

UNITED TECHNOLOGIES CORP /DE/
Form 10-Q
October 23, 2015
Table of Contents

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT
OF 1934
For the quarterly period ended September 30, 2015
OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT
OF 1934
For the transition period from _____ to _____
Commission file number 1-812

UNITED TECHNOLOGIES CORPORATION

DELAWARE 06-0570975
10 Farm Springs Road, Farmington, Connecticut 06032
(860) 728-7000

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes . No .

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes . No .

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer Accelerated filer

Non-accelerated filer (Do not check if a smaller reporting company) Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes . No .

At September 30, 2015 there were 887,020,937 shares of Common Stock outstanding.

Table of Contents

UNITED TECHNOLOGIES CORPORATION
AND SUBSIDIARIES
CONTENTS OF QUARTERLY REPORT ON FORM 10-Q
Quarter Ended September 30, 2015

| | Page |
|--|-----------|
| <u>PART I – FINANCIAL INFORMATION</u> | <u>3</u> |
| <u>Item 1. Unaudited Financial Statements:</u> | <u>3</u> |
| Condensed Consolidated Statement of Operations for the quarters ended September 30, 2015 and 2014 | <u>3</u> |
| <u>Condensed Consolidated Statement of Operations for the nine months ended September 30, 2015 and 2014</u> | <u>4</u> |
| <u>Condensed Consolidated Statement of Comprehensive Income for the quarters and nine months ended September 30, 2015 and 2014</u> | <u>5</u> |
| <u>Condensed Consolidated Balance Sheet at September 30, 2015 and December 31, 2014</u> | <u>6</u> |
| <u>Condensed Consolidated Statement of Cash Flows for the nine months ended September 30, 2015 and 2014</u> | <u>7</u> |
| <u>Notes to Condensed Consolidated Financial Statements</u> | <u>8</u> |
| <u>Report of Independent Registered Public Accounting Firm</u> | <u>28</u> |
| <u>Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations</u> | <u>29</u> |
| <u>Item 3. Quantitative and Qualitative Disclosures About Market Risk</u> | <u>45</u> |
| <u>Item 4. Controls and Procedures</u> | <u>46</u> |
| <u>PART II – OTHER INFORMATION</u> | <u>48</u> |
| <u>Item 1. Legal Proceedings</u> | <u>48</u> |
| <u>Item 1A. Risk Factors</u> | <u>48</u> |
| <u>Item 2. Unregistered Sales of Equity Securities and Use of Proceeds</u> | <u>48</u> |
| <u>Item 6. Exhibits</u> | <u>49</u> |
| <u>SIGNATURES</u> | <u>50</u> |
| <u>EXHIBIT INDEX</u> | <u>51</u> |

United Technologies Corporation and its subsidiaries' names, abbreviations thereof, logos, and product and service designators are all either the registered or unregistered trademarks or tradenames of United Technologies Corporation and its subsidiaries. Names, abbreviations of names, logos, and products and service designators of other companies

are either the registered or unregistered trademarks or tradenames of their respective owners. As used herein, the terms "we," "us," "our," "the Company," or "UTC," unless the context otherwise requires, mean United Technologies Corporation and its subsidiaries. References to internet web sites in this Form 10-Q are provided for convenience only. Information available through these web sites is not incorporated by reference into this Form 10-Q.

Table of Contents

PART I – FINANCIAL INFORMATION

Item 1. Financial Statements

UNITED TECHNOLOGIES CORPORATION
AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENT OF OPERATIONS
(Unaudited)

| (Dollars in millions, except per share amounts) | Quarter Ended September 30, | | |
|--|-----------------------------|----------|---|
| | 2015 | 2014 | |
| Net Sales: | | | |
| Product sales | \$9,642 | \$10,250 | |
| Service sales | 4,146 | 4,363 | |
| | 13,788 | 14,613 | |
| Costs and Expenses: | | | |
| Cost of products sold | 7,114 | 7,342 | |
| Cost of services sold | 2,686 | 2,823 | |
| Research and development | 546 | 640 | |
| Selling, general and administrative | 1,359 | 1,501 | |
| | 11,705 | 12,306 | |
| Other income, net | 219 | 305 | |
| Operating profit | 2,302 | 2,612 | |
| Interest expense, net | 184 | 185 | |
| Income from continuing operations before income taxes | 2,118 | 2,427 | |
| Income tax expense | 592 | 575 | |
| Net income from continuing operations | 1,526 | 1,852 | |
| Less: Noncontrolling interest in subsidiaries' earnings from continuing operations | 100 | 97 | |
| Income from continuing operations attributable to common shareowners | 1,426 | 1,755 | |
| Discontinued operations (Note 2): | | | |
| Income from operations | 27 | 133 | |
| Transaction related expenses | (38 |) — | |
| Income tax expense | (54 |) (33 |) |
| (Loss) income from discontinued operations | (65 |) 100 | |
| Less: Noncontrolling interest in subsidiaries' earnings from discontinued operations | (1 |) 1 | |
| (Loss) income from discontinued operations attributable to common shareowners | (64 |) 99 | |
| Net income attributable to common shareowners | \$1,362 | \$1,854 | |
| Earnings Per Share of Common Stock - Basic: | | | |
| Income from continuing operations attributable to common shareowners | \$1.63 | \$1.96 | |
| Net income attributable to common shareowners | \$1.55 | \$2.07 | |
| Earnings Per Share of Common Stock - Diluted: | | | |
| Income from continuing operations attributable to common shareowners | \$1.61 | \$1.93 | |
| Net income attributable to common shareowners | \$1.54 | \$2.04 | |
| See accompanying Notes to Condensed Consolidated Financial Statements | | | |

Table of Contents

UNITED TECHNOLOGIES CORPORATION
AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENT OF OPERATIONS
(Unaudited)

| | Nine Months Ended September 30, | |
|--|------------------------------------|----------|
| (Dollars in millions, except per share amounts) | 2015 | 2014 |
| Net Sales: | | |
| Product sales | \$29,725 | \$30,834 |
| Service sales | 12,073 | 12,086 |
| | 41,798 | 42,920 |
| Costs and Expenses: | | |
| Cost of products sold | 21,952 | 22,415 |
| Cost of services sold | 7,826 | 7,752 |
| Research and development | 1,668 | 1,851 |
| Selling, general and administrative | 4,261 | 4,552 |
| | 35,707 | 36,570 |
| Other income, net | 808 | 963 |
| Operating profit | 6,899 | 7,313 |
| Interest expense, net | 618 | 615 |
| Income from continuing operations before income taxes | 6,281 | 6,698 |
| Income tax expense | 1,748 | 1,610 |
| Net income from continuing operations | 4,533 | 5,088 |
| Less: Noncontrolling interest in subsidiaries' earnings from continuing operations | 281 | 300 |
| Income from continuing operations attributable to common shareowners | 4,252 | 4,788 |
| Discontinued operations (Note 2): | | |
| Income (loss) from operations | 284 | (116) |
| Transaction related expenses | (66) | —) |
| Income tax (expense) benefit | (140) | 76) |
| Income (loss) from discontinued operations | 78 | (40) |
| Less: Noncontrolling interest in subsidiaries' earnings from discontinued operations | — | 1 |
| Income (loss) from discontinued operations attributable to common shareowners | 78 | (41) |
| Net income attributable to common shareowners | \$4,330 | \$4,747 |
| Earnings Per Share of Common Stock - Basic: | | |
| Income from continuing operations attributable to common shareowners | \$4.82 | \$5.32 |
| Net income attributable to common shareowners | \$4.91 | \$5.28 |
| Earnings Per Share of Common Stock - Diluted: | | |
| Income from continuing operations attributable to common shareowners | \$4.76 | \$5.24 |
| Net income attributable to common shareowners | \$4.85 | \$5.20 |
| See accompanying Notes to Condensed Consolidated Financial Statements | | |

Table of Contents

UNITED TECHNOLOGIES CORPORATION
AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME
(Unaudited)

| (Dollars in millions) | Quarter Ended | | Nine Months Ended | |
|---|---------------|---------|-------------------|---------|
| | September 30, | | September 30, | |
| | 2015 | 2014 | 2015 | 2014 |
| Net income from continuing operations | \$1,526 | \$1,852 | \$4,533 | \$5,088 |
| Net (loss) income from discontinued operations | (65 |) 100 | 78 | (40 |
| Net income | 1,461 | 1,952 | 4,611 | 5,048 |
| Other comprehensive income, net of tax | | | | |
| Foreign currency translation adjustments | | | | |
| Foreign currency translation adjustments arising during period | (936 |) (744 |) (1,202 |) (429 |
| Reclassification adjustments for loss (gain) on sale of an investment in a foreign entity recognized in Other income, net | — | 1 | (1 |) 4 |
| | (936 |) (743 |) (1,203 |) (425 |
| Pension and post-retirement benefit plans | | | | |
| Pension and post-retirement benefit plans adjustments during the period | 112 | 14 | 157 | 15 |
| Amortization of actuarial loss, prior service cost and transition obligation | 216 | 104 | 651 | 312 |
| | 328 | 118 | 808 | 327 |
| Tax expense | (120 |) (42 |) (296 |) (111 |
| | 208 | 76 | 512 | 216 |
| Unrealized (loss) gain on available-for-sale securities | | | | |
| Unrealized holding (loss) gain arising during period | (69 |) (59 |) 18 | (71 |
| Reclassification adjustments for gain included in Other income, net | (2 |) — | (56 |) (30 |
| | (71 |) (59 |) (38 |) (101 |
| Tax benefit | 28 | 22 | 17 | 40 |
| | (43 |) (37 |) (21 |) (61 |
| Change in unrealized cash flow hedging | | | | |
| Unrealized cash flow hedging loss arising during period | (152 |) (142 |) (274 |) (120 |
| Loss reclassified into Product sales | 64 | 24 | 164 | 55 |
| | (88 |) (118 |) (110 |) (65 |
| Tax benefit | 25 | 29 | 32 | 12 |
| | (63 |) (89 |) (78 |) (53 |
| Other comprehensive income, net of tax | (834 |) (793 |) (790 |) (323 |
| Comprehensive income | 627 | 1,159 | 3,821 | 4,725 |
| Comprehensive income attributable to noncontrolling interest | (76 |) (71 |) (218 |) (267 |
| Comprehensive income attributable to common shareowners | \$551 | \$1,088 | \$3,603 | \$4,458 |

See accompanying Notes to Condensed Consolidated Financial Statements

Table of Contents

UNITED TECHNOLOGIES CORPORATION
AND SUBSIDIARIES
CONDENSED CONSOLIDATED BALANCE SHEET
(Unaudited)

| (Dollars in millions) | September 30, 2015 | December 31, 2014 |
|---|-----------------------|-------------------|
| Assets | | |
| Cash and cash equivalents | \$5,477 | \$ 5,229 |
| Accounts receivable, net | 10,647 | 10,448 |
| Inventories and contracts in progress, net | 8,453 | 7,642 |
| Future income tax benefits, current | 1,997 | 1,923 |
| Assets held for sale | 4,836 | 4,868 |
| Other assets, current | 949 | 1,373 |
| Total Current Assets | 32,359 | 31,483 |
| Customer financing assets | 1,008 | 958 |
| Future income tax benefits | 1,341 | 1,491 |
| Fixed assets | 18,244 | 18,069 |
| Less: Accumulated depreciation | (9,729) | (9,477) |
| Fixed assets, net | 8,515 | 8,592 |
| Goodwill | 27,354 | 27,448 |
| Intangible assets, net | 15,572 | 15,528 |
| Other assets | 5,986 | 5,789 |
| Total Assets | \$92,135 | \$ 91,289 |
| Liabilities and Equity | | |
| Short-term borrowings | \$3,024 | \$ 126 |
| Accounts payable | 6,333 | 6,250 |
| Accrued liabilities | 11,875 | 12,527 |
| Liabilities held for sale | 2,242 | 2,781 |
| Long-term debt currently due | 215 | 1,791 |
| Total Current Liabilities | 23,689 | 23,475 |
| Long-term debt | 19,428 | 17,867 |
| Future pension and postretirement benefit obligations | 6,235 | 6,681 |
| Other long-term liabilities | 10,600 | 10,562 |
| Total Liabilities | 59,952 | 58,585 |
| Commitments and contingent liabilities (Note 14) | | |
| Redeemable noncontrolling interest | 132 | 140 |
| Shareowners' Equity: | | |
| Common Stock | 16,731 | 15,300 |
| Treasury Stock | (25,946) | (21,922) |
| Retained earnings | 47,236 | 44,611 |
| Unearned ESOP shares | (108) | (115) |
| Accumulated other comprehensive loss | (7,388) | (6,661) |
| Total Shareowners' Equity | 30,525 | 31,213 |
| Noncontrolling interest | 1,526 | 1,351 |
| Total Equity | 32,051 | 32,564 |
| Total Liabilities and Equity | \$92,135 | \$ 91,289 |
| See accompanying Notes to Condensed Consolidated Financial Statements | | |

Table of Contents

UNITED TECHNOLOGIES CORPORATION
AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS
(Unaudited)

| | Nine Months Ended September 30, | |
|---|------------------------------------|-----------|
| (Dollars in millions) | 2015 | 2014 |
| Operating Activities of Continuing Operations: | | |
| Income from continuing operations | \$4,533 | \$5,088 |
| Adjustments to reconcile income from continuing operations to net cash flows provided by operating activities of continuing operations: | | |
| Depreciation and amortization | 1,401 | 1,352 |
| Deferred income tax provision | 444 | 231 |
| Stock compensation cost | 108 | 187 |
| Change in: | | |
| Accounts receivable | (430) |) 48 |
| Inventories and contracts in progress | (1,070) |) (843) |
| Other current assets | (100) |) (117) |
| Accounts payable and accrued liabilities | (88) |) 43 |
| Global pension contributions | (93) |) (204) |
| Other operating activities, net | (661) |) (763) |
| Net cash flows provided by operating activities of continuing operations | 4,044 | 5,022 |
| Investing Activities of Continuing Operations: | | |
| Capital expenditures | (1,044) |) (1,063) |
| Investments in businesses | (329) |) (378) |
| Dispositions of businesses | 172 | 244 |
| (Increase) decrease in customer financing assets, net | (128) |) 72 |
| Increase in collaboration intangible assets | (331) |) (459) |
| Receipts from settlements of derivative contracts | 147 | 153 |
| Other investing activities, net | 97 | 39 |
| Net cash flows used in investing activities of continuing operations | (1,416) |) (1,392) |
| Financing Activities of Continuing Operations: | | |
| Issuance (repayment) of long-term debt, net | 4 | (221) |
| Increase (decrease) in short-term borrowings, net | 2,891 | (137) |
| Proceeds from Common Stock issuance - equity unit remarketing | 1,100 | — |
| Proceeds from Common Stock issued under employee stock plans | 39 | 131 |
| Dividends paid on Common Stock | (1,643) |) (1,538) |
| Repurchase of Common Stock | (4,000) |) (1,095) |
| Other financing activities, net | (252) |) (213) |
| Net cash flows used in financing activities of continuing operations | (1,861) |) (3,073) |
| Discontinued Operations: | | |
| Net cash (used in) provided by operating activities | (299) |) 3 |
| Net cash used in investing activities | (66) |) (85) |
| Net cash used in financing activities | (1) |) — |
| Net cash flows used in discontinued operations | (366) |) (82) |
| Effect of foreign exchange rate changes on cash and cash equivalents | (143) |) (59) |
| Net increase in cash and cash equivalents | 258 | 416 |
| Cash and cash equivalents, beginning of year | 5,235 | 4,619 |
| Cash and cash equivalents, end of period | 5,493 | 5,035 |

| | | |
|---|---------|---------|
| Less: Cash and cash equivalents of businesses held for sale | 16 | 5 |
| Cash and cash equivalents, end of period | \$5,477 | \$5,030 |
| See accompanying Notes to Condensed Consolidated Financial Statements | | |

7

Table of Contents

UNITED TECHNOLOGIES CORPORATION
AND SUBSIDIARIES
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
(Unaudited)

The Condensed Consolidated Financial Statements at September 30, 2015 and for the quarters and nine months ended September 30, 2015 and 2014 are unaudited, but in the opinion of management include all adjustments (consisting only of normal recurring adjustments) necessary for a fair statement of the results for the interim periods. The results reported in these Condensed Consolidated Financial Statements should not necessarily be taken as indicative of results that may be expected for the entire year. The financial information included herein should be read in conjunction with the financial statements and notes in our Annual Report to Shareowners (2014 Annual Report) incorporated by reference to our Annual Report on Form 10-K for calendar year 2014 (2014 Form 10-K).

Certain reclassifications have been made to the prior year amounts to conform to the current year presentation. On July 20, 2015, we announced an agreement to sell our Sikorsky Aircraft (Sikorsky) business to Lockheed Martin Corp. for \$9 billion in cash, subject to a working capital and net indebtedness adjustment. As a result, Sikorsky met "held for sale" criteria in the quarter ended September 30, 2015. Sikorsky's results of operations and the related cash flows which result from this business have been reclassified to Discontinued Operations in our Condensed Consolidated Statement of Operations and Condensed Consolidated Statement of Cash Flows for all periods presented. The assets and liabilities of Sikorsky have been reclassified to Assets held for sale and Liabilities held for sale, respectively, in our Condensed Consolidated Balance Sheet as of September 30, 2015 and December 31, 2014. The sale is expected to close during the fourth quarter of 2015, subject to customary closing conditions, including regulatory approval. See Note 2 to the Condensed Consolidated Financial Statements for further discussion.

Note 1: Acquisitions, Dispositions, Goodwill and Other Intangible Assets

Business Acquisitions and Dispositions. During the nine months ended September 30, 2015, our investment in business acquisitions was \$347 million, including debt assumed of \$18 million, and consisted of the acquisition of the majority interest in a UTC Climate, Controls & Security business and a number of small acquisitions, primarily in our commercial businesses.

As a result of the 2012 transactions related to IAE International Aero Engines AG (IAE), Pratt & Whitney holds a 61% net interest in the collaboration and a 49.5% ownership interest in IAE. IAE's business purpose is to coordinate the design, development, manufacturing and product support of the V2500 jet engine program through involvement with the collaborators. IAE retains limited equity with the primary economics of the V2500 program passed to the participants in the separate collaboration arrangement. As such, we have determined that IAE is a variable interest entity with Pratt & Whitney its primary beneficiary, and IAE has, therefore, been consolidated. The carrying amounts and classification of assets and liabilities for IAE in our Condensed Consolidated Balance Sheet as of September 30, 2015 are as follows:

(Dollars in millions)

| | |
|------------------------|---------|
| Current assets | \$1,719 |
| Noncurrent assets | 1,073 |
| Total assets | \$2,792 |
| | |
| Current liabilities | \$1,738 |
| Noncurrent liabilities | 1,457 |
| Total liabilities | \$3,195 |

Table of Contents

Goodwill. Changes in our goodwill balances for the nine months ended September 30, 2015 were as follows:

| (Dollars in millions) | Balance as of January 1, 2015 | Goodwill Resulting from Business Combinations | Foreign Currency Translation and Other | Balance as of September 30, 2015 |
|----------------------------------|----------------------------------|--|---|--|
| Otis | \$1,664 | \$6 | \$(121) |) \$1,549 |
| UTC Climate, Controls & Security | 9,408 | 386 | (267) |) 9,527 |
| Pratt & Whitney | 1,481 | 36 | — |) 1,517 |
| UTC Aerospace Systems | 14,892 | — | (135) |) 14,757 |
| Total Segments | 27,445 | 428 | (523) |) 27,350 |
| Eliminations and other | 3 | 1 | — |) 4 |
| Total | \$27,448 | \$429 | \$(523) |) \$27,354 |

Intangible Assets. Identifiable intangible assets are comprised of the following:

| (Dollars in millions) | September 30, 2015 | | December 31, 2014 | |
|----------------------------------|--------------------|-----------------------------|-------------------|-----------------------------|
| | Gross Amount | Accumulated Amortization | Gross Amount | Accumulated Amortization |
| Amortized: | | | | |
| Service portfolios | \$1,976 | \$(1,291) |) \$2,103 | \$(1,309) |
| Patents and trademarks | 360 | (186) |) 337 | (177) |
| IAE collaboration | 3,231 | (68) |) 2,872 | (20) |
| Customer relationships and other | 12,350 | (2,883) |) 12,134 | (2,589) |
| | 17,917 | (4,428) |) 17,446 | (4,095) |
| Unamortized: | | | | |
| Trademarks and other | 2,083 | — |) 2,177 | — |
| Total | \$20,000 | \$(4,428) |) \$19,623 | \$(4,095) |

Customer relationship intangible assets include payments made to our customers to secure certain contractual rights. We amortize these intangible assets based on the underlying pattern of economic benefit, which may result in an amortization method other than straight-line. We classify amortization of such payments as a reduction of sales. The IAE collaboration intangible asset is amortized based upon the pattern of economic benefits as represented by the underlying cash flows.

