

YUM BRANDS INC  
Form 8-K  
July 25, 2002

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**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**  
Washington, D.C. 20549

**FORM 8-K**

**CURRENT REPORT**

**Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934**

**Date of Report (Date of earliest event reported)**  
**July 23, 2002**

**Commission file number 1-13163**

**YUM! BRANDS, INC.**  
(Exact name of registrant as specified in its charter)

North Carolina

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(State or other jurisdiction  
of incorporation or organization)

13-3951308

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(IRS Employer  
Identification No.)

1441 Gardiner Lane, Louisville, Kentucky      40213  
(Address of principal executive offices)      (Zip Code)

Registrant's telephone number, including area code:      (502) 874-8300

Former name or former address, if changed since last report:      N/A

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Item 5. OTHER EVENTS

On July 23, 2002 YUM! Brands, Inc. issued a press release with respect to earnings for the second quarter ended June 15, 2002. A copy of such press release is attached hereto as Exhibit 99 and incorporated herein by reference.

Item 7. FINANCIAL STATEMENTS AND EXHIBITS

(c) Exhibits

99 Press release dated July 23, 2002 from YUM! Brands, Inc.

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SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

YUM! BRANDS, INC.

(Registrant)

Date: July 24, 2002

/s/ Brent A. Woodford

Vice President and Controller  
(Principal Accounting Officer)

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## YUM! BRANDS, INC. REPORTS SECOND-QUARTER ONGOING OPERATING EARNINGS OF \$0.45 PER SHARE, UP 24% FROM A YEAR AGO

### RAISES FULL-YEAR 2002 ONGOING OPERATING EPS GUIDANCE TO AT LEAST \$1.88 FROM THE PREVIOUS RANGE OF \$1.82-\$1.85

### REPORTS JUNE/JULY (PERIOD 7) SALES: U.S. BLENDED SAME-STORE SALES INCREASED 3%, INTERNATIONAL SYSTEM SALES INCREASED 14% PRIOR TO FOREIGN EXCHANGE CONVERSION

LOUISVILLE, Ky. (July 23, 2002) - Yum! Brands, Inc. (NYSE: YUM) today reported results for the second quarter ended June 15, 2002.

Highlights of the second quarter:

- International revenues grew a record 18% and international ongoing operating profit increased 47%, both in U.S. dollar terms.
- Worldwide restaurant margin increased 2.2 percentage points to 16.7%, a record high level.

#### Financial Highlights (\$ Millions Except Per Diluted Share Amounts)

	Q2	% Change Vs. Prior Year	YTD	% Change Vs. Prior Year
System Sales	5,458	7	10,701	6
Revenues	1,767	10	3,381	9
Ongoing Operating Earnings	143	28	267	34
As % of Revenue	8.1%	+1.2 ppts	7.9%	+1.5 ppts
<b>Ongoing Operating EPS</b>	<b>0.45</b>	<b>24</b>	<b>0.86</b>	<b>30</b>
Net Facility Actions EPS	(0.02)	NM	(0.05)	NM
Unusual Items EPS	0.02	NM	0.04	NM
Reported EPS	0.45	17	0.85	25

David C. Novak, Chairman and CEO said, "Yum! Brands had an outstanding first half, and we expect continued earnings growth for the balance of the year. Our second-quarter results were even better than expected, driven by exceptional performance at our international business and Taco Bell."

"International revenues grew at a record rate of 18%, and international ongoing operating profits increased 47%. U.S. blended company same-store sales increased 3%, and U.S. ongoing operating profit grew 16%. Taco Bell led the way with 8% company same-store sales growth.

"We also continued to make significant progress in executing our innovative and unique multibranding strategy where we offer our customers the choice of two great brands in one restaurant. To this end, we successfully completed the acquisition of the Long John Silver's and A&W restaurant brands. The addition of these two brands more than triples the long-term opportunities for multibranded locations in the U.S. to more than 13,000 restaurants. Combinations of these two brands with KFC and Taco Bell on average drive 20% to 30% increases in sales and at least a 30% increase in average unit cash flow.

"Importantly, we are steadily improving restaurant operations and our customer satisfaction measures. We have successfully launched our global Customer Mania initiative with the objective of training our 725,000 system team members globally in customer satisfaction skills each and every quarter, every year. We believe our operational focus will improve our customers' experiences and allow us to drive sales results.

"For the third quarter, we expect ongoing operating EPS to grow at a low- to mid-teens rate resulting in a range of \$0.45 to \$0.47 per share. Given both the strength of our results in the first half of 2002 and our outlook for the third quarter, we are raising our full-year 2002 ongoing operating EPS guidance from a range of \$1.82-\$1.85 to at least \$1.88."

