

KINDER MORGAN INC  
Form SC 13E3/A  
May 30, 2007

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

**SCHEDULE 13E-3**

**RULE 13e-3 TRANSACTION STATEMENT**  
(Pursuant to Section 13(e) of the Securities Exchange Act of 1934)

(Amendment No. 6)

**KINDER MORGAN, INC.**

(Name of the Issuer)

**Kinder Morgan, Inc.  
Knight Holdco LLC  
Knight Acquisition Co.  
Richard D. Kinder  
William V. Morgan  
Portcullis Partners, LP  
Portcullis G.P., LLC  
Michael C. Morgan**

**Fayez Sarofim  
C. Park Shaper  
Steven J. Kean  
David D. Kinder  
Joseph Listengart  
Kimberly Allen Dang  
James E. Street**

**GS Capital Partners V Fund, L.P.  
GS Capital Partners V Offshore Fund, L.P.  
GS Capital Partners V GmbH & CO. KG  
GS Capital Partners V Institutional, L.P.  
GS Global Infrastructure Partners I, L.P.  
The Goldman Sachs Group, Inc.  
Carlyle Partners IV, L.P.  
Carlyle/Riverstone Global Energy and Power  
Fund III, L.P.  
AIG Knight LLC**

(Name of Person(s) Filing Statement)

**Common Stock, par value \$5.00 per share**

(Title of Class of Securities)

**49455P 10 1**

(CUSIP Number of Class of Securities)

**Kinder Morgan, Inc.  
c/o Joseph Listengart  
Vice President, General Counsel and Secretary  
500 Dallas Street, Suite 1000  
Houston, Texas 77002  
(713) 369-9000**

**Knight Holdco LLC  
Knight Acquisition Co.  
c/o Wachtell, Lipton, Rosen & Katz  
51 West 52nd Street  
New York, New York 10019  
Attn: Daniel A. Neff  
Attn: David M. Silk  
Attn: Igor Kirman  
(212) 403-1000**

(Name, Address and Telephone Number of Person Authorized to Receive  
Notices and Communications on Behalf of Person(s) Filing Statement)

**Copies to:**

**Gary W. Orloff  
R. Daniel Witschey, Jr.  
Bracewell & Giuliani LLP**

**Michael P. Rogan  
Stephen W. Hamilton  
Frank Ed Bayouth**

**James R. Westra  
R. Jay Tabor  
Weil, Gotshal & Manges LLP**

**Daniel A. Neff  
David M. Silk  
Igor Kirman**

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(713) 223-2300

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Meagher & Flom LLP  
1440 New York Ave., N.W.  
Washington, D.C. 20005  
(713) 371-7000

100 Federal Street, Floor 34  
Boston, Massachusetts 02110  
(617) 772-8300

Wachtell, Lipton, Rosen & Katz  
51 West 52nd Street  
New York, NY 10019  
(212) 403-1000

This statement is filed in connection with (check the appropriate box):

- (a)  The filing of solicitation materials or an information statement subject to Regulation 14A, Regulation 14C or Rule 13e-3(c) under the Securities Exchange Act of 1934.
- (b)  The filing of a registration statement under the Securities Act of 1933.
- (c)  A tender offer.
- (d)  None of the above.

Check the following box if the soliciting materials or information statement referred to in checking box (a) are preliminary copies:

Check the following box if the filing is a final amendment reporting the results of the transaction:

**Calculation of Filing Fee**

| Transaction Valuation* | Amount of Filing Fee** |
|------------------------|------------------------|
| \$14,589,655,838       | \$1,561,094            |

\* **Calculated solely for the purpose of determining the filing fee.** The transaction valuation is determined based upon the sum of (a) the product of (i) 133,990,784 shares of Kinder Morgan common stock outstanding on September 19, 2006, and (ii) the merger consideration of \$107.50 per share (equal to \$14,404,009,280) and (b) an aggregate of \$185,646,558 expected to be paid upon the cancellation of outstanding options having an exercise price less than \$107.50 or in connection with restricted stock or restricted stock units under certain stock or benefit plans (the Total Consideration ).