Amortization of intangible assets for the quarter and nine months ended September 30, 2015 was \$183 million and \$537 million, respectively, compared with \$182 million and \$536 million for the same periods of 2014. The following is the expected amortization of intangible assets for the years 2015 through 2020, which reflects an increase in expected amortization expense due to the pattern of economic benefit on certain aerospace intangible assets.

| (Dollars in millions) | Remaining 2015 | 2016 | 2017 | 2018 | 2019 | 2020 |
|-----------------------|-------------------|-------|-------|-------|-------|-------|
| Amortization expense | \$176 | \$709 | \$747 | \$775 | \$769 | \$783 |

Note 2: Discontinued Operations

On July 20, 2015, we announced an agreement to sell our Sikorsky business to Lockheed Martin Corp. for \$9 billion in cash, subject to a working capital and net indebtedness adjustment. The sale is expected to close during the fourth quarter of 2015, and is subject to customary closing conditions, including regulatory approval. The sale is expected to generate approximately \$6 billion in net cash, on an after-tax basis.

In the quarter ended September 30, 2015, Sikorsky met "held for sale" criteria. Sikorsky's results of operations and the related cash flows which result from this business have been reclassified to Discontinued Operations in our Condensed Consolidated Statement of Operations and Condensed Consolidated Statement of Cash Flows for all periods presented. The assets and liabilities of Sikorsky have been reclassified to Assets held for sale and Liabilities held for sale, respectively, in our Condensed Consolidated Balance Sheet as of September 30, 2015 and December 31, 2014. Cash flows from the operation of Sikorsky will continue to be included in our results until completion of the sale to Lockheed Martin Corp.

Table of Contents

The following summarized financial information related to Sikorsky has been segregated from continuing operations and reported as Discontinued Operations:

| (Dollars in millions) | Quarter Ended September 30, | | Nine Months Ended September 30, | | |
|--|-----------------------------|----------|---------------------------------|----------|---|
| | 2015 | 2014 | 2015 | 2014 | |
| Discontinued Operations: | | | | | |
| Net sales | \$ 1,421 | \$ 1,620 | \$ 4,379 | \$ 5,365 | |
| Cost of sales | 1,163 | 1,366 | 3,628 | 5,101 | |
| Research and development | 47 | 37 | 133 | 116 | |
| Selling, general and administrative | 88 | 79 | 264 | 247 | |
| Pension curtailment | 110 | — | 110 | — | |
| Other (income) expenses, net | (14 |) 5 | (40 |) 17 | |
| Income (loss) from operations | 27 | 133 | 284 | (116 |) |
| Transaction related expenses | (38 |) — | (66 |) — | |
| Income tax (expense) benefit | (54 |) (33 |) (140 |) 76 | |
| (Loss) income from discontinued operations | \$(65 |) \$100 | \$78 | \$(40 |) |

The table above includes an income tax provision of approximately \$68 million in the quarter and nine months ended September 30, 2015, as the undistributed earnings of Sikorsky's international subsidiaries will no longer be permanently reinvested, as a result of the sale of Sikorsky.

The assets and liabilities held for sale on the Condensed Consolidated Balance Sheet as of September 30, 2015 and December 31, 2014 are as follows:

| (Dollars in millions) | September 30, 2015 | December 31, 2014 |
|---|-----------------------|-------------------|
| Assets | | |
| Cash and cash equivalents | \$ 16 | \$ 6 |
| Accounts receivable, net | 732 | 869 |
| Inventories and contracts in progress, net | 2,225 | 2,223 |
| Other assets, current | 76 | 63 |
| Fixed assets, net | 692 | 684 |
| Goodwill | 344 | 347 |
| Intangible assets, net | 29 | 32 |
| Other assets | 722 | 644 |
| Assets held for sale | \$4,836 | \$ 4,868 |
| Liabilities | | |
| Short-term borrowing and long-term debt currently due | \$ 10 | \$ 6 |
| Accounts payable | 567 | 717 |
| Accrued liabilities | 1,118 | 1,478 |
| Long-term debt | 7 | 5 |
| Other long-term liabilities | 540 | 575 |
| Liabilities held for sale | \$2,242 | \$ 2,781 |

Table of Contents

Note 3: Earnings Per Share

| (Dollars in millions, except per share amounts; shares in millions) | Quarter Ended September 30, | | Nine Months Ended September 30, | | |
|---|-----------------------------|----------|---------------------------------|----------|---|
| | 2015 | 2014 | 2015 | 2014 | |
| Net income attributable to common shareowners: | | | | | |
| Net income from continuing operations | \$ 1,426 | \$ 1,755 | \$ 4,252 | \$ 4,788 | |
| Net (loss) income from discontinued operations | (64 |) 99 | 78 | (41 |) |
| Net income attributable to common shareowners | \$ 1,362 | \$ 1,854 | \$ 4,330 | \$ 4,747 | |
| Basic weighted average number of shares outstanding | 876.4 | 897.7 | 882.1 | 899.3 | |
| Stock awards and equity units | 8.6 | 12.5 | 11.5 | 13.8 | |
| Diluted weighted average number of shares outstanding | 885.0 | 910.2 | 893.6 | 913.1 | |
| Earnings Per Share of Common Stock - Basic: | | | | | |
| Net income from continuing operations | \$ 1.63 | \$ 1.96 | \$ 4.82 | \$ 5.32 | |
| Net (loss) income from discontinued operations | (0.07 |) 0.11 | 0.09 | (0.05 |) |
| Net income attributable to common shareowners | 1.55 | 2.07 | 4.91 | 5.28 | |
| Earnings Per Share of Common Stock - Diluted: | | | | | |
| Net income from continuing operations | \$ 1.61 | \$ 1.93 | \$ 4.76 | \$ 5.24 | |
| Net (loss) income from discontinued operations | (0.07 |) 0.11 | 0.09 | (0.04 |) |
| Net income attributable to common shareowners | 1.54 | 2.04 | 4.85 | 5.20 | |

The computation of diluted earnings per share excludes the effect of the potential exercise of stock awards, including stock appreciation rights and stock options, when the average market price of the common stock is lower than the exercise price of the related stock awards during the period. These outstanding stock awards are not included in the computation of diluted earnings per share because the effect would be anti-dilutive. For the quarters ended September 30, 2015 and 2014, the number of stock awards excluded from the computation was approximately 10.3 million and 3.6 million, respectively. For the nine months ended September 30, 2015, the number of stock awards excluded from the computation was approximately 8.8 million. There were no anti-dilutive stock awards excluded from the computation for the nine months ended September 30, 2014.

Note 4: Inventories and Contracts in Progress

| (Dollars in millions) | September 30, 2015 | December 31, 2014 | |
|--|-----------------------|-------------------|---|
| Raw materials | \$ 1,695 | \$ 1,683 | |
| Work-in-process | 2,519 | 2,099 | |
| Finished goods | 3,654 | 3,234 | |
| Contracts in progress | 8,685 | 8,189 | |
| | 16,553 | 15,205 | |
| Less: | | | |
| Progress payments, secured by lien, on U.S. Government contracts | (270 |) (117 |) |
| Billings on contracts in progress | (7,830 |) (7,446 |) |
| | \$ 8,453 | \$ 7,642 | |

Inventory also includes capitalized contract development costs related to certain aerospace programs at UTC Aerospace Systems. As of September 30, 2015 and December 31, 2014, these capitalized costs were \$183 million and \$141 million, respectively, which will be liquidated as production units are delivered to the customer.

Table of Contents

Note 5: Borrowings and Lines of Credit

| (Dollars in millions) | September 30, 2015 | December 31, 2014 |
|-----------------------------|-----------------------|-------------------|
| Commercial paper | \$2,860 | \$ — |
| Other borrowings | 164 | 126 |
| Total short-term borrowings | \$3,024 | \$ 126 |

At September 30, 2015, we had revolving credit agreements with various banks permitting aggregate borrowings of up to \$4.35 billion pursuant to a \$2.20 billion revolving credit agreement and a \$2.15 billion multicurrency revolving credit agreement, both of which expire in May 2019. As of September 30, 2015, there were no borrowings under these revolving credit agreements. The undrawn portions of these revolving credit agreements are also available to serve as backup facilities for the issuance of commercial paper. As of September 30, 2015, our maximum commercial paper borrowing limit was \$4.35 billion. We use our commercial paper borrowings for general corporate purposes, including the funding of potential acquisitions, debt refinancing, and repurchases of our common stock. The need for commercial paper borrowings arises when the use of domestic cash for acquisitions, dividends, and share repurchases exceeds the sum of domestic cash generation and foreign cash repatriated to the U.S.

Table of Contents

Long-term debt consisted of the following:

| (Dollars in millions) | September 30, 2015 | December 31, 2014 |
|---|-----------------------|-------------------|
| LIBOR plus 0.500% floating rate notes due 2015 | \$— | \$ 500 |
| 4.875% notes due 2015 | — | 1,200 |
| 5.375% notes due 2017 ¹ | 1,000 | 1,000 |
| 1.800% notes due 2017 ¹ | 1,500 | 1,500 |
| 1.778% junior subordinated notes due 2018 | 1,100 | — |
| 6.800% notes due 2018 ⁴ | 99 | 99 |
| 6.125% notes due 2019 ¹ | 1,250 | 1,250 |
| 8.875% notes due 2019 | 271 | 271 |
| 4.500% notes due 2020 ¹ | 1,250 | 1,250 |
| 4.875% notes due 2020 ⁴ | 171 | 171 |
| 8.750% notes due 2021 | 250 | 250 |
| 3.100% notes due 2022 ¹ | 2,300 | 2,300 |
| 1.550% junior subordinated notes due 2022 | — | 1,100 |
| 1.250% notes due 2023 (€750 million principal value) ² | 837 | — |
| 7.100% notes due 2027 ⁴ | 141 | 141 |
| 6.700% notes due 2028 | 400 | 400 |
| 7.500% notes due 2029 ¹ | 550 | 550 |
| 5.400% notes due 2035 ¹ | 600 | 600 |
| 6.050% notes due 2036 ¹ | 600 | 600 |
| 6.800% notes due 2036 ⁴ | 134 | 134 |
| 7.000% notes due 2038 ⁴ | 159 | 159 |
| 6.125% notes due 2038 ¹ | 1,000 | 1,000 |
| 5.700% notes due 2040 ¹ | 1,000 | 1,000 |
| 4.500% notes due 2042 ¹ | 3,500 | 3,500 |
| 4.150% notes due 2045 ³ | 850 | — |
| Project financing obligations | 210 | 147 |
| Other (including capitalized leases) ⁴ | 319 | 368 |
| Total principal long-term debt | 19,491 | 19,490 |
| Other (fair market value adjustments and discounts) ⁴ | 152 | 168 |
| Total long-term debt | 19,643 | 19,658 |
| Less: current portion | 215 | 1,791 |
| Long-term debt, net of current portion | \$19,428 | \$ 17,867 |

We may redeem the above notes, in whole or in part, at our option at any time at a redemption price in U.S. Dollars equal to the greater of 100% of the principal amount of the notes to be redeemed or the sum of the present values of the remaining scheduled payments of principal and interest on the notes to be redeemed, discounted to the redemption date on a semiannual basis at the adjusted treasury rate plus 10-50 basis points. The redemption price will also include interest accrued to the date of redemption on the principal balance of the notes being redeemed.

We may redeem these notes, in whole or in part, at our option at any time. If redeemed prior to February 22, 2023, the redemption price in Euro shall equal the greater of 100% of the principal amount of the notes to be redeemed or the sum of the present values of the remaining scheduled payments of principal and interest on the notes to be redeemed, discounted to the redemption date on an annual basis at a rate based upon a comparable German federal government bond whose maturity is closest to the maturity of the notes plus 15 basis points. In addition, the notes may be redeemed at our option in whole, but not in part, at any time in the event of certain developments affecting U.S. taxation.

³We may redeem these notes, in whole or in part, at our option at any time. If redeemed prior to November 16, 2044, the redemption price in U.S. Dollars shall equal the greater of 100% of the principal amount of the notes to be

redeemed or the sum of the present values of the remaining scheduled payments of principal and interest on the notes to be redeemed, discounted to the redemption date on a semiannual basis at the adjusted treasury rate plus 25 basis points.

⁴Includes notes and remaining fair market value adjustments that were assumed as a part of the Goodrich acquisition on July 26, 2012.

Table of Contents

On May 4, 2015, we completed the previously announced optional remarketing of the 1.550% junior subordinated notes, which were originally issued as part of our equity units on June 18, 2012. As a result of the remarketing, these notes were redesignated as our 1.778% junior subordinated notes due May 4, 2018. The 1.778% junior subordinated notes are effectively subordinated to existing or future preferred stock and indebtedness, guarantees and other liabilities, and are not redeemable prior to maturity. On August 3, 2015, we received approximately \$1.1 billion from the proceeds of the remarketing, and issued approximately 11.3 million shares of Common Stock to settle the purchase obligation of the holders of the equity units under the purchase contract entered into at the time of the original issuance of the equity units.

On May 1, 2015, we repaid all 4.875% notes due in 2015, representing \$1.2 billion in aggregate principal. On June 1, 2015, we repaid all floating rate notes due in 2015, representing \$500 million in aggregate principal. On May 4, 2015, we issued \$850 million aggregate principal amount of 4.150% notes due May 15, 2045. On May 22, 2015 we issued €750 million aggregate principal amount of 1.250% notes due May 22, 2023. The net proceeds from these debt issuances were used primarily to repay the notes that matured during the quarter ended June 30, 2015.

We have an existing universal shelf registration statement filed with the Securities and Exchange Commission (SEC) for an indeterminate amount of equity and debt securities for future issuance, subject to our internal limitations on the amount of equity and debt to be issued under this shelf registration statement.

Note 6: Income Taxes

We conduct business globally and, as a result, UTC or one or more of our subsidiaries files income tax returns in the U.S. federal jurisdiction and various state and foreign jurisdictions. In the normal course of business we are subject to examination by taxing authorities throughout the world, including such major jurisdictions as Australia, Belgium, Canada, China, France, Germany, Hong Kong, Italy, Japan, Singapore, South Korea, Spain, the United Kingdom and the United States. With few exceptions, we are no longer subject to U.S. federal, state and local, or non-U.S. income tax examinations for years before 2003.

In the ordinary course of business, there is inherent uncertainty in quantifying our income tax positions. We assess our income tax positions and record tax benefits for all years subject to examination based upon management's evaluation of the facts, circumstances, and information available at the reporting date. It is reasonably possible that a net reduction within a range of \$25 million to \$540 million of unrecognized tax benefits may occur within the next twelve months as a result of additional worldwide uncertain tax positions, the revaluation of current uncertain tax positions arising from developments in examinations, in appeals, or in the courts, or the closure of tax statutes. See Note 14, Contingent Liabilities, for discussion regarding uncertain tax positions, included in the above range, related to pending litigation with respect to certain deductions claimed in Germany.

UTC tax years 2011 and 2012 are currently under review by the Examination Division of the Internal Revenue Service (IRS), which is expected to continue beyond the next 12 months. Goodrich Corporation tax years 2011 and 2012 through the date of acquisition by UTC are currently under review by the Examination Division of the IRS, which is also expected to continue beyond the next 12 months.

Note 7: Employee Benefit Plans

Pension and Postretirement Plans. We sponsor both funded and unfunded domestic and foreign defined pension and other postretirement benefit plans, and defined contribution plans. Contributions to our plans were as follows:

| (Dollars in millions) | Quarter Ended September 30, | | Nine Months Ended September 30, | |
|----------------------------|-----------------------------|------|---------------------------------|-------|
| | 2015 | 2014 | 2015 | 2014 |
| Defined benefit plans | \$23 | \$60 | \$93 | \$204 |
| Defined contribution plans | 82 | 79 | 264 | 249 |

There were no significant contributions to our domestic defined benefit pension plans in the quarters and nine months ended September 30, 2015 and 2014. The following table illustrates the components of net periodic benefit cost for our defined pension and other postretirement benefit plans:

Table of Contents

| (Dollars in millions) | Pension Benefits | | Other Postretirement Benefits | |
|--------------------------------------|-----------------------------|---------------|-------------------------------|---------------|
| | Quarter Ended September 30, | | Quarter Ended September 30, | |
| | 2015 | 2014 | 2015 | 2014 |
| Service cost | \$124 | \$122 | \$1 | \$1 |
| Interest cost | 350 | 381 | 8 | 10 |
| Expected return on plan assets | (566 |) (555 |) — | — |
| Amortization | (3 |) (3 |) — | — |
| Recognized actuarial net loss (gain) | 220 | 108 | (1 |) (1 |
| Net settlement and curtailment loss | 128 | 2 | — | — |
| Total net periodic benefit cost | \$253 | \$55 | \$8 | \$10 |
| (Dollars in millions) | Pension Benefits | | Other Postretirement Benefits | |
| | Nine Months Ended | | Nine Months Ended | |
| | September 30, | September 30, | September 30, | September 30, |
| | 2015 | 2014 | 2015 | 2014 |
| Service cost | \$373 | \$366 | \$3 | \$3 |
| Interest cost | 1,051 | 1,141 | 24 | 30 |
| Expected return on plan assets | (1,700 |) (1,663 |) — | — |
| Amortization | (8 |) (7 |) — | — |
| Recognized actuarial net loss (gain) | 662 | 322 | (3 |) (3 |
| Net settlement and curtailment loss | 137 | 8 | — | — |
| Total net periodic benefit cost | \$515 | \$167 | \$24 | \$30 |

Net settlements and curtailment losses for pension benefits include curtailment losses of approximately \$110 million related to, and recorded in, discontinued operations for the quarter and nine months ended September 30, 2015. There were no curtailment losses related to discontinued operations for the quarter and nine months ended September 30, 2014. In addition, total net periodic benefit cost includes approximately \$25 million and \$74 million related to, and recorded in, discontinued operations for the quarter and nine months, respectively, ended September 30, 2015. Total net periodic benefit cost includes approximately \$24 million and \$72 million related to, and recorded in, discontinued operations for the quarter and nine months, respectively, ended September 30, 2014.

Note 8: Restructuring Costs

During the nine months ended September 30, 2015, we recorded net pre-tax restructuring costs totaling \$344 million for new and ongoing restructuring actions. We recorded charges in the segments as follows:

| (Dollars in millions) | |
|---|-------|
| Otis | \$32 |
| UTC Climate, Controls & Security | 67 |
| Pratt & Whitney | 37 |
| UTC Aerospace Systems | 64 |
| Eliminations and other | 5 |
| Restructuring costs recorded within continuing operations | 205 |
| Restructuring costs recorded within discontinued operations | 139 |
| Total | \$344 |

Table of Contents

During the nine months ended September 30, 2015, we incurred restructuring costs that were recorded within discontinued operations of \$139 million, which includes approximately \$110 million of net settlements and curtailment losses for pension benefits. There were no curtailment losses related to discontinued operations for the quarter and nine months ended September 30, 2014. Restructuring charges incurred during the nine months ended September 30, 2015 primarily relate to actions initiated during 2015 and 2014, and were recorded as follows:

(Dollars in millions)

| | |
|---|--------|
| Cost of sales | \$ 106 |
| Selling, general and administrative | 99 |
| Restructuring costs recorded within continuing operations | 205 |
| Restructuring costs recorded within discontinued operations | 139 |
| Total | \$344 |

2015 Actions. During the nine months ended September 30, 2015, we recorded net pre-tax restructuring costs totaling \$271 million, including \$61 million in cost of sales, \$68 million in selling, general and administrative expenses, and \$142 million in discontinued operations. The 2015 actions relate to ongoing cost reduction efforts, including workforce reductions and the consolidation of field operations.