Following is an update on Yum! Brands' business segments and key drivers, which include global expansion, portfolio of leading U.S. brands, multibranding, franchise fees and cash generation and returns:

## **INTERNATIONAL BUSINESS PERFORMANCE**

(\$ millions)	Q2				Year to Date			
	2002	2001	Inc/ (Dec)		2002	2001	Inc/ (Dec)	
			Reported	Excl F/x (a)			Reported	Excl F/x (a)
Revenue	567	481	+18%	+19%	1,047	917	+14%	+16%
Restaurant Margin	16.0%	12.1%	+3.9ppts	+3.9ppts	15.7%	13.3%	+2.4ppts	+2.4ppts
Ongoing Operating Profit	86	58	+47%	+50%	168	132	+27%	+31%

a. Prior to foreign exchange conversion to U.S. dollars.

In the second quarter and year to date for Yum! Brands' international business, net new-restaurant development was the primary driver of revenue growth.

For the full year 2002, the company expects, in U.S. dollar terms, international revenues to grow at a low- to mid-teens rate and ongoing operating profit to grow at least 20%. Based on current foreign currency rates, the company expects an approximate neutral to slightly positive impact of foreign currency conversion on ongoing operating profit for the year. The Australian dollar, British pound sterling, Canadian dollar, Chinese renminbi, Japanese yen, Korean won, and Mexican peso are all important currencies in the company's international business.

## **UNITED STATES PORTFOLIO PERFORMANCE**

(\$ millions)	Q2			Year to Date		
	<u>2002</u>	<u>2001</u>	<u>Inc/(Dec)</u>	<u>2002</u>	<u>2001</u>	<u>Inc/(Dec)</u>
U.S. Portfolio Same-Store Sales (a)	+3%	+1%	NM	+4%	Even	NM
Revenue	1,200	1,124	+7%	2,334	2,194	+6%
Restaurant Margin	17.0%	15.6%	+1.4ppts	16.4%	14.7%	+1.7ppts
Ongoing Operating Profit	199	172	+16%	374	312	+20%

a. Includes company same-store sales growth for KFC, Pizza Hut, and Taco Bell.

In the second quarter for Yum! Brands' U.S. portfolio, blended same-store sales at company restaurants increased 3% and consisted of an 8% increase at Taco Bell, a 3% increase at KFC, and a 3% decrease at Pizza Hut. An increase in system-wide blended same-store sales drove 3 percentage points of revenue growth, and the acquisition of Long John Silver's and A&W contributed 4 percentage points of revenue growth. The acquisition occurred during Week 7 of the 12-week second quarter.

Year to date, blended portfolio same-store sales at company restaurants increased 4% and consisted of an 8% increase at Taco Bell, a 4% increase at KFC, and same-store sales that were even with last year at Pizza Hut. Increases in system-wide blended same-store sales drove revenue growth.

For the full year 2002, the company expects U.S. blended company same-store sales growth of 3%, U.S. revenues to increase 9% to 10% and U.S. ongoing operating profit to increase at a high single-digit rate. The company expects the acquisition of Long John Silver's and A&W to contribute 6 to 7 percentage points of revenue growth on a full-year basis. Additionally, for the U.S. business, the company expects the adoption of SFAS 142 to contribute 2 to 3 percentage points and the acquisition of Long John Silver's and A&W to contribute 1 to 2 percentage points of ongoing operating profit growth on a full-year basis.

**WORLDWIDE NEW-RESTAURANT DEVELOPMENT**

	<u>Q2</u>	<u>Year to Date</u>
<b>New Restaurant Openings (a)</b>		
Worldwide	270	506
International	190	361
United States	80	145
<b>Restaurant Net Growth Vs. Q2 2001 (a) (b)</b>		
Worldwide		2%
International		6%
United States		(1)%

- a. Excluding licensed locations
- b. Excludes the impact of the Long John Silver's and A&W acquisition

Restaurant growth in the company's four high-growth international markets - China, Mexico, Korea, and the U.K. - drove worldwide and international net restaurant growth versus second-quarter 2001. Versus second-quarter 2001, net restaurant growth was 40% in China, 13% in Korea, 12% in Mexico, and 9% in the U.K.

One point not reflected, which primarily affects U.S. net restaurant-growth statistics, is the impact of multibranding on our U.S. restaurant system. Multibrand conversions, while increasing the sales and points of distribution of the added brand, result in no additional unit counts. Though no additional unit counts are realized, these conversions generally drive significant increases in same-store sales and result in upgraded, new-image restaurants for the U.S. business. Similarly, a newly opened multibrand unit, while increasing sales and points of distribution of two brands, results in just one additional unit count.

For the full-year 2002, we expect 5% to 6% net growth in international restaurants and no change in the U.S. This forecast excludes licensed locations.

**MULTIBRANDING**

	<u>Q2</u>	<u>Year to Date</u>
System-wide Multibrand Net Additions (a)	52	89
Total System-wide Multibrand Restaurants (b)		1,757

- a. Excludes the acquisition of 133 Long John Silver's/A&W multibranded restaurants
- b. Includes the acquisition of 133 Long John Silver's/A&W multibranded restaurants

In the quarter, U.S. net additions totaled 47 and international five. In the U.S., company and franchise net additions were 27 and 20 respectively. About 50% of the U.S. multibrand additions represented conversions of existing single-brand restaurants, and 50% represented new-restaurant openings.

