticipated in the forward-looking statements and from historical results, due to the risks and uncertainties described above, the risks described in our most recent Annual Report on Form 10-K, Part I, Item 1A, Risk Factors, as well as others that we may consider immaterial or do not anticipate at this time. The foregoing risks and uncertainties are not exclusive and further information concerning the company and

our businesses, including factors that potentially could materially affect our financial results or condition, may emerge from time to time. We undertake no obligation to update forward-looking statements to reflect actual results or changes in factors or assumptions affecting such forward-looking statements. We advise you, however, to consult any further disclosures we make on related subjects in our future Annual Reports on Form 10-K, Quarterly Reports on Form 10-Q, and Current Reports on Form 8-K we file with or furnish to the Securities and Exchange Commission.

Item 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

We are exposed to market risk stemming from changes in foreign currency exchange rates, interest rates, and commodity prices. We are also exposed to equity market risk pertaining to the trading price of our common stock. Changes in these factors could cause fluctuations in our earnings and cash flows. See further discussion on these market risks below.

Foreign Currency Exchange Rate Risk. In the normal course of business, we actively manage the exposure of our foreign currency exchange rate market risk by entering into various hedging instruments, authorized under company policies that place controls on

Table of Contents

these activities, with counterparties that are highly rated financial institutions. Our hedging activities involve the primary use of forward currency contracts. We also utilize cross currency swaps to offset intercompany loan exposures. We use derivative instruments only in an attempt to limit underlying exposure from currency fluctuations and to minimize earnings and cash flow volatility associated with foreign currency exchange rate changes and not for trading purposes. We are exposed to foreign currency exchange rate risk arising from transactions in the normal course of business, such as sales to third party customers, sales and loans to wholly owned foreign subsidiaries, foreign plant operations, and purchases from suppliers. Because our products are manufactured or sourced primarily from the United States and Mexico, a stronger U.S. dollar and Mexican peso generally have a negative impact on our results from operations, while a weaker dollar and peso generally have a positive effect. Our primary foreign currency exchange rate exposures are with the Euro, the Australian dollar, the Canadian dollar, the British pound, the Mexican peso, the Japanese yen, the Chinese Yuan, the Romanian New Leu against the U.S. dollar, as well as the Romanian New Leu against the Euro.

We enter into various contracts, principally forward contracts that change in value as foreign currency exchange rates change, to protect the value of existing foreign currency assets, liabilities, anticipated sales, and probable commitments. Decisions on whether to use such contracts are made based on the amount of exposures to the currency involved and an assessment of the near-term market value for each currency. Worldwide foreign currency exchange rate exposures are reviewed monthly. The gains and losses on these contracts offset changes in values of the related exposures. Therefore, changes in values of these hedge instruments are highly correlated with changes in market values of underlying hedged items both at inception of the hedge and over the life of the hedge contract. Additional information regarding gains and losses on our derivative instruments is presented in the Notes to Condensed Consolidated Financial Statements (Unaudited) in Item 1 of this Quarterly Report on Form 10-Q, in the section entitled Derivative Instruments and Hedging Activities.

The following foreign currency exchange contracts held by us have maturity dates in fiscal 2014 and 2015. All items are non-trading and stated in U.S. dollars. Some derivative instruments we enter into do not meet the cash flow hedging criteria; therefore, changes in fair value are recorded in other income, net. The average contracted rate, notional amount, pre-tax value of derivative instruments in accumulated other comprehensive loss, and fair value impact of derivative instruments in other income, net as of and for the fiscal period ended May 2, 2014 were as follows:

Dollars in thousands (except average contracted rate)	Average Contracted Rate	Notional Amount	Value in Accumulated Other Comprehensive Income (Loss)	Fair Value Impact (Loss) Gain
Buy US dollar/Sell Australian dollar	0.9133	\$ 48,522.4	\$ 583.3	\$ (1,011.7)
Buy US dollar/Sell Canadian dollar	1.0985	10,514.8	34.4	267.4
Buy US dollar/Sell Euro	1.3632	118,121.4	(740.2)	(2,420.4)
Buy US dollar/Sell British pound	1.6453	6,252.0		(153.5)
Buy Euro/Sell US dollar	1.3868	6,129.4		(358.5)
Buy Mexican peso/Sell US dollar	13.6003	30,661.1	(73.5)	549.0
Buy Euro/Sell Romanian New Leu	4.4377	11,787.6	(255.8)	(295.0)

Our net investment in foreign subsidiaries translated into U.S. dollars is not hedged. Any changes in foreign currency exchange rates would be reflected as a foreign currency translation adjustment, a component of accumulated other comprehensive loss in stockholders' equity, and would not impact net earnings.