\*\* In accordance with Section 14(g) of the Securities Exchange Act of 1934, as amended, and Rule 0-11(c)(1) promulgated thereunder, the filing fee was determined by multiplying 0.000107 by the Total Consideration.

Check box if any part of the fee is offset as provided by Exchange Act Rule 0-11(a)(2) and identify the filing with which the offsetting fee was previously paid. Identify the previous filing by registration statement number, or the Form or Schedule and date of its filing.

Amount Previously Paid: \$1,561,094

Form or Registration No.: Schedule 14A

Filing Party: Kinder Morgan, Inc.

Date Filed: September 22, 2006

## INTRODUCTION

This Amendment No. 6 (the **Final Amendment** ) to Rule 13E-3 Transaction Statement on Schedule 13E-3, together with the exhibits hereto (this **Transaction Statement** ), is being filed by (1) Kinder Morgan, Inc., a Kansas corporation ( **Kinder Morgan** or the **Company** ), the issuer of the Kinder Morgan common stock, par value \$5.00 per share, that is subject to the Rule 13e-3 transaction, (2) Knight Holdco LLC ( **Parent** ), a Delaware limited liability company, (3) Knight Acquisition Co. ( **Acquisition Co.** ), a Kansas corporation that is a wholly owned subsidiary of Parent, (4) Richard D. Kinder, Chairman of the Board of Directors and Chief Executive Officer of Kinder Morgan, (5) Portcullis Partners, LP, a Texas limited partnership ( **Portcullis Partners** ), Portcullis G.P., LLC, a Texas limited liability company that is the general partner of Portcullis Partners ( **Portcullis GP** ), William V. Morgan, the former President, Vice Chairman and director of Kinder Morgan and the Manager of Portcullis GP, Michael C. Morgan, a director of Kinder Morgan, Fayez Sarofim, a director of Kinder Morgan, C. Park Shaper, the President of Kinder Morgan, Steven J. Kean, Executive Vice President and Chief Operating Officer of Kinder Morgan, David D. Kinder, Vice President, Corporate Development and Treasurer of Kinder Morgan, Joseph Listengart, Vice President, General Counsel and Secretary of Kinder Morgan, Kimberly Allen Dang, Chief Financial Officer and Vice President, Investor Relations of Kinder Morgan, and James E. Street, Vice President, Human Resources and Administration of Kinder Morgan, (6) GS Capital Partners V Fund, L.P., a Delaware limited partnership, GS Capital Partners V Offshore Fund, L.P., a Cayman Islands exempted limited partnership, GS Capital Partners V GmbH & CO. KG, a German limited partnership, GS Capital Partners V Institutional, L.P., a Delaware limited partnership, GS Global Infrastructure Partners I, L.P., a Delaware limited partnership, The Goldman Sachs Group, Inc., a Delaware corporation, (7) Carlyle Partners IV, L.P., a Delaware limited partnership, (8) Carlyle/Riverstone Global Energy and Power Fund III, L.P., a Delaware Limited Partnership, and (9) AIG Knight LLC, a Delaware limited liability company. Mr. Richard Kinder, Portcullis Partners, Portcullis GP, Mr. William Morgan, Mr. Michael Morgan, Mr. Sarofim, Mr. Shaper, Mr. Kean, Mr. David Kinder, Mr. Listengart, Mrs. Dang and Mr. Street are sometimes referred to herein collectively as the **Rollover Investors**, and the entities referred to in clauses (6) (9) above are sometimes referred to herein collectively as the **Sponsor Investors**. **Kinder Morgan**, **Parent**, **Acquisition Co.**, the **Rollover Investors** and the **Sponsor Investors** are sometimes referred to herein collectively as the **Filing Persons**.

This Final Amendment is being filed pursuant to Rule 13e-3(d)(3) to report the results of the transaction that is the subject of this Transaction Statement.

All information contained in this Transaction Statement concerning any of the Filing Persons has been provided by such Filing Person and none of the Filing Persons, including Kinder Morgan, takes responsibility for the accuracy of any information not supplied by such Filing Person.