Our multibranding program with KFC and Taco Bell partnering with Long John Silver's and A&W continues to grow with 14 additions completed during the quarter. Results remain very strong with average unit volume increases of 20% to 30%.

In 2002, Yum! Brands continues to expect to add at least 325 company and franchise multibranded restaurants through new-restaurant openings and conversions of existing restaurants. About 60% of these additions are expected to be conversions of single-brand restaurants to multibrands and 40% are expected to be new multibrand restaurants.

## **FRANCHISE FEES**

	<b><u>Q2</u></b>	<b><u>Year to Date</u></b>
Franchise Restaurant Net Growth Vs. Q2 2001 (a)		+1%
Franchise Fees (\$ millions) (b)	196	384
Growth Vs. 2001	+3%	+4%

a. Includes joint ventures, excludes licensed restaurants and the Long John Silver's and A&W acquisition

b. Includes joint ventures, licensed restaurants and the Long John Silver's and A&W acquisition

In the second quarter and year to date, positive worldwide franchise same-store sales growth drove franchise-fee growth. Foreign currency translation negatively impacted year-over-year growth for the second quarter and year to date by one percentage point. The acquisition of Long John Silver's and A&W contributed one percentage point of franchise-fee growth in the second quarter and on a year-to-date basis.

For the full year 2002, the company expects franchise fees to grow to at least \$850 million.

## **CASH GENERATED**

(\$ millions)	<b><u>Q2</u></b>	<b><u>Year to Date</u></b>
Cash Flow from Ongoing Operations (a)	223	425
Cash Generated	367	624
Capital Spending and Acquisitions (b)	170	284

a. Ongoing operating earnings (after interest and tax expense) plus depreciation and amortization.

b. Excludes the acquisition of Long John Silver's and A&W

Cash generated for the second quarter included \$53 million of employee stock-option proceeds.

For 2002, the company expects cash flow from ongoing operations to exceed \$925 million, which more than funds capital-expenditure needs of an estimated \$800 million. Additionally, the company expects total cash generated to be nearly \$1.2 billion, including \$200 million of proceeds from stock-option exercises and \$65 million from after-tax refranchising proceeds.

## **THIRD-QUARTER 2002 OUTLOOK**

The company expects to earn \$0.45 to \$0.47 in ongoing operating EPS.

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Projected factors contributing to the company's EPS expectations are . . .

- International system-sales growth of 8% to 9% in U.S. dollar terms, or 7% to 8% prior to foreign exchange conversion. Revenue growth at a low- to mid-teens rate in both U.S. dollars and prior to foreign exchange conversion.
- International ongoing operating profit growth of at least 20% in U.S. dollar terms or 17% prior to foreign currency conversion.
- U.S. portfolio blended company same-store sales of 2% to 3%. Revenue growth of 16% to 17%. The Long John Silver's and A&W acquisition contributes 13 to 14 percentage points of growth for the quarter.
- U.S. ongoing operating profit growth of at least 15%. The Long John Silver's and A&W acquisition contributes 4 percentage points of growth.
- Worldwide company restaurant margin up at least 1.0 percentage point versus last year including a projected 0.5 percentage-point benefit from the adoption of SFAS 142.
- General and administrative expenses up 15% in U.S. dollar terms versus last year, up 5% versus last year excluding the Long John Silver's and A&W acquisition. Timing of spending on strategic initiatives such as the development of international markets, expansion of our multibranding program, and operational improvement initiatives are driving increased spending versus last year in the quarter.
- Interest expense up \$4 million versus last year; down slightly versus last year excluding the Long John Silver's and A&W acquisition.
- Ongoing operating tax rate of 31% to 32%.
- Diluted average shares outstanding of about 311 to 313 million, up 5 to 7 million shares or about 2% higher versus last year.

## **YEAR-2002 OUTLOOK**

Yum! Brands now expects to earn at least \$1.88 of ongoing operating EPS for the full year. Our previous guidance was \$1.82-\$1.85 of ongoing operating EPS.



## **JUNE/JULY (PERIOD 7) SALES**

Estimated U.S. portfolio blended same-store sales at company restaurants increased 3% during the four-week period ended July 13, 2002 (Period 7). For the comparable four-week period, U.S. same-store sales increased 9% at Taco Bell and 3% at KFC and decreased 2% at Pizza Hut.

For Period 7, International system sales increased 14% prior to foreign currency conversion or 15% after conversion to U.S. dollars. Year-to-date international system sales increased 10% prior to foreign currency conversion or 7% after conversion to U.S. dollars.

Same-store sales results for Period 8, 2002 (primarily the latter half of July and first half of August for the U.S. business), will be released Thursday, August 15, 2002, prior to the Market's opening.