Interest Rate Risk. Our market risk on interest rates relates primarily to LIBOR-based short-term debt from commercial banks, as well as the potential increase in fair value of long-term debt resulting from a potential decrease in interest rates. However, we do not have cash flow or earnings exposure due to market risks on long-term debt. We generally do not use interest rate swaps to mitigate the impact of fluctuations in

Edgar Filing: TORO CO - Form 10-Q

interest rates. See our most recently filed Annual Report on Form 10-K (Item 7A Quantitative and Qualitative Disclosures about Market Risk). There has been no material change in this information.

Commodity Price Risk. Some raw materials used in our products are exposed to commodity price changes. The primary commodity price exposures are with steel, aluminum, fuel, petroleum-based resin, and linerboard. In addition, we are a purchaser of components and parts containing various commodities, including steel, aluminum, copper, lead, rubber, and others that are integrated into our end products. Further information regarding rising prices for commodities is presented in Item 2 of this Quarterly Report on Form 10-Q, in the section entitled Inflation.

We enter into fixed-price contracts for future purchases of natural gas in the normal course of operations as a means to manage natural gas price risks.

Table of Contents

Item 4. CONTROLS AND PROCEDURES

We maintain disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) that are designed to provide reasonable assurance that information required to be disclosed by us in the reports we file or submit under the Exchange Act is recorded, processed, summarized, and reported within the time periods specified in the Securities and Exchange Commission's rules and forms and that such information is accumulated and communicated to our management, including our principal executive and principal financial officers, or persons performing similar functions, as appropriate to allow timely decisions regarding required disclosure. In designing and evaluating our disclosure controls and procedures, we recognize that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving the desired control objectives, and we are required to apply our judgment in evaluating the cost-benefit relationship of possible internal controls. Our management evaluated, with the participation of our Chief Executive Officer and Chief Financial Officer, the effectiveness of the design and operation of our disclosure controls and procedures as of the end of the period covered in this Quarterly Report on Form 10-Q. Based on that evaluation, our Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures were effective as of the end of such period to provide reasonable assurance that information required to be disclosed in our Exchange Act reports is recorded, processed, summarized, and reported within the time periods specified in the SEC's rules and forms, and that such information is accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate to allow timely decisions regarding disclosure. There was no change in our internal control over financial reporting that occurred during our second quarter ended May 2, 2014 that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

PART II. OTHER INFORMATION

Item 1. LEGAL PROCEEDINGS

We are a party to litigation in the ordinary course of business. Litigation occasionally involves claims for punitive as well as compensatory damages arising out of use of our products. Although we are self-insured to some extent, we maintain insurance against certain product liability losses. We are also subject to litigation and administrative and judicial proceedings with respect to claims involving asbestos and the discharge of hazardous substances into the environment. Some of these claims assert damages and liability for personal injury, remedial investigations or clean-up and other costs and damages. We are also typically involved in commercial disputes, employment disputes, and patent litigation cases in the ordinary course of business. To prevent possible infringement of our patents by others, we periodically review competitors' products. To avoid potential liability with respect to others' patents, we regularly review certain patents issued by the USPTO and foreign patent offices. We believe these activities help us minimize our risk of being a defendant in patent infringement litigation. We are currently involved in patent litigation cases where we are asserting and defending against patent infringement.

For a description of our material legal proceedings, see Notes to Condensed Consolidated Financial Statements under the heading "Litigation" included in Item 1 of this Quarterly Report on Form 10-Q, which is incorporated into this Part II. Item 1 by reference.

Item 1A. RISK FACTORS

We are affected by risks specific to us as well as factors that affect all businesses operating in a global market. The significant factors known to us that could materially adversely affect our business, financial condition, or operating results or could cause our actual results to differ materially from our anticipated results or other expectations, including those expressed in any forward-looking statement made in this report, are described in our most recently filed Annual Report on Form 10-K (Item 1A. Risk Factors). There has been no material change in those risk

factors.

Item 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

The following table shows our second quarter of fiscal 2014 stock repurchase activity.

27

Table of Contents

Period	Total Number of Shares (or Units) Purchased (1,2,3)	Average Price Paid per Share (or Unit)	Total Number of Shares (or Units) Purchased As Part of Publicly Announced Plans or Programs (1)	Maximum Number of Shares (or Units) that May Yet Be Purchased Under the Plans or Programs (1)
February 1, 2014 through February 28, 2014	83,020	\$ 63.54	83,020	3,577,218
March 1, 2014 through March 28, 2014	175,600	65.53	175,600	3,401,618
March 29, 2014 through May 2, 2014	362,995	63.25	359,200	3,042,418
Total	621,615	\$ 63.93	617,820	

(1) On December 11, 2012, the company's Board of Directors authorized the repurchase of 5,000,000 shares of the company's common stock in open-market or in privately negotiated transactions. This program has no expiration date but may be terminated by the company's Board of Directors at any time.