**Item 15. Additional Information.**

**Regulation M-A Item 1011**

Item 15(b) is hereby amended and supplemented as follows:

On December 19, 2006, at a special meeting of Kinder Morgan's stockholders, those stockholders voted to approve and adopt the Agreement and Plan of Merger (the Merger Agreement), dated as of August 28, 2006, by and among Kinder Morgan, Parent and Acquisition Co.

On May 30, 2007, Kinder Morgan filed a Certificate of Merger with the Secretary of State of the State of Kansas, pursuant to which Acquisition Co. was merged with and into Kinder Morgan, with Kinder Morgan continuing as the surviving corporation (the Merger). As a result of the Merger, Kinder Morgan became a subsidiary of Parent. Generally, at the effective time of the Merger, (i) each share of Kinder Morgan common stock issued and outstanding immediately prior to the effective time of the Merger (other than shares held in the treasury of Kinder Morgan, or owned by its wholly owned subsidiaries, or by Parent or Acquisition Co. immediately prior to the effective time of the Merger (including shares contributed to Parent prior to the Merger by certain of the Rollover Investors and members of management of Kinder Morgan), or held by stockholders who properly exercised appraisal rights under Kansas law) was automatically converted into the right to receive \$107.50 in cash, without interest, and (ii) the separate existence of Acquisition Co. ceased.

As a result of the Merger, the registration of Kinder Morgan's common stock under the Securities Exchange Act of 1934, as amended, will be terminated upon application to the Securities and Exchange Commission, and Kinder Morgan's common stock will no longer be listed on any quotation system or exchange, including the New York Stock Exchange.

**Item 16. Exhibits.**

**Regulation M-A Item 1016**

Item 16 is hereby amended and supplemented by adding the following exhibit thereto:

(a)(4) Press release dated May 30, 2007

**SIGNATURES**

After due inquiry and to the best of my knowledge and belief, each of the undersigned certifies that the information set forth in this statement is true, complete and correct.

Dated: May 30, 2007

**KINDER MORGAN, INC.**

By: /s/ JOSEPH LISTENGART  
Name: Joseph Listengart  
Title: Vice President and General Counsel

Dated: May 30, 2007

**KNIGHT HOLDCO LLC**

By: /s/ KENNETH PONTARELLI  
Name: Kenneth Pontarelli  
Title: Authorized Person

Dated: May 30, 2007

**KNIGHT ACQUISITION CO.**

By: /s/ KENNETH PONTARELLI  
Name: Kenneth Pontarelli  
Title: Treasurer and Secretary

Dated: May 30, 2007

**RICHARD D. KINDER**

/s/ RICHARD D. KINDER  
Richard D. Kinder

Dated: May 30, 2007

**PORTCULLIS PARTNERS, LP**

By: Portcullis G.P., LLC  
By: /s/ WILLIAM V. MORGAN  
Name: William V. Morgan  
Title: Manager

Dated: May 30, 2007

**PORTCULLIS G.P., LLC**

By: /s/ WILLIAM V. MORGAN  
Name: William V. Morgan  
Title: Manager

Dated: May 30, 2007

**WILLIAM V. MORGAN**

/s/ WILLIAM V. MORGAN  
William V. Morgan

Dated: May 30, 2007

**MICHAEL C. MORGAN**  
/s/ MICHAEL C. MORGAN  
Michael C. Morgan

Dated: May 30, 2007

**FAYEZ SAROFIM**  
/s/ FAYEZ SAROFIM  
Fayez Sarofim

Dated: May 30, 2007

**C. PARK SHAPER**  
/s/ C. PARK SHAPER  
C. Park Shaper

Dated: May 30, 2007

**STEVEN J. KEAN**  
/s/ STEVEN J. KEAN  
Steven J. Kean

Dated: May 30, 2007

**DAVID D. KINDER**  
/s/ DAVID D. KINDER  
David D. Kinder

Dated: May 30, 2007

**JOSEPH LISTENGART**  
/s/ JOSEPH LISTENGART  
Joseph Listengart

Dated: May 30, 2007

**KIMBERLY ALLEN DANG**  
/s/ KIMBERLY ALLEN DANG  
Kimberly Allen Dang

Dated: May 30, 2007

**JAMES E. STREET**  
/s/ JAMES E. STREET  
James E. Street

Dated: May 30, 2007

**GS CAPITAL PARTNERS V FUND, L.P.**

By: **GSCP V Advisors, L.L.C.**, its General Partner  
By: /s/ Kenneth Pontarelli  
Name: Kenneth Pontarelli  
Title: Vice President