This announcement contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. These statements include those identified by such words as *may*, *will*, *expect*, *anticipate*, *believe*, *plan* and other similar terminology. These "forward-looking" statements reflect management's current expectations regarding future events and operating and financial performance and are based on currently available data. However, actual results are subject to future events and uncertainties, which could cause actual results to differ from those projected in this announcement. Factors that can cause actual results to differ materially include: changes in global and local business, economic and political conditions in the countries and territories where Yum! Brands operates; changes in currency exchange and interest rates; changes in commodity, labor and other operating costs; changes in competition in the food industry, consumer preferences, spending patterns and demographic trends; the effectiveness of our operating initiatives and advertising and promotional efforts; new-product and concept development by Yum! Brands and other food-industry competitors; the success of our refranchising strategy; the ongoing business viability of our franchise and license operators; our ability to secure alternative distribution to our restaurants at competitive rates and to ensure adequate supplies of restaurant products and equipment in our stores; our actuarially determined casualty loss estimates; changes in legislation and governmental regulation; and changes in accounting policies and practices. Further information about factors that could affect Yum! Brands' financial and other results are included in the company's Forms 10-Q and 10-K, filed with the Securities and Exchange Commission.

Yum! Brands, Inc. will hold a conference call to review the company's operating and financial performance at 9:00 a.m. EDT Wednesday, July 24, 2002.

For U.S. callers, the number is 877/815-2029. For international callers, the number is 706/645-9271.

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The call will be available for playback beginning Wednesday, July 24, at noon EDT through Friday, August 9, at midnight EDT. To access the playback, dial 800/642-1687 in the U.S.A. and 706/645-9291 internationally. The playback pass code is 4602718.

The call and the playback can be accessed via the Internet by visiting Yum! Brands' Web site: [www.yum.com](http://www.yum.com) and selecting "2nd Quarter Earnings Web Cast." (Windows Media Player is required, which can be downloaded at no charge from the following link: <http://www.microsoft.com/windows/windowsmedia/players.asp>. The process could take several minutes.)

Analysts are invited to contact

Tim Jerzyk, Vice President Investor Relations at 502/874-2543  
 Scott Colosi, Director Investor Relations at 502/874-8918

Members of the media are invited to contact

Amy Sherwood, Vice President Public Relations at 502/874-8200

Individual shareholders are invited to contact

Scott Colosi, Director Investor Relations at 502/874-8918

**Yum! Brands, Inc.**  
**Condensed Consolidated Statements of Income**  
**(amounts in millions, except per share amounts)**  
**(unaudited)**

	12 Weeks Ended		% Change B/ (W) (a)	24 Weeks Ended	
	6/15/02	6/16/01		6/15/02	6/16/01
<b>Revenues</b>					
Company sales	\$ 1,571	\$ 1,416	11	\$ 2,997	\$ 2,742
Franchise and license fees	196	189	3	384	369
Revenues	1,767	1,605	10	3,381	3,111
<b>Costs and expenses, net</b>					
Company restaurants					
Food and paper	482	442	(9)	921	852
Payroll and employee benefits	422	390	(8)	817	761
Occupancy and other operating expenses	405	378	(7)	774	737

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	1,309	1,210	(8)	2,512	2,350
General and administrative expenses	215	190	(12)	397	363
Franchise and license expenses (b)	9	17	46	19	34
Other (income) expense (c)	(8)	(5)	60	(13)	(9)
Facility actions net loss (gain) (d)	10	(18)	NM	19	(16)
Unusual items (income) (e)	(9)	(4)	NM	(20)	(2)
	-----	-----		-----	-----
Total costs and expenses, net	1,526	1,390	(10)	2,914	2,720
	-----	-----		-----	-----
Operating profit	241	215	13	467	391
Interest expense, net	33	37	8	67	76
	-----	-----		-----	-----
Income before income taxes	208	178	17	400	315
Income tax provision	68	62	(9)	136	111
	-----	-----		-----	-----
Net income (f)	140	\$ 116	21	264	\$ 204
	=====	=====		=====	=====
<u>Basic EPS Data (g)</u>					
EPS	\$ 0.47	\$ 0.40	19	\$ 0.89	\$ 0.70
	=====	=====		=====	=====
Average shares outstanding	297	294	(1)	296	294
	=====	=====		=====	=====
<u>Diluted EPS Data (g)</u>					
EPS	\$ 0.45	\$ 0.38	17	\$ 0.85	\$ 0.68
	=====	=====		=====	=====
Average shares outstanding	314	304	(3)	312	303
	=====	=====		=====	=====

See accompanying notes.