(2) Includes 2,863 shares of the company's common stock surrendered by employees to satisfy minimum tax withholding obligations upon vesting of restricted stock granted under the company's incentive plan. These 2,863 shares were not repurchased under the company's repurchase program described in footnote 1 above.

(3) Includes 932 units (shares) of the company's common stock purchased in open-market transactions at an average price of \$62.45 per share on behalf of a rabbi trust formed to pay benefit obligations of the company to participants in deferred compensation plans. These 932 shares were not repurchased under the company's repurchase program described in footnote 1 above.

Table of Contents

Item 6. EXHIBITS

(a) Exhibits

- 3.1 and 4.1 Restated Certificate of Incorporation of The Toro Company (incorporated by reference to Exhibit 3.1 to Registrant's Current Report on Form 8-K dated June 17, 2008, Commission File No. 1-8649).
- 3.2 and 4.2 Certificate of Amendment to Restated Certificate of Incorporation of The Toro Company (incorporated by reference to Exhibit 3.1 to Registrant's Current Report on Form 8-K dated March 13, 2013, Commission File No. 1-8649).
- 3.3 and 4.3 Amended and Restated Bylaws of The Toro Company (incorporated by reference to Exhibit 3.2 to Registrant's Current Report on Form 8-K dated June 17, 2008, Commission File No. 1-8649).
- 4.4 Specimen Form of Common Stock Certificate (incorporated by reference to Exhibit 4(c) to Registrant's Quarterly Report on Form 10-Q for the fiscal quarter ended August 1, 2008, Commission File No. 1-8649).
- 4.5 Indenture dated as of January 31, 1997, between Registrant and First National Trust Association, as Trustee, relating to The Toro Company's 7.80% Debentures due June 15, 2027 (incorporated by reference to Exhibit 4(a) to Registrant's Current Report on Form 8-K dated June 24, 1997, Commission File No. 1-8649).
- 4.6 Indenture dated as of April 20, 2007, between Registrant and The Bank of New York Trust Company, N.A., as Trustee, relating to The Toro Company's 6.625% Notes due May 1, 2037 (incorporated by reference to Exhibit 4.3 to Registrant's Registration Statement on Form S-3 filed with the Securities and Exchange Commission on April 23, 2007, Registration No. 333-142282).
- 4.7 First Supplemental Indenture dated as of April 26, 2007, between Registrant and The Bank of New York Trust Company, N.A., as Trustee, relating to The Toro Company's 6.625% Notes due May 1, 2037 (incorporated by reference to Exhibit 4.1 to Registrant's Current Report on Form 8-K dated April 23, 2007, Commission File No. 1-8649).
- 4.8 Form of The Toro Company 6.625% Note due May 1, 2037 (incorporated by reference to Exhibit 4.2 to Registrant's Current Report on Form 8-K dated April 23, 2007, Commission File No. 1-8649).
- 31.1 Certification of Chief Executive Officer Pursuant to Rule 13a-14(a) (Section 302 of the Sarbanes-Oxley Act of 2002) (filed herewith).
- 31.2 Certification of Chief Financial Officer Pursuant to Rule 13a-14(a) (Section 302 of the Sarbanes-Oxley Act of 2002) (filed herewith).
- 32 Certification of Chief Executive Officer and Chief Financial Officer Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (furnished herewith).
- 101 The following financial information from The Toro Company's Quarterly Report on Form 10-Q for the quarterly period ended May 2, 2014, filed with the SEC on June 4, 2014, formatted in eXtensible Business Reporting Language (XBRL): (i) Condensed Consolidated Statements of Earnings for the three and six-month periods ended May 2, 2014 and May 3, 2013, (ii) Condensed Consolidated Statements of Comprehensive Income for the three and six-month periods ended May 2, 2014 and May 3, 2013, (iii) Condensed Consolidated Balance Sheets as of May 2, 2014, May 3, 2013, and October 31, 2013, (iv) Condensed Consolidated Statement of Cash Flows for the three and six-month periods ended May 2, 2014 and May 3, 2013, and (v) Notes to Condensed Consolidated Financial Statements (filed herewith).

Table of Contents

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

THE TORO COMPANY

(Registrant)

Date: June 4, 2014

By /s/ Renee J. Peterson
Renee J. Peterson
Vice President, Treasurer
and Chief Financial Officer
(duly authorized officer and principal financial officer)