Dated: May 30, 2007

**GS CAPITAL PARTNERS V OFFSHORE FUND, L.P.**

By: **GSCP V Offshore Advisors, L.L.C.**,  
its General Partner  
By: /s/ Kenneth Pontarelli  
Name: Kenneth Pontarelli  
Title: Vice President

Dated: May 30, 2007

**GS CAPITAL PARTNERS V GMBH & CO. KG**

By: **GS Advisors V, L.L.C.**, its Managing Partner  
By: /s/ Kenneth Pontarelli  
Name: Kenneth Pontarelli  
Title: Vice President

Dated: May 30, 2007

**GS CAPITAL PARTNERS V INSTITUTIONAL, L.P.**

By: **GS Advisors V, L.L.C.**, its General Partner  
By: /s/ Kenneth Pontarelli  
Name: Kenneth Pontarelli  
Title: Vice President

Dated: May 30, 2007

**GS GLOBAL INFRASTRUCTURE PARTNERS I, L.P.**

By: **GS Infrastructure Advisors 2006, L.L.C.**,  
its General Partner  
By: /s/ Jonathan Hunt  
Name: Jonathan Hunt  
Title: Vice President

Dated: May 30, 2007

**THE GOLDMAN SACHS GROUP, INC.**

By: /s/ Richard Friedman  
Name: Richard Friedman  
Title: Assistant Secretary

Dated: May 30, 2007

**CARLYLE PARTNERS IV, L.P.**

By: **TC Group IV, L.P.**, its General Partner  
By: **TC Group IV, L.L.C.**, its General Partner  
By: **TC Group, L.L.C.**, its Sole Member  
By: **TCG Holdings, L.L.C.**, its Managing Member  
By: /s/ Glenn A. Youngkin  
Name: Glenn A. Youngkin  
Title: Managing Director

Dated: May 30, 2007

**CARLYLE/RIVERSTONE GLOBAL ENERGY AND POWER FUND III, L.P.**

By: **Carlyle/Riverstone Energy Partners III, L.P.**,  
its General Partner  
By: **C/R Energy GP III, LLC**, its General Partner  
By: /s/ Pierre F. Lapeyre, Jr.  
Name: Pierre F. Lapeyre, Jr.  
Title: Authorized Person