We are targeting the majority of the remaining workforce and all facility related cost reduction actions for completion during 2015 and 2016. No specific plans for significant other actions have been finalized at this time. The following table summarizes the accrual balance and utilization by cost type for the 2015 restructuring actions:

| (Dollars in millions) | Severance | Facility Exit, Lease Termination and Other Costs | Total |
|--|-----------|--|--------|
| Restructuring accruals at July 1, 2015 | \$89 | \$— | \$89 |
| Net pre-tax restructuring costs | 157 | 9 | 166 |
| Utilization and foreign exchange | (157 |) (7 |) (164 |
| Balance at September 30, 2015 | \$89 | \$2 | \$91 |

The following table summarizes expected, incurred and remaining costs for the 2015 restructuring actions by segment:

| (Dollars in millions) | Expected Costs | Costs Incurred Quarter Ended March 31, 2015 | Costs Incurred Quarter Ended June 30, 2015 | Costs Incurred Quarter Ended September 30, 2015 | Remaining Costs at September 30, 2015 |
|----------------------------------|-------------------|--|--|--|---|
| Otis | \$26 | \$— | \$(4 |) \$(12 |) \$10 |
| UTC Climate, Controls & Security | 49 | (16 |) (12 |) (11 |) 10 |
| Pratt & Whitney | 19 | (1 |) (2 |) (10 |) 6 |
| UTC Aerospace Systems | 68 | (47 |) 4 | (13 |) 12 |
| Eliminations and other | 5 | — | (1 |) (4 |) — |
| Discontinued operations | 164 | — | (26 |) (116 |) 22 |
| Total | \$331 | \$(64 |) \$(41 |) \$(166 |) \$60 |

2014 Actions. During the nine months ended September 30, 2015, we recorded net pre-tax restructuring costs totaling \$73 million for restructuring actions initiated in 2014, including \$44 million in cost of sales and \$29 million in selling, general and administrative expenses. The 2014 actions relate to ongoing cost reduction efforts, including workforce reductions and the consolidation of field operations. The following table summarizes the accrual balances and utilization by cost type for the 2014 restructuring actions:

Table of Contents

| (Dollars in millions) | Severance | Facility Exit, Lease Termination and Other Costs | Total |
|--|-----------|--|-------|
| Restructuring accruals at July 1, 2015 | \$123 | \$6 | \$129 |
| Net pre-tax restructuring costs | 19 | 6 | 25 |
| Utilization and foreign exchange | (24) | (9) | (33) |
| Balance at September 30, 2015 | \$118 | \$3 | \$121 |

The following table summarizes expected, incurred and remaining costs for the 2014 restructuring actions by segment:

| (Dollars in millions) | Expected Costs | Costs Incurred in 2014 | Costs Incurred Quarter Ended March 31, 2015 | Costs Incurred Quarter Ended June 30, 2015 | Costs Incurred Quarter Ended September 30, 2015 | Remaining Costs at September 30, 2015 |
|-------------------------------------|-------------------|------------------------------|--|--|--|---|
| Otis | \$129 | \$(98) | \$(6) | \$(4) | \$(6) | \$15 |
| UTC Climate, Controls & Security | 127 | (86) | (7) | (18) | (5) | 11 |
| Pratt & Whitney | 118 | (64) | (10) | (2) | (13) | 29 |
| UTC Aerospace Systems | 83 | (72) | — | (1) | (1) | 9 |
| Eliminations and other | 5 | (5) | — | — | — | — |
| Discontinued operations | 20 | (20) | — | — | — | — |
| Total | \$482 | \$(345) | \$(23) | \$(25) | \$(25) | \$64 |

2013 Actions. As of September 30, 2015, we have approximately \$42 million of accrual balances remaining related to 2013 actions.

Note 9: Financial Instruments

We enter into derivative instruments for risk management purposes only, including derivatives designated as hedging instruments under the Derivatives and Hedging Topic of the FASB ASC and those utilized as economic hedges. We operate internationally and, in the normal course of business, are exposed to fluctuations in interest rates, foreign exchange rates and commodity prices. These fluctuations can increase the costs of financing, investing and operating the business. We have used derivative instruments, including swaps, forward contracts and options to manage certain foreign currency, interest rate and commodity price exposures.

The four quarter rolling average of the notional amount of foreign exchange contracts hedging foreign currency transactions was \$15.4 billion and \$13.9 billion at September 30, 2015 and December 31, 2014, respectively.

The following table summarizes the fair value of derivative instruments as of September 30, 2015 and December 31, 2014 which consist solely of foreign exchange contracts:

| (Dollars in millions) | Asset Derivatives | | Liability Derivatives | |
|---|-----------------------|----------------------|-----------------------|----------------------|
| | September 30, 2015 | December 31, 2014 | September 30, 2015 | December 31, 2014 |
| Derivatives designated as hedging instruments | \$7 | \$3 | \$377 | \$248 |
| Derivatives not designated as hedging instruments | 119 | 139 | 73 | 71 |

As discussed in Note 5, on May 22, 2015 we issued approximately €750 million of Euro-denominated debt, which qualifies as a net investment hedge against our investments in European businesses under ASC 815, Derivatives and Hedging. As of September 30, 2015, the net investment hedge is deemed to be effective as defined under ASC 815.

The amount of gains and losses related to the Company's derivative financial instruments was as follows:

| (Dollars in millions) | Quarter Ended September 30, | | Nine Months Ended September 30, | |
|-----------------------|-----------------------------|------|------------------------------------|------|
| | 2015 | 2014 | 2015 | 2014 |

| | | | | | | | | |
|--|--------|---|--------|---|--------|---|--------|---|
| Loss recorded in Accumulated other comprehensive loss | \$(152 |) | \$(142 |) | \$(274 |) | \$(120 |) |
| Loss reclassified from Accumulated other comprehensive loss into Product sales (effective portion) | 64 | | 24 | | 164 | | 55 | |

17

Table of Contents

Assuming current market conditions continue, a \$211 million pre-tax loss is expected to be reclassified from Accumulated other comprehensive loss into Product sales to reflect the fixed prices obtained from foreign exchange hedging within the next 12 months. At September 30, 2015, all derivative contracts accounted for as cash flow hedges will mature by October 2017.

The effect on the Condensed Consolidated Statement of Operations of foreign exchange contracts not designated as hedging instruments was as follows:

| (Dollars in millions) | Quarter Ended September 30, | | Nine Months Ended September 30, | |
|--------------------------------------|-----------------------------|------|---------------------------------|------|
| | 2015 | 2014 | 2015 | 2014 |
| Gain recognized in Other income, net | \$35 | \$10 | \$65 | \$22 |

We received \$147 million and \$153 million from settlements of derivative contracts during the nine months ended September 30, 2015 and 2014, respectively.

Note 10: Fair Value Measurements

The Fair Value Measurements and Disclosure Topic of the FASB ASC establishes a valuation hierarchy for disclosure of the inputs to the valuations used to measure fair value. A financial asset or liability's classification within the hierarchy is determined based on the lowest level input that is significant to the fair value measurement. This hierarchy prioritizes the inputs into three broad levels as follows:

Level 1 - quoted prices in active markets for identical assets or liabilities;

Level 2 - inputs other than quoted prices included within Level 1 that are observable for the asset or liability either directly or indirectly; and

Level 3 - unobservable inputs based on our own assumptions used to measure assets and liabilities at fair value.

The following tables provide the valuation hierarchy classification of assets and liabilities that are carried at fair value and measured on a recurring and nonrecurring basis in our Condensed Consolidated Balance Sheet as of September 30, 2015 and December 31, 2014:

| September 30, 2015 (Dollars in millions) | Total | Level 1 | Level 2 | Level 3 |
|--|-------|---------|---------|---------|
| Recurring fair value measurements: | | | | |
| Available-for-sale securities | \$849 | \$849 | \$— | \$— |
| Derivative assets | 126 | — | 126 | — |
| Derivative liabilities | (450) | (1) | (449) | — |
| December 31, 2014 (Dollars in millions) | Total | Level 1 | Level 2 | Level 3 |
| Recurring fair value measurements: | | | | |
| Available-for-sale securities | \$961 | \$961 | \$— | \$— |
| Derivative assets | 142 | — | 142 | — |
| Derivative liabilities | (319) | — | (319) | — |
| Nonrecurring fair value measurements: | | | | |
| Business dispositions | 3 | — | 3 | — |

We have recorded net gains of approximately \$126 million during the nine months ended September 30, 2015, as a result of a fair value adjustment related to the acquisition of a controlling interest in a UTC Climate, Controls & Security joint venture investment.

We recorded net gains of approximately \$23 million, including a \$48 million net gain during the nine months ended September 30, 2014, as a result of fair value adjustments related to the acquisitions of the majority interest in a Pratt & Whitney joint venture. During the nine months ended September 30, 2014, we also recorded a net gain of approximately \$30 million from UTC Climate, Controls & Security's ongoing portfolio transformation, primarily due to a gain on the sale of an interest in a joint venture in North America, and a charge of approximately \$28 million, included in discontinued operations, to adjust the fair value of a Sikorsky joint venture investment.

Valuation Techniques. Our available-for-sale securities include equity investments that are traded in active markets, either domestically or internationally, and are measured at fair value using closing stock prices from active markets. Our derivative assets and liabilities include foreign exchange contracts and commodity derivatives that are measured at fair value using internal models based on observable market inputs such as forward rates, interest rates, our own

credit risk and our counterparties' credit risks. As of September 30, 2015, there were no significant transfers in and out of Level 1 and Level 2.

18

Table of Contents

As of September 30, 2015, there has not been any significant impact to the fair value of our derivative liabilities due to our own credit risk. Similarly, there has not been any significant adverse impact to our derivative assets based on our evaluation of our counterparties' credit risks.

The following table provides carrying amounts and fair values of financial instruments that are not carried at fair value in our Condensed Consolidated Balance Sheet at September 30, 2015 and December 31, 2014:

| (Dollars in millions) | September 30, 2015 | | December 31, 2014 | |
|---|--------------------|------------|-------------------|------------|
| | Carrying Amount | Fair Value | Carrying Amount | Fair Value |
| Long-term receivables | \$ 126 | \$ 110 | \$ 214 | \$ 204 |
| Customer financing notes receivable | 370 | 369 | 262 | 260 |
| Short-term borrowings | (3,024) | (3,024) | (126) | (126) |
| Long-term debt (excluding capitalized leases) | (19,617) | (21,265) | (19,623) | (22,244) |
| Long-term liabilities | (280) | (298) | (80) | (74) |

The following table provides the valuation hierarchy classification of assets and liabilities that are not carried at fair value in our Condensed Consolidated Balance Sheet as of September 30, 2015:

| (Dollars in millions) | Total | Level 1 | Level 2 | Level 3 |
|---|-----------|---------|-----------|---------|
| Long-term receivables | \$ 110 | \$— | \$ 110 | \$— |
| Customer financing notes receivable | 369 | — | 369 | — |
| Short-term borrowings | (3,024) | — | (2,877) | (147) |
| Long-term debt (excluding capitalized leases) | (21,265) | — | (20,886) | (379) |
| Long-term liabilities | (298) | — | (298) | — |

We had commercial aerospace financing and other contractual commitments totaling approximately \$10.3 billion and \$11.3 billion as of September 30, 2015 and December 31, 2014, respectively, related to commercial aircraft and certain contractual rights to provide product on new aircraft platforms. Risks associated with changes in interest rates on these commitments are mitigated by the fact that interest rates are variable during the commitment term, and are set at the date of funding based on current market conditions, the fair value of the underlying collateral and the credit worthiness of the customers. As a result, the fair value of these financings is expected to equal the amounts funded. The fair value of these commitments is not readily determinable.

Note 11: Long-Term Financing Receivables

Our long-term financing receivables primarily represent balances related to our aerospace businesses, such as long-term trade accounts receivable, leases receivable, and notes receivable. We also have other long-term receivables related to our commercial businesses; however, both the individual and aggregate amounts of those other receivables are not significant.

Long-term trade accounts receivable, including unbilled receivables primarily related to long-term aftermarket contracts, are principally amounts arising from the sale of goods and delivery of services with a contractual maturity date or realization period of greater than one year, and are recognized as Other assets in our Condensed Consolidated Balance Sheet. Notes and leases receivable represent notes and lease receivables other than receivables related to operating leases, and are recognized as Customer financing assets in our Condensed Consolidated Balance Sheet. The following table summarizes the balance by class of aerospace business-related long-term receivables as of September 30, 2015 and December 31, 2014.

| (Dollars in millions) | September 30, 2015 | December 31, 2014 |
|-------------------------------------|--------------------|-------------------|
| Long-term trade accounts receivable | \$ 794 | \$ 651 |
| Notes and leases receivable | 460 | 381 |
| Total long-term receivables | \$ 1,254 | \$ 1,032 |

Customer credit ratings range from customers with an extremely strong capacity to meet financial obligations, to customers whose uncollateralized receivable is in default. There can be no assurance that actual results will not differ from estimates or that consideration of these factors in the future will not result in an increase or decrease to the allowance for credit losses on long-term receivables. Based upon the customer credit ratings, approximately 12% and

9% of our total long-term receivables were considered to bear high credit risk as of September 30, 2015 and December 31, 2014, respectively.

Table of Contents

For long-term trade accounts receivable, we evaluate credit risk and collectability individually to determine if an allowance is necessary. Our long-term receivables included in the table above are individually evaluated for recoverability, and we had valuation reserves of \$19 million as of September 30, 2015 and \$10 million as of December 31, 2014. At September 30, 2015 and December 31, 2014, we did not have any significant balances that are considered to be delinquent, on non-accrual status, past due 90 days or more, or considered to be not recoverable.

Note 12: Shareowners' Equity and Noncontrolling Interest

A summary of the changes in shareowners' equity and noncontrolling interest comprising total equity for the quarters and nine months ended September 30, 2015 and 2014 is provided below:

| (Dollars in millions) | Quarter Ended September 30, 2015 | | | 2014 | | |
|---|-------------------------------------|-----------------------------|-----------------|-------------------------|-----------------------------|-----------------|
| | Share-owners' Equity | Non-controlling Interest | Total Equity | Share-owners' Equity | Non-controlling Interest | Total Equity |
| Equity, beginning of period | \$30,377 | \$ 1,561 | \$31,938 | \$33,785 | \$ 1,408 | \$35,193 |
| Comprehensive income for the period: | | | | | | |
| Net income | 1,362 | 99 | 1,461 | 1,854 | 98 | 1,952 |
| Total other comprehensive loss | (811) | (23) | (834) | (766) | (27) | (793) |
| Total comprehensive income for the period | 551 | 76 | 627 | 1,088 | 71 | 1,159 |
| Common Stock issued - equity unit remarketing | 1,100 | — | 1,100 | — | — | — |
| Common Stock issued under employee plans | 65 | — | 65 | 154 | — | 154 |
| Common Stock repurchased | (1,000) | — | (1,000) | (425) | — | (425) |
| Dividends on Common Stock | (547) | — | (547) | (512) | — | (512) |
| Dividends on ESOP Common Stock | (19) | — | (19) | (17) | — | (17) |
| Dividends attributable to noncontrolling interest | — | (113) | (113) | — | (145) | (145) |
| Sale (purchase) of subsidiary shares from noncontrolling interest | 1 | — | 1 | (24) | 6 | (18) |
| Redeemable noncontrolling interest | — | 1 | 1 | — | — | — |
| Other | (3) | 1 | (2) | — | — | — |
| Equity, end of period | \$30,525 | \$ 1,526 | \$32,051 | \$34,049 | \$ 1,340 | \$35,389 |

Table of Contents

| (Dollars in millions) | Nine Months Ended September 30, 2015 | | | 2014 | | |
|---|---|-----------------------------|-----------------|------------------------|-----------------------------|-----------------|
| | Share-owners Equity | Non-controlling Interest | Total Equity | Share-owners Equity | Non-controlling Interest | Total Equity |
| Equity, beginning of period | \$31,213 | \$ 1,351 | \$32,564 | \$31,866 | \$ 1,353 | \$33,219 |
| Comprehensive income for the period: | | | | | | |
| Net income | 4,330 | 281 | 4,611 | 4,747 | 301 | 5,048 |
| Total other comprehensive loss | (727) | (63) | (790) | (289) | (34) | (323) |
| Total comprehensive income for the period | 3,603 | 218 | 3,821 | 4,458 | 267 | 4,725 |
| Common Stock issued - equity unit remarketing | 1,100 | — | 1,100 | — | — | — |
| Common Stock issued under employee plans | 302 | — | 302 | 444 | — | 444 |
| Common Stock repurchased | (4,000) | — | (4,000) | (1,095) | — | (1,095) |
| Dividends on Common Stock | (1,643) | — | (1,643) | (1,538) | — | (1,538) |
| Dividends on ESOP Common Stock | (56) | — | (56) | (53) | — | (53) |
| Dividends attributable to noncontrolling interest | — | (229) | (229) | — | (245) | (245) |
| Sale (purchase) of subsidiary shares from noncontrolling interest | 12 | 10 | 22 | (33) | — | (33) |
| Acquisition of noncontrolling interest | — | 173 | 173 | — | — | — |
| Disposition of noncontrolling interest | — | (3) | (3) | — | 3 | 3 |
| Redeemable noncontrolling interest | (3) | 6 | 3 | — | (38) | (38) |
| Other | (3) | — | (3) | — | — | — |
| Equity, end of period | \$30,525 | \$ 1,526 | \$32,051 | \$34,049 | \$ 1,340 | \$35,389 |

On March 13, 2015, we entered into accelerated share repurchase (ASR) agreements with each of Goldman, Sachs & Co. and Morgan Stanley & Co. LLC to repurchase shares of our common stock for an aggregate purchase price of \$2.65 billion. Each ASR agreement provided for the repurchase of our common stock based on the average of the daily volume-weighted average prices of our common stock during the term of such ASR agreement, less a discount and subject to adjustments pursuant to the terms and conditions of the ASR agreement.

On March 13, 2015, we paid the aggregate purchase price and received an initial delivery of 18.6 million shares of common stock at a price of \$121.24 per share, representing approximately 85% of the shares expected to be repurchased. The aggregate purchase price was recorded as a reduction to Shareowners' Equity, consisting of a \$2.25 billion increase in Treasury Stock and a \$398 million decrease in additional paid-in capital. On July 31, 2015, the shares associated with the remaining portion of the aggregate purchase were settled upon final delivery of approximately 4.2 million additional shares of common stock. Including the remaining shares settled on July 31, 2015, the final price under the ASR was \$116.11 per share. The \$398 million initially recorded in additional paid-in capital was reclassified to Treasury Stock.

As discussed in Note 5, on August 3, 2015, we received approximately \$1.1 billion from the proceeds of the remarketing of our 1.550% junior subordinated notes, which were originally issued as part of our equity units on June 18, 2012, and issued approximately 11.3 million shares of common stock to settle the purchase obligation of the holders of the equity units under the purchase contract entered into at the time of the original issuance of the equity units.