**Yum! Brands, Inc.**  
**WORLDWIDE Ongoing Operating Results**  
(amounts in millions, except per share amounts)  
(unaudited)

	12 Weeks Ended		% Change B/ (W) (a)	24 Weeks Ended	
	6/15/02	6/16/01		6/15/02	6/16/01
System sales	\$ 5,458	\$ 5,114	7	\$ 10,701	\$ 10,09
	=====	=====		=====	=====
Company sales	\$ 1,571	\$ 1,416	11	\$ 2,997	\$ 2,74
Franchise and license fees	196	189	3	384	36
	-----	-----		-----	-----
Revenues	1,767	1,605	10	3,381	3,11
	-----	-----		-----	-----

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Company restaurants					
Food and paper	482	442	(9)	921	85
Payroll and employee benefits	422	390	(8)	817	76
Occupancy and other operating expenses	405	378	(7)	774	73
	-----	-----		-----	-----
	1,309	1,210	(8)	2,512	2,35
General and administrative expenses	215	190	(12)	397	36
Franchise and license expenses (b)	9	17	46	19	3
Other (income) (c)	(8)	(5)	60	(13)	(
	-----	-----		-----	-----
Ongoing operating profit (f) (h)	242	193	26	466	37
Interest expense, net	33	37	8	67	7
Income tax provision	66	45	(48)	132	9
	-----	-----		-----	-----
ONGOING OPERATING EARNINGS (h)	\$ 143	\$ 111	28	\$ 267	\$ 19
	=====	=====		=====	=====
<b>ONGOING OPERATING EPS (f) (g) (h)</b>	<b>\$ 0.45</b>	<b>\$ 0.36</b>	<b>24</b>	<b>\$ 0.86</b>	<b>\$ 0.6</b>
	=====	=====		=====	=====
Average shares outstanding - diluted (g)	314	304	(3)	312	30
	=====	=====		=====	=====
Ongoing operating tax rate	31.8%	28.8%	(3.0) ppts.	33.2%	32.
	=====	=====		=====	=====
Company sales	100.0%	100.0%		100.0%	100.
Food and paper	30.7	31.2	0.5 ppts.	30.7	31.
Payroll and employee benefits	26.9	27.6	0.7 ppts.	27.3	27.
Occupancy and other operating expenses	25.7	26.7	1.0 ppts.	25.8	26.
	-----	-----		-----	-----
Restaurant margin (f)	16.7%	14.5%	2.2 ppts.	16.2%	14.
	=====	=====		=====	=====

**Reconciliation of Ongoing Operating Profit to Reported Operating Profit**

U.S. ongoing operating profit	\$ 199	\$ 172	16	\$ 374	\$ 31
International ongoing operating profit	86	58	47	168	13
Unallocated and corporate expense	(43)	(36)	(17)	(76)	(6
Foreign exchange (loss)	-	(1)	NM	-	(
	-----	-----		-----	-----
Ongoing operating profit	\$ 242	\$ 193	26	\$ 466	\$ 37
Facility actions net (loss) gain (d)	(10)	18	NM	(19)	1
Unusual items income (expense) (e)	9	4	NM	20	
	-----	-----		-----	-----
Reported operating profit	\$ 241	\$ 215	13	\$ 467	\$ 3
	=====	=====		=====	=====

**Yum! Brands, Inc.**  
**UNITED STATES Ongoing Operating Results**  
**(amounts in millions)**  
**(unaudited)**

	12 Weeks Ended		% Change B/ (W) (a)	24 Weeks Ended	
	6/15/02	6/16/01		6/15/02	6/16/01
System sales	\$ 3,590	\$ 3,381	6	\$ 7,017	\$ 6,610
Company sales	\$ 1,069	\$ 997	7	\$ 2,079	\$ 1,949
Franchise and license fees	131	127	2	255	245
Revenues	1,200	1,124	7	2,334	2,194
Company restaurants					
Food and paper	300	285	(5)	586	558
Payroll and employee benefits	330	306	(8)	644	602
Occupancy and other operating expenses	258	250	(4)	509	502
	888	841	(6)	1,739	1,662
General and administrative expenses	107	99	(8)	206	192
Franchise and license expenses(b)	6	12	45	15	28
Ongoing operating profit(f)	\$ 199	\$ 172	16	\$ 374	\$ 312
Company sales	100.0%	100.0%		100.0%	100.0%
Food and paper	28.0	28.6	0.6 pts.	28.1	28.6
Payroll and employee benefits	30.8	30.8	-	31.0	30.9
Occupancy and other operating expenses	24.2	25.0	0.8 pts.	24.5	25.8
Restaurant margin(f)	17.0%	15.6%	1.4 pts.	16.4%	14.7%

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**Yum! Brands, Inc.**  
**INTERNATIONAL Ongoing Operating Results**  
**(amounts in millions)**  
**(unaudited)**