Dated: May 30, 2007

**AIG KNIGHT LLC**

By: /s/ James P. McGinnis  
Name: James P. McGinnis  
Title: Managing Director

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**EXHIBIT INDEX**

- (a)(1) Letter to Stockholders of Kinder Morgan, Inc., incorporated herein by reference to the Proxy Statement on Schedule 14A filed by Kinder Morgan, Inc. with the Securities and Exchange Commission on November 15, 2006
  - (a)(2) Notice of Special Meeting of Stockholders of Kinder Morgan, Inc., incorporated herein by reference to the Proxy Statement on Schedule 14A filed by Kinder Morgan, Inc. with the Securities and Exchange Commission on November 15, 2006
  - (a)(3) Proxy Statement of Kinder Morgan, Inc., incorporated herein by reference to the Proxy Statement on Schedule 14A filed by Kinder Morgan, Inc. with the Securities and Exchange Commission on November 15, 2006
  - (a)(4) Press release dated May 30, 2007
  - (b)(1) Debt Commitment Letter, dated as of July 18, 2006, among Acquisition Co., Goldman Sachs Credit Partners L.P., Citigroup Global Markets Inc., Deutsche Bank AG New York Branch, Deutsche Bank Securities Inc., Wachovia Bank, National Association, Wachovia Investment Holdings, LLC, Wachovia Capital Markets, LLC, Merrill Lynch, Pierce, Fenner & Smith Incorporated and Merrill Lynch Capital Corporation (incorporated by reference to Exhibit 7.11 of Amendment No. 2 to Schedule 13D filed by Mr. Richard Kinder with the SEC on August 30, 2006)
  - (c)(1) Fairness Opinion of Morgan Stanley & Co. Incorporated, dated August 27, 2006, incorporated herein by reference to Annex B of the Proxy Statement on Schedule 14A filed by Kinder Morgan, Inc. with the Securities and Exchange Commission on November 15, 2006
  - (c)(2) Fairness Opinion of The Blackstone Group L.P., dated August 27, 2006, incorporated herein by reference to Annex C of the Proxy Statement on Schedule 14A filed by Kinder Morgan, Inc. with the Securities and Exchange Commission on November 15, 2006
  - (c)(3) Presentation of The Blackstone Group L.P., and Morgan Stanley & Co. Incorporated to the Special Committee of the Board of Directors of Kinder Morgan, Inc., dated August 27, 2006
  - (c)(4)\* Presentation of Goldman, Sachs & Co. to The Blackstone Group L.P. and Morgan Stanley & Co. Incorporated dated August 2, 2006
  - (c)(5)\* Presentation of Richard Kinder and C. Park Shaper to the Special Committee of the Board of Directors of Kinder Morgan, Inc. dated as of July 28, 2006
  - (c)(6) Presentation of management of Kinder Morgan, Inc. to the Board of Directors of Kinder Morgan, Inc. dated May 13, 2006
  - (c)(7) Presentation of The Blackstone Group, L.P. and Morgan Stanley & Co. Incorporated to the Special Committee of the Board of Directors of Kinder Morgan, Inc. dated July 14, 2006
  - (d)(1) Agreement and Plan of Merger, dated August 28, 2006, among Knight Holdco LLC, Knight Acquisition Co. and Kinder Morgan, Inc., incorporated herein by reference to Annex A of the Proxy Statement on Schedule 14A filed by Kinder Morgan, Inc. with the Securities and Exchange Commission on November 15, 2006
  - (d)(2) Guarantee dated as of August 28, 2006 of GS Capital Partners V Fund, L.P. (incorporated by reference to Exhibit 7.12 of Amendment No. 2 to Schedule 13D filed by Mr. Richard Kinder with the SEC on August 30, 2006)
  - (d)(3) Guarantee dated as of August 28, 2006 of GS Global Infrastructure Partners I, L.P. (incorporated by reference to Exhibit 7.13 of Amendment No. 2 to Schedule 13D filed by Mr. Richard Kinder with the SEC on August 30, 2006)
  - (d)(4) Guarantee dated as of August 28, 2006 of Carlyle Partners IV, L.P. (incorporated by reference to Exhibit 7.14 of Amendment No. 2 to Schedule 13D filed by Mr. Richard Kinder with the SEC on August 30, 2006)
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- (d)(5) Guarantee dated as of August 28, 2006 of Carlyle/Riverstone Global Energy and Power Fund III, L.P. (incorporated by reference to Exhibit 7.15 of Amendment No. 2 to Schedule 13D filed by Mr. Richard Kinder with the SEC on August 30, 2006)
  - (d)(6) Guarantee dated as of August 28, 2006 of AIG Financial Products Corp. (incorporated by reference to Exhibit 7.16 of Amendment No. 2 to Schedule 13D filed by Mr. Richard Kinder with the SEC on August 30, 2006)