A summary of the changes in each component of accumulated other comprehensive income (loss), net of tax for the quarters and nine months ended September 30, 2015 and 2014 is provided below:

Table of Contents

| (Dollars in millions) | Foreign Currency Translation | Defined Benefit Pension and Post- retirement Plans | Unrealized Gains (Losses) on Available-for-Sale Securities | Unrealized Hedging (Losses) Gains | Accumulated Other Comprehensive (Loss) Income |
|---|------------------------------------|---|--|--|--|
| Quarter Ended September 30, 2015 | | | | | |
| Balance at June 30, 2015 | \$(1,278) | \$(5,405) | \$ 330 | \$(224) | \$(6,577) |
| Other comprehensive income (loss) before reclassifications, net | (913) | 73 | (48) | (111) | (999) |
| Amounts reclassified, pretax | — | 216 | (2) | 64 | 278 |
| Tax (benefit) expense reclassified | — | (81) | 7 | (16) | (90) |
| Balance at September 30, 2015 | \$(2,191) | \$(5,197) | \$ 287 | \$(287) | \$(7,388) |
| Nine Months Ended September 30, 2015 | | | | | |
| Balance at December 31, 2014 | \$(1,051) | \$(5,709) | \$ 308 | \$(209) | \$(6,661) |
| Other comprehensive (loss) income before reclassifications, net | (1,139) | 104 | 10 | (194) | (1,219) |
| Amounts reclassified, pretax | (1) | 651 | (56) | 164 | 758 |
| Tax (benefit) expense reclassified | — | (243) | 25 | (48) | (266) |
| Balance at September 30, 2015 | \$(2,191) | \$(5,197) | \$ 287 | \$(287) | \$(7,388) |
| (Dollars in millions) | Foreign Currency Translation | Defined Benefit Pension and Post- retirement Plans | Unrealized Gains (Losses) on Available-for-Sale Securities | Unrealized Hedging (Losses) Gains | Accumulated Other Comprehensive (Loss) Income |
| Quarter Ended September 30, 2014 | | | | | |
| Balance at June 30, 2014 | \$495 | \$(3,127) | \$ 272 | \$(43) | \$(2,403) |
| Other comprehensive income (loss) before reclassifications, net | (717) | 9 | (37) | (113) | (858) |
| Amounts reclassified, pretax | 1 | 104 | — | 24 | 129 |
| Tax benefit reclassified | — | (37) | — | — | (37) |
| Balance at September 30, 2014 | \$(221) | \$(3,051) | \$ 235 | \$(132) | \$(3,169) |
| Nine Months Ended September 30, 2014 | | | | | |
| Balance at December 31, 2013 | \$170 | \$(3,267) | \$ 296 | \$(79) | \$(2,880) |
| Other comprehensive income (loss) before reclassifications, net | (395) | 10 | (43) | (98) | (526) |
| Amounts reclassified, pretax | 4 | 312 | (30) | 55 | 341 |
| Tax (benefit) expense reclassified | — | (106) | 12 | (10) | (104) |
| Balance at September 30, 2014 | \$(221) | \$(3,051) | \$ 235 | \$(132) | \$(3,169) |

Amounts reclassified related to our defined benefit pension and postretirement plans include amortization of prior service costs and transition obligations, and actuarial net losses recognized during each period presented. These costs are recorded as components of net periodic pension cost for each period presented (see Note 7 for additional details). All noncontrolling interests with redemption features, such as put options, that are not solely within our control (redeemable noncontrolling interests) are reported in the mezzanine section of the Condensed Consolidated Balance Sheet, between liabilities and equity, at the greater of redemption value or initial carrying value. A summary of the changes in redeemable noncontrolling interest recorded in the mezzanine section of the Condensed Consolidated

Balance Sheet for the quarters and nine months ended September 30, 2015 and 2014 is provided below:

22

Table of Contents

| (Dollars in millions) | Quarter Ended September 30, | | Nine Months Ended September 30, | |
|--|-----------------------------|--------|---------------------------------|--------|
| | 2015 | 2014 | 2015 | 2014 |
| Redeemable noncontrolling interest, beginning of period | \$ 134 | \$ 146 | \$ 140 | \$ 111 |
| Net income | 3 | — | 7 | 7 |
| Foreign currency translation | (4 |) (5 |) (13 |) (5 |
| Dividends attributable to noncontrolling interest | — | — | (3 |) (3 |
| Purchase of subsidiary shares from noncontrolling interest | (1 |) — | (2 |) — |
| Redeemable noncontrolling interest fair value adjustment | — | — | 3 | — |
| Redeemable noncontrolling interest reclassification to noncontrolling interest | — | — | — | 31 |
| Redeemable noncontrolling interest, end of period | \$ 132 | \$ 141 | \$ 132 | \$ 141 |

Changes in noncontrolling interests that do not result in a change of control and where there is a difference between fair value and carrying value are accounted for as equity transactions. A summary of these changes in ownership interests in subsidiaries and the pro-forma effect on Net income attributable to common shareowners had they been recorded through net income for the quarters and nine months ended September 30, 2015 and 2014 is provided below:

| (Dollars in millions) | Quarter Ended September 30, | | Nine Months Ended September 30, | |
|---|-----------------------------|----------|---------------------------------|----------|
| | 2015 | 2014 | 2015 | 2014 |
| Net income attributable to common shareowners | \$ 1,362 | \$ 1,854 | \$ 4,330 | \$ 4,747 |
| Transfers to noncontrolling interests: | | | | |
| Increase in common stock for sale of subsidiary shares | 1 | — | 24 | 4 |
| Decrease in common stock for purchase of subsidiary shares | — | (24 |) (12 |) (37 |
| Net income attributable to common shareowners after transfers to noncontrolling interests | \$ 1,363 | \$ 1,830 | \$ 4,342 | \$ 4,714 |

Note 13: Guarantees

We extend a variety of financial, market value and product performance guarantees to third parties. There have been no material changes to guarantees outstanding since December 31, 2014. The changes in the carrying amount of service and product warranties and product performance guarantees for the nine months ended September 30, 2015 and 2014 are as follows:

| (Dollars in millions) | 2015 | 2014 |
|--|----------|----------|
| Balance as of January 1 | \$ 1,264 | \$ 1,324 |
| Warranties and performance guarantees issued | 208 | 180 |
| Settlements made | (217 |) (242 |
| Other | (56 |) (33 |
| Balance as of September 30 | \$ 1,199 | \$ 1,229 |

The amounts above exclude service and product warranties and product performance guarantees related to Sikorsky of approximately \$42 million and \$38 million as of September 30, 2015 and 2014, respectively, which have been included in Liabilities held for sale.

Note 14: Contingent Liabilities

Summarized below are the matters previously described in Note 17 of the Notes to the Consolidated Financial Statements in our 2014 Annual Report, incorporated by reference in our 2014 Form 10-K, updated as applicable. Except as otherwise noted, while we are unable to predict the final outcome, based on information currently available, we do not believe that resolution of any of the following matters will have a material adverse effect upon our competitive position, results of operations, cash flows or financial condition.

Environmental. Our operations are subject to environmental regulation by federal, state and local authorities in the United States and regulatory authorities with jurisdiction over our foreign operations. As described in Note 1 to the

Consolidated Financial Statements in our 2014 Annual Report, we have accrued for the costs of environmental remediation activities and

23

periodically reassess these amounts. We believe that the likelihood of incurring losses materially in excess of amounts accrued is remote. Additional information pertaining to environmental matters is included in Note 1 to the Consolidated Financial Statements in our 2014 Annual Report.

Government. We are now, and believe that, in light of the current U.S. Government contracting environment, we will continue to be the subject of one or more U.S. Government investigations. If we or one of our business units were charged with wrongdoing as a result of any of these investigations or other government investigations (including violations of certain environmental or export laws) the U.S. Government could suspend us from bidding on or receiving awards of new U.S. Government contracts pending the completion of legal proceedings. If convicted or found liable, the U.S. Government could fine and debar us from new U.S. Government contracting for a period generally not to exceed three years. The U.S. Government could void any contracts found to be tainted by fraud. Our contracts with the U.S. Government are also subject to audits. Like many defense contractors, we have received audit reports which recommend that certain contract prices should be reduced to comply with various government regulations. Some of these audit reports involved substantial amounts. We have made voluntary refunds in those cases we believe appropriate, have settled some allegations and continue to litigate certain cases. In addition, we accrue for liabilities associated with those matters that are probable and can be reasonably estimated. The most likely settlement amount to be incurred is accrued based upon a range of estimates. Where no amount within a range of estimates is more likely, then we accrued the minimum amount.

Legal Proceedings.

F100 Engine Litigation

As previously disclosed, the United States Government sued us in 1999 in the United States District Court for the Southern District of Ohio, claiming that Pratt & Whitney violated the civil False Claims Act and common law. The claims relate to the "Fighter Engine Competition" between Pratt & Whitney's F100 engine and General Electric's F110 engine. The government alleged that it overpaid for F100 engines under contracts awarded by the U.S. Air Force in fiscal years 1985 through 1990 because Pratt & Whitney inflated its estimated costs for some purchased parts and withheld data that would have revealed the overstatements. At trial, which ended in April 2005, the government claimed Pratt & Whitney's liability to be approximately \$624 million. On August 1, 2008, the trial court held that the Air Force had not suffered any actual damages because Pratt & Whitney had made significant price concessions after the alleged overstatements were made. However, the trial court judge found that Pratt & Whitney violated the False Claims Act due to inaccurate statements contained in its 1983 initial engine pricing proposal. In the absence of actual damages, the trial court awarded the government the maximum civil penalty of \$7,090,000, or \$10,000 for each of the 709 invoices Pratt & Whitney submitted in 1989 and later under the contracts. In September 2008, both the government and UTC appealed the decision to the United States Court of Appeals for the Sixth Circuit. In November 2010, the Sixth Circuit affirmed Pratt & Whitney's liability for the civil penalty under the False Claims Act, but remanded the case to the trial court for further proceedings on the issues of False Claims Act damages and common law liability and damages.

On June 18, 2012, the trial court found that Pratt & Whitney had breached obligations imposed by common law based on the same conduct with respect to which the court previously found liability under the False Claims Act. Under the common law claims, the U.S. Air Force seeks damages for events occurring before March 3, 1989, which are not recoverable under the False Claims Act.

On June 17, 2013, the trial court awarded the government approximately \$473 million in damages and penalties, plus prejudgment interest in an amount to be determined. On July 1, 2013, the trial court, after determining the amount of prejudgment interest, entered judgment in favor of the government in the amount of approximately \$664 million. The trial court also awarded post-judgment interest on the full amount of the judgment to accrue from July 2, 2013, at the federal variable interest rate determined pursuant to 28 U.S.C. § 1961. The judgment included four different components: (1) common law damages of approximately \$109 million; (2) prejudgment interest on common law damages of approximately \$191 million; (3) False Claims Act treble damages of approximately \$357 million; and (4) the civil penalty of approximately \$7 million. The penalty component of the judgment previously was affirmed by the United States Court of Appeals in 2010.

We filed an appeal from the judgment to the United States Court of Appeals for the Sixth Circuit on August 26, 2013. On April 6, 2015, the Sixth Circuit reversed the trial court's decision and vacated the prior damages award, noting that

the government did not prove any damages. The court rejected as a matter of law the evidence submitted by the government on damages and remanded the case to the trial court to decide in the first instance whether the government should have another opportunity to prove that it suffered any actual damages.

On July 17, 2015, the case returned to the District Court, at which time we filed a motion for entry of judgment, seeking a judgment of zero actual damages. The government responded by filing a motion on August 28, 2015, in which it abandoned its

claim for actual damages, but now seeks a judgment of approximately \$85 million, representing (1) disgorgement of UTC's alleged profits in fiscal year 1985, the first year of the multi-year engine competition, (2) prejudgment interest and (3) the civil penalty.

We continue to believe that the government suffered no actual damages as a result of the inaccurate statements made in 1983. We also believe that there is no basis for the government's new profit disgorgement claim. Accordingly, we continue not to accrue a reserve beyond the approximately \$7 million civil penalty referenced above.

Cost Accounting Standards Claim

By letter dated December 24, 2013, a Divisional Administrative Contracting Officer of the United States Defense Contract Management Agency asserted a claim and demand for payment of approximately \$211 million against Pratt & Whitney. The claim is based on Pratt & Whitney's alleged noncompliance with cost accounting standards from January 1, 2005 to December 31, 2012, due to its method of determining the cost of collaborator parts used in the calculation of material overhead costs for government contracts. We believe this claim is without merit. On March 18, 2014, Pratt & Whitney filed an appeal to the Armed Services Board of Contract Appeals.

German Tax Litigation

As previously disclosed, UTC has been involved in administrative review proceedings with the German Tax Office, which concern approximately €215 million (approximately \$241 million) of tax benefits that we have claimed related to a 1998 reorganization of the corporate structure of Otis operations in Germany. Upon audit, these tax benefits were disallowed by the German Tax Office. UTC estimates interest associated with the aforementioned tax benefits is an additional approximately €118 million (approximately \$133 million). On August 3, 2012, we filed suit in the local German Tax Court (Berlin-Brandenburg). In 2008 the German Federal Tax Court (FTC) denied benefits to another taxpayer in a case involving a German tax law relevant to our reorganization. The determination of the FTC on this other matter was appealed to the European Court of Justice (ECJ) to determine if the underlying German tax law is violative of European Union principles. On September 17, 2009, the ECJ issued an opinion in this case that is generally favorable to the other taxpayer and referred the case back to the FTC for further consideration of certain related issues. In May 2010, the FTC released its decision, in which it resolved certain tax issues that may be relevant to our suit and remanded the case to a lower court for further development. In 2012, the lower court decided in favor of the other taxpayer and the German Government again appealed the findings to the FTC. In November 2014, the FTC ruled in favor of the German Government, and against the other taxpayer. We believe that the FTC decision in the case involving the other taxpayer is not determinative of the outcome in our case, and we will continue vigorously to litigate the matter. However, in light of the FTC decision in the case involving the other taxpayer, we fully accrued for the matter during the quarter ended December 31, 2014. While we continue to litigate the matter at the local German Tax Court, UTC made tax and interest payments to German tax authorities of €38 million (approximately \$42 million) in the quarter ended September 30, 2015. UTC has made aggregate tax and interest payments to the German tax authorities of €275 million (approximately \$300 million) through September 30, 2015 (including the payments noted in the immediately preceding sentence) to avoid additional interest accruals pending final resolution of this matter.

Other.

As described in Note 16 to the Consolidated Financial Statements in our 2014 Annual Report, we extend performance and operating cost guarantees beyond our normal warranty and service policies for extended periods on some of our products. We have accrued our estimate of the liability that may result under these guarantees and for service costs that are probable and can be reasonably estimated.

We have accrued for environmental investigatory, remediation, operating and maintenance costs, performance guarantees and other litigation and claims based on our estimate of the probable outcome of these matters. While it is possible that the outcome of these matters may differ from the recorded liability, we believe that resolution of these matters will not have a material impact on our competitive position, results of operations, cash flows or financial condition.

We also have other commitments and contingent liabilities related to legal proceedings, self-insurance programs and matters arising out of the normal course of business. We accrue contingencies based upon a range of possible outcomes. If no amount within this range is a better estimate than any other, then we accrue the minimum amount.

We are also subject to a number of routine lawsuits, investigations and claims (some of which involve substantial amounts) arising out of the ordinary course of our business. We do not believe that these matters will have a material adverse effect upon our competitive position, results of operations, cash flows or financial condition.

Table of Contents

Note 15: Segment Financial Data

Our operations are classified into four principal segments: Otis, UTC Climate, Controls & Security, Pratt & Whitney, and UTC Aerospace Systems. The segments are generally based on the management structure of the businesses and the grouping of similar operating companies, where each management organization has general operating autonomy over diversified products and services.

As discussed in Note 2, in the quarter ended September 30, 2015, Sikorsky met "held for sale" criteria. Sikorsky's results of operations have been reclassified to Discontinued Operations in our Condensed Consolidated Statement of Operations for all periods presented.

Results for the quarters ended September 30, 2015 and 2014 are as follows:

| (Dollars in millions) | Net Sales | | Operating Profits | | Operating Profit Margins | | |
|----------------------------------|-----------|----------|-------------------|---------|--------------------------|--------|---|
| | 2015 | 2014 | 2015 | 2014 | 2015 | 2014 | |
| Otis | \$3,043 | \$3,326 | \$642 | \$703 | 21.1 | % 21.1 | % |
| UTC Climate, Controls & Security | 4,279 | 4,351 | 771 | 807 | 18.0 | % 18.5 | % |
| Pratt & Whitney | 3,234 | 3,564 | 419 | 633 | 13.0 | % 17.8 | % |
| UTC Aerospace Systems | 3,457 | 3,535 | 572 | 575 | 16.5 | % 16.3 | % |
| Total segments | 14,013 | 14,776 | 2,404 | 2,718 | 17.2 | % 18.4 | % |
| Eliminations and other | (225 |) (163 |) (1 |) 18 | | | |
| General corporate expenses | — | — | (101 |) (124 |) | | |
| Consolidated | \$13,788 | \$14,613 | \$2,302 | \$2,612 | 16.7 | % 17.9 | % |

Results for the nine months ended September 30, 2015 and 2014 are as follows:

| (Dollars in millions) | Net Sales | | Operating Profits | | Operating Profit Margins | | |
|----------------------------------|-----------|----------|-------------------|---------|--------------------------|--------|---|
| | 2015 | 2014 | 2015 | 2014 | 2015 | 2014 | |
| Otis | \$8,886 | \$9,646 | \$1,796 | \$1,966 | 20.2 | % 20.4 | % |
| UTC Climate, Controls & Security | 12,585 | 12,631 | 2,323 | 2,159 | 18.5 | % 17.1 | % |
| Pratt & Whitney | 10,243 | 10,485 | 1,325 | 1,453 | 12.9 | % 13.9 | % |
| UTC Aerospace Systems | 10,637 | 10,621 | 1,721 | 1,767 | 16.2 | % 16.6 | % |
| Total segments | 42,351 | 43,383 | 7,165 | 7,345 | 16.9 | % 16.9 | % |
| Eliminations and other | (553 |) (463 |) 65 | 323 | | | |
| General corporate expenses | — | — | (331 |) (355 |) | | |
| Consolidated | \$41,798 | \$42,920 | \$6,899 | \$7,313 | 16.5 | % 17.0 | % |

See Note 8 to the Condensed Consolidated Financial Statements for a discussion of restructuring costs included in segment operating results.

Table of Contents

Note 16: Accounting Pronouncements

In May 2014, the FASB issued Accounting Standards Update (ASU) No. 2014-09, "Revenue from Contracts with Customers." This ASU is intended to clarify the principles for recognizing revenue by removing inconsistencies in revenue requirements; providing a more robust framework for addressing revenue issues; improving comparability of revenue recognition practices across entities, industries, jurisdictions and capital markets; and providing more useful information to users of financial statements through improved revenue disclosure requirements. On August 12, 2015, the FASB issued ASU 2015-14, "Revenue from Contracts with Customers (Topic 606): Deferral of the Effective Date," which delays the effective date of ASU 2014-09 by one year. The new standard is effective for reporting periods beginning after December 15, 2017. Early application is permitted for reporting periods beginning after December 15, 2016. We are evaluating the impact of ASU 2014-09.

In February 2015, the FASB issued ASU No. 2015-02, "Amendments to the Consolidation Analysis." This update is intended to improve targeted areas of consolidation guidance by simplifying the consolidation evaluation process, and by placing more emphasis on risk of loss when determining a controlling financial interest. The provisions of this ASU are effective for interim and annual periods beginning after December 15, 2015. We are currently evaluating the impact of this ASU.

In April 2015, the FASB issued ASU No. 2015-03, "Simplifying the Presentation of Debt Issuance Costs." This ASU more closely aligns the treatment of debt issuance costs with debt discounts and premiums and requires debt issuance costs be presented as a direct deduction from the carrying amount of the related debt. The amendments in this ASU are effective for financial statements issued for fiscal years beginning after December 15, 2015 and interim periods within those fiscal years. This ASU is not expected to have a significant impact on our financial statements or disclosures.

In July 2015, FASB issued ASU 2015-11, "Simplifying the Measurement of Inventory." This ASU changes the measurement principle for inventory from the lower of cost or market to lower of cost and net realizable value. Net realizable value is defined as the estimated selling prices in the ordinary course of business; less reasonably predictable costs of completion, disposal and transportation. The provisions of this ASU are effective for years beginning after December 15, 2016. This ASU is not expected to have a significant impact on our financial statements or disclosures.