	12 Weeks Ended		% Change B/ (W) (a)	24 Weeks Ended	
	6/15/02	6/16/01		6/15/02	6/16/01

JUNE/JULY (PERIOD 7) SALES

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System sales	\$ 1,868	\$ 1,733	8	\$ 3,684	\$ 3,483
Company sales	\$ 502	\$ 419	20	\$ 918	\$ 793
Franchise and license fees	65	62	5	129	124
Revenues	567	481	18	1,047	917
Company restaurants					
Food and paper	182	157	(17)	335	294
Payroll and employee benefits	92	84	(10)	173	159
Occupancy and other operating expenses	147	128	(14)	265	235
General and administrative expenses	65	55	(16)	115	102
Franchise and license expenses (b)	3	5	48	4	6
Equity income from investments in unconsolidated affiliates	(8)	(6)	18	(13)	(11)
Ongoing operating profit (f)	\$ 86	\$ 58	47	\$ 168	\$ 132
Company sales	100.0%	100.0%		100.0%	100.0%
Food and paper	36.5	37.4	0.9 pts.	36.6	37.1
Payroll and employee benefits	18.4	19.9	1.5 pts.	18.9	20.0
Occupancy and other operating expenses	29.1	30.6	1.5 pts.	28.8	29.6
Restaurant margin (f)	16.0%	12.1%	3.9 pts.	15.7%	13.3%

**Notes To The Condensed Consolidated Statements of Income and Ongoing Operating Results**  
(amounts in millions, except per share amounts)

- a. Percentages may not recompute due to rounding.
- b. Franchise and license expenses include provisions for estimated uncollectible fees, franchise and license marketing funding, amortization expense for franchise-related intangible assets and certain other direct incremental franchise and license-support costs. Franchise and license expenses also include rent income from subleasing restaurants to franchisees net of the related occupancy costs.
- c. **Other (income) expense** included the following:

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	12 Weeks Ended		24 Weeks Ended	
	6/15/02	6/16/01	6/15/02	6/16/01
Equity income from investments in unconsolidated affiliates	\$ (8)	\$ (6)	\$ (13)	\$ (11)
Foreign exchange net loss	-	1	-	2
Total other (income) expense	\$ (8)	\$ (5)	\$ (13)	\$ (9)

d. Facility actions net loss (gain) included the following:

	12 Weeks Ended		24 Weeks Ended	
	6/15/02	6/16/01	6/15/02	6/16/01
Refranchising net loss (gain)	\$ (3)	\$ (31)	\$ (6)	\$ (35)
Store closure costs	5	4	13	6
Store impairment charges	8	9	12	13
Facility actions net loss (gain)	\$ 10	\$ (18)	\$ 19	\$ (16)

e. Unusual items income of \$9 million and \$20 million in the second quarter and year-to-date 2002 primarily resulted from recoveries related to the AmeriServe bankruptcy reorganization process.

Unusual items income of \$4 million and \$2 million in the second quarter and year-to-date 2001 primarily included settlement of certain wage-and-hour litigation for amounts less than previously estimated, net of costs to defend this litigation.

f. Effective December 30, 2001, the Company adopted Statement of Financial Accounting Standards (SFAS) No. 142, "Goodwill and Other Intangible Assets" ("SFAS 142") in its entirety. In accordance with the requirements of SFAS 142, we ceased amortization of goodwill and indefinite-lived intangibles as of December 30, 2001. The following table summarizes the favorable effect of SFAS 142 on restaurant margin and ongoing operating profit had SFAS 142 been effective in the second quarter and year-to-date of 2001:

	12 Weeks Ended 6/16/01			
	U.S.	International	Unallocated	World
Restaurant profit	\$ 5	\$ 2	\$ -	\$ 7
Restaurant margin(%)	0.5 ppts.	0.6 ppts.	-	0.5
Ongoing operating profit	\$ 5	\$ 3	\$ -	\$ 8

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24 Weeks Ended 6/16/01

	U.S.	International	Unallocated	World
Restaurant profit	\$ 9	\$ 4	\$ -	\$ 13
Restaurant margin(%)	0.5 ppts.	0.6 ppts.	-	0.5
Ongoing operating profit	\$ 10	\$ 6	\$ -	\$ 16

Additionally, if SFAS 142 had been effective for the second quarter and year-to-date 2001, reported net income would have increased approximately \$6 million and \$11 million, respectively, and ongoing operating EPS on a post-split basis would have increased \$0.02 and \$0.04, respectively.

- g. Per share and share amounts have been adjusted to reflect the two-for-one stock split distributed June 17, 2002.
- h. Ongoing operating profit, ongoing operating earnings and ongoing operating EPS are not measures defined by accounting principles generally accepted in the United States of America and should not be considered in isolation or as a substitute for measures of performance in accordance with accounting principles generally accepted in the United States of America.

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**Yum! Brands, Inc.**  
**Cash Generation/Use(a)**  
**(amounts in millions)**  
**(unaudited)**

	12 Weeks Ended		24 Weeks Ended	
	6/15/02	6/16/01	6/15/02	6/16/01
Ongoing operating earnings	\$ 143	\$ 111	\$ 267	\$ 196
Depreciation and amortization	80	85	158	158
Cash flow from ongoing operations	223	196	425	354
Refranchising proceeds, after tax	4	36	21	21
AmeriServe	12	28	28	28
Employee stock-option proceeds	53	10	99	99
Other	75	-	51	51



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Total cash generated	367	270	624	
Capital spending	160	109	273	
Acquisition of Yorkshire Global Restaurants, Inc.	271	-	271	
Acquisitions of restaurants from franchisees	10	53	11	
Debt (proceeds) repayments, net	(167)	51	(58)	
Share repurchase	60	11	68	
Other	-	21	-	
Total cash uses	334	245	565	
Net increase in cash	\$ 33	\$ 25	\$ 59	\$

a. This presentation of cash generation/use is not intended to be a substitute for cash flows reported in conformity with accounting principles generally accepted in the United States of America.