  - (d)(7) Equity Commitment Letter dated August 28, 2006 of The Goldman Sachs Group, Inc. (incorporated by reference to Exhibit 7.06 of Amendment No. 2 to Schedule 13D filed by Mr. Richard Kinder with the SEC on August 30, 2006)
  - (d)(8) Equity Commitment Letter dated August 28, 2006 of GS Global Infrastructure Partners I, L.P. (incorporated by reference to Exhibit 7.05 of Amendment No. 2 to Schedule 13D filed by Mr. Richard Kinder with the SEC on August 30, 2006)
  - (d)(9) Equity Commitment Letter dated August 28, 2006 of GS Capital Partners V Fund, L.P. (incorporated by reference to Exhibit 7.01 of Amendment No. 2 to Schedule 13D filed by Mr. Richard Kinder with the SEC on August 30, 2006)
  - (d)(10) Equity Commitment Letter dated August 28, 2006 of GS Capital Partners V Offshore Fund, L.P. (incorporated by reference to Exhibit 7.02 of Amendment No. 2 to Schedule 13D filed by Mr. Richard Kinder with the SEC on August 30, 2006)
  - (d)(11) Equity Commitment Letter dated August 28, 2006 of GS Capital Partners V Institutional, L.P. (incorporated by reference to Exhibit 7.04 of Amendment No. 2 to Schedule 13D filed by Mr. Richard Kinder with the SEC on August 30, 2006)
  - (d)(12) Equity Commitment Letter dated August 28, 2006 of GS Capital Partners V GmbH CO. KG (incorporated by reference to Exhibit 7.03 of Amendment No. 2 to Schedule 13D filed by Mr. Richard Kinder with the SEC on August 30, 2006)
  - (d)(13) Equity Commitment Letter dated August 28, 2006 of Carlyle Partners IV, L.P. (incorporated by reference to Exhibit 7.07 of Amendment No. 2 to Schedule 13D filed by Mr. Richard Kinder with the SEC on August 30, 2006)
  - (d)(14) Equity Commitment Letter dated August 28, 2006 of Carlyle/Riverstone Global Energy and Power Fund III, L.P. (incorporated by reference to Exhibit 7.08 of Amendment No. 2 to Schedule 13D filed by Mr. Richard Kinder with the SEC on August 30, 2006)
  - (d)(15) Equity Commitment Letter dated August 28, 2006 of AIG Knight LLC (incorporated by reference to Exhibit 7.09 of Amendment No. 2 to Schedule 13D filed by Mr. Richard Kinder with the SEC on August 30, 2006)
  - (d)(16) Rollover Commitment Letter dated August 28, 2006 of Richard D. Kinder (incorporated by reference to Exhibit 7.10 of Amendment No. 2 to Schedule 13D filed by Mr. Richard Kinder with the SEC on August 30, 2006)
  - (d)(17)\* Rollover Commitment Letter dated September 22, 2006 of Fayez Sarofim
  - (d)(18)\* Rollover Commitment Letter dated September 22, 2006 of Portcullis Partners, LP
  - (d)(19)\* Voting Agreement dated as of August 28, 2006 among Knight Holdco LLC, Knight Acquisition Co. and Richard D. Kinder
  - (d)(20)\* Limited Liability Company Agreement dated as of August 28, 2006 of Knight Holdco LLC, by and among GS Capital Partners V Fund, L.P., GS Capital Partners V Offshore Fund, L.P., GS Capital Partners V GmbH & CO. KG, GS Capital Partners V Institutional, L.P., GS Global Infrastructure Partners I, L.P., The Goldman Sachs Group, Inc., Carlyle Partners IV, L.P., Carlyle/Riverstone Global Energy and Power Fund III, L.P., AIG Knight LLC and Richard Kinder, dated as of August 28, 2006
  - (d)(21) Rollover Commitment Letter dated October 23, 2006 of C. Park Shaper
-

- (d)(22) Rollover Commitment Letter dated October 23, 2006 of Kimberly A. Dang
  - (d)(23) Rollover Commitment Letter dated October 23, 2006 of David D. Kinder
  - (d)(24) Rollover Commitment Letter dated October 23, 2006 of Joseph Listengart
  - (d)(25) Rollover Commitment Letter dated October 23, 2006 of James Street
  - (d)(26)\*\* Rollover Commitment Letter dated November 3, 2006 of Joseph Listengart
  - (f)(1) Section 17-6712 of the Kansas General Corporation Code, incorporated herein by reference to Annex D of the Proxy Statement on Schedule 14A filed by Kinder Morgan, Inc. with the Securities and Exchange Commission on September 22, 2006
  - (g) None
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Previously filed on September 28, 2006

\* Previously filed on September 22, 2006

Previously filed on October 24, 2006

\*\* Previously filed on November 6, 2006

Previously filed on November 15, 2006

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