In September 2015, the FASB issued ASU 2015-16, "Business Combinations: Simplifying the Accounting For Measurement Period Adjustments." This ASU requires that an acquirer recognize adjustments to provisional amounts that are identified during the measurement period in the reporting period in which the adjustment amounts are determined. The amendments in this ASU are effective for fiscal years beginning after December 15, 2015. This ASU is not expected to have a significant impact on our financial statements or disclosures.

Table of Contents

With respect to the unaudited condensed consolidated financial information of UTC for the quarters and nine months ended September 30, 2015 and 2014, PricewaterhouseCoopers LLP (PricewaterhouseCoopers) reported that it has applied limited procedures in accordance with professional standards for a review of such information. However, its report dated October 23, 2015, appearing below, states that the firm did not audit and does not express an opinion on that unaudited condensed consolidated financial information. PricewaterhouseCoopers has not carried out any significant or additional audit tests beyond those that would have been necessary if their report had not been included. Accordingly, the degree of reliance on its report on such information should be restricted in light of the limited nature of the review procedures applied. PricewaterhouseCoopers is not subject to the liability provisions of Section 11 of the Securities Act of 1933, as amended (the Act) for its report on the unaudited condensed consolidated financial information because that report is not a "report" or a "part" of a registration statement prepared or certified by PricewaterhouseCoopers within the meaning of Sections 7 and 11 of the Act.

Report of Independent Registered Public Accounting Firm

To the Board of Directors and Shareowners of United Technologies Corporation:

We have reviewed the accompanying condensed consolidated balance sheet of United Technologies Corporation and its subsidiaries as of September 30, 2015 and the related condensed consolidated statements of operations and of comprehensive income for the three-month and nine-month periods ended September 30, 2015 and 2014 and the condensed consolidated statement of cash flows for the nine-month periods ended September 30, 2015 and 2014. This interim financial information is the responsibility of the Corporation's management.

We conducted our review in accordance with the standards of the Public Company Accounting Oversight Board (United States). A review of interim financial information consists principally of applying analytical procedures and making inquiries of persons responsible for financial and accounting matters. It is substantially less in scope than an audit conducted in accordance with the standards of the Public Company Accounting Oversight Board (United States), the objective of which is the expression of an opinion regarding the financial statements taken as a whole.

Accordingly, we do not express such an opinion.

Based on our review, we are not aware of any material modifications that should be made to the accompanying condensed consolidated interim financial information for it to be in conformity with accounting principles generally accepted in the United States of America.

We previously audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated balance sheet as of December 31, 2014 and the related consolidated statements of operations, of comprehensive income, of changes in equity, and of cash flows for the year then ended (not presented herein), and in our report dated February 5, 2015, we expressed an unqualified opinion on those consolidated financial statements. As discussed in Note 2 to the accompanying condensed consolidated interim financial information, the Corporation has reflected the effects of discontinued operations. The accompanying December 31, 2014 condensed consolidated balance sheet reflects this change.

/s/ PricewaterhouseCoopers LLP
Hartford, Connecticut
October 23, 2015

Table of Contents

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

BUSINESS OVERVIEW

We are a global provider of high technology products and services to the building systems and aerospace industries. Our operations are classified into four principal business segments: Otis, UTC Climate, Controls & Security, Pratt & Whitney and UTC Aerospace Systems. Otis and UTC Climate, Controls & Security are referred to as the "commercial businesses," while Pratt & Whitney and UTC Aerospace Systems are referred to as the "aerospace businesses." UTC Building & Industrial Systems was an organizational structure consisting of our commercial businesses. On September 10, 2015, we announced a change in organizational structure and now operate Otis and UTC Climate, Controls & Security as stand-alone businesses that are no longer combined within UTC Building & Industrial Systems. Otis and UTC Climate, Controls & Security each report their financial and operational results as separate segments, which is consistent with how we allocate resources and measure the financial performance of these businesses. On July 20, 2015, we announced an agreement to sell our Sikorsky Aircraft business (Sikorsky) to Lockheed Martin Corp. The results of operations and the related cash flows of Sikorsky have been reclassified to Discontinued Operations in our Condensed Consolidated Statements of Operations and Cash Flows for all periods presented.

The current status of significant factors affecting our business environment in 2015 is discussed below. For additional discussion, refer to the "Business Overview" section in Management's Discussion and Analysis of Financial Condition and Results of Operations in our 2014 Annual Report, which is incorporated by reference in our 2014 Form 10-K.

General

Our worldwide operations can be affected by industrial, economic and political factors on both a regional and global level. To limit the impact of any one industry, or the economy of any single country on our consolidated operating results, our strategy has been, and continues to be, the maintenance of a balanced and diversified portfolio of businesses. Our operations include original equipment manufacturing (OEM) and extensive related aftermarket parts and services in both our commercial and aerospace businesses. Our business mix also reflects the combination of shorter cycles at UTC Climate, Controls & Security and in our commercial aerospace aftermarket businesses, and longer cycles at Otis and in our aerospace OEM businesses. Our customers include companies in the private sector and governments, and our businesses reflect an extensive geographic diversification that has evolved with the continued globalization of world economies.

The global economy continues to expand in 2015 with world gross domestic product (GDP) growth projected to reach approximately 3.0% with strength in the U.S., modest improvements in Western Europe and a slowing but still growing China economy. U.S. GDP growth is forecasted to be 2.5%, with favorable consumer sentiment and strong retail sales aided by lower gas prices. Although emerging markets have historically led global growth relative to advanced and developing countries, slowing growth rates in China and contraction in Russia and Brazil have tempered growth expectations for emerging markets in 2015 to approximately 4.0%.

Our military businesses sales are affected by U.S. Department of Defense budget and spending levels. However, the pending sale of Sikorsky reduces our U.S. Government defense-spending exposure. Excluding Sikorsky, total sales to the U.S. Government were \$1.3 billion and \$1.5 billion, or 10% of total UTC sales in the quarters ended September 30, 2015 and 2014, respectively. The defense portion of our aerospace business is affected by changes in market demand and the global political environment. Our participation in long-term production and development programs for the U.S. Government has and is expected to contribute positively to our results in 2015.

Discontinued Operations

On July 20, 2015, we announced an agreement to sell our Sikorsky business to Lockheed Martin Corp. for \$9 billion in cash, subject to a working capital and net indebtedness adjustment. The sale is expected to close during the fourth quarter of 2015, and is subject to customary closing conditions, including regulatory approval. The sale is expected to generate approximately \$6 billion in net cash, on an after-tax basis. Proceeds from the sale are expected to be used to fund additional share repurchase of UTC stock, including through entry into additional accelerated share repurchase (ASR) agreements in 2015. As a result of the decision to sell, Sikorsky met the "held-for-sale" criteria in the third quarter of 2015. The results of operations and the related cash flows of Sikorsky have been reclassified to Discontinued Operations in our Condensed Consolidated Statements of Operations, Comprehensive Income and Cash

Flows for all periods presented. Income from Discontinued Operations in the quarter and nine months ended September 30, 2015 includes transaction related expenses of \$38 million and \$66 million, respectively. Cash flows from the operation of Sikorsky are expected to continue until completion of the sale to Lockheed Martin Corp. in the fourth quarter of 2015.

Table of Contents

Acquisition Activity

Our growth strategy contemplates acquisitions. Our operations and results can be affected by the rate and extent to which appropriate acquisition opportunities are available, acquired businesses are effectively integrated, and anticipated synergies or cost savings are achieved. During the nine months ended September 30, 2015, our investment in business acquisitions was approximately \$347 million, including debt assumed of \$18 million, which includes the acquisition of a majority interest in a UTC Climate, Controls & Security business and a number of other small acquisitions primarily in our commercial businesses. We expect cash investment in acquisitions to be approximately \$1 billion in 2015. However, actual acquisition spending may vary depending upon the timing, availability and value of acquisition opportunities.

Other

Government legislation, policies and regulations can have a negative impact on our worldwide operations.

Government regulation of refrigerants and energy efficiency standards, elevator safety codes and fire protection regulations are important to our commercial businesses. Government and market-driven safety and performance regulations, restrictions on aircraft engine noise and emissions, and government procurement practices can impact our aerospace and defense businesses.

Global economic and political conditions, changes in raw material and commodity prices, interest rates, foreign currency exchange rates, energy costs, levels of end market demand in construction, levels of air travel, the financial condition of commercial airlines, and the impact from natural disasters and weather conditions create uncertainties that could impact our earnings outlook for the remainder of 2015. See Part I, Item 1A, "Risk Factors" in our 2014 Form 10-K for further discussion.

CRITICAL ACCOUNTING ESTIMATES

Preparation of our financial statements requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, sales and expenses. We believe the most complex and sensitive judgments, because of their significance to the Consolidated Financial Statements, result primarily from the need to make estimates about the effects of matters that are inherently uncertain. Management's Discussion and Analysis of Financial Condition and Results of Operations and Note 1 to the Consolidated Financial Statements in our 2014 Annual Report, incorporated by reference in our 2014 Form 10-K, describe the significant accounting estimates and policies used in preparation of the Consolidated Financial Statements. Actual results in these areas could differ from management's estimates. There have been no significant changes in our critical accounting estimates during the nine months ended September 30, 2015.

RESULTS OF OPERATIONS

Net Sales

| (Dollars in millions) | Quarter Ended September 30, | | Nine Months Ended September 30, | |
|-----------------------|-----------------------------|----------|---------------------------------|----------|
| | 2015 | 2014 | 2015 | 2014 |
| Net Sales | \$13,788 | \$14,613 | \$41,798 | \$42,920 |

The factors contributing to the total percentage change year-over-year in total net sales for the quarter and nine months ended September 30, 2015 are as follows:

| | Quarter Ended September 30, 2015 | Nine Months Ended September 30, 2015 | |
|------------------------------|----------------------------------|--------------------------------------|---|
| Organic change | (1) | 2 | % |
| Foreign currency translation | (5) | (5) | % |
| Total % Change | (6) | (3) | % |

During the quarter ended September 30, 2015, organic sales declined at Pratt & Whitney (8%) which was partially offset by organic sales growth at UTC Climate, Controls & Security (3%) and Otis (2%). Organic sales at UTC Aerospace Systems were consistent with the prior year. The decline in sales at Pratt & Whitney was due to lower

military aftermarket sales and to lower commercial and military engine sales, as the transition to a new third-party material logistics center during the third quarter disrupted engine deliveries. Organic sales growth at UTC Climate, Controls & Security was driven by the U.S. commercial and residential heating, ventilation, and air conditioning (HVAC) and transport refrigeration businesses. The Otis organic sales increase was primarily due to higher new equipment sales in North America and Asia outside of China.

Table of Contents

Organic sales growth during the nine months ended September 30, 2015 was led by UTC Climate, Controls & Security (5%), UTC Aerospace Systems (3%), and Otis (2%), which was partially offset by an organic sales decline at Pratt & Whitney (2%). Organic sales growth at UTC Climate, Controls & Security was driven by the U.S. commercial and residential HVAC and transport refrigeration businesses. Organic sales growth at UTC Aerospace Systems was primarily due to growth in commercial aerospace OEM sales, while the organic sales growth at Otis was primarily due to higher new equipment sales in North America and Asia outside of China. The decline in sales at Pratt & Whitney was due to lower commercial and military engine sales, as the transition to a new third-party material logistics center during the third quarter disrupted engine deliveries.

Cost of Products and Services Sold

| (Dollars in millions) | Quarter Ended September 30, | | Nine Months Ended September 30, | | |
|--|-----------------------------|----------|---------------------------------|----------|---|
| | 2015 | 2014 | 2015 | 2014 | |
| Cost of products sold | \$7,114 | \$7,342 | \$21,952 | \$22,415 | |
| Percentage of product sales | 73.8 | % 71.6 | % 73.9 | % 72.7 | % |
| Cost of services sold | \$2,686 | \$2,823 | \$7,826 | \$7,752 | |
| Percentage of service sales | 64.8 | % 64.7 | % 64.8 | % 64.1 | % |
| Total cost of products and services sold | \$9,800 | \$10,165 | \$29,778 | \$30,167 | |

The factors contributing to the percentage change year-over-year for the quarter and nine months ended September 30, 2015 in total cost of products and services sold are as follows:

| | Quarter Ended September 30, 2015 | Nine Months Ended September 30, 2015 | |
|------------------------------------|----------------------------------|--------------------------------------|----|
| Organic change | 1 | % 4 | % |
| Foreign currency translation | (6 |)% (5 |)% |
| Acquisitions and divestitures, net | 1 | % — | |
| Total % Change | (4 |)% (1 |)% |

The organic increase in total cost of products and services sold, despite a decrease in organic sales, in the quarter ended September 30, 2015 was driven by a higher proportion of OEM sales mix and the related negative engine margin in 2015 relative to 2014, within Pratt & Whitney. Foreign exchange fluctuations provided a benefit through lower cost of sales of approximately 6% driven by Otis and UTC Climate, Controls & Security.

The organic increase in total cost of products and services sold in the nine months ended September 30, 2015 was driven by the organic sales increase noted above as well as by a higher proportion of OEM sales mix and the related negative engine margin in 2015 relative to 2014, within Pratt & Whitney. Foreign exchange fluctuations provided a benefit through lower cost of sales of approximately 5% driven by Otis and UTC Climate, Controls & Security.

Gross Margin

| (Dollars in millions) | Quarter Ended September 30, | | Nine Months Ended September 30, | | |
|-------------------------|-----------------------------|---------|---------------------------------|----------|---|
| | 2015 | 2014 | 2015 | 2014 | |
| Gross margin | \$3,988 | \$4,448 | \$12,020 | \$12,753 | |
| Percentage of net sales | 28.9 | % 30.4 | % 28.8 | % 29.7 | % |

The 150 basis point decline in gross margin as a percentage of sales for the quarter ended September 30, 2015 is driven by lower gross margin at Pratt & Whitney on a decline in the amount of favorable contract performance adjustments (60 basis points) and an increase in negative engine margin (40 basis points), and higher restructuring costs (10 basis points). The remaining decline is primarily driven by higher pension expense in 2015.

The 90 basis point decline in gross margin as a percentage of sales for nine months ended September 30, 2015 is primarily due to lower gross margin at Pratt & Whitney on a decline in the amount of favorable contract performance adjustments (20 basis points) and higher negative engine margin (50 basis points). The remaining decline is primarily driven by higher pension expense in 2015.

Table of Contents

Research and Development

| (Dollars in millions) | Quarter Ended September 30, | | Nine Months Ended September 30, | | |
|-------------------------|-----------------------------|-------|---------------------------------|---------|---|
| | 2015 | 2014 | 2015 | 2014 | |
| Company-funded | \$546 | \$640 | \$1,668 | \$1,851 | |
| Percentage of net sales | 4.0 | % 4.4 | % 4.0 | % 4.3 | % |
| Customer-funded | \$384 | \$488 | \$1,209 | \$1,506 | |
| Percentage of net sales | 2.8 | % 3.3 | % 2.9 | % 3.5 | % |

Research and development spending is subject to the variable nature of program development schedules, and, therefore, year-over-year fluctuations in spending levels are expected. The majority of the company-funded spending is incurred by the aerospace businesses. The year-over-year decrease in company-funded research and development (15%) for the quarter ended September 30, 2015 is primarily related to lower research and development within UTC Aerospace Systems (4%) and at Pratt & Whitney (11%), which resulted principally from the wind down of development activities on certain key programs such as the CSeries and A320neo. Customer-funded research and development declined 21%, due principally to lower U.S. Government spending at Pratt & Whitney (18%). This decline reflects the latter stages of development on various U.S. Government programs.

The year-over-year decrease in company-funded research and development (10%) for the nine months ended September 30, 2015 is due to lower research and development within Pratt & Whitney (6%) primarily related to the development of multiple geared turbo-fan platforms and within UTC Aerospace Systems related to several commercial aerospace programs (4%). Customer-funded research and development declined (20%) due to lower spending on U.S. Government and commercial engine programs at Pratt & Whitney.

We expect company-funded research and development for the full year 2015 to decline approximately \$200 million from 2014 levels.

Selling, General and Administrative

| (Dollars in millions) | Quarter Ended September 30, | | Nine Months Ended September 30, | | |
|--|-----------------------------|---------|---------------------------------|---------|---|
| | 2015 | 2014 | 2015 | 2014 | |
| Selling, general and administrative expenses | \$1,359 | \$1,501 | \$4,261 | \$4,552 | |
| Percentage of net sales | 9.9 | % 10.3 | % 10.2 | % 10.6 | % |

Selling, general and administrative expenses declined 9% in the quarter ended September 30, 2015 due to the benefit of foreign exchange (6%), particularly within the commercial businesses, and lower employee compensation related expenses (5%), partially offset by higher pension costs (1%).

Selling, general and administrative expenses declined 6% in the nine months ended September 30, 2015 due to the benefit of foreign exchange (6%), particularly within the commercial businesses. Higher pension costs (1%) were offset by lower employee compensation related expenses.

Other Income, Net

| (Dollars in millions) | Quarter Ended September 30, | | Nine Months Ended September 30, | |
|-----------------------|-----------------------------|-------|---------------------------------|-------|
| | 2015 | 2014 | 2015 | 2014 |
| Other income, net | \$219 | \$305 | \$808 | \$963 |

Other income, net includes equity earnings in unconsolidated entities, royalty income, foreign exchange gains and losses as well as other ongoing and nonrecurring items. The year-over-year decrease in other income, net (28%) in the quarter ended September 30, 2015 reflects lower joint venture income (7%) and the absence of a prior year gain primarily from fair value adjustments related to the acquisition of the majority interest in a Pratt & Whitney joint venture (27%) and a prior year net gain from UTC Climate, Controls & Security's ongoing portfolio transformation (10%), partially offset by higher licensing income (13%) and favorable transactional foreign exchange gains embedded within certain elevator new equipment contracts (5%). The remaining difference is attributable to other normal recurring operational activity.

The year-over-year decrease in other income, net (16%) in the nine months ended September 30, 2015 reflects lower joint venture income (7%) and the absence of: a prior year gain primarily from fair value adjustments related to the acquisition of the majority interest in a Pratt & Whitney joint venture (9%), a prior year net gain from UTC Climate, Controls & Security's

32

Table of Contents

ongoing portfolio transformation (3%), and a prior year gain on an agreement with a state taxing authority for the monetization of tax credits (23%). Other income benefited from higher licensing income (5%), a gain on the re-measurement to fair value of previously held equity interests in UTC Climate, Controls & Security joint venture investments (13%) as a result of obtaining controlling interests in the ventures, and the absence of a prior year charge to adjust the fair value of a Pratt & Whitney joint venture (6%). The remaining difference is attributable to other normal recurring operational activity.

Interest Expense, Net

| (Dollars in millions) | Quarter Ended September 30, | | Nine Months Ended September 30, | | |
|-------------------------------|-----------------------------|-------|---------------------------------|-------|---|
| | 2015 | 2014 | 2015 | 2014 | |
| Interest expense | \$223 | \$235 | \$707 | \$722 | |
| Interest income | (39) | (50) | (89) | (107) |) |
| Interest expense, net | \$184 | \$185 | \$618 | \$615 | |
| Average interest expense rate | 4.0 | % 4.3 | % 4.1 | % 4.3 | % |

The decline in interest income in the quarter ended September 30, 2015 includes the absence of \$23 million of favorable pre-tax interest adjustments primarily related to the resolution of disputes with the appeals division of the IRS for the Company's 2006 through 2008 tax years, recorded during the quarter ended September 30, 2014. In addition, the decline in interest income in the nine months ended September 30, 2015 also includes the absence of \$21 million of favorable pre-tax interest adjustments, primarily related to the conclusion of the IRS's examination of the Company's 2009 and 2010 tax years, recorded during the quarter ended June 30, 2014.