**Yum! Brands, Inc.**  
**Restaurant Unit Activity Summary**  
**For the 24 Weeks Ended June 15, 2002**  
**(unaudited)**

	<b>United States</b>				
	Company	Franchisees	Total Excluding Licensees	Licensees	Total
<b>Pizza Hut U.S.</b>					
Balance at December 29, 2001	1,745	4,824	6,569	1,150	7
New Builds	27	29	56	41	
Acquisitions	-	-	-	-	
Refranchising & Licensing	-	-	-	-	
Closures & Divestitures	(27)	(68)	(95)	(59)	
Other	-	-	-	-	

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Balance at June 15, 2002	1,745	4,785	6,530	1,132	7
% of Total	23%	62%	85%	15%	
<b>Taco Bell U.S.</b>					
Balance at December 29, 2001	1,265	3,828	5,093	1,351	6
New Builds	7	19	26	12	
Acquisitions	21	(21)	-	-	
Refranchising & Licensing	-	-	-	-	
Closures & Divestitures	(10)	(49)	(59)	(93)	
Other(a)	-	-	-	(30)	
Balance at June 15, 2002	1,283	3,777	5,060	1,240	6
% of Total	20%	60%	80%	20%	
<b>KFC U.S.</b>					
Balance at December 29, 2001	1,274	4,081	5,355	44	5
New Builds	30	33	63	2	
Acquisitions	2	(2)	-	-	
Refranchising & Licensing	(39)	39	-	-	
Closures & Divestitures	(13)	(31)	(44)	-	
Other	-	-	-	-	
Balance at June 15, 2002	1,254	4,120	5,374	46	5
% of Total	23%	76%	99%	1%	
<b>Long John Silver's U.S.</b>					
Balance at December 29, 2001	-	-	-	-	
New Builds	-	-	-	-	
Acquisitions(b)	742	470	1,212	-	1
Refranchising & Licensing	-	-	-	-	
Closures & Divestitures	-	-	-	-	
Other	-	-	-	-	
Balance at June 15, 2002	742	470	1,212	-	1
% of Total	61%	39%	100%	-	
<b>A&amp;W U.S.</b>					
Balance at December 29, 2001	-	-	-	-	
New Builds	-	-	-	-	
Acquisitions(b)	127	558	685	-	
Refranchising & Licensing	-	-	-	-	
Closures & Divestitures	-	-	-	-	
Other	-	-	-	-	
Balance at June 15, 2002	127	558	685	-	
% of Total	19%	81%	100%	-	

**Yum! Brands, Inc.**  
**Restaurant Unit Activity Summary**  
**For the 24 Weeks Ended June 15, 2002**  
**(unaudited)**

**International**

	Company	Unconsolidated Affiliates	Franchisees	Total Excluding Licensees	Licensees
<b>Pizza Hut International</b>					
Balance at December 29, 2001	763	860	2,480	4,103	169
New Builds	30	23	78	131	-
Acquisitions	-	38	(38)	-	-
Refranchising & Licensing	(2)	(1)	3	-	-
Closures & Divestitures	(16)	(6)	(66)	(88)	(10)
Other	(7)	-	-	(7)	-
Balance at June 15, 2002	768	914	2,457	4,139	159
% of Total	18%	21%	57%	96%	4%
<b>Taco Bell International</b>					
Balance at December 29, 2001	39	31	140	210	29
New Builds	-	1	4	5	1
Acquisitions	-	-	-	-	-
Refranchising & Licensing	-	-	-	-	-
Closures & Divestitures	(1)	(3)	(2)	(6)	-
Other(a)	-	-	-	-	30
Balance at June 15, 2002	38	29	142	209	60
% of Total	14%	11%	53%	78%	22%
<b>KFC International</b>					
Balance at December 29, 2001	1,349	1,109	3,910	6,368	48
New Builds	101	33	91	225	1
Acquisitions	-	-	-	-	-
Refranchising & Licensing	(6)	(7)	13	-	-
Closures & Divestitures	(18)	(5)	(54)	(77)	(3)
Other	(1)	-	-	(1)	-
Balance at June 15, 2002	1,425	1,130	3,960	6,515	46
% of Total	22%	17%	60%	99%	1%
<b>Long John Silver's International</b>					
Balance at December 29, 2001	-	-	-	-	-
New Builds	-	-	-	-	-
Acquisitions(b)	-	-	26	26	-
Refranchising & Licensing	-	-	-	-	-
Closures & Divestitures	-	-	-	-	-
Other	-	-	-	-	-