Income Taxes

| Effective tax rate | Quarter Ended September 30, | | Nine Months Ended September 30, | | |
|--------------------|-----------------------------|--------|---------------------------------|--------|---|
| | 2015 | 2014 | 2015 | 2014 | |
| | 28.0 | % 23.7 | % 27.8 | % 24.0 | % |

The increase in the effective tax rate for the quarter ended September 30, 2015, primarily reflects the absence of the favorable non-cash income tax impacts of \$118 million, recorded in the third quarter of 2014, related to the resolution of disputes with the Appeals Division of the IRS for the Company's 2006 through 2008 tax years, as well as the conclusion of the Canada Revenue Agency's examination of the Company's 2006 through 2012 tax years.

The increase in the effective tax rate for the nine months ended September 30, 2015 primarily reflects the absence of the items noted above, as well as the favorable non-cash impact of items recorded in the second quarter of 2014, including \$213 million related to the conclusion of the IRS examination of the Company's 2009 and 2010 tax years and \$40 million related to the conclusion of the State of Connecticut's review of the Company's 2010 through 2012 tax years. The absence of these items is partially offset by the non-taxable gain recognized on the re-measurement to fair value of a previously held equity interest in a UTC Climate, Controls & Security joint venture that was recorded in the first quarter of 2015.

We estimate our full year continuing operations annual effective income tax rate to be approximately 28.5%, excluding nonrecurring items.

Net Income from Continuing Operations Attributable to Common Shareowners

| (Dollars in millions, except per share amounts) | Quarter Ended September 30, | | Nine Months Ended September 30, | |
|--|-----------------------------|---------|---------------------------------|---------|
| | 2015 | 2014 | 2015 | 2014 |
| Net income from continuing operations attributable to common shareowners | \$1,426 | \$1,755 | \$4,252 | \$4,788 |
| Diluted earnings per share from continuing operations | \$1.61 | \$1.93 | \$4.76 | \$5.24 |

Net income from continuing operations attributable to common shareowners for the quarter ended September 30, 2015 includes restructuring charges, net of tax benefit, of \$52 million. The effect of restructuring charges on diluted earnings per share for the quarter ended September 30, 2015 was \$0.06 per share. The impact of foreign currency translation and hedging generated an unfavorable effect of \$0.05 per diluted share on our operational performance in

the quarter ended September 30, 2015.

Net income from continuing operations attributable to common shareowners for the quarter ended September 30, 2014 includes restructuring charges, net of tax benefit, of \$42 million as well as a net benefit from non-recurring items, net of tax

33

Table of Contents

expense of \$239 million. The net benefit to diluted earnings per share for the quarter ended September 30, 2014 of non-recurring items was \$0.27 per share, offset by restructuring charges of \$0.05 per share.

Net income from continuing operations attributable to common shareowners for the nine months ended September 30, 2015 includes restructuring charges, net of tax benefit, of \$140 million as well as a net benefit from nonrecurring items, net of tax expense of \$127 million. The effect of restructuring charges on diluted earnings per share for the nine months ended September 30, 2015 was \$0.15, which was partially offset by a net benefit from nonrecurring items of \$0.14. The impact of foreign currency translation and hedging generated an unfavorable effect of \$0.18 per diluted share on our operational performance in the nine months ended September 30, 2015.

Net income from continuing operations attributable to common shareowners for the nine months ended September 30, 2014 includes restructuring charges, net of tax benefit, of \$153 million as well as a net benefit from non-recurring items, net of tax expense of \$568 million. The effect on diluted earnings per share for the nine months ended September 30, 2014 of restructuring charges was \$0.17 per share, offset by a net \$0.63 benefit from non-recurring items.

Net Income from Discontinued Operations Attributable to Common Shareowners

| (Dollars in millions, except per share amounts) | Quarter Ended September 30, | | Nine Months Ended September 30, | |
|---|-----------------------------|---------|---------------------------------|------------|
| | 2015 | 2014 | 2015 | 2014 |
| Net (loss) income from discontinued operations attributable to common shareowners | \$ (64) | \$ 99 | \$ 78 | \$ (41) |
| Diluted earnings per share from discontinued operations | \$ (0.07) | \$ 0.11 | \$ 0.09 | \$ (0.04) |

Net income from discontinued operations attributable to common shareowners for the quarter ended September 30, 2015 includes income from Sikorsky's operations, net of tax expense, of \$21 million, including pension curtailment charges associated with our domestic pension plans, offset by costs incurred in connection with the planned sale of Sikorsky, net of tax benefit, of \$85 million.

Net income from discontinued operations attributable to common shareowners for the nine months ended September 30, 2015 includes income from Sikorsky's operations, net of tax expense, of \$188 million, including pension curtailment charges associated with our domestic pension plans, partially offset by costs incurred in connection with the planned sale of Sikorsky, net of tax benefit, of \$110 million. Net income from discontinued operations attributable to common shareowners for the nine months ended September 30, 2014 includes a previously disclosed cumulative adjustment that was recorded in the second quarter of 2014, related to a contract with the Canadian Government for the development by Sikorsky of the CH-148 derivative of the H-92 helicopter, a military variant of the S-92 helicopter. The cumulative adjustment reflects the percentage of completion under the contract with the Canadian Government as a change in estimate and resulted in the recognition of losses, net of tax benefit, of \$277 million in the second quarter of 2014.

Restructuring Costs

| (Dollars in millions) | Nine Months Ended September 30, | |
|---|---------------------------------|--------|
| | 2015 | 2014 |
| Restructuring costs included within continuing operations | \$ 205 | \$ 226 |
| Restructuring costs included within discontinued operations | 139 | 17 |
| Restructuring costs | \$ 344 | \$ 243 |

Restructuring actions are an essential component of our operating margin improvement efforts and relate to both existing operations and those recently acquired. Charges generally arise from severance related to workforce reductions, accelerated depreciation on assets and facility exit and lease termination costs associated with the consolidation of field and manufacturing operations. We expect to incur restructuring costs within continuing operations in 2015 of more than \$300 million, including trailing costs related to prior actions associated with our continuing cost reduction efforts and the integration of acquisitions. The expected adverse impact on earnings in 2015 from anticipated additional restructuring costs is expected to be offset by the beneficial impact from gains and other

items that are outside the normal operating activities of the business. Although no specific plans for significant actions have been finalized or approved at this time, we continue to closely monitor the economic environment and may undertake further restructuring actions to keep our cost structure aligned with the demands of the prevailing market conditions.

34

Table of Contents

During the nine months ended September 30, 2015, we incurred restructuring costs that were recorded within discontinued operations of \$139 million, which includes approximately \$110 million of curtailment losses for pension benefits. There were no curtailment losses related to discontinued operations for the quarter and nine months ended September 30, 2014. As described below, the charges incurred in the nine months ended September 30, 2015 primarily relate to actions initiated during 2015 and 2014, while the charges incurred in the nine months ended September 30, 2014 primarily relate to actions initiated during 2014 and 2013.

2015 Actions. During the nine months ended September 30, 2015, we recorded net pre-tax restructuring charges of \$271 million relating to ongoing cost reduction actions initiated in 2015.

We are targeting to complete in 2015 and 2016 the majority of the remaining workforce and facility related cost reduction actions initiated in 2015. Approximately 60% of the total pre-tax charge will require cash payments, which we have funded and expect to continue to fund with cash generated from operations. During the nine months ended September 30, 2015, we had cash outflows of approximately \$66 million related to the 2015 actions. We expect to incur additional restructuring charges of \$60 million to complete these actions. We expect recurring pre-tax savings in continuing operations to increase over the two-year period subsequent to initiating the actions to approximately \$145 million annually.

2014 Actions. During the nine months ended September 30, 2015 and 2014, we recorded net pre-tax restructuring charges of \$73 million and \$215 million, respectively, for actions initiated in 2014. The 2014 actions relate to ongoing cost reduction efforts, including severance related to workforce reductions and facility exit and lease termination costs related to the consolidation of field and manufacturing operations.

We are targeting to complete in 2015 the majority of the remaining workforce and facility related cost reduction actions initiated in 2014. Approximately 85% of the total pre-tax charge will require cash payments, which we have and expect to continue to fund with cash generated from operations. During the nine months ended September 30, 2015, we had cash outflows of approximately \$103 million related to the 2014 actions. We expect to incur additional restructuring charges of \$64 million to complete these actions. We expect recurring pre-tax savings in continuing operations to increase over the two-year period subsequent to initiating the actions to approximately \$275 million annually, of which, approximately \$145 million was realized during the nine months ended September 30, 2015.

For additional discussion of restructuring, see Note 8 to the Condensed Consolidated Financial Statements.

Segment Review

Segments are generally based on the management structure of the businesses and the grouping of similar operating companies, where each management organization has general operating autonomy over diversified products and services. We have previously reported the results of Sikorsky within our Aerospace Businesses as a separate reporting segment, but have reclassified Sikorsky's results to discontinued operations for all periods presented, as noted in the "Discontinued Operations" section of our Business Overview in Management's Discussion and Analysis of Financial Condition and Results of Operations. Adjustments to reconcile segment reporting to the consolidated results for the quarters and nine months ended September 30, 2015 and 2014 are included in "Eliminations and other" below, which also includes certain smaller subsidiaries. We attempt to quantify material cited factors within our discussion of the results of each segment whenever those factors are determinable. However, in some instances, the factors we cite within our segment discussion are based upon input measures or qualitative information that does not lend itself to quantification when discussed in the context of the financial results measured on an output basis and are not, therefore, quantified in the below discussions.

Commercial Businesses

Our commercial businesses generally serve customers in the worldwide commercial and residential property industries, and UTC Climate, Controls & Security also serves customers in the commercial and transport refrigeration industries. Sales in the commercial businesses are influenced by a number of external factors, including fluctuations in residential and commercial construction activity, regulatory changes, interest rates, labor costs, foreign currency exchange rates, customer attrition, raw material and energy costs, credit markets and other global and political factors. UTC Climate, Controls & Security's financial performance can also be influenced by production and utilization of transport equipment, and, in the case of its residential business, weather conditions. To ensure adequate supply of products in the distribution channel, UTC Climate, Controls & Security customarily offers its customers incentives to

purchase products. The principal incentive program provides reimbursements to distributors for offering promotional pricing on UTC Climate, Controls & Security products. We account for incentive payments made as a reduction to sales.

At constant currency and excluding the effect of acquisitions and divestitures, UTC Climate, Controls & Security global commercial HVAC orders increased (7%) as order growth of commercial HVAC equipment in the Americas (8%) and Europe

Table of Contents

and the Middle East (6%) was offset by a decline in commercial HVAC orders in China (10%) during the third quarter of 2015. Within the Otis segment, new equipment orders increased (2%) in the quarter ended September 30, 2015 with continued strong order growth in North America (47%) including a large order in New York, offset by declines in orders in Europe and the Middle East (9%) and China (19%).

Summary performance for each of the commercial businesses for the quarters ended September 30, 2015 and 2014 was as follows:

| (Dollars in millions) | Otis | | | UTC Climate, Controls & Security | | |
|------------------------------|---------|---------|--------|----------------------------------|---------|--------|
| | 2015 | 2014 | Change | 2015 | 2014 | Change |
| Net Sales | \$3,043 | \$3,326 | (9)% | \$4,279 | \$4,351 | (2)% |
| Cost of Sales | 2,047 | 2,220 | (8)% | 2,948 | 2,991 | (1)% |
| Operating Expenses and Other | 996 | 1,106 | (10)% | 1,331 | 1,360 | (2)% |
| Operating Profits | \$642 | \$703 | (9)% | \$771 | \$807 | (4)% |
| Operating Profit Margins | 21.1 | % 21.1 | % | 18.0 | % 18.5 | % |

Summary performance for each of the commercial businesses for the nine months ended September 30, 2015 and 2014 was as follows:

| (Dollars in millions) | Otis | | | UTC Climate, Controls & Security | | |
|------------------------------|---------|---------|--------|----------------------------------|----------|--------|
| | 2015 | 2014 | Change | 2015 | 2014 | Change |
| Net Sales | \$8,886 | \$9,646 | (8)% | \$12,585 | \$12,631 | — |
| Cost of Sales | 5,978 | 6,476 | (8)% | 8,719 | 8,758 | — |
| Operating Expenses and Other | 2,908 | 3,170 | (8)% | 3,866 | 3,873 | — |
| Operating Profits | \$1,112 | \$1,204 | (8)% | \$1,543 | \$1,714 | (10)% |
| Operating Profit Margins | \$1,796 | \$1,966 | (9)% | \$2,323 | \$2,159 | 8% |
| Operating Profit Margins | 20.2 | % 20.4 | % | 18.5 | % 17.1 | % |

Otis –

Quarter Ended September 30, 2015 Compared with Quarter Ended September 30, 2014

| | Factors contributing to total % Change | | | | |
|-------------------|--|----------------|----------------------------------|---------------------|-------|
| | Organic / Operational | FX Translation | Acquisitions / Divestitures, net | Restructuring Costs | Other |
| Net Sales | 2 | % (11) | % — | — | — |
| Cost of Sales | 4 | % (12) | % — | — | — |
| Operating Profits | 2 | % (11) | % — | — | — |

Organic sales increased 2% primarily due to higher new equipment sales (2%), with growth in North America (2%) and Asia outside of China (2%), partially offset by decline in China (2%).

Operational profit increased 2% due to higher new equipment contribution (1%) and favorable transactional foreign exchange gains from mark-to-market adjustments and embedded foreign currency derivatives within certain new equipment contracts (4%), partially offset by higher selling, general and administrative expenses (2%).

Nine Months Ended September 30, 2015 Compared with Nine Months Ended September 30, 2014

| | Factors contributing to total % Change | | | | |
|-------------------|--|----------------|----------------------------------|---------------------|-------|
| | Organic / Operational | FX Translation | Acquisitions / Divestitures, net | Restructuring Costs | Other |
| Net Sales | 2 | % (10) | % — | — | — |
| Cost of Sales | 3 | % (11) | % — | — | — |
| Operating Profits | 1 | % (11) | % — | 1 | % — |

Table of Contents

Organic sales increased 2% due to higher new equipment sales (2%), with growth in North America (2%) and Asia outside of China (1%), partially offset by a decline in China (1%). Lower service sales in Europe (1%) were offset by higher service sales in Asia (1%).

Operational profit increased 1% due to higher new equipment contribution (5%) partially offset by lower service contribution (2%) primarily in Europe and higher selling, general and administrative expenses (2%).

UTC Climate, Controls & Security –

Quarter Ended September 30, 2015 Compared with Quarter Ended September 30, 2014

| | Factors contributing to total % Change | | | | |
|-------------------|--|-------------------|-------------------------------------|------------------------|-------|
| | Organic / Operational | FX Translation | Acquisitions / Divestitures, net | Restructuring Costs | Other |
| Net Sales | 3 | % (7 |)% 2 | % — | — |
| Cost of Sales | 3 | % (7 |)% 3 | % — | — |
| Operating Profits | 5 | % (4 |)% — | — | (5)% |

Organic sales increased 3% primarily reflecting growth in Americas (2%) driven by the U.S. commercial and residential HVAC businesses, and growth in refrigeration (2%) driven by the transport refrigeration business, partially offset by decline in Europe, the Middle East and Asia (combined 1%) due primarily to lower commercial HVAC sales.

The 5% operational profit increase was driven by net restructuring and cost productivity (4%) and lower commodity costs (2%). The contribution from organic sales growth (3%), noted above, was offset by adverse sales mix. The 5% decline in "Other" primarily reflects the absence of a gain from UTC Climate, Controls & Security portfolio transformation in the third quarter of 2014 (4%).

Nine Months Ended September 30, 2015 Compared with Nine Months Ended September 30, 2014

| | Factors contributing to total % Change | | | | |
|-------------------|--|-------------------|-------------------------------------|------------------------|-------|
| | Organic / Operational | FX Translation | Acquisitions / Divestitures, net | Restructuring Costs | Other |
| Net Sales | 5 | % (7 |)% 2 | % — | — |
| Cost of Sales | 4 | % (7 |)% 3 | % — | — |
| Operating Profits | 6 | % (5 |)% — | 1 | % 6 % |

Organic sales increased 5% primarily reflecting growth in Americas (3%) driven by the U.S. commercial and residential HVAC businesses, and growth in refrigeration (2%) driven by the transport refrigeration business.

The 6% operational profit increase was primarily driven by favorable volume and price (combined 4%). The beneficial impact from lower commodity costs (2%) and net restructuring and cost productivity (1%) was partially offset by lower joint venture income (1%). The 6% increase in "Other" is driven by a gain as a result of a fair value adjustment related to the acquisition of a controlling interest in a joint venture investment (6%), a gain as a result of a fair value adjustment related to a separate acquisition of a controlling interest in another joint venture investment (1%), and a gain on a property sale (1%), partially offset by the absence of a gain from UTC Climate, Controls & Security portfolio transformation in the third quarter of 2014 (1%).

Aerospace Businesses

The aerospace businesses serve both commercial and government aerospace customers. Revenue passenger miles (RPMs), U.S. Government military and space spending, and the general economic health of airline carriers are all barometers for our aerospace businesses. Performance in the general aviation sector is closely tied to the overall health of the economy and is positively correlated to corporate profits.

Table of Contents

We continue to see growth in our commercial OEM business based on a strong airline industry which is benefiting from traffic growth and lower fuel costs. Airline traffic, as measured by RPMs, grew over 6% in the first eight months of 2015, while jet fuel costs have declined approximately 40% relative to prices one year ago in all geographic regions.

Our commercial aftermarket businesses continue to evolve as an increasing proportion of our aerospace businesses' customers are covered under Fleet Management Programs (FMP). FMP are comprehensive long-term spare part and service agreements with our customers. We expect a continued shift to FMP in lieu of transactional spare part sales as new engines enter our customers' fleets on FMP, and legacy fleets are retired. Overall shop visits for engines under FMP were lower in the quarter reflecting our ongoing efforts to improve the engine time on wing. Commercial aftermarket sales at both Pratt & Whitney and UTC Aerospace Systems benefited from a favorable contract termination.

We record changes in contract estimates using the cumulative catch-up method in accordance with the Revenue Recognition Topic of the FASB ASC. Operating profit included significant net favorable changes in aerospace contract estimates of \$7 million and \$137 million in the quarter and nine months ended September 30, 2015, respectively, primarily representing favorable contract adjustments recorded at Pratt & Whitney.

As previously disclosed, Pratt & Whitney's PurePower PW1500G engine models have been selected by Bombardier to power the new CSeries passenger aircraft, which is scheduled to enter service in 2016. There have been multi-year delays in the development of the CSeries aircraft. Notwithstanding these delays, Bombardier reports that they have received over 240 orders for the aircraft, and that the aircraft has nearly completed the certification process and has been exceeding performance expectations. We have made various investments in support of the production and delivery of our PW1500G engines and systems for the CSeries program, which we currently expect to recover through future deliveries of PW1500G powered CSeries aircraft. We will continue to monitor the progress of the program and our ability to recover our investments.

Summary performance for each of the aerospace businesses for the quarters ended September 30, 2015 and 2014 was as follows:

| (Dollars in millions) | Pratt & Whitney | | | UTC Aerospace Systems | | |
|----------------------------|-----------------|---------|--------|-----------------------|---------|--------|
| | 2015 | 2014 | Change | 2015 | 2014 | Change |
| Net Sales | \$3,234 | \$3,564 | (9)% | \$3,457 | \$3,535 | (2)% |
| Cost of Sales | 2,464 | 2,572 | (4)% | 2,540 | 2,557 | (1)% |
| | 770 | 992 | (22)% | 917 | 978 | (6)% |
| Operating Expenses & Other | 351 | 359 | (2)% | 345 | 403 | (14)% |
| Operating Profits | \$419 | \$633 | (34)% | \$572 | \$575 | (1)% |
| Operating Profit Margins | 13.0 | % 17.8 | % | 16.5 | % 16.3 | % |

Summary performance for each of the aerospace businesses for the nine months ended September 30, 2015 and 2014 was as follows:

| (Dollars in millions) | Pratt & Whitney | | | UTC Aerospace Systems | | |
|----------------------------|-----------------|----------|--------|-----------------------|----------|--------|
| | 2015 | 2014 | Change | 2015 | 2014 | Change |
| Net Sales | \$10,243 | \$10,485 | (2)% | \$10,637 | \$10,621 | — |
| Cost of Sales | 7,873 | 7,835 | — | 7,739 | 7,606 | 2 % |
| | 2,370 | 2,650 | (11)% | 2,898 | 3,015 | (4)% |
| Operating Expenses & Other | 1,045 | 1,197 | (13)% | 1,177 | 1,248 | (6)% |
| Operating Profits | \$1,325 | \$1,453 | (9)% | \$1,721 | \$1,767 | (3)% |
| Operating Profit Margins | 12.9 | % 13.9 | % | 16.2 | % 16.6 | % |

Table of Contents

Pratt & Whitney –

Quarter Ended September 30, 2015 Compared with Quarter Ended September 30, 2014

| | Factors contributing to total % Change | | | | | |
|-------------------|--|--------------------|-------------------------------------|------------------------|--------|----|
| | Organic / Operational | FX Translation* | Acquisitions / Divestitures, net | Restructuring Costs | Other | |
| Net Sales | (8 |)% (1 |)% — | — | — | |
| Cost of Sales | (3 |)% (2 |)% — | 1 | % — | |
| Operating Profits | (18 |)% 2 | % (1 |)% (2 |)% (15 |)% |

The organic sales decrease (8%) is primarily due to lower commercial engine sales (5%) and lower military engine and aftermarket sales (3%), partially offset by higher commercial aftermarket sales (1%) which benefited from a favorable contract termination in the quarter. A contributing factor to lower sales was startup challenges related to the transition to a new third-party material logistics center that delayed some large engine shipments during the third quarter of 2015.

Pratt & Whitney's operating profit includes higher pension cost partially offset by restructuring savings across its business. The operational profit decrease (18%) was due to higher negative engine margin within the Large Commercial Engine business, lower engine volume and unfavorable mix within the Military Engine business and lower volume within Pratt Canada (12%), lower favorable contract performance adjustments (11%), unfavorable aftermarket mix (10%), and lower commercial development profit (4%), partially offset by lower research and development spending (10%), and a favorable contract termination benefit (8%). Operating profit decreased (1%) as a result of the acquisition of a majority interest in a joint venture in the third quarter of 2014. "Other" decrease (15%) reflects the absence of a gain primarily as a result of fair value adjustments related to the acquisition of a majority interest in a joint venture (13%), and the absence of intellectual property sales (4%), offset by a favorable fair value adjustment to a development agreement of contingent consideration related to a 2013 Pratt & Whitney divestiture (1%).

Nine Months Ended September 30, 2015 Compared with Nine Months Ended September 30, 2014

| | Factors contributing to total % Change | | | | | |
|-------------------|--|--------------------|-------------------------------------|------------------------|-------|---|
| | Organic / Operational | FX Translation* | Acquisitions / Divestitures, net | Restructuring Costs | Other | |
| Net Sales | (2 |)% (1 |)% 1 | % — | — | |
| Cost of Sales | 2 | % (2 |)% — | — | — | |
| Operating Profits | (14 |)% 1 | % 2 | % 1 | % 1 | % |

* For Pratt & Whitney only, the transactional impact of foreign exchange hedging at Pratt & Whitney Canada has been netted against the translational foreign exchange impact for presentation purposes in the above tables. For all other segments, these foreign exchange transactional impacts are included within the organic/operational caption in their respective tables. Due to its potential significance to Pratt & Whitney's overall operating results, we believe it is useful to segregate the foreign exchange transactional impact in order to clearly identify the underlying financial performance.

The organic sales decrease (2%) primarily reflects lower commercial engine sales (3%) partially offset by higher military engine sales (1%). Sales increased 1% as a result of the acquisition of a majority interest in a joint venture in the third quarter of 2014. A contributing factor to lower sales was startup challenges related to the transition to a new third-party material logistics center that delayed some large engine shipments during the third quarter of 2015.

Pratt & Whitney's operating profit includes higher pension cost partially offset by restructuring savings across its business. The operational profit decrease (14%) was due to higher negative engine margin within the Large Commercial Engine business and lower volume within Pratt Canada (15%), lower aftermarket profits within the Military and Large Commercial Engine businesses (11%), higher repayments of government research and development support in the form of royalties at Pratt & Whitney Canada (2%), and lower commercial engine development profit (2%), partially offset by lower research and development spending (6%), an increase in favorable contract termination benefits (5%), higher aftermarket profits at Pratt & Whitney Canada (4%), and favorable military engine margin volume and mix (1%). Operating profit increased (2%) as a result of the acquisition of a majority

interest in a joint venture, mentioned above.

Table of Contents

UTC Aerospace Systems –

Quarter Ended September 30, 2015 Compared with Quarter Ended September 30, 2014

| | Factors contributing to total % Change | | | | | |
|-------------------|--|-------------------|-------------------------------------|------------------------|-------|----|
| | Organic / Operational | FX Translation | Acquisitions / Divestitures, net | Restructuring Costs | Other | |
| Net Sales | — | (1 |)% (1 |)% — | — | |
| Cost of Sales | 3 | % (3 |)% (1 |)% — | — | |
| Operating Profits | (7 |)% 4 | % 1 | % 2 | % (1 |)% |

Organic sales remained unchanged for the quarter as the benefit from a change in a customer contract relationship (2%) and the favorable impact of a contract termination (1%) were offset by lower commercial OEM and commercial aftermarket sales (2%), and lower military OEM sales (1%).

The organic decrease in operational profit (7%) reflects lower commercial aerospace OEM profit contribution (16%) primarily due to adverse mix, lower commercial aftermarket profit contribution (8%), higher pension costs (6%), and lower military profit contribution (4%), partially offset by a favorable contract termination benefit (7%), lower selling, general and administrative expenses (5%), lower research and development costs (4%), the benefit from sales to a third party aftermarket parts company (4%), benefits from favorable dispute resolutions and other settlements (3%), and higher income from licensing agreements (3%).

Nine Months Ended September 30, 2015 Compared with Nine Months Ended September 30, 2014

| | Factors contributing to total % Change | | | | | |
|-------------------|--|-------------------|-------------------------------------|------------------------|-------|---|
| | Organic / Operational | FX Translation | Acquisitions / Divestitures, net | Restructuring Costs | Other | |
| Net Sales | 3 | % (2 |)% (1 |)% — | — | |
| Cost of Sales | 6 | % (3 |)% (1 |)% — | — | |
| Operating Profits | (3 |)% 1 | % — | (2 |)% 1 | % |

The organic sales growth (3%) primarily reflects an increase in commercial aerospace OEM sales volume (2%) and a benefit from a change in a customer contract relationship (2%), partially offset by the absence of the favorable impact of a prior year customer contract settlement (1%) and lower military OEM sales volume (1%).

The organic decrease in operational profit (3%) primarily reflects lower commercial aerospace OEM profit contribution (7%), primarily due to adverse mix, higher pension costs (5%), lower military profit contribution (3%), the absence of the favorable impact of a prior year customer contract settlement (2%), and lower commercial aerospace aftermarket profit contribution (2%), partially offset by benefits from favorable customer contract negotiations, dispute resolutions and other settlements (5%), lower research and development costs (4%), lower selling, general and administrative expenses (3%), a favorable contract termination benefit (2%), the benefit from sales to a third party aftermarket parts company (1%), and higher income from licensing agreements (1%).

Table of Contents

Eliminations and other –

| | Net Sales | | Operating Profits | |
|----------------------------|-----------------------------|----------|-----------------------------|--------|
| (Dollars in millions) | Quarter Ended September 30, | | Quarter Ended September 30, | |
| | 2015 | 2014 | 2015 | 2014 |
| Eliminations and other | \$(225 |) \$(163 |) \$(1 |) \$18 |
| General corporate expenses | — | — | (101 |) (124 |

| | Net Sales | | Operating Profits | |
|----------------------------|-------------------|---------------|-------------------|---------------|
| (Dollars in millions) | Nine Months Ended | | Nine Months Ended | |
| | September 30, | September 30, | September 30, | September 30, |
| | 2015 | 2014 | 2015 | 2014 |
| Eliminations and other | \$(553 |) \$(463 |) \$65 | \$323 |
| General corporate expenses | — | — | (331 |) (355 |

Eliminations and other reflects the elimination of sales, other income and operating profit transacted between segments, as well as the operating results of certain smaller businesses. The year-over-year increase in the amount of sales eliminations for the quarter and nine months ended September 30, 2015, as compared with the same period of 2014, reflects an increase in the amount of inter-segment sales eliminations, principally between our aerospace businesses. The year-over-year decline in operating profit for the nine months ended September 30, 2015, as compared with the same period of 2014, reflects the absence of an approximately \$220 million gain on an agreement with a state taxing authority for the monetization of tax credits that was recorded in the second quarter of 2014.

LIQUIDITY AND FINANCIAL CONDITION

| (Dollars in millions) | September 30, | December 31, | September 30, | |
|--|---------------|--------------|---------------|---|
| | 2015 | 2014 | 2014 | |
| Cash and cash equivalents | \$5,477 | \$5,229 | \$5,030 | |
| Total debt | 22,667 | 19,784 | 19,674 | |
| Net debt (total debt less cash and cash equivalents) | 17,190 | 14,555 | 14,644 | |
| Total equity | 32,051 | 32,564 | 35,389 | |
| Total capitalization (debt plus equity) | 54,718 | 52,348 | 55,063 | |
| Net capitalization (debt plus equity less cash and cash equivalents) | 49,241 | 47,119 | 50,033 | |
| Debt to total capitalization | 41 | % 38 | % 36 | % |
| Net debt to net capitalization | 35 | % 31 | % 29 | % |

We assess our liquidity in terms of our ability to generate cash to fund our operating, investing and financing activities. Our principal source of liquidity is operating cash flows of continuing operations, which, after netting out capital expenditures, we generally target to approximate net income from continuing operations attributable to common shareowners. For 2015, we expect this to approximate 90% to 100% of net income from continuing operations attributable to common shareowners. In addition to operating cash flows, other significant factors that affect our overall management of liquidity include: capital expenditures, customer financing requirements, investments in businesses, dividends, common stock repurchases, pension funding, access to the commercial paper markets, adequacy of available bank lines of credit, redemptions of debt, and the ability to attract long-term capital at satisfactory terms.

As a matter of practice, we continually assess our current business and closely monitor the impact on our customers and suppliers, and have determined that overall there was not a significant adverse impact on our financial position, results of operations or liquidity during the first nine months of 2015.

Our domestic pension funds experienced a negative return on assets of 2.61% during the first nine months of 2015. Approximately 86% of these domestic pension plans' funds are invested in readily-liquid investments, including equity, fixed income, asset-backed receivables and structured products. The balance of these domestic pension plans' funds (14%) is invested in less-liquid but market-valued investments, including real estate and private equity. Across our global pension plans, the impact of lower discount rates and the adoption of new mortality tables in the U.S. and Canada, partially offset by the positive asset experience from 2010 - 2013 and positive returns experienced during

2014, are expected to result in increased pension expense in continuing operations in 2015 of approximately \$300 million as compared to 2014.

Historically, our strong debt ratings and financial position have enabled us to issue long-term debt at favorable market rates. Our ability to obtain debt financing at comparable risk-based interest rates is partly a function of our existing debt-to-

Table of Contents

total-capitalization level as well as our credit standing. In September 2015, several external rating agencies downgraded our debt ratings ("A" to "A-", and "A2" to "A3") with a stable ratings outlook, primarily attributing their actions to the level of completed and projected share repurchase activity. Our debt-to-total-capitalization increased 3 points from 38% at December 31, 2014 to 41% at September 30, 2015 due to the use of short-term borrowings. We use our commercial paper borrowings for general corporate purposes, including the funding of potential acquisitions, debt refinancing, and repurchases of our common stock. The need for commercial paper borrowings arises when the use of domestic cash for acquisitions, dividends, and share repurchases exceeds the sum of domestic cash generation and foreign cash repatriated to the U.S.

On May 4, 2015, we completed the previously announced optional remarketing of the 1.550% junior subordinated notes, which were originally issued as part of our equity units on June 18, 2012. As a result of the remarketing, these notes were redesignated as our 1.778% junior subordinated notes due May 4, 2018. On August 3, 2015, we received approximately \$1.1 billion from the proceeds of the remarketing, and issued approximately 11.3 million shares of Common Stock to settle the purchase obligation of the holders of the equity units under the purchase contract entered into at the time of the original issuance of the equity units.

During the quarter ended June 30, 2015, we repaid at maturity all 4.875% notes due in 2015 and all floating rate notes due in 2015, representing \$1.7 billion in aggregate principal. On May 4, 2015, we issued \$850 million aggregate principal amount of 4.150% notes due May 15, 2045. On May 22, 2015 we issued €750 million aggregate principal amount of 1.250% notes due May 22, 2023. The net proceeds from these debt issuances were used primarily to repay the notes maturing during the quarter ended June 30, 2015.

During the nine months ended September 30, 2014, we redeemed all remaining outstanding 2016 Goodrich 6.290% notes, representing approximately \$188 million in aggregate principal, under our redemption notice issued on February 28, 2014.

At September 30, 2015, we had revolving credit agreements with various banks permitting aggregate borrowings of up to \$4.35 billion pursuant to a \$2.20 billion revolving credit agreement and a \$2.15 billion multicurrency revolving credit agreement, both of which expire in May 2019. As of September 30, 2015, there were no borrowings under these revolving credit agreements. The undrawn portions of these revolving credit agreements are also available to serve as backup facilities for the issuance of commercial paper. As of September 30, 2015, our maximum commercial paper borrowing limit was \$4.35 billion.

We continue to have access to the commercial paper markets and our existing credit facilities, and continue to expect strong generation of operating cash flows. While the impact of market volatility cannot be predicted, we believe we have sufficient operating flexibility, cash reserves and funding sources to maintain adequate amounts of liquidity and to meet our future operating cash needs.

At September 30, 2015, approximately 99% of our cash was held by UTC's foreign subsidiaries, due to our extensive international operations. We manage our worldwide cash requirements by reviewing available funds among the many subsidiaries through which we conduct our business and the cost effectiveness with which those funds can be accessed. The repatriation of cash balances from certain of our subsidiaries could have adverse tax consequences or be subject to capital controls; however, those balances are generally available without legal restrictions to fund ordinary business operations. As a result of our announced sale of Sikorsky to Lockheed Martin Corp., we recognized an income tax provision of approximately \$68 million in the quarter ended September 30, 2015, as the undistributed earnings of Sikorsky's international subsidiaries will no longer be permanently reinvested. With few other exceptions, U.S. income taxes have not been provided on undistributed earnings of international subsidiaries. Our intention is to reinvest these earnings permanently or to repatriate the earnings only when it is tax effective to do so.

We continue to be involved in litigation with the German Tax Office in the German Tax Court with respect to certain tax benefits that we have claimed related to a 1998 reorganization of the corporate structure of Otis operations in Germany. We have made tax and interest payments of approximately \$300 million during the nine months ended September 30, 2015 to avoid additional interest accruals while we continue to litigate this matter. See Note 14 to the Condensed Consolidated Financial Statements for a further discussion of this German tax litigation.

On occasion, we are required to maintain cash deposits with certain banks with respect to contractual obligations related to acquisitions or divestitures or other legal obligations. As of September 30, 2015 and December 31, 2014, the

amount of such restricted cash was approximately \$42 million and \$255 million, respectively.

We believe our future operating cash flows will be sufficient to meet our future operating cash needs. Further, our ability to obtain debt or equity financing, as well as the availability under committed credit lines, provides additional potential sources of liquidity should they be required or appropriate.

Table of Contents

Cash Flow - Operating Activities of Continuing Operations

| (Dollars in millions) | Nine Months Ended | |
|--|-------------------|---------|
| | September 30, | |
| | 2015 | 2014 |
| Net cash flows provided by operating activities of continuing operations | \$4,044 | \$5,022 |

Cash generated from operating activities of continuing operations in the nine months ended September 30, 2015 was approximately \$1 billion lower than the same period in 2014. Lower net income and noncash deferred income tax provision, stock compensation cost and depreciation and amortization charges totaling approximately \$370 million, and an increase in cash outflows for working capital investments of approximately \$820 million in the nine months ended September 30, 2015 over the prior year period, were partially offset by lower non-cash gains as compared to the nine months ended September 30, 2014, including the absence of an approximately \$220 million gain on an agreement with a state taxing authority for the monetization tax credits.

The cash outflows in the nine months ended September 30, 2015 for working capital were driven by increases in inventories and accounts receivable, as well as net liquidations of customer advances primarily in Pratt & Whitney's military programs, partially offset by increases in accounts payable. Inventories increased at Pratt & Whitney and UTC Aerospace Systems supporting an increase in customers' platform deliveries and related aftermarket demand, as well as due to Pratt & Whitney's transition to a new third-party material logistics center during the third quarter. This transition is now largely complete. Inventories increased at UTC Climate, Controls & Security, primarily supporting seasonal peak in international HVAC and refrigeration markets, and at Otis supporting significant projects in Europe and Asia. Accounts receivable increased approximately \$430 million, primarily in our commercial businesses, driven by the U.S. commercial and residential HVAC business at UTC Climate, Controls & Security and Otis new equipment sales, primarily in North America. Factoring activity in the quarter ended September 30, 2015 was approximately \$530 million lower than the prior quarter, primarily in our aerospace businesses. Customer financed factoring at Pratt & Whitney, related to certain extensions of contractual payment terms, was consistent with the prior quarter. Reductions in accrued liabilities primarily relate to liquidation of customer advances and deferred revenues, as well as payments of approximately \$300 million related to tax and interest accruals on the German tax matter discussed further in Note 14 to the Condensed Consolidated Financial Statements.

For the nine months ended September 30, 2014, cash outflows for working capital were primarily driven by increases in inventory to support deliveries and other contractual commitments across all businesses. Reductions in accounts receivable in our aerospace businesses, driven primarily by accelerated customer collections and selected factoring primarily at Pratt & Whitney, were largely offset by increases in accounts receivable in our commercial businesses. Increases in accounts payable and accrued liabilities were partially offset by liquidations of customer advances, primarily in Pratt & Whitney's military business.

The funded status of our defined benefit pension plans is dependent upon many factors, including returns on invested assets, the level of market interest rates and actuarial mortality assumptions. We can contribute cash or UTC shares to our plans at our discretion, subject to applicable regulations. Total cash contributions to our global defined benefit pension plans during the nine months ended September 30, 2015 and 2014 were \$93 million and \$204 million, respectively. Although our domestic pension plans are approximately 86% funded on a projected benefit obligation basis as of September 30, 2015, and we are not required to make additional contributions through the end of 2019, we may elect to make discretionary contributions in 2015. We expect to make total cash contributions of approximately \$150 million to our global defined benefit pension plans in 2015. Contributions to our global defined benefit pension plans in 2015 are expected to meet or exceed the current funding requirements.

Cash Flow - Investing Activities of Continuing Operations

| (Dollars in millions) | Nine Months Ended | |
|--|-------------------|----------|
| | September 30, | |
| | 2015 | 2014 |
| Net cash flows used in investing activities of continuing operations | \$(1,416 | \$(1,392 |

Cash flows used in investing activities of continuing operations for the nine months ended September 30, 2015 primarily reflect capital expenditures of approximately \$1.0 billion and payments related to our collaboration

intangible assets and contractual rights to provide product on new aircraft platforms of approximately \$500 million, partially offset by net cash proceeds of approximately \$147 million from the settlement of derivative instruments and \$172 million from business dispositions. Cash flows used in investing activities of continuing operations for the nine months ended September 30, 2014 primarily reflect capital expenditures of approximately \$1.1 billion, cash investment in business acquisitions of \$378 million, partially offset by net proceeds of approximately \$244 million from business dispositions, and payments related to our

Table of Contents

collaboration intangible assets and contractual rights to provide product on new aircraft platforms of approximately \$600 million.

During the nine months ended September 30, 2015, we increased our collaboration intangible assets by approximately \$331 million, of which \$217 million represented payments made under our 2012 agreement to acquire Rolls-Royce's collaboration interest in IAE. Capital expenditures for the nine months ended September 30, 2015 primarily relate to investments in new programs at Pratt & Whitney and UTC Aerospace Systems.

Cash investments in businesses in the nine months ended September 30, 2015 were approximately \$329 million, and consisted of the acquisition of the majority interest in a UTC Climate, Controls & Security business and a number of small acquisitions, primarily in our commercial businesses. Approximately \$210 million of our restricted cash balance as of December 31, 2014 was utilized in the cash investments in businesses in the nine months ended September 30, 2015. We expect total cash investments for acquisitions in 2015 to be approximately \$1 billion, including acquisitions completed during the nine months ended September 30, 2015. However, actual acquisition spending may vary depending upon the timing, availability and appropriate value of acquisition opportunities.

As discussed in Note 9 to the Condensed Consolidated Financial Statements, we enter into derivative instruments for risk management purposes only, including derivatives designated as hedging instruments under the Derivatives and Hedging Topic of the FASB ASC and those utilized as economic hedges. We operate internationally and, in the normal course of business, are exposed to fluctuations in interest rates, foreign exchange rates and commodity prices. These fluctuations can increase the costs of financing, investing and operating the business. We have used derivative instruments, including swaps, forward contracts and options to manage certain foreign currency, interest rate and commodity price exposures. During the nine months ended September 30, 2015 and 2014, we had net cash receipts of approximately \$147 million and \$153 million, respectively, from the settlement of these derivative instruments, primarily related to the strengthening of the U.S. Dollar.

Customer financing activities were a net use of cash of \$128 million for the nine months ended September 30, 2015 and a source of cash of \$72 million for the nine months ended September 30, 2014. While we expect that 2015 customer financing activity will be a net use of funds, actual funding is subject to usage under existing customer financing commitments during the remainder of the year. We may also arrange for third-party investors to assume a portion of our commitments. We had commercial aerospace financing and other contractual commitments of approximately \$10.3 billion at September 30, 2015 related to commercial aircraft and certain contractual rights to provide product on new aircraft platforms, of which up to \$0.4 billion may be required to be disbursed during the remainder of 2015. We had commercial aerospace financing and other contractual commitments of approximately \$11.3 billion at December 31, 2014.

Cash Flow - Financing Activities of Continuing Operations

| (Dollars in millions) | Nine Months Ended September 30, | |
|--|------------------------------------|------------|
| | 2015 | 2014 |
| Net cash flows used in financing activities of continuing operations | \$(1,861 |) \$(3,073 |

The timing and levels of certain cash flow activities, such as acquisitions and repurchases of our stock, have resulted in the issuance of both long-term and short-term debt. Commercial paper borrowings and revolving credit facilities provide short-term liquidity to supplement operating cash flows and are used for general corporate purposes, including the funding of potential acquisitions and repurchases of our stock. We had approximately \$2.9 billion of outstanding commercial paper at September 30, 2015.

On May 4, 2015, we completed the previously announced optional remarketing of the 1.550% junior subordinated notes, which were originally issued as part of our equity units on June 18, 2012. As a result of the remarketing, these notes were redesignated as our 1.778% junior subordinated notes due May 4, 2018. On August 3, 2015, we received approximately \$1.1 billion from the proceeds of the remarketing, and issued approximately 11.3 million shares of our common stock to settle the purchase obligation of the holders of the equity units under the purchase contract entered into at the time of the original issuance of the equity units.

On March 13, 2015, we entered into accelerated share repurchase (ASR) agreements to repurchase an aggregate of \$2.65 billion of our common stock, which was largely funded by our commercial paper borrowings. Under the terms

of the ASR agreements, we made the aggregate payments and received an initial delivery of approximately 18.6 million shares of our common stock, representing approximately 85% of the shares expected to be repurchased. On July 31, 2015, the shares associated with the remaining portion of the aggregate purchase were settled upon final delivery of approximately 4.2 million additional shares of common stock. See Note 12 to the Condensed Consolidated Financial Statements for further discussion.

Table of Contents

On July 19, 2015, our Board of Directors authorized a share repurchase program for up to 75 million shares of our common stock, replacing the program announced on February 4, 2013 which was nearing completion. The remaining authority to repurchase approximately 16.2 million shares of our common stock under the February 2013 share repurchase program was revoked and replaced as of July 19, 2015 with the new share repurchase program. At September 30, 2015, management had authority to repurchase approximately 59.8 million shares under the new share repurchase program. Under this program and the October 2015 program discussed below, shares may be purchased on the open market, in privately negotiated transactions, under accelerated share repurchase programs, and under plans complying with Rules 10b5-1 and 10b-18 under the Securities Exchange Act of 1934, as amended. We may also reacquire shares outside of the program from time to time in connection with the surrender of shares to cover taxes on vesting of restricted stock. In addition to transactions under the ASR agreements discussed above, we repurchased approximately 14 million shares of our common stock for approximately \$1.35 billion during the nine months ended September 30, 2015. Our share repurchase levels are influenced by various factors, including the level of other investing activities.

On October 14, 2015, our Board of Directors authorized a share repurchase program for up to \$12 billion of our common stock, replacing the program announced on July 19, 2015. Including the approximately \$4 billion of share repurchase completed in the nine months ended September 30, 2015, we now expect total share repurchases of approximately \$10 billion in 2015, including entering into additional ASRs in 2015 and utilization of the anticipated net cash proceeds to be realized upon the completion of the sale of Sikorsky to Lockheed Martin Corp.

We paid dividends on common stock of \$1.92 per share (\$0.64 per share in each of the first three quarters of 2015) totaling approximately \$1.6 billion in the aggregate for the nine months ended September 30, 2015. On October 14, 2015, the Board of Directors declared a dividend of \$0.64 per share payable December 10, 2015 to shareowners of record at the close of business on November 13, 2015.

We have an existing universal shelf registration statement filed with the SEC for an indeterminate amount of debt and equity securities for future issuance, subject to our internal limitations on the amount of debt to be issued under this shelf registration statement.

Cash Flow - Discontinued Operations

| (Dollars in millions) | Nine Months Ended | |
|--|-------------------|---------|
| | September 30, | |
| | 2015 | 2014 |
| Net cash flows used in discontinued operations | \$(366 |) \$(82 |

Cash flows used in discontinued operations primarily relate to the cash flows of Sikorsky. For the nine months ended September 30, 2015, cash flows used in operating activities of discontinued operations resulted primarily from operating income of approximately \$250 million, which was more than offset by investments in working capital and other net operating assets, primarily through reductions in accounts payable, customer advances and accrued liabilities, and partially offset by reductions in accounts receivable. Cash flows used in investing activities of discontinued operations were driven by capital expenditures of Sikorsky.

For the nine months ended September 30, 2014, cash flows used in discontinued operations primarily reflect cash used in investing activities of \$85 million, primarily related to capital expenditures of Sikorsky. Cash provided by operating activities of discontinued operations of approximately \$3 million reflects Sikorsky operating losses of approximately \$60 million, offset by noncash charges, including \$438 million of charges related to the change in estimate for the Amended Arrangements signed with the Canadian Government for the Cyclone Helicopter program, and working capital investments in inventories and reductions in accounts payable and accrued liabilities.

Off-Balance Sheet Arrangements and Contractual Obligations

In our 2014 Annual Report, incorporated by reference in our 2014 Form 10-K, we disclosed our off-balance sheet arrangements and contractual obligations. As of September 30, 2015, there have been no material changes to these off-balance sheet arrangements and contractual obligations outside the ordinary course of business.

Item 3. Quantitative and Qualitative Disclosures About Market Risk

There has been no significant change in our exposure to market risk during the nine months ended September 30, 2015. For discussion of our exposure to market risk, refer to Part II, Item 7A, "Quantitative and Qualitative

Disclosures About Market Risk," contained in our 2014 Form 10-K.

45

Table of Contents

Item 4. Controls and Procedures

As required by Rule 13a-15 under the Exchange Act, we carried out an evaluation under the supervision and with the participation of our management, including the President and Chief Executive Officer (CEO), the Senior Vice President and Chief Financial Officer (CFO) and the Vice President and Controller (Controller), of the effectiveness of the design and operation of our disclosure controls and procedures as of September 30, 2015. There are inherent limitations to the effectiveness of any system of disclosure controls and procedures, including the possibility of human error and the circumvention or overriding of the controls and procedures. Accordingly, even effective disclosure controls and procedures can only provide reasonable assurance of achieving their control objectives. Based upon our evaluation, our CEO, our CFO and our Controller have concluded that, as of September 30, 2015, our disclosure controls and procedures were effective to provide reasonable assurance that information required to be disclosed in the reports that we file or submit under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the applicable rules and forms, and that it is accumulated and communicated to our management, including our CEO, our CFO and our Controller, as appropriate, to allow timely decisions regarding required disclosure.

There has been no change in our internal control over financial reporting during the quarter or nine months ended September 30, 2015, that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

Table of Contents

Cautionary Note Concerning Factors That May Affect Future Results

This Form 10-Q contains statements which, to the extent they are not statements of historical or present fact, constitute "forward-looking statements" under the securities laws. From time to time, oral or written forward-looking statements may also be included in other information released to the public. These forward-looking statements are intended to provide management's current expectations or plans for our future operating and financial performance, based on assumptions currently believed to be valid. Forward-looking statements can be identified by the use of words such as "believe," "expect," "expectations," "plans," "strategy," "prospects," "estimate," "project," "target," "anticipate," "will," "should," "see," "guidance," "confident" and other words of similar meaning in connection with a discussion of future operating or financial performance. Forward-looking statements may include, among other things, statements relating to future sales, earnings, cash flow, results of operations, uses of cash, share repurchases, and other measures of financial performance or potential future plans, strategies or transactions. All forward-looking statements involve risks, uncertainties and other factors that may cause actual results to differ materially from those expressed or implied in the forward-looking statements. For those statements, we claim the protection of the safe harbor for forward-looking statements contained in the U.S. Private Securities Litigation Reform Act of 1995. Such risks, uncertainties and other factors include, without limitation:

- the effect of economic conditions in the industries and markets in which we operate in the U.S. and globally and any changes therein, including financial market conditions, fluctuations in commodity prices, interest rates and foreign currency exchange rates, levels of end market demand in construction and in both the commercial and defense segments of the aerospace industry, levels of air travel, financial condition of commercial airlines, the impact of weather conditions and natural disasters and the financial condition of our customers and suppliers;
- the scope, nature, impact or timing of acquisition and divestiture activity, including among other things integration of acquired businesses into our existing businesses and realization of synergies and opportunities for growth and innovation;
- the ability of the parties to satisfy the conditions precedent and consummate the previously announced agreement to sell Sikorsky to Lockheed Martin, the timing of consummation of the transaction, the ability of the parties to secure regulatory approval in a timely manner or on the terms desired or anticipated, and the ability to implement the anticipated business plans following closing and achieve anticipated benefits and savings;
- challenges in the development, production, delivery, support, performance and realization of the anticipated benefits of advanced technologies and new products and services;
- future levels of indebtedness and capital spending and research and development spending;
- future availability of credit and factors that may affect such availability, including credit market conditions and our capital structure;
- delays and disruption in delivery of materials and services from suppliers;
- customer- and Company- directed cost reduction efforts and restructuring costs and savings and other consequences thereof;
- new business opportunities;
- our ability to realize the intended benefits of organizational changes;
- the anticipated benefits of diversification and balance of operations across product lines, regions and industries;
- the timing and scope of future repurchases of our common stock;
- the outcome of legal proceedings, investigations and other contingencies;
- pension plan assumptions and future contributions;
- the impact of the negotiation of collective bargaining agreements and labor disputes;
- the effect of changes in political conditions in the U.S. and other countries in which we operate; and
- the effect of changes in tax, environmental, regulatory (including among other things import/export) and other laws and regulations in the U.S. and other countries in which we operate.

Table of Contents

In addition, this Form 10-Q includes important information as to risks, uncertainties and other factors that may cause actual results to differ materially from those expressed or implied in the forward-looking statements. See the "Notes to Consolidated Financial Statements" under the heading "Contingent Liabilities," the section titled "Management's Discussion and Analysis of Financial Condition and Results of Operations" under the headings "Business Overview," "Results of Operations," "Liquidity and Financial Condition," and "Critical Accounting Estimates," and the sections titled "Legal Proceedings" and "Risk Factors" in this Form 10-Q and in our 2014 Annual Report. Additional important information as to these factors is included in our 2014 Annual Report in the section titled "Management's Discussion and Analysis of Financial Condition and Results of Operations" under the headings "Restructuring Costs," "Environmental Matters" and "Governmental Matters" and in our 2014 Form 10-K in the "Business" section under the headings "General," "Description of Business by Segment" and "Other Matters Relating to Our Business as a Whole." The forward-looking statements speak only as of the date of this report or, in the case of any document incorporated by reference, the date of that document. We undertake no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise, except as required by applicable law. Additional information as to factors that may cause actual results to differ materially from those expressed or implied in the forward-looking statements is disclosed from time to time in our other filings with the SEC.

PART II – OTHER INFORMATION**Item 1. Legal Proceedings**

See Note 14, Contingent Liabilities, for discussion regarding legal proceedings.

Except as otherwise noted above, there have been no material developments in legal proceedings. For previously reported information about legal proceedings refer to Part I, Item 3, "Legal Proceedings," of our 2014 Form 10-K and Part II, Item 1, "Legal Proceedings" of our 2015 Form 10-Q(Q1) and Form 10-Q(Q2).

Item 1A. Risk Factors

There have been no material changes in the Company's risk factors from those disclosed in Part I, Item 1A, Risk Factors, in our 2014 Form 10-K.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds**Issuer Purchases of Equity Securities**

The following table provides information about our purchases during the quarter ended September 30, 2015 of equity securities that are registered by us pursuant to Section 12 of the Exchange Act.

| | Total Number of Shares Purchased (000's) | Average Price Paid per Share | Total Number of Shares Purchased as Part of a Publicly Announced Program (000's) | Maximum Number of Shares that may yet be Purchased Under the Program (000's) * |
|----------------------------|--|---------------------------------|--|---|
| 2015 | | | | |
| July 1 - July 31 * | 4,245 | \$100.73 | 4,245 | 70,755 |
| August 1 - August 31 | 5,348 | 91.59 | 5,348 | 65,407 |
| September 1 - September 30 | 5,576 | 91.49 | 5,576 | 59,831 |
| Total | 15,169 | \$94.11 | 15,169 | |

The remaining authority to repurchase approximately 16.2 million shares of our common stock under the previously approved February 2013 share repurchase program was revoked and replaced as of July 19, 2015. The 59.8 million shares available for repurchase as of September 30, 2015 were all pursuant to the share repurchase program authorized July 19, 2015, as discussed below.

On July 19, 2015, our Board of Directors authorized a share repurchase program for up to 75 million shares of our common stock. This new authorization replaces a previous program, approved in February 2013, which was nearing completion. At September 30, 2015, the maximum number of remaining shares that could be purchased under this program was approximately 59.8 million shares. Under both the July 2015 program and the October 2015 program referenced below, shares may be purchased on the open market, in privately negotiated transactions, under accelerated

share repurchase (ASR) programs and under plans complying with Rules 10b5-1 and 10b-18 under the Securities Exchange Act of 1934, as amended. We may also reacquire shares outside of the program from time to time in connection with the surrender of shares to cover taxes on vesting of restricted stock. No shares were reacquired in transactions outside the program during the quarter ended September 30, 2015.

Table of Contents

In connection with ASR agreements entered into on March 13, 2015, we received an initial delivery of approximately 18.6 million shares at a price of \$121.24 per share, representing approximately 85% of the shares expected to be repurchased. On July 31, 2015, the shares associated with the remaining portion of the aggregate purchase were settled upon final delivery of approximately 4.2 million additional shares. Including the remaining shares settled on July 31, 2015, the final price under the ASR was \$116.11 per share.

On October 14, 2015, our Board of Directors authorized a share repurchase program for up to \$12 billion of our common stock, revoking and replacing the program announced on July 19, 2015.

Item 6. Exhibits

| Exhibit Number | Exhibit Description |
|-------------------|---|
| 12 | Statement re: computation of ratio of earnings to fixed charges.* |
| 15 | Letter re: unaudited interim financial information.* |
| 31 | Rule 13a-14(a)/15d-14(a) Certifications.* |
| 32 | Section 1350 Certifications.* |
| 101.INS | XBRL Instance Document.* (File name: utx-20150930.xml) |
| 101.SCH | XBRL Taxonomy Extension Schema Document.* (File name: utx-20150930.xsd) |
| 101.CAL | XBRL Taxonomy Extension Calculation Linkbase Document.* (File name: utx-20150930_cal.xml) |
| 101.DEF | XBRL Taxonomy Extension Definition Linkbase Document.* (File name: utx-20150930_def.xml) |
| 101.LAB | XBRL Taxonomy Extension Label Linkbase Document.* (File name: utx-20150930_lab.xml) |
| 101.PRE | XBRL Taxonomy Extension Presentation Linkbase Document.* (File name: utx-20150930_pre.xml) |

Notes to Exhibits List:

* Submitted electronically herewith.

Attached as Exhibit 101 to this report are the following formatted in XBRL (Extensible Business Reporting Language): (i) Condensed Consolidated Statements of Operations for the quarters and nine months ended September 30, 2015 and 2014, (ii) Condensed Consolidated Statements of Comprehensive Income for the quarters and nine months ended September 30, 2015 and 2014, (iii) Condensed Consolidated Balance Sheets as of September 30, 2015 and December 31, 2014, (iv) Condensed Consolidated Statements of Cash Flows for the nine months ended September 30, 2015 and 2014, and (v) Notes to Condensed Consolidated Financial Statements.

Table of Contents

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

UNITED TECHNOLOGIES CORPORATION
(Registrant)

Dated: October 23, 2015

by: /s/ AKHIL JOHRI
Akhil Johri
Senior Vice President and Chief Financial Officer

(on behalf of the Registrant and as the Registrant's Principal
Financial Officer)

Dated: October 23, 2015

by: /s/ NEIL G. MITCHILL, JR.
Neil G. Mitchill, Jr.
Vice President and Controller

(on behalf of the Registrant and as the Registrant's Principal
Accounting Officer)

Table of Contents

EXHIBIT INDEX

| Exhibit Number | Exhibit Description |
|-------------------|---|
| 12 | Statement re: computation of ratio of earnings to fixed charges.* |
| 15 | Letter re: unaudited interim financial information.* |
| 31 | Rule 13a-14(a)/15d-14(a) Certifications.* |
| 32 | Section 1350 Certifications.* |
| 101.INS | XBRL Instance Document.* (File name: utx-20150930.xml) |
| 101.SCH | XBRL Taxonomy Extension Schema Document.* (File name: utx-20150930.xsd) |
| 101.CAL | XBRL Taxonomy Extension Calculation Linkbase Document.* (File name: utx-20150930_cal.xml) |
| 101.DEF | XBRL Taxonomy Extension Definition Linkbase Document.* (File name: utx-20150930_def.xml) |
| 101.LAB | XBRL Taxonomy Extension Label Linkbase Document.* (File name: utx-20150930_lab.xml) |
| 101.PRE | XBRL Taxonomy Extension Presentation Linkbase Document.* (File name: utx-20150930_pre.xml) |

Notes to Exhibits List:

*Submitted electronically herewith.

Attached as Exhibit 101 to this report are the following formatted in XBRL (Extensible Business Reporting Language): (i) Condensed Consolidated Statements of Operations for the quarters and nine months ended September 30, 2015 and 2014, (ii) Condensed Consolidated Statements of Comprehensive Income for the quarters and nine months ended September 30, 2015 and 2014, (iii) Condensed Consolidated Balance Sheets as of September 30, 2015 and December 31, 2014, (iv) Condensed Consolidated Statements of Cash Flows for the nine months ended September 30, 2015 and 2014, and (v) Notes to Condensed Consolidated Financial Statements.