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Balance at June 15, 2002	-	-	26	26	-
% of Total	-	-	100%	100%	-
<b>A&amp;W International</b>					
Balance at December 29, 2001	-	-	-	-	-
New Builds	-	-	-	-	-
Acquisitions(b)	-	-	184	184	-
Refranchising & Licensing	-	-	-	-	-
Closures & Divestitures	-	-	-	-	-
Other	-	-	-	-	-
Balance at June 15, 2002	-	-	184	184	-
% of Total	-	-	100%	100%	-

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**Yum! Brands, Inc.**  
**Restaurant Unit Activity Summary**  
**For the 24 Weeks Ended June 15, 2002**  
**(unaudited)**

	Company	Unconsolidated Affiliates	Franchisees	Total Excluding Licensees	Licensees
<b>Total U.S.</b>					
Balance at December 29, 2001	4,284	-	12,733	17,017	2,545
New Builds	64	-	81	145	55
Acquisitions(b)	892	-	1,005	1,897	-
Refranchising & Licensing	(39)	-	39	-	-
Closures & Divestitures	(50)	-	(148)	(198)	(152)
Other	-	-	-	-	(30)
Balance at June 15, 2002	5,151	-	13,710	18,861	2,418
% of Total	24%	-	65%	89%	11%
<b>Total International</b>					
Balance at December 29, 2001	2,151	2,000	6,530	10,681	246
New Builds	131	57	173	361	2
Acquisitions(b)	-	38	172	210	-
Refranchising & Licensing	(8)	(8)	16	-	-
Closures & Divestitures	(35)	(14)	(122)	(171)	(13)
Other	(8)	-	-	(8)	30
Balance at June 15, 2002	2,231	2,073	6,769	11,073	265

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% of Total	20%	18%	60%	98%	2%
<b>Total Yum!</b>					
Balance at December 29, 2001	6,435	2,000	19,263	27,698	2,791
New Builds	195	57	254	506	57
Acquisitions	892	38	1,177	2,107	-
Refranchising & Licensing	(47)	(8)	55	-	-
Closures & Divestitures	(85)	(14)	(270)	(369)	(165)
Other	(8)	-	-	(8)	-
Balance at June 15, 2002	7,382	2,073	20,479	29,934	2,683
% of Total	23%	6%	63%	92%	8%

- a. Represents licensee units transferred from U.S. to International.
- b. Includes units that existed at the date of the acquisition of Yorkshire Global Restaurants, Inc. on May 7, 2002.

**Yum! Brands, Inc.**  
**Systemwide Multibrand Restaurants**  
**For the 24 Weeks Ended June 15, 2002**  
**(unaudited)**

	U.S.		International		World
	Net Additions	Total Multibrand Restaurants	Net Additions	Total Multibrand Restaurants	Net Additions
	24 Weeks Ended 6/15/02	6/15/02	24 Weeks Ended 6/15/02	6/15/02	24 Weeks Ended 6/15/02
<b>KFC</b>					
Taco Bell(a) (b)	5	619	3	54	8
Pizza Hut(a)	7	127	1	64	8
A&W	23	94	-	-	23
Taco Bell/Pizza Hut 3 n 1	3	44	1	5	4
Long John Silver's	2	7	-	-	2
Chock Full o'Nuts	(3)	-	-	-	(3)
WingWorks(c)	12	13	-	-	12
	49	904	5	123	54
<b>Taco Bell</b>					
Pizza Hut(a)	31	572	2	15	33
Long John Silver's	1	3	-	-	1
Backyard Burgers	1	1	-	-	1
	33	576	2	15	35
<b>Pizza Hut(d)</b>					

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KFC	-	1	-	-	-
Taco Bell	-	5	-	-	-
	-----	-----	-----	-----	-----
	-	6	-	-	-
Long John Silver's (e)					
A&W	132	132	1	1	133
	-----	-----	-----	-----	-----
Total	214	1,618	8	139	222
	=====	=====	=====	=====	=====

- a. For total multibrand restaurants as of June 15, 2002, we reclassified 19 restaurants from KFC/Taco Bell to KFC/Pizza Hut and one restaurant from KFC/Taco Bell to Taco Bell/Pizza Hut in the International business segment.
- b. For total multibrand restaurants as of June 15, 2002, we added eight KFC/Taco Bell restaurants to the International business segment, which were previously counted as single-brand restaurants. These restaurants are not included as net additions on a year-to-date basis in 2002.
- c. For total multibrand restaurants as of June 15, 2002, we added one KFC/WingWorks restaurant to the U.S. business segment, which was previously counted as a single-brand restaurant. This restaurant is not included as a net addition on a year-to-date basis in 2002.
- d. For total multibrand restaurants as of June 15, 2002, we added one Pizza Hut/KFC and five Pizza Hut/Taco Bell restaurants to the U.S. business segment, which were previously counted as single-brand restaurants. These restaurants are not included as net additions on a year-to-date basis in 2002.
- e. Includes units that existed at the date of the acquisition of Yorkshire Global Restaurants, Inc. on May 7, 